

Attachments

Ordinary Council Meeting

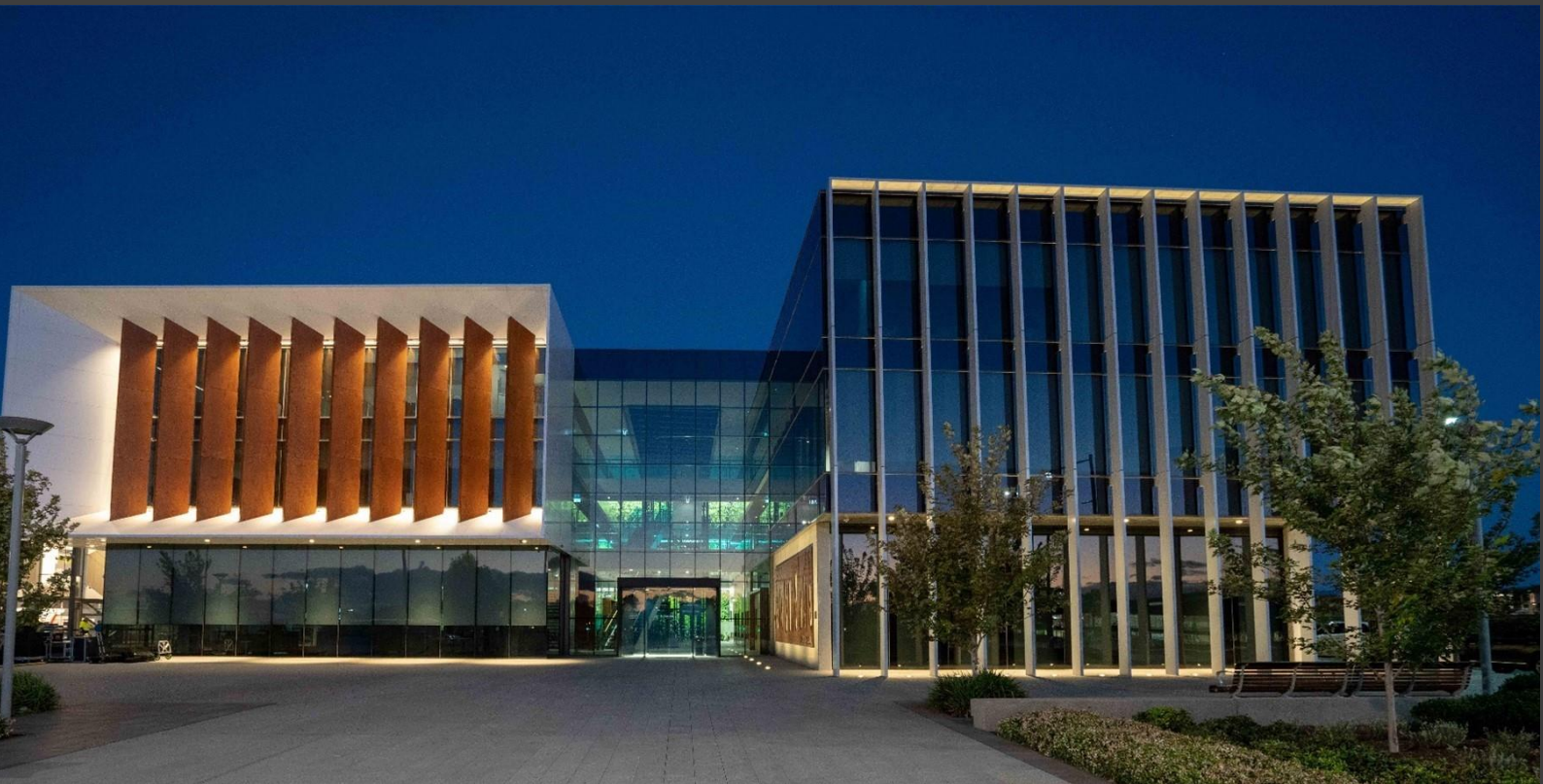
Camden Council

Administration Centre

70 Central Avenue

Oran Park

9 May 2023



camden
council

ATTACHMENTS

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Oran Park Town Centre – Part B DCP (Spatial Amendment)

B1 - Oran Park Town Centre

1.0 Purpose of this Part

The purpose of this part is to outline the vision for and facilitate development of the Oran Park Town Centre.

In addition to the detailed controls outlined in this Part, the general controls outlined in Part A of the Development Control Plan also apply.

This Part supersedes the existing Part B1 DCP.

Compliance will be required with the principles of SEPP 65 for multi-unit residential development and State Environmental Planning Policy (Industry and Employment) 2021 for signage.

2.0 Vision and Development Objectives

2.1 Vision for the Oran Park Town Centre

The Oran Park Town Centre is an evolving town centre, located in the geographic heart of Camden local government area.

The Town Centre is designed to be modern and convenient, while at the same time capturing the benefits of traditional main streets with their mix of civic, cultural, recreational and residential uses. It is emerging as a strategic centre in the Camden local government area with extensive retail, commercial and service industries planned for the area, including significant health care services.

People are at the heart of Oran Park Town Centre's design and planning. Streets are pedestrian friendly and the built form at street level has a human scale. The Town Centre feels comfortable and safe and is easy to navigate. Local traffic is calmed to travel at low speeds and through-traffic is diverted around the Town Centre. Most car parking is located below ground, providing a clear signal that the Town Centre is a place for people.

Important places are celebrated and enlivened by the careful location of adjoining uses to ensure activation and supervision of public and semi-public spaces at all times of the day.

Retail and commercial uses predominate in the Town Centre, responding to Oran Park's position in the Camden centres hierarchy. The supporting residential, civic and recreational uses ensure Oran Park Town Centre functions as a multipurpose destination. These uses are carefully located, leveraging the Town Centre's amenity and contributing to the vitality and resilience of the centre.

The Town Centre is designed to make walking easy. Internal arcades, wide footpaths on major desire lines, traffic calming on Podium Way, controlled pedestrian crossings at major intersections and a pedestrianised street between Podium Way and Central Avenue all contribute to a pedestrian-friendly environment. Views to significant landmarks and buildings in the Town Centre assist wayfinding which

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is supplemented with regular and consistent signage in the Town Centre and at its main entry points.

The public and private domains are seamlessly integrated, adding to a sense of openness and activity. The Events and Activity Management Plan (EAAMP) has specific requirements pertaining to the use and management of semi-public spaces in the Town Centre. These requirements should be considered as part of the development assessment process.

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ORD02

Attachment 1

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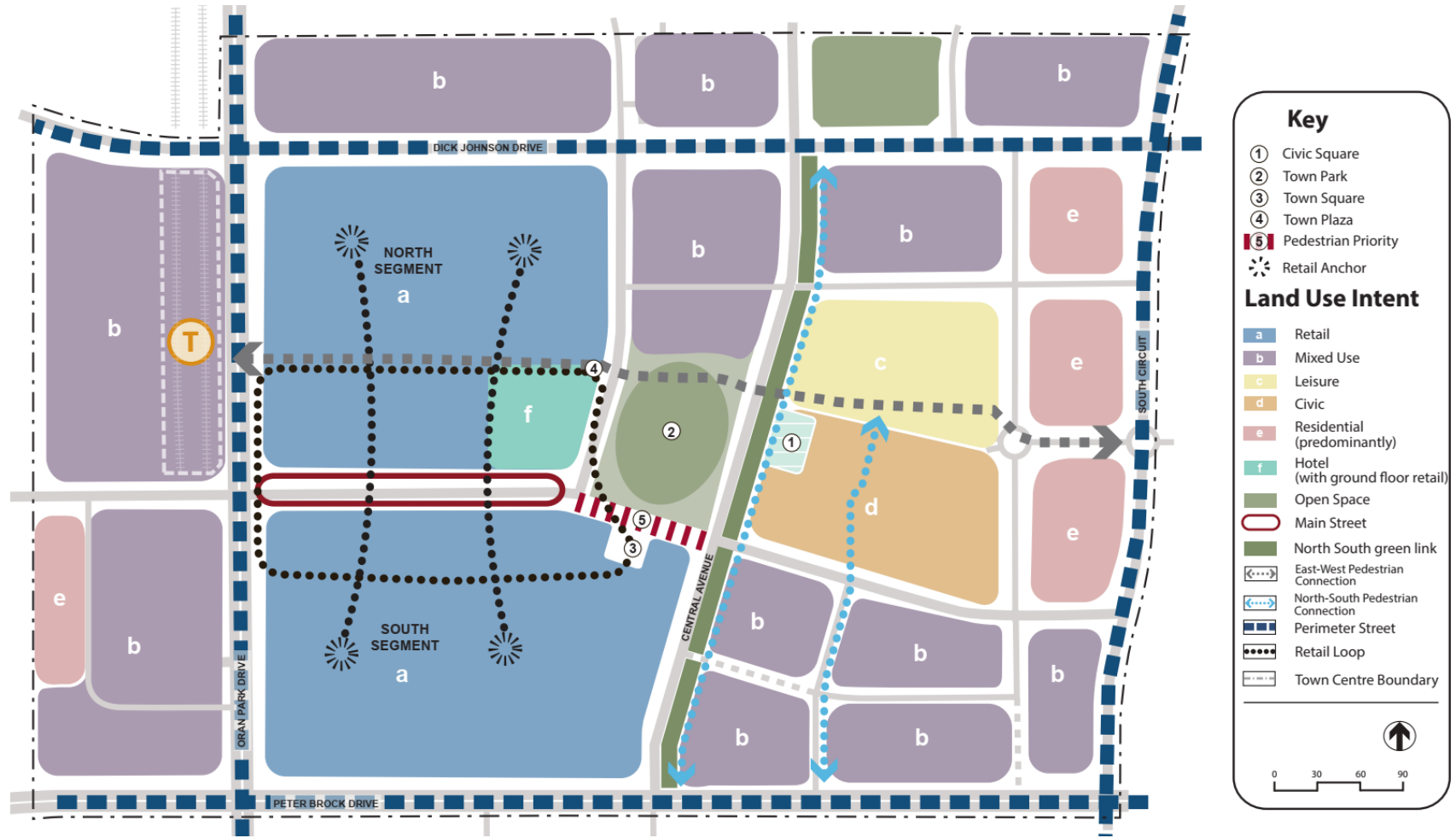


Figure 50: Town Centre Structure Plan

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3.0 Town Centre Structure

3.1 Town Centre Structure Plan Layout

The Town Centre incorporates a traditional main street along Podium Way. Podium Way bisects the Retail Precinct, featuring active street frontages that promote passive surveillance and interest. Restaurants, cafes and other 'window to the street' uses are encouraged along Podium Way. Arcade shopping is provided for specialist retail, larger format retail and leisure activities.

Both Podium Way and the arcades will provide convenient pedestrian connections across the Town Centre to key focal points, including Perich Park and its fringing spaces, the future metro Station, proposed Hotel and the Civic Precinct. These features will be emphasised by sight lines along streets and at major entries to the Town Centre.

Perich Park marks the geographic and functional heart of the Town Centre and is a combination of landscaped and plaza-like spaces. The uses around Perich Park ensure the space is activated and welcoming at all times of day, including evenings and into the night. The south-western corner of Perich Park is where the energy of the Town Centre converges and this special place is distinguished by a landmark feature.

The mix of public and private space on the edges of Perich Park, including the Town Square and Podium Plaza, add to scale of the Park and contributes to on-street vitality and interest. The combination of public and semi-public spaces around Perich Park provide multiple places for people to gather, linger and relax. There are spaces for large community gatherings and smaller, intimate spaces to relax and 'people-watch', catering for both large and small groups.

Green corridors extend from Perich Park north and south, connecting to schools, sports fields and major parks and reserves in the surrounding residential areas. These green corridors form the backbone of the cycling and pedestrian networks to and from the Town Centre. In the Town Centre, Central Avenue functions as a tree-lined boulevard directing pedestrians and cyclists through the Town Centre and beyond.

Long-stay carparking will be provided in easily accessed basements across the Town Centre with short term convenience parking provided at grade. Sub-regional traffic will by-pass the Town Centre on its periphery. This will improve the experience of the Town Centre for pedestrians and cyclists alike.

Bus stops will be located within an easy walking distance of major Town Centre destinations such as the Civic Precinct and the proposed Metro station for the convenience of residents and visitors. The network of bus stops will expand as the Town Centre progressively develops.

The Town Centre will have a coordinated, high quality urban landscape design with integrated street furniture, lighting and signage used to create a distinct sense of place.

While a mixed use Town Centre provides activation and interest outside normal business hours, it also brings potential land use conflicts. These should be managed by carefully considering the location of various uses in the Town Centre and using roads and open spaces to provide visual and acoustic separation between sensitive uses.

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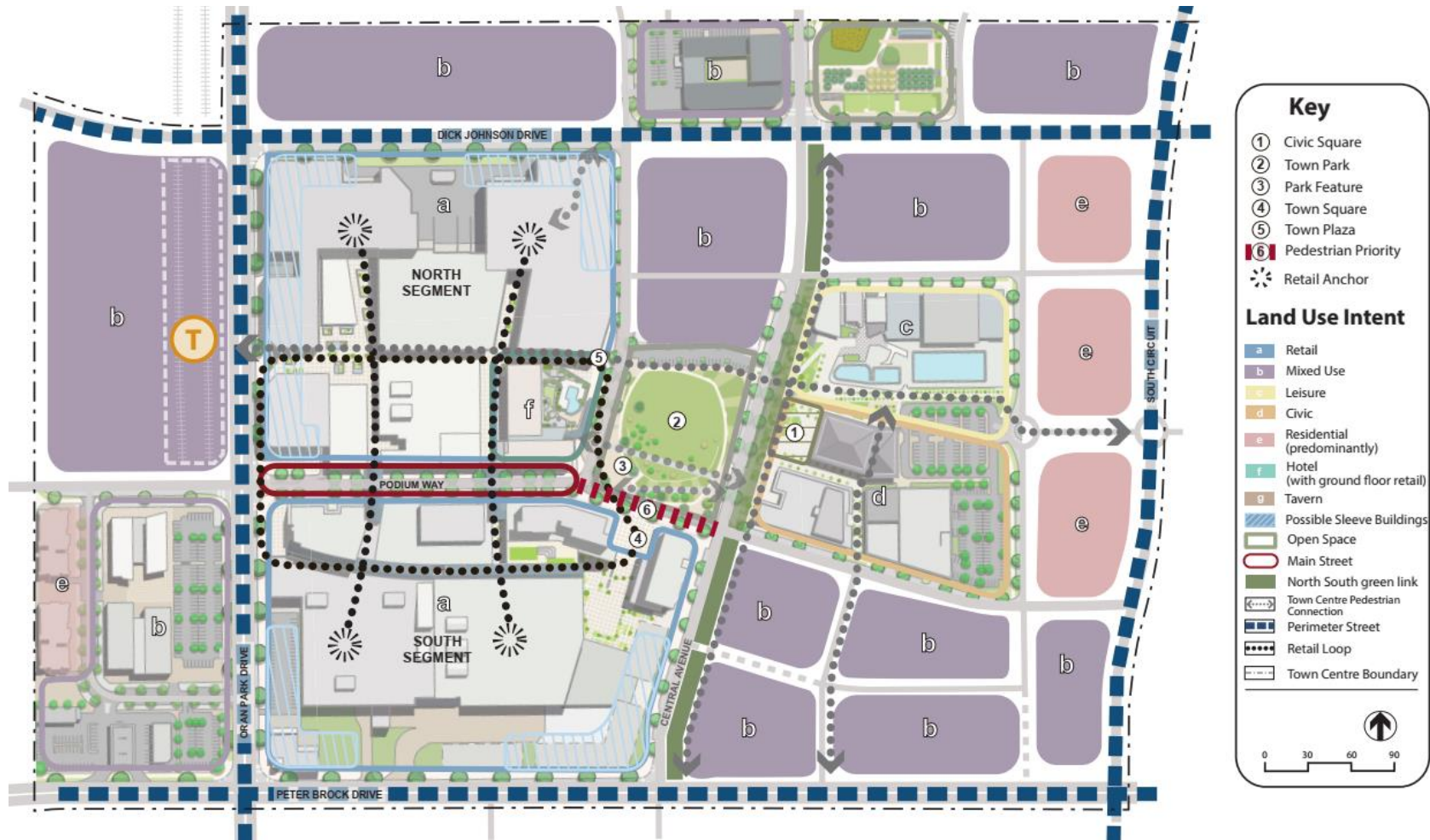


Figure 51: Land Use Master Plan

Note: Figure 51 above graphically represents the indicative land uses for the Oran Park Town Centre. The land uses and general road structure may be amended over time to allow for flexible delivery of the Town Centre built form.

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3.2 Land Uses

The Oran Park Town Centre is to incorporate a variety of integrated land uses to meet the needs of future residents. A large Town Park is proposed as the heart of the future Town Centre, providing a key focal point for surrounding land uses and future visitors to the Town Centre.

Land uses within the Town Centre will incorporate a range of retail, civic, community, recreational, commercial, residential and mixed use types which are generally defined by three interconnected and integrated precincts. These three precincts comprise a retail precinct to the western side of the Town Centre, a Civic Precinct which forms the heart of the Town Centre and a mixed use precinct located along the eastern portion of the Town Centre. Mixed uses are also located to the west of Oran Park Drive.

Podium Way and the Retail Precinct

Podium Way is the Town Centre's main street, acting as a central spine for access and activity through the retail precinct. Podium Way will provide a low-speed environment for vehicles, with on-street parallel parking provided for short-stay visitors. Pedestrian crossings of Podium Way will be clearly identified and located on the strongest pedestrian desire lines.

Podium Way will have active street frontages along its length, providing an interactive, bustling concourse and a pedestrian focussed environment. Outdoor eating is provided along Podium Way and encouraged on the southern side of the street to benefit from the northerly aspect during winter. Outdoor eating is also provided overlooking Perich Park, associated with ground floor uses of the hotel. Street tree planting provides shade and shelter in the warmer months and helps moderate ambient and radiant temperatures. The eastern end of Podium Way provides views of Perich Park and the Civic Precinct beyond.

Podium Way turns to the north when it reaches Perich Park. The southern edge of Perich Park, from the bend in Podium Way through to Central Avenue, is proposed to be a pedestrianised street. This area joins the Town Square with the southern area of Perich Park including the water feature in the south western corner of the Park. This allows for small scale events to be programmed independently in any of the spaces, or for the spaces to be combined to accommodate large scale community events.

The Retail Precinct spreads north and south of Podium Way. Direct access to The Podium retail and commercial core is provided from Podium Way at different points along its length. These entries are open to the street, blending the public and private domain. The community titling arrangements for the Town Centre will govern how these areas are managed and operated to ensure opportunities for daytime, evening and night time activity are optimised.

Residential and hotel building foyers are differentiated from the public arcades and thoroughfares of the Retail Precinct but still add to the quality of the street, connectivity and the pedestrian experience in the Retail Precinct.

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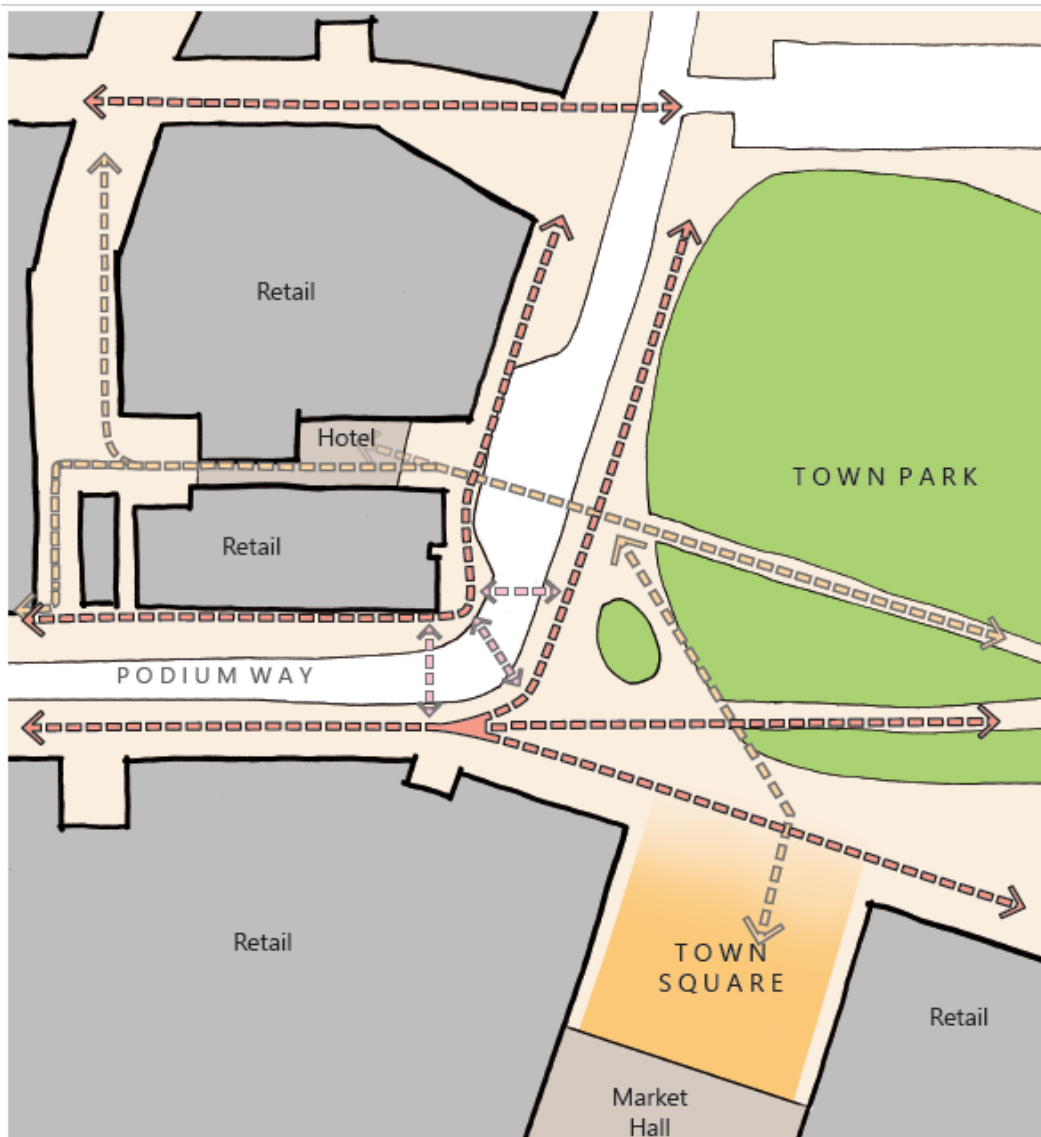


Figure 52: Pedestrian Circulation – Podium Way, Town Square and Perich Park

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Figure 52a: Podium Way and Retail Precinct Principles & Precedents

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Perich Park

Perich Park is the heart of Oran Park Town Centre comprising a combination of landscaped and plaza-like areas. Its generous size reflects its important civic function. A landmark feature is provided in the south-western corner of the Park, where the Town Centre's energy converges. Casual seating, landscaping, lighting and shelter structures combine to provide interest and a variety of experiences for Town Centre users in this central location.

A collection of smaller public and semi-public spaces fringe Perich Park. Originally conceived as separate spaces, they have been designed in an integrated manner so that together, they complement and increase the effective size of Perich Park, providing a mix of experiences: places to sit and watch Town Centre life; places to meet and mix; quiet places to relax and unwind.

There is no clear demarcation between public and private property in this area and use of the public and semi-public spaces will be encouraged into the evenings and night. Land uses at ground level will take advantage of this high amenity, encourage interaction and passive surveillance and make users feel welcome at all times of the day. How these spaces are used is governed in part by the Community Statement's EAAMP. Regionally significant buildings frame Perich Park on its east, being the Camden Council Administration Building, Oran Park Library and Leisure Centre underlining the importance of this space.

Active frontages to Perich Park are encouraged to provide a supervised public domain, with outdoor dining emphasised to the north facing areas. While passive surveillance at the ground level is important, consideration should also be given to how balconies, terraces and other above ground building features can contribute to Town Centre life and vitality, while also providing passive surveillance for important spaces.

A pedestrianised street on the south side of Perich Park provides a transition from The Podium (Stage 2) to Perich Park. Favoured with a northerly aspect, alfresco dining in this area spills out to the footpath, across the pedestrianised street and into Perich Park. An attraction in its own right, this area is where pedestrian footfall is expected to be greatest as people navigate to and through the area to other attractions in the Town Centre.

To the west of Perich Park, ground plane retail is provided to encourage activation and additional engagement with the public domain. The hotel and its entry provides activation and passive surveillance. Terraces, balconies and podium level uses, located above the street, further activate the Town Centre and enhance passive surveillance.

The Civic Precinct

The Civic Precinct is a low-speed traffic environment and pedestrians are given numerous choices for walking to other destinations in the Town Centre using either public footpaths, pedestrianised streets or the covered arcades of The Podium retail and commercial complex.

The Civic Square is formed by the combined forecourts of the Camden Council Administration Building, Oran Park Library and Leisure Centre. This public space overlooks the Park and, together with the civic buildings, forms the eastern anchor to the Town Centre. Entries to carparking in this part of the Town Centre are located in the east of the precinct.

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The Civic Square's relationship to Perich Park forms a focus for community activities, catering to large scale community celebrations and also providing more intimate places to sit and observe Town Centre life. Pedestrian and cycling networks from the surrounding residential areas converge on the Civic Precinct, allowing safe and convenient access to other parts of the Town Centre. Buildings should be oriented to take advantage of natural sunlight and to minimise overshadowing of public spaces.

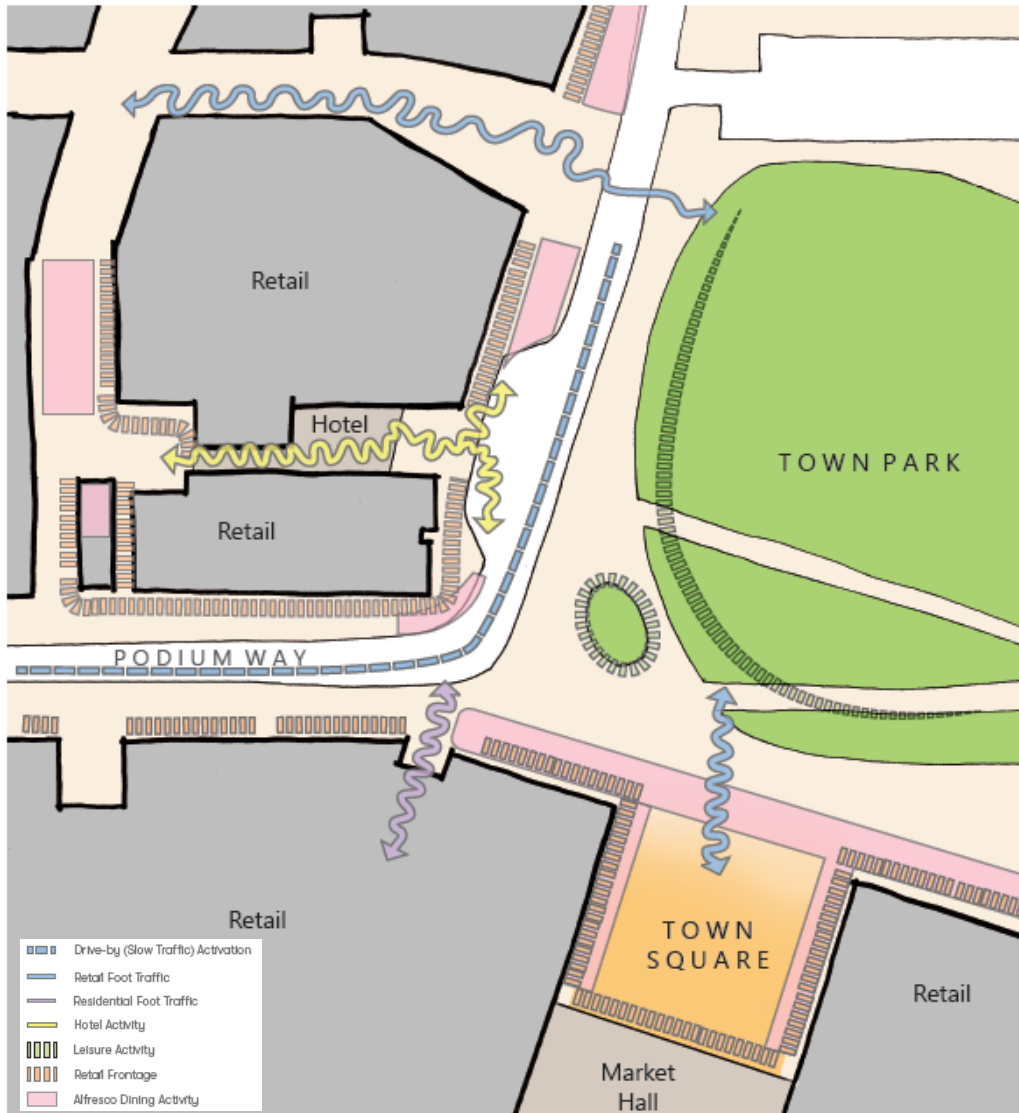


Figure 53: Urban Design Principles – Podium Way, Town Square and Perich Park

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Figure 53a: Precedents

Town Square

The Town Square frames the southern edge of Perich Park, the central focal point of the Oran Park Town Centre. The Square directly integrates with the Retail Precinct and Perich Park through pedestrian focused and calmed roads.

The Town Square is to be integrated with the Town Park, the ‘Pedestrian Preferred’ connection between Podium Way and Central Avenue. The Town Square will have a northerly aspect, with year-round solar access. The space will be bordered by retail and commercial development which will enhance the user experience and provide opportunities for coffee shops, restaurants and shopfronts. It will have a high-quality urban landscape design including a co-ordinated package of street furniture, lighting and signage. Public art may be incorporated in the public domain to create a unique sense of place.

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Attachment 1



Figure 54: Town Square

To assist with the design and delivery of the Town Square, a set of objectives and controls have been developed.

Objectives

- a. Ensure that the Town Square is a vibrant, publicly accessible, urban place that is integrated with the surrounding buildings and forms a natural extension of Perich Park. The Town Square and Perich Park will work together to ensure a variety of high quality public spaces are provided for people using the Oran Park Town Centre.
- b. Create a space that is inclusive of needs and desires of key community groups such as children, young people, older people, people on low incomes and people with a disability.
- c. Create an adaptable space capable of accommodating a broad range of uses, experiences and small activations (such as non-staged performances), as well as small markets.
- d. The shape, scale and configuration of the Town Square should cater for a range of events and uses, from the intimate to large scale community gatherings. The relationship of the Town Square to other adjoining publicly accessible spaces should be considered to optimise the range of uses able to be accommodated in these spaces when considered either individually or as a collective.
- e. Ensure that materials, finishes and furniture are consistent with other public places throughout the Oran Park Town Centre.
- f. Integrate public art and planting to create a sense of place that builds upon the existing strong public identity of Perich Park and Civic Plaza.
- g. Ensure there is a variety of public furniture and high levels of amenity addressing issues such as safety, climate, activity, circulation, seating and enclosure to create a space that is a human scale with places for people to rest, socialize, meet, casually dine and people watch.
- h. The uses fronting the Town Square are to include a variety of cafes, restaurants and shopfronts, spilling into the Square to contribute to the activation of the space.
- i. The Town Square is to contain a variety of planted spaces and trees,

Oran Park Town Centre – Part B DCP (Spatial Amendment)**Controls**

1. The Town Square is to be approximately 1,000m² and its relationship to adjoining areas will be generally in accordance with the indicative plan at Figure 55.
2. The space is to be clear of colonnades.
3. Implement design responses which ensure the Town Square is not dominated by surrounding buildings. These may include use of arbours, planters, seating and vegetation at the ground plane to break up mid-distance views, in addition to roof gardens, planters, patios, balconies and general building articulation at the first-floor level and above to soften the appearance of adjoining buildings when viewed from the Town Square.
4. Shade/shelter elements are to be provided allowing perimeter circulation. Weather protection devices east-west across the front of the Town Square should also be considered including awnings, lightweight structures and/or tree canopies.
5. Outdoor seating associated with businesses are not to take up more than 25% of the total Town Square area. Seating allocated to exclusive use by a business over and above 25% of the Town Square area will not be counted in the area calculation of the town plaza.
6. A Public Art Plan is to be prepared and submitted in DA documentation for the Town Square. Local artists are to be prioritised in the commissioning of art.
7. Public Art should be considered integral to the space and should be considered from the beginning stages of design. The space should be artfully designed with artwork integrated in the experience of the space. It should encourage public interaction and could include creatively designed seating, footpaths, pedestrian crossings, planted structures and other street furniture within the limits of Australian Standards and DDA accessibility requirements.
8. Pathways and desire lines within the Town Plaza should be wide enough and be free of obstructions to cater for pedestrian movement in both directions through the Town Square.
9. Shade/shelter elements are to be provided allowing perimeter circulation (refer to Figures 55 and 55a). Options for pedestrian connection east-west across the Town Square should also be considered. Shade/shelter elements may incorporate awnings, lightweight structures and/or tree canopies.
10. Where shade-providing structures are located within the Town Square, ensure the structure and support elements allow free movement of people and activities from the Square to adjoining areas, avoiding unnecessary clutter of public thoroughfares and spaces.
11. There should be no major physical separation between private outdoor dining areas and public seating areas. Where separation is provided between outdoor dining and public seating areas, the outdoor dining areas are to be weather protected in order to define lease lines that limit further expansion of outdoor dining areas into the public domain.
12. All street materials, finishes furniture, lighting and signage are to be consistent with other public places throughout the Oran Park Town Centre.
13. Seating options should be informed by a consistent design language and accommodate small groups socialising as well as individuals engaged in solitary activities.
14. Seating options are to consider the following:
 - a. The design of seating should consider the variety, dimensions, location, and configuration of seating with the intent to maximise opportunities for comfortable and convenient seating that emphasises social interaction.
 - b. Provide a variety of options including moveable seating, fixed individual seats, fixed benches, seat

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- walls, planter ledges, and seating steps where integrated into planters and other features.
 - c. shaded and unshaded seating options
 - d. Seating should complement the planted spaces within the Town Square.
 - e. Seating that provides suitable solutions for the elderly and those with accessibility challenges.
15. Prioritise vegetation within the Town Square is considering the balance between maintenance requirements and shade, noting the opportunity to introduce exotic deciduous planting where winter solar penetration is desired. Native and exotic species are to be selected from Camden Council's Tree and Landscape Species List.
 16. Areas to be planted need to consider solar access, shading, species selection, available soil depth and planned maintenance to ensure and plants are provided optimal conditions for healthy growth.
 17. The hard surface area within the Town Square is to be designed to reduce stormwater run-off and ensure stormwater collection is integrated seamlessly into the design of the hardscape finishes.
 18. Solar access to the Town Square is to provide a range of conditions through the day and throughout the year, providing the public with choice of areas to sit and dwell.
 19. Between the spring and autumn equinox periods, areas of shade should be provided in order to improve amenity for the public.

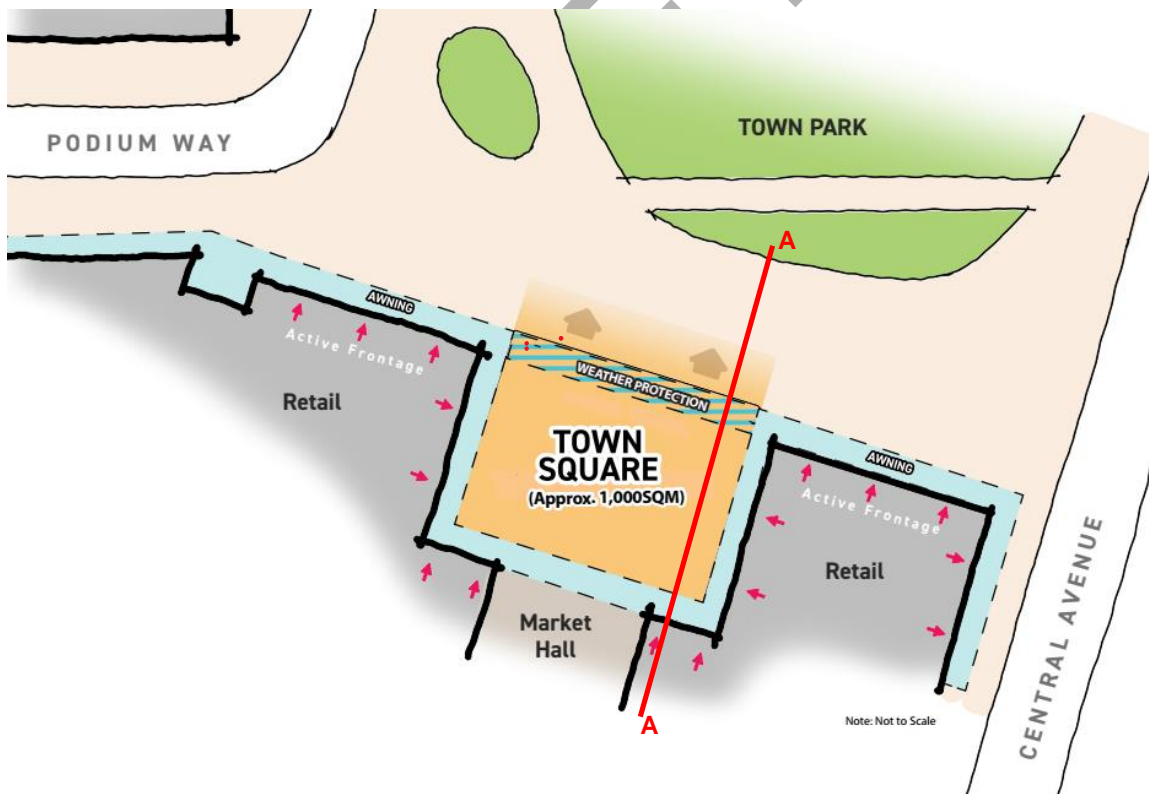


Figure 55: Indicative Town Square Plan

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Figure 55a: Town Square Design Principles

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Attachment 1

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Podium Plaza

Located to the north west of Perich Park, Podium Plaza provides a transition from the indoor environment of The Podium to the outdoor public and civic spaces.

Partially covered to provide weather protection, Podium Plaza enjoys a view over Perich Park and forms one of the main pedestrian desire lines from the Metro station to the Civic Precinct. While ease of pedestrian movement is a prime consideration for this space, Podium Plaza also provides opportunities to linger, meet and dine. This space will evolve over time to achieve its ultimate character as development around the Plaza occurs in stages.

To assist with the design and delivery of the Town Square, a set of objectives and controls have been developed.

Objectives

- a. Ensure that Podium Plaza is a vibrant, publicly accessible, urban place that is integrated with the surrounding buildings.
- b. Facilitate east-west connection between Civic Plaza and Oran Park Metro Station.
- c. Ensure the uses fronting Podium Plaza include opportunities for a variety of land uses including cafes, restaurants and shopfronts.

Controls

1. The Podium Plaza is to be orientated towards the pedestrian crossing of Podium Way and frame a view of Perich Park.
2. East-west through access through Podium Plaza between the Civic Precinct and Oran Park Metro Station is to be facilitated 18 hours a day, seven days a week.
3. A pedestrian crossing is to provide a direct link between the Podium Plaza and Perich Park. The pedestrian crossing is to be integrated as part of the public domain paving and finishes, providing a clear visual and functional connection between them, noting the design solution is to consider Safety in Design and the requirements of Transport for NSW.
4. Areas to be planted need to consider solar access, shading, species selection, available soil depth and planned maintenance to ensure and plants are provided optimal conditions for healthy growth.

Central Avenue

Green corridors extend from the Town Centre north and south, connecting via riparian corridors to schools, sports fields and major parks and reserves in the surrounding residential areas. These green corridors form the backbone of the cycling and pedestrian networks to and from the Town Centre.

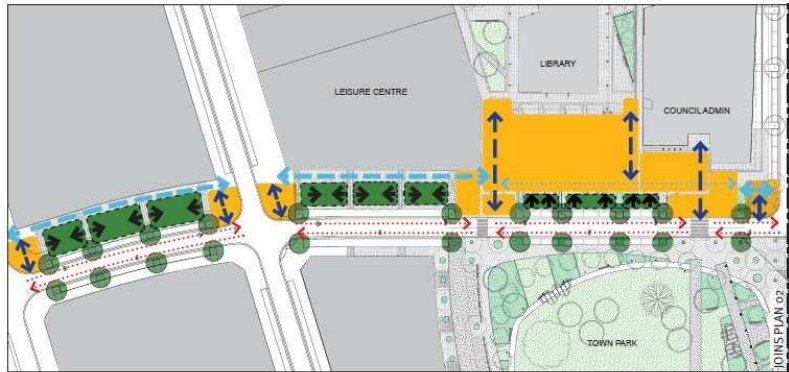
In the Town Centre, Central Avenue is the continuation of the green corridors, in a more formal and urban context. It acts as the north-south spine of the Town Centre, connecting the surrounding residential areas to major civic, recreational and retail/commercial uses.

Central Avenue will have a tree-lined, boulevard character. As it passes through the heart of the Civic Precinct it will have a more formal and urban character which may incorporate feature tree planting, generous seating and feature garden beds. A less formal character will be displayed as Central Avenue passes through the mixed use areas to the north and south of the Civic Precinct..

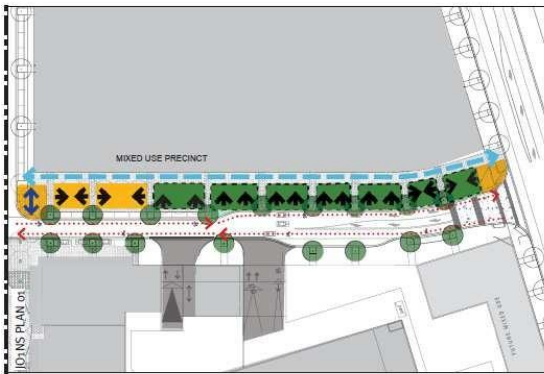
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Figure 56 North South Promenade Precedent Images



PLAN 01



PLAN 02

- LEGEND**
- Focus towards the footpath and away from driveway entries/ back of house etc.
 - More active space, Seating/ al fresco zone with internal focus i.e. greater movement through space.
 - Activation zones, predominantly hardscape
 - Multiuse zones, predominantly soft landscape treatment
 - Pedestrian desire lines
 - 4m wide pedestrian path
 - Pedestrian path delineation disappears through civic space
 - Cycle laneway

Figure 57: North South Promenade Indicative Plan

ORD02

Attachment 1

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Mixed Use Precinct

The Mixed Use Precinct forms the eastern end of the Town Centre and will provide a range of housing, commercial and small scale retail opportunities. It will enable a cosmopolitan lifestyle with the mix of employment, residential and other uses providing places where residents can live, work, play and shop. The areas furthest from the Town Centre core to the east will be predominantly residential in character and will take advantage of views over the landscape.

Land Use Principles

The Oran Park Town Centre is to be consistent with the following principles as demonstrated in **Figure 51** although it is acknowledged that land uses within the Town Centre will change over time. **Figure 51** illustrates land uses which demonstrate consistency with the following principles:

1. Achieve a maximum of 50,000m² Gross Lettable Area - Retail (GLAR) within the B2 Local Centre zone. Gross Lettable Area Retail means the total area of a tenancy by the Property Council of Australia's 'Method of Measurement' definition of GLAR.

Smaller scale retail uses (under 1,500m²) incorporated as part of a mixed use development outside the main retail area are not included in the calculation of the 50,000m² GLAR cap. The 'main retail area' is the area shown as 'Retail (a)' in **Figure 50**. The cumulative total of smaller scale retail uses outside of the GLAR cap in this area is not to exceed 5,000m².
2. Incorporate a variety of retail, residential, commercial, entertainment, recreation and community uses to serve the needs of the wider community and promote an active and vibrant town centre.
3. Incorporate higher density housing and mixed use development across the Town Centre.
4. Optimise employment opportunities within the Town Centre.
5. Focus retail uses along, and fronting the Main Street. Large scale retail development should be located within the retail precinct.
6. Co-locate uses and facilities where possible to maximise pedestrian access and connectivity, as well as the efficient use of space.
7. Locate active uses at ground floor, throughout the Town Centre, in particular fronting the Main Street, and areas of open space.
8. Incorporate the needs of health and aged care providers, facilities for young people, civic and emergency services within the Town Centre.
9. Leverage investment in the Metro Station to Bring higher order facilities to the Town Centre.
10. Leisure Centre to be closely integrated with retail, civic and town park activities.

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3.3 Views and Vistas

The Oran Park Town Centre Structure Plan has been designed to emphasise sight lines to local landscape features, places of key cultural significance, future civic buildings, landmark buildings and public open space.

Detailed development of the Town Centre is to acknowledge views and vistas contained in **Figure 58**.

3.4 Interaction with Surrounding Land Uses

The Oran Park Town Centre Structure plan has been designed to respond to planned surrounding land uses including residential, educational, open space and commercial developments.

Detailed design of the Town Centre should take into consideration proposed adjoining land uses and ensure a high level of pedestrian connectivity between the Town Centre and the surrounding development.

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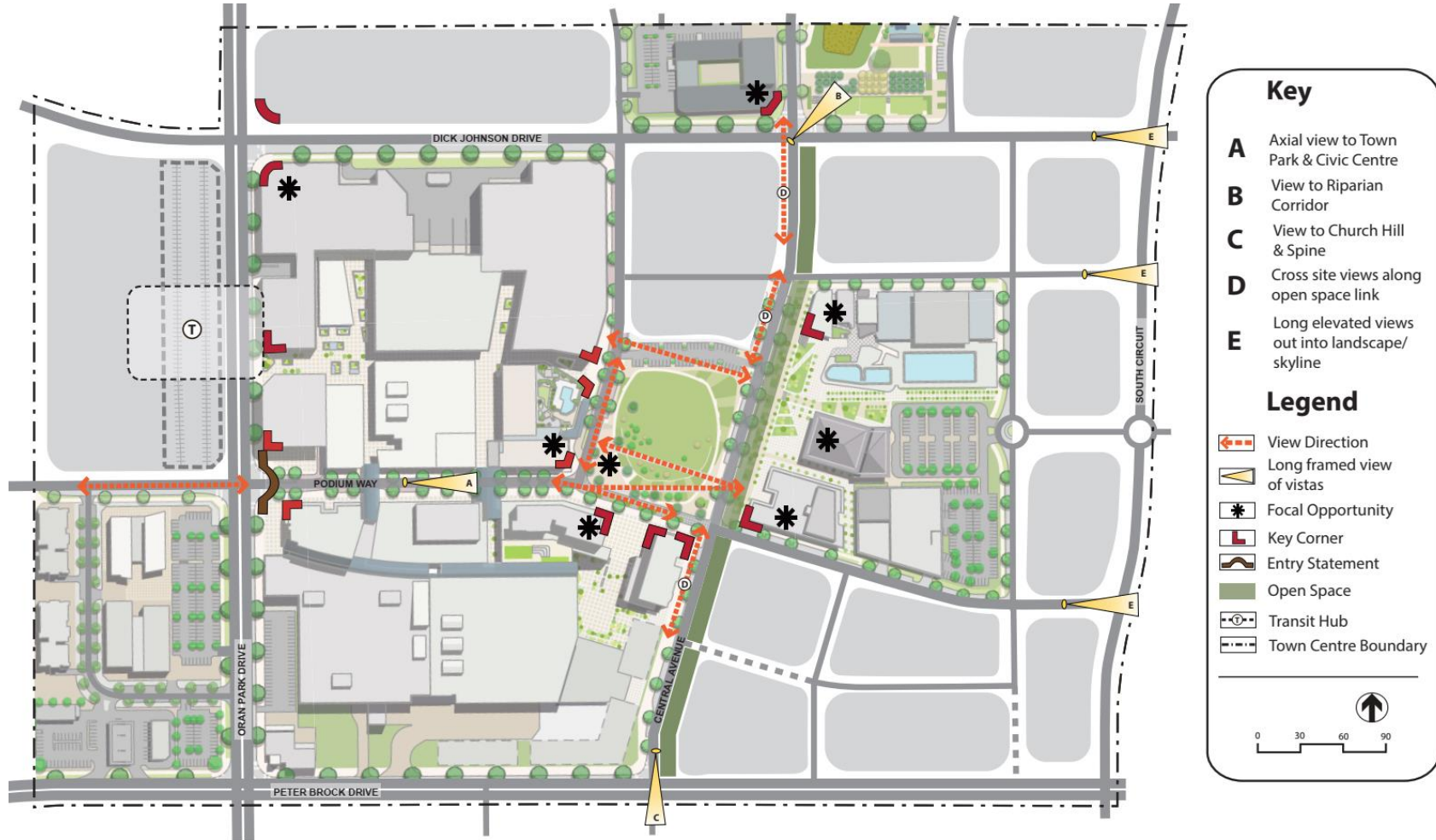


Figure 58: Views and Vista

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4.0 Access and Movement

4.1 Vehicle Movement Network

Objectives

- a. To provide an integrated hierarchy of roads, cycleways and pedestrian pathways that provides safe, convenient and legible access within and around the Town Centre.
- b. To ensure that the hierarchy of the streets is clearly discernible through variations in carriageway, pavement surfaces, on-street parking and street tree planting.
- c. To ensure a high quality, functional, safe, legible and visually attractive public domain.
- d. To allow ease of vehicular access to the Town Centre and bypass routes for subregional traffic.

Controls

1. The street network is to be provided generally in accordance with **Figure 59**.
2. Traffic management measures are to be utilised within and surrounding the Town Centre to produce a low speed pedestrian friendly traffic environment, particularly within the Retail, Perich Park and Civic Precincts. Such traffic management devices are to be identified at the time of DA submission.
3. Principles of CPTED (Crime Prevention through Environmental Design) to be incorporated in the design of the access and movement system.

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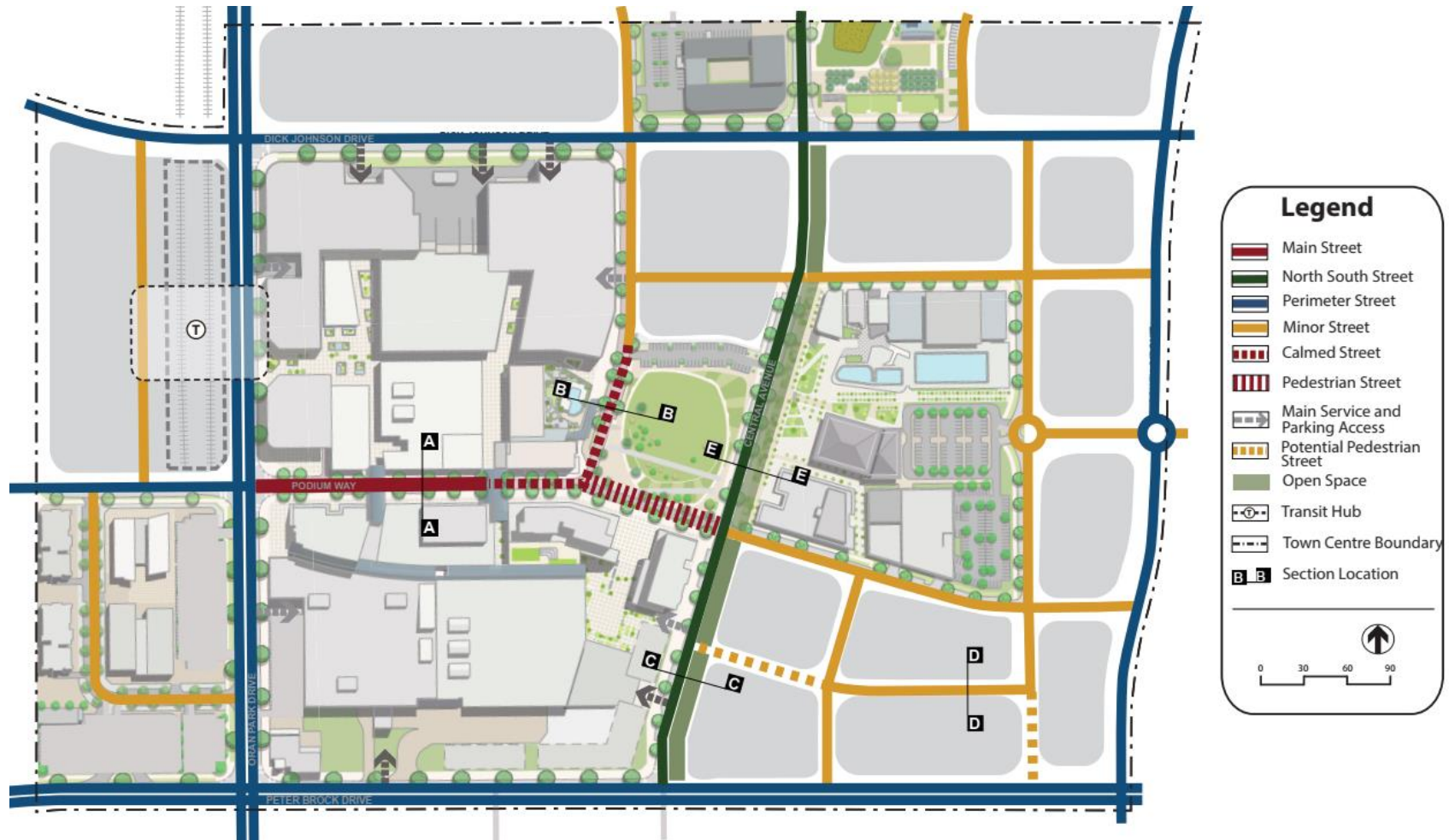


Figure 59: Road Hierarchy

Note: Figure 59 above graphically represents the indicative road layout and hierarchy for the Oran Park Town Centre. The road structure and hierarchy may be amended over time to allow flexible delivery of the Town Centre built form.

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4.2 Pedestrian and Cycle Movement

Objectives

- a. To ensure that the Town Centre is designed to promote high levels of accessibility for pedestrian and cyclists.
- b. To encourage pedestrian and cycle movements as a means of accessing services and facilities within and surrounding the Town Centre.

Controls

1. The Town Centre is to be designed to provide clear and legible pedestrian and cycle connections as identified in **Figure 60**.
2. Streets and pathway networks should be designed to ensure that walking and cycling within the Town Centre takes priority over traffic circulation.
3. Continuous weather protection for pedestrians is to be provided in key locations by colonnades or awnings.
4. Bike parking facilities should be provided at key locations on streets within the Town Centre. No dedicated bike path is required along Main Street.

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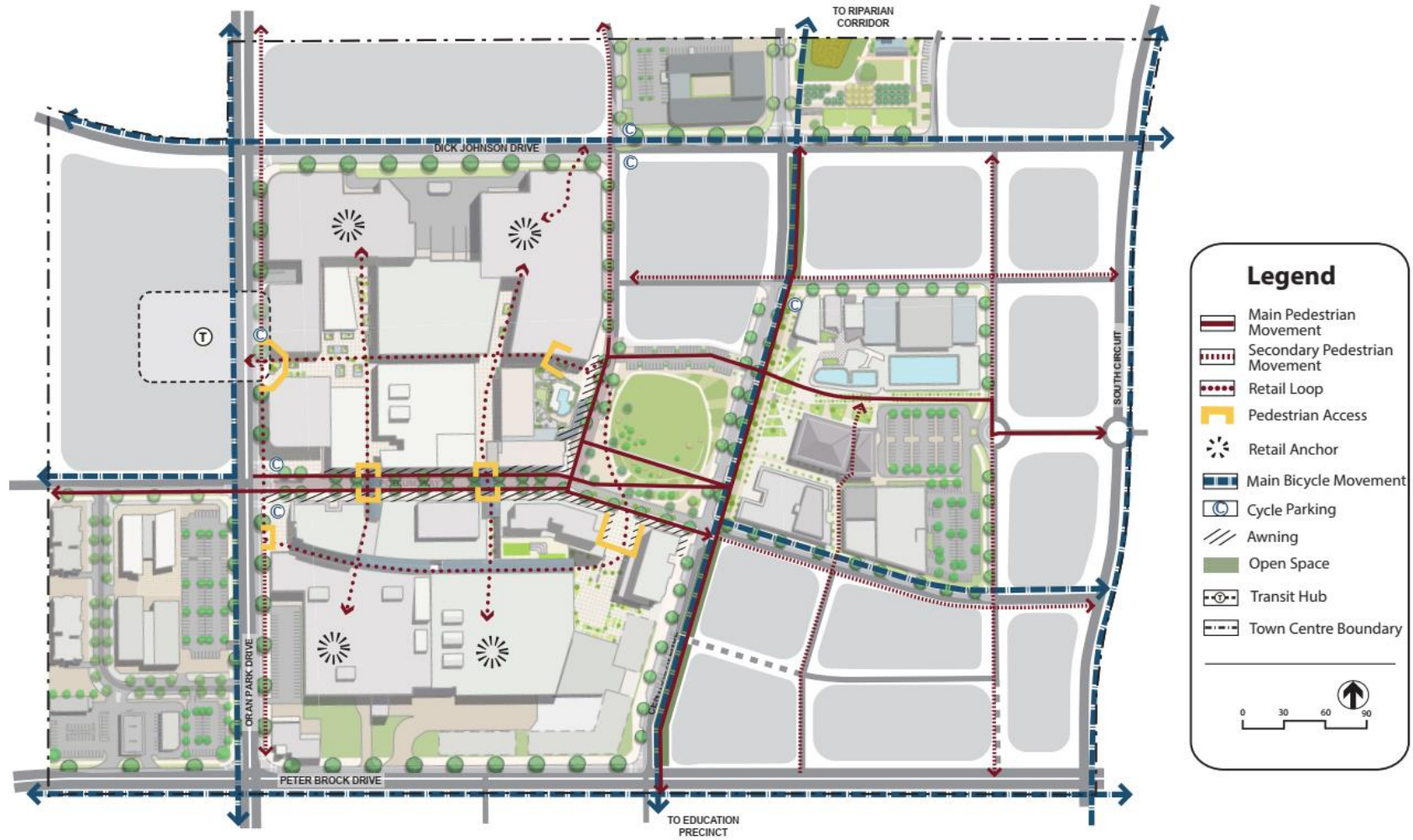


Figure 58: Pedestrian and Cycle Movement

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4.3 Road Types

Objectives

- a. To provide a clear hierarchy of road types which recognise the need to integrate pedestrian and vehicle movements within the Town Centre.
- b. To promote safe, attractive and interactive streetscapes which respond to the variety of land uses within the Town Centre.

Controls

- 1. Streets are to be provided generally in accordance with the cross-sections in **Figure 61** to **Figure 65**. The dimensions shown on these typical diagrams are guidelines.
- 2. Main Street in **Figure 59** should be no wider than 23 metres, have parallel parking between trees and no median to facilitate ease of pedestrian movements. Pedestrian crossings should align with retail loop.

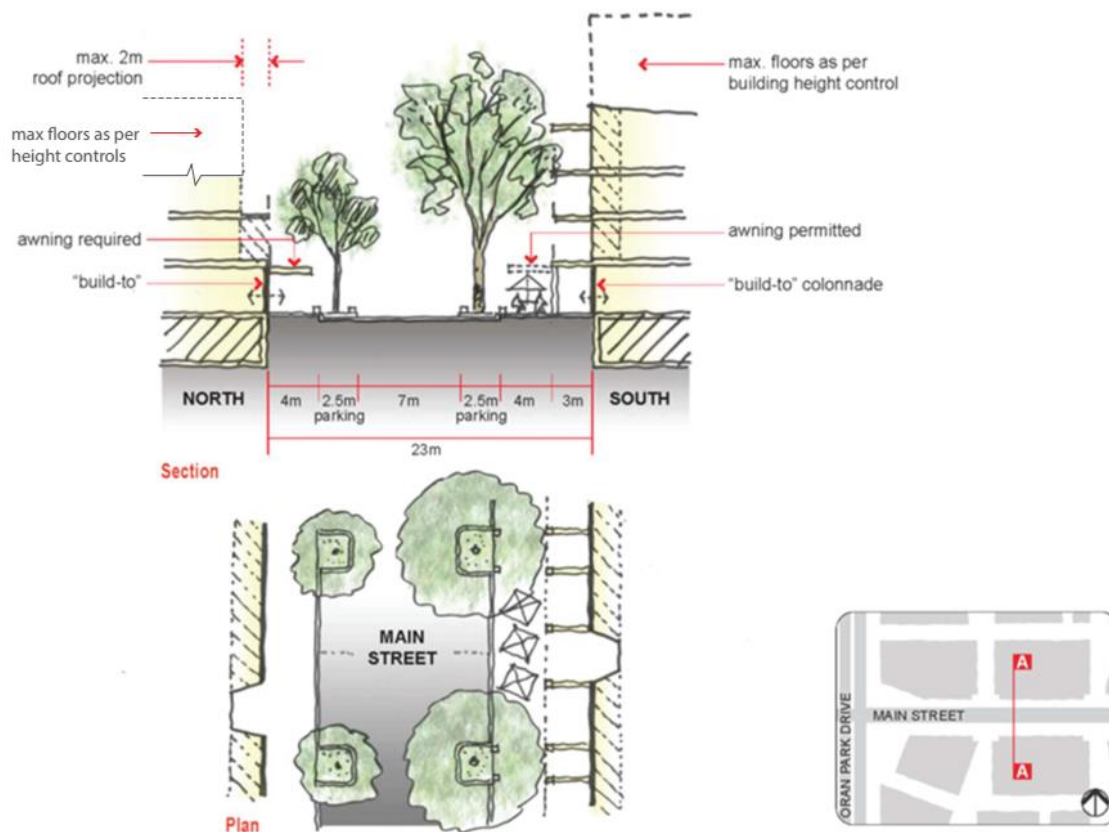


Figure 61: Section A – Main Street

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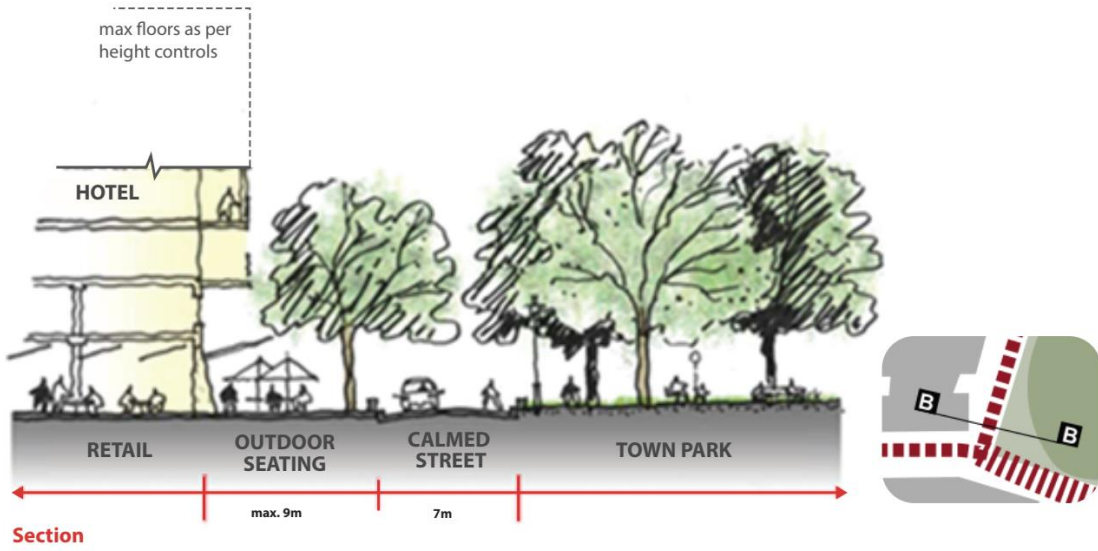


Figure 62: Section B – Calmed Street

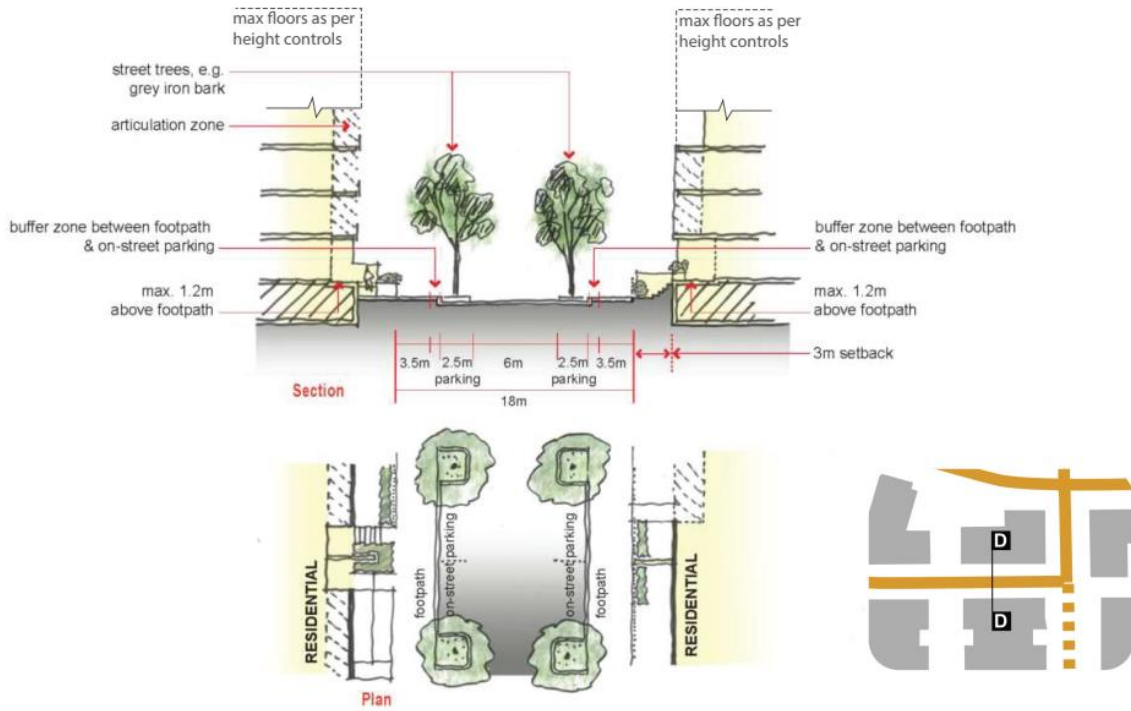


Figure 63: Section D - Typical Secondary Street

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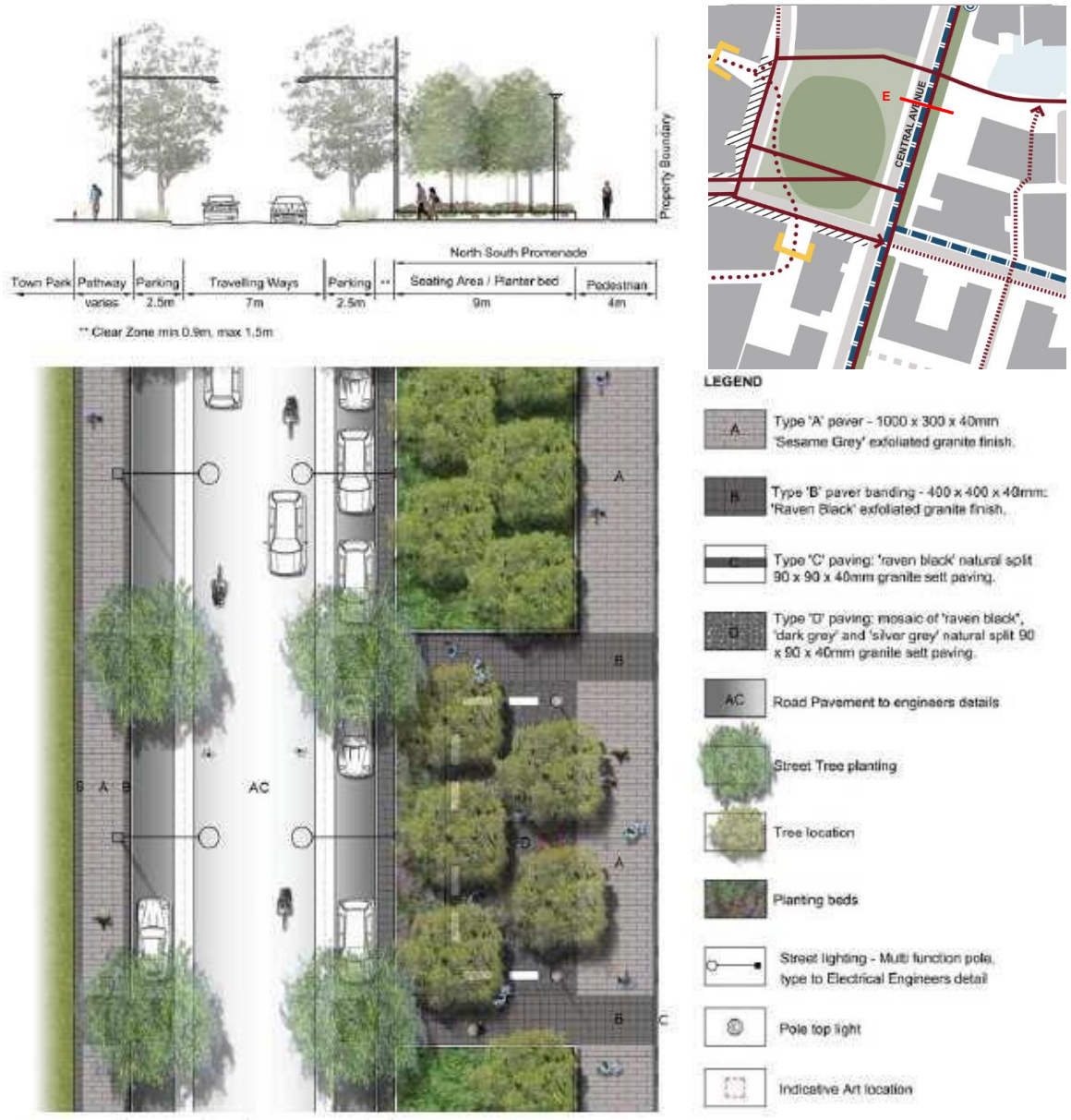


Figure 64 Section E North South Street and Promenade Activation Zones

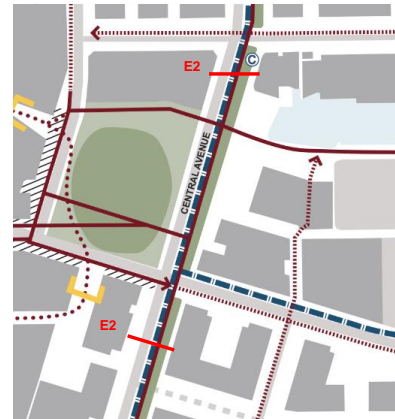
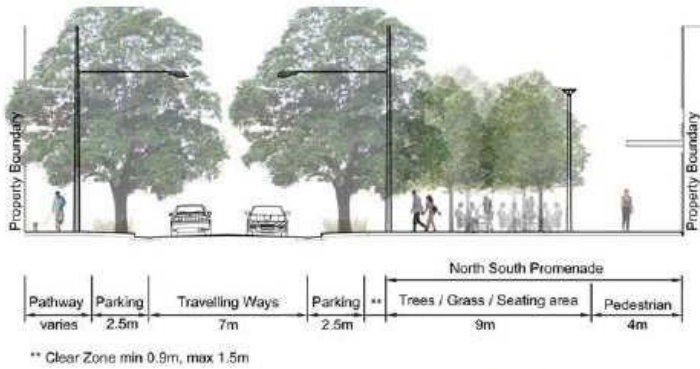
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LEGEND

- A** Type 'A' paver - 1000 x 300 x 40mm
'Sesame Grey' exfoliated granite finish.
- B** Type 'B' paver banding - 400 x 400 x 40mm:
'Raven Black' exfoliated granite finish.
- C** Type 'C' paving: 'raven black' natural split
90 x 90 x 40mm granite sett paving.
- D** Type 'D' paving: mosaic of 'raven black',
'dark grey' and 'silver grey' natural split 90
x 90 x 40mm granite sett paving.
- AC** Road Pavement to engineers details.
- Street Tree planting
- Tree location
- Planting beds
- Grass
- Street lighting - Multi function pole,
type to Electrical Engineers detail
- Pole top light

Figure 65 Section E2 – North South Street and Promenade Multiuse Zones

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4.4 Public Transport

Objectives

- a. To encourage the provision and use of public transport as a preferred method of access to and from the Town Centre.
- b. To provide a high level of access to public transport services within and surrounding the Town Centre.
- c. To ensure that the Town Centre layout responds to the provision of a future public transport network.

Controls

1. The location of bus stops, including those for express buses to surrounding centres are located close to key destinations in the Town Centre such as civic buildings, Town Park and Main Street and surrounding residential and commercial development.
2. Bus stops are to allow for integration of local and regional transport services.
3. Bus stops are to be located in areas which ensure a high level of passive surveillance.
4. Bus stops are to be provided generally in accordance with **Figure 66**.
5. Future development in proximity to the location of the proposed Oran Park Metro Station is to consider the impacts rail movements may have on the specific development. This may include, but not be limited to, noise and vibration impacts.

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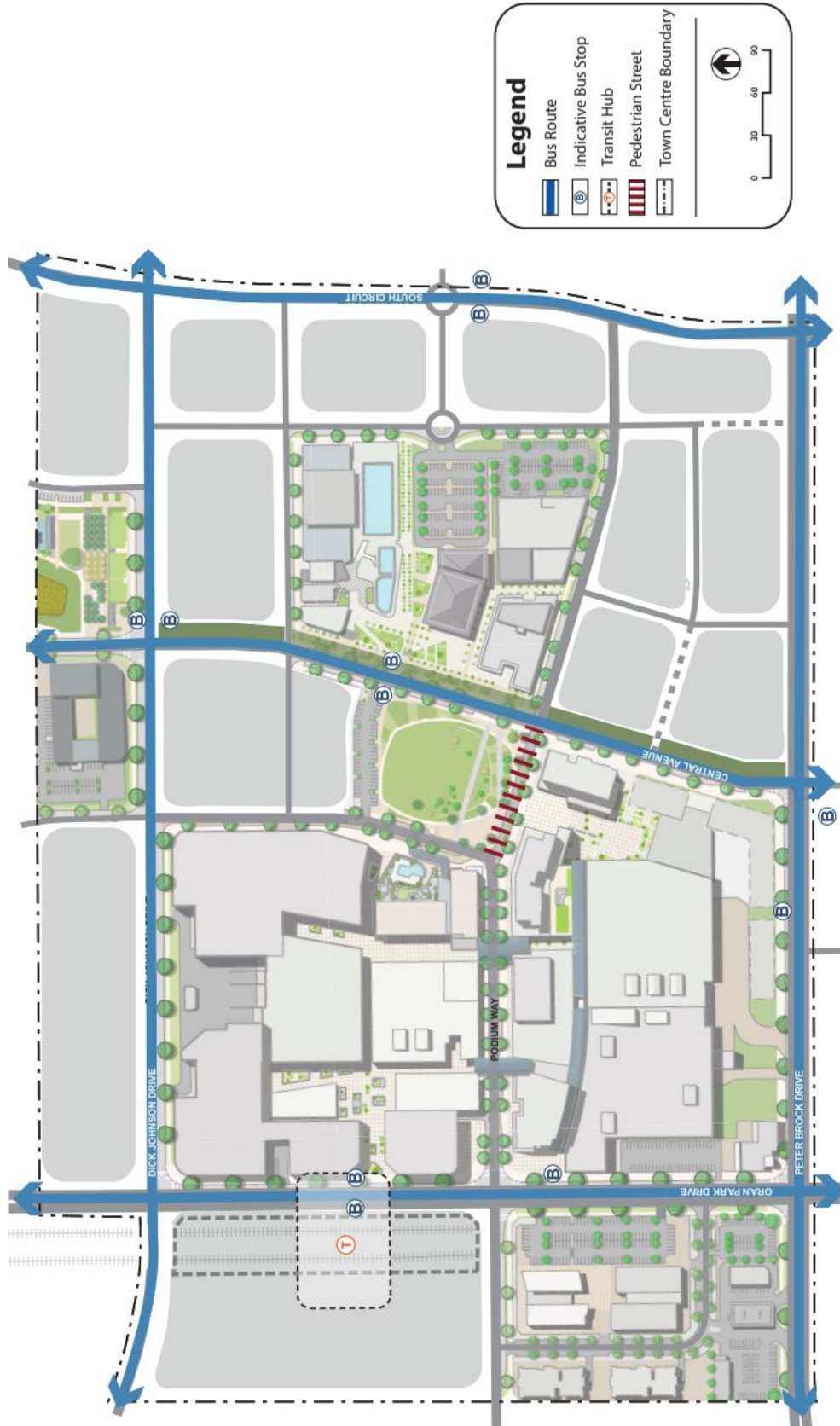


Figure 66: Public Transport Routes within the Town Centre

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5.0 Public Domain, Water Sensitive Urban Design and Landscaping

5.1 Public Domain

Objectives

- a. To provide a variety of high quality public domain areas which cater for a wide range of activities.
- b. To ensure that public domain areas are designed in a manner which recognise their Town Centre location and allow for a seamless transition between public and private spaces.
- c. The public realm shall be unambiguously public in its design and detailing.
- d. To ensure that the Retail, Perich Park and Civic Precincts, as well as Central Avenue and the Mixed Use precinct respond to the character statements outlined under **Section 3.2**.

Controls

1. Public domain areas are to be designed and located generally in accordance with **Figure 67**. The design of public domain areas shall take into consideration the Public Domain Manual adopted by Camden Council (Attachment A).
2. The Perich Park and Civic Precinct is to be designed to provide an urbanised, vibrant interactive public space which incorporates outdoor seating areas associated with retail tenancies which will open onto the public domain and opportunities for informal seating and gathering places.
3. The Town Park is to be designed to accommodate a range of active and passive recreational opportunities within a Town Centre context. The design of the Town Park should provide flexibility in the layout and use of the park over time.
4. The Town Park is to be designed to achieve a high level of connectivity with and between adjoining land uses.
5. Any Development Application which seeks approval for the design of the Town Park is to include a statement outlining how the design addresses the character statements outlined under **Section 3.2**.
6. All paving materials must conform to relevant standards for durability, non-slip textures, strength and surface treatment to withstand use by light automobiles, service vehicles, pedestrians and bicycles.
7. Central Avenue is to provide a number of Character Zones along its length. These are shown and described in:

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- **Figure 56** (indicative plan).
- **Figure 64 and Figure 65.**
- Public Domain Manual Design Principles 3.4A North South Street with Promenade (Activation Zones) and 3.4B (Multiuse Zones).

These Character Zones provide a combination of Activation zones at street corners and within a Civic Area, along with Multiuse zones of predominantly soft landscape treatment which provide a regular rhythm along the length of the Promenade. The Multiuse zones may be interchangeable between paved, turfed or mass planting depending on the adjoining building design and land use. The final design of each Multiuse zone is to be determined in conjunction with the adjoining buildings and land use to allow for an appropriate design response to, for example, the inclusion of future outdoor dining areas.

The proposed final design must be included as part of the DA submission for adjoining buildings.

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Figure 67: Public Domain Plan

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5.2 Water Sensitive Urban Design Requirements (WSUD)

Objectives

- a. To protect and enhance natural water systems which may be affected by urban development.
- b. To reduce stormwater run-off and peak flows effected by urban development.
- c. To meet stormwater quality targets through treatment systems such as bio-retention, swale, wetlands and raingardens.
- d. Treatment systems should be related to the urban design of public open space and streetscapes to enhance visual amenity.

Controls

1. All development shall generally be in accordance with the Oran Park Precinct Water Cycle Management Strategy and Master Plan prepared by Brown Consulting and adopted by Camden Council. Development Applications, other than minor applications (e.g. shop fit-out, signage or change of use applications) shall include information from a suitably qualified consultant demonstrating how the proposed development is in accordance with the above. Key considerations include the management of stormwater run-off (quality and quantity), the minimising of potable water use and wastewater generation and water recycling strategies.
2. The Town Park is to be designed to incorporate WSUD objectives.

Note: A Water Cycle Management Strategy would not be required for all Development Applications (e.g. shop fit-out or change of use applications).

5.3 Street trees

An indicative layout of street trees and landscaping is shown in **Figure 66**.

Objectives

- a. To create a landscaped urban environment which helps to provide shade, comfort and amenity, particularly for pedestrians.
- b. To create visual order for the streetscape.
- c. To use appropriately scaled species which can grow within the constraints imposed by an urban environment.
- d. To create a landscaped environment which responds to ESD Principles consistent with the level of maintenance which will be available.
- e. To ensure the use of native species are favoured for landscape planting in the Town Centre.

Oran Park Town Centre – Part B DCP (Spatial Amendment)**Controls**

1. Development Applications, other than minor applications (e.g. shop fit-out, signage or change of use applications) shall include a landscaping plan prepared by a suitably qualified consultant. The landscaping plan shall generally be in accordance with the landscaping components in the Public Domain Manual for the Town Centre (Attachment A).
2. Plant selection should take into account the following:
 - species that complement remnant native vegetation,
 - level of on-going maintenance,
 - potential impacts on road and footpath pavements,
 - focus on hardy, drought tolerant, easily maintained species,
 - scale in relation to the function of the area, and
 - contribution to the character of the local centre.
3. Street trees and open space planting is to provide generous shade for pedestrians in summer and allow for sunlight penetration to street level in winter.
4. Main Street: (refer to cross section in **Figure 59**) species selection to respond to the east / west orientation of the street and its corresponding usage by: limiting shade and maximising sun penetration for trees on the northern side of the street; providing medium to large trees on the southern side, capable of delivering appropriate scale to Main Street and at the same time allowing a dappled shade effect throughout the year.
5. North / South Street: (refer to cross sections in **Figure 64** and **Figure 65**) as a green link and major pedestrian and cycle path, tree species should: reflect local character in species selection; provide a scale appropriate to a wide avenue; provide a density of canopy which is capable of significantly modifying hot conditions typical of Western Sydney in summer.
6. Town Park: a dense tree stand of medium to large deciduous trees whose purpose is to provide seasonal amenity for pedestrians; large scale trees on the northern and southern perimeters of Town Park capable of providing primary enclosure to a large open space.
7. North / South oriented streets: (refer to cross section in **Figure 64** and **Figure 65**) use wide close canopy evergreen species in order to modify the effects of the western sun.
8. East / West oriented streets: (refer to cross section in **Figure 63**) medium open canopied species which will allow partial sun penetration throughout the year.

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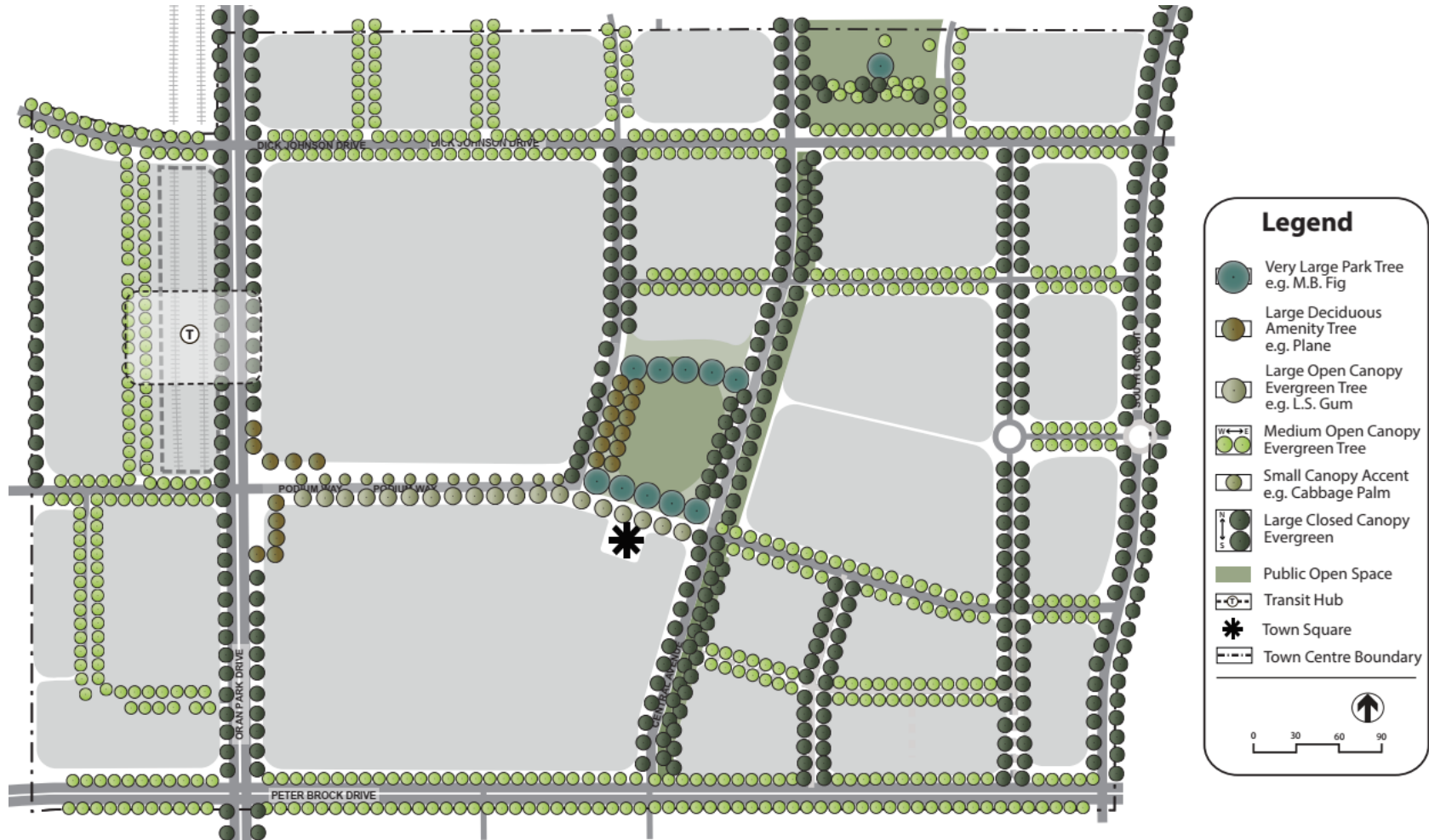


Figure 68: Landscape and Street Trees (Updated January 2016)

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6.0 Environmentally Sustainable Development Principles

Objectives

- a. To ensure all **new Retail, Commercial and Mixed Use buildings** achieve a minimum level of environmental sustainable design and meet statutory benchmarks in sustainable development.

Controls

1. All new retail, commercial and mixed use buildings must achieve a minimum 4 star Green Star rating from the Green Council of Australia. An Energy Efficiency report is to be provided to Council as part of the Development Application for the development proposal. Matters to be considered as part of an Energy Efficiency report are provided at **Attachment B** of this Plan.

7.0 Land Use and Built Form

7.1 Built Form Articulation

Objectives

- a. To promote articulated building forms which contribute to creating an interesting streetscape character.
- b. To promote articulation in building mass which responds to key design elements.

Controls

1. Articulation zones should be provided to compliment the building mass and emphasise key design elements such as entrance points and respond to environmental conditions including solar access, noise, privacy and views.

7.2 Architectural Character

Objectives

- a. Architectural expression should be diverse across building groups / blocks and facades should be articulated to create visual interest.
- b. There should be consideration of a contemporary architectural style based on simple primary building forms and a fine grained assemblage of elements (which may incorporate the diversity of character of streetscapes in historic towns such as Camden) where appropriate.
- c. Architectural design should be sympathetic with regional character.

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- d. Façade design should create a series of vertical elements along a building length reflecting a traditional main street façade.
- e. Sleeve buildings or appropriate screening to be provided to minimise the visual impact of large boxes, service areas and to define streets.
- f. Roof forms and structures such as clock towers / spires are encouraged for key sites and roofs should be designed to break up the overall mass of a roof on a large building. Roof elements should be used to screen mechanical plant.

Controls

1. Articulation and Corners: Buildings at Oran Park Town Centre are to generally align with street edges, be articulated in their façade treatments and express corners in design.
2. Corners are to be visually prominent and may be reinforced by one and two story verandas / balconies which turn the corner in a traditional manner.
3. Building Interface: The interface between the building and the public domain is to be designed to create active safer streets, to encourage flexibility in design for changing uses at ground level and provide weather protection for pedestrian amenity. Residential apartments above Town Centre streets will provide opportunities for casual surveillance.
4. To protect privacy, elevate ground floor level apartments above adjacent footpath levels – 500mm is suggested as a minimum with 1,200mm preferred.
5. Building facades are to be designed to accentuate key architectural features and clearly delineate points of interest such as building entries, vertical and horizontal elements.
6. Building facades are to incorporate a variety of finishes and materials which provide visual relief to the built form.
7. A diverse palette of durable and cost efficient external materials exploring a contemporary urban character whilst representing themes of Australian local character should be used. A range of materials is to introduce a fine grain façade treatment along street edges.

7.3 Building Envelopes / Bulk and Scale

Objectives

- a. To ensure that the bulk and scale of future development responds to the desired vision, scale and character of the Oran Park Town Centre and surrounding development.
- b. To encourage a variety of building heights within the Town Centre which respond to the site specific design considerations.

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- c. To embody buildings with flexibility in their use over time.

Controls

1. Building heights are to be in accordance with the Building Envelope Plan shown in **Figure 69**.
2. Prominent street corners should be reinforced in a visual context through concentrating building height and built form.
3. Buildings are to be designed to ensure a human scale is maintained at street level.
4. Minimum ceiling heights are detailed in in the table below. For the purposes of this control 'ceiling height' is measured internally from finished floor level to ceiling level. See **Figure 70**.

Floor Level	Minimum Ceiling Height
Ground Floor	3m
All other floors for retail / commercial use	2.7m
All other residential floors	2.7m for habitable rooms 2.4m for non-habitable rooms

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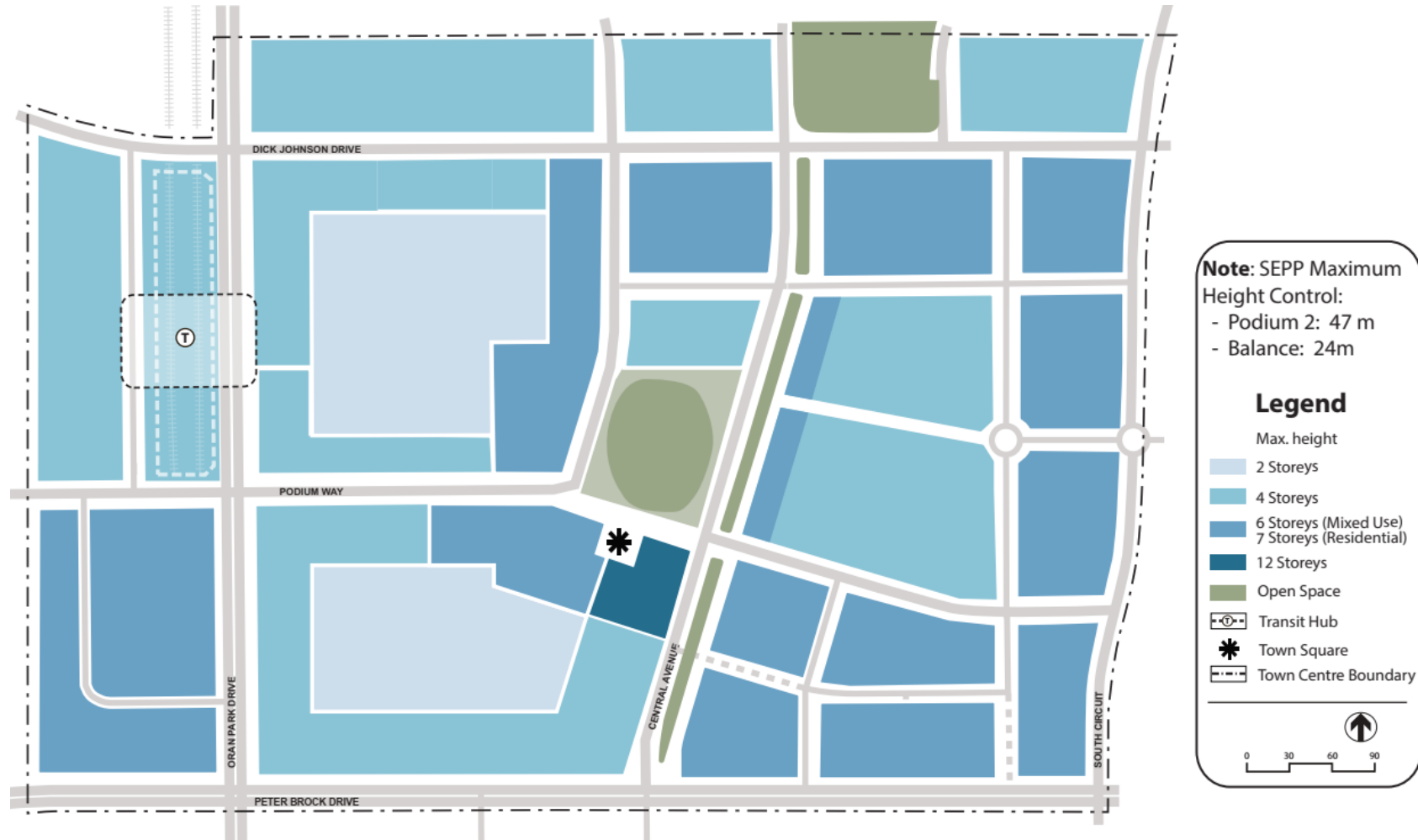


Figure 69: Indicative Building Envelope

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Figure 70: Minimum Floor to Finished Ceiling Height Explained (Figure inserted January 2016)

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7.4 Quality of Indoor Environment

Objectives

- a. To ensure a high level is achieved within commercial and retail development:
 - access to natural light,
 - access to natural ventilation,
 - indoor air quality, and
 - access and amenity.

Controls

1. Refer to indoor environment controls provided in **Attachment B**. These controls are required to be assessed as part of the Sustainability Assessment.

7.5 Weather Protection

Objectives

- a. Pedestrians should be provided with amenity and comfort throughout the public realm, and the commercial, residential and retailer occupants provided with a commercially viable and sustainable environment.
- b. The public realm should offer a diversity of experience, including providing a choice of exposure to environmental conditions.
- c. A variety of types, materials and methods for weather protection shall be adopted to promote a diverse experience across the Town Centre

Controls

1. Weather protection must maintain a feeling of openness and enhance both the public function of the specific space and / or street.
2. Weather protection devices shall take into account wind, sun, rain, night / day, seasons and shadowing effects of other built components.
3. Weather protection devices shall consider the scale of adjacent buildings and the width of the street / public space in order to ensure appropriate proportions and “feel”.
4. Weather protection solutions shall be predominantly naturally ventilated.
5. Weather protection should be included as part of the design of the architecture / built form or landscape design.
6. The design of the weather protection shall take into consideration ESD objectives.
7. Pedestrian rights of way, plazas and other public spaces will typically have a variety of weather protection devices, where provided, ranging from minimal protection, fixed or temporary devices

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(including an array of devices such as awnings, canopies, “floating” roofs or be incorporated into the architecture of the building), and landscaped solutions, thus providing a variety of experiences and conditions.

8. Generally streets with retail, commercial, or community uses at ground level shall provide weather protection along the majority of the façade, especially those areas facing north and west. This protection shall typically take the form of a variety of awning types.
9. Awnings increase the usability and amenity of public footpaths by protecting pedestrians from sun and rain. Awnings encourage pedestrian activity along streets and, in conjunction with active edges such as retail frontages, support and enhance the vitality of the Town Centre. Awnings can be used in conjunction with colonnades. There are to be no wing walls so colonnade is continuous and unimpeded.
10. Street level awnings should be provided to all retail frontages and commercial entries and to main lobbies of residential buildings except where a colonnade is required.
11. In particular, continuous awnings and colonnades are required to be provided along the ground floor street frontage on active street frontages in accordance with **Figure 69**.
12. Awnings should be a minimum height of 2.7m (3.2m desirable) above footpath level, generally consistent in form and to project horizontally from the building façade.
13. The front fascia of the awning is to be setback a minimum of 500mm from the kerb of the street carriageway, including at street corners.

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Attachment 1

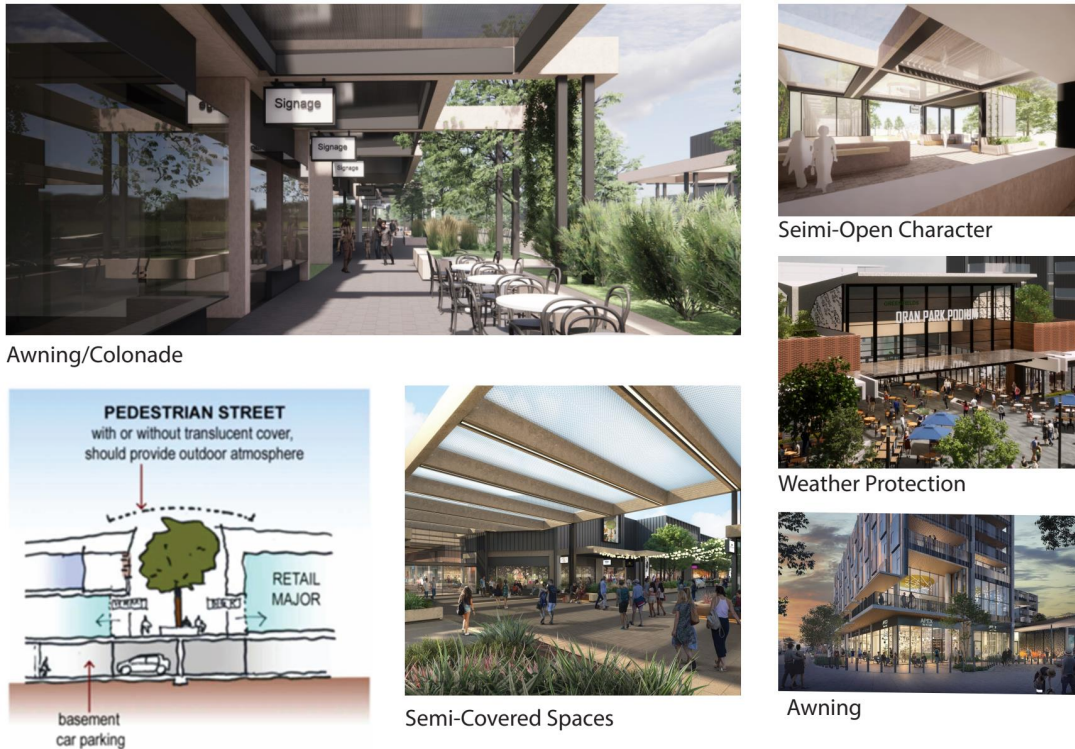


Figure 71: Weather Protection Precedents

7.6 Setbacks

Objectives

- a. To ensure that building setbacks reflect the desired future character of the Oran Park Town Centre.
- b. To establish the desired vertical and horizontal spatial proportions of the streetscape.
- c. To provide a defined street edge within a Town Centre context.
- d. To encourage passive surveillance of streetscape areas.

Controls

- 1. Building setbacks are to be provided in accordance with the Setbacks Plan shown in **Figure 72**.
- 2. The urban character is achieved by adopting “build-to” lines or zero setback conditions to create street walls and by variety in “build-to” conditions for different types of streets. The main building facades are to be built to the block edge with allowances for insets and projections and to create stronger corner edges.

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3. Projections beyond the “build-to” lines could include awnings, verandas, balconies, roof overhangs and blade walls.
4. Setbacks for residential buildings to be a minimum of three metres to allow for ground level front courtyards or private open space, changes in levels etc. Selected corners to residential sites may be required to “build-to” the street boundary.

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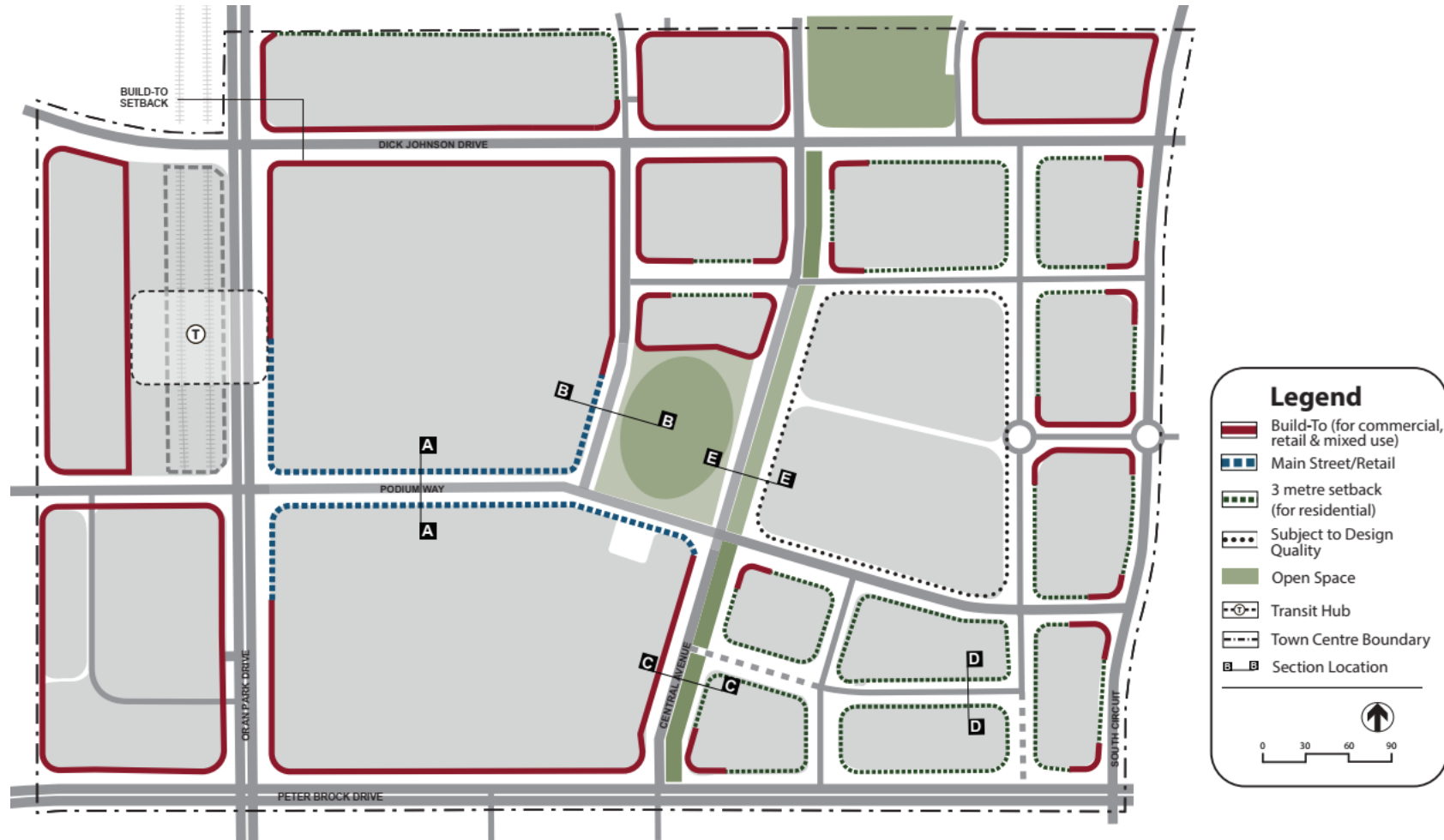


Figure 72: Indicative “Build-To” Lines and Setbacks

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7.7 Streetscape Activation

Objectives

- a. To encourage active streets throughout the Town Centre.
- b. To promote safety and security within the Town Centre by maximising activation of street frontages.
- c. To ensure outlook to and surveillance of the street.

Controls

1. Active frontage uses are defined as one of a combination of the following at street level:
 - entrance to retail.
 - shop front.
 - glazed entries to commercial and residential lobbies occupying less than 50% of the street frontage, to a maximum of 12m frontage.
 - café or restaurant if accompanied by an entry from the street.
 - active office uses, such as reception, if visible from the street.
 - public building if accompanied by an entry.
2. Buildings are to maximise areas of street activation through a mixture of ground floor retail / commercial suites and the incorporation of ground floor terrace areas along the street frontage in residential development.
3. Active street fronts, built to the street alignment, are required on the ground level of all retail and commercial development.
4. Large format retail such as supermarkets and parking areas are to be sleeved or hidden by retail and commercial uses.
5. Ground floor residential uses (other than entries to lobbies to residential uses above ground level) are not permitted on the Town Centre Main Street.
6. Restaurants, cafes and the like are to consider providing openable shop fronts.
7. No external security shutters to be permitted.
8. On corner sites, shop fronts are to wrap around the corner.

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7.8 Solar Access

Objectives

- a. To maintain appropriate levels of solar access to public and private spaces within the Town Centre.
- b. To ensure that building mass does not impede solar access to public and private spaces within the Town Centre.

Controls

1. Any Development Application for the construction of buildings is required to submit detailed solar access diagrams for between 9am and 3pm mid-winter to demonstrate sufficient solar access is maintained to public and private spaces and streets.
2. Parks and plazas are to receive sunlight on a minimal of 50% of their site area between 11am and 2pm on June 21.
3. Building envelopes are to allow for north-south streets to receive 2 hours of sunlight between 9am- 3pm on 21 June on a minimum of 50% of the eastern or western footpaths.
4. Building envelopes are to allow for east-west streets to receive 1 hour of sunlight between 9am- 3pm on 21 June on a minimum of 50% of the southern footpaths.

7.9 Signs

Objectives

- a. To ensure that signs and advertising structures are unobtrusive and coordinated in their appearance and design, and complement buildings and the streetscape.
- b. To limit the purposes for which signs may be erected to those that identify businesses and buildings.

Controls

1. Signs are to be designed and located to:
 - be visually interesting and have a high level of design quality,
 - be integrated with the architecture and structure of the building on which they are located,
 - be consistent with the scale of the building or the property on which they are located,
 - consider existing signs on the building, adjoining buildings or elsewhere in the streetscape, and not obscure views of existing signs or the potential for signs to be viewed on adjoining premises,
 - not cover glazed surfaces, and

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- project minimally from the building.
2. Signs are not to be supported from, hung from or placed on other signs.
 3. The preferred locations for business or building identification signs are shown on **Figure 73** and include:
 - fascia signs, located on the front or side fascia of an awning,
 - under-awning signs,
 - flush wall mounted signs (e.g. above windows or doors), and
 - projecting wall signs, where there is no awning or the fixture of the sign to the awning is not appropriate due to the style of the awning.
 4. Awning fascia signs are not to project within 500mm of the kerb.
 5. The minimum clearance from the footpath to the bottom of any sign (apart from flush mounted wall signs) is 2.4 metres.
 6. Projecting wall signs and under-awning signs are to be perpendicular to the building façade and horizontal.
 7. Above awning signs (signs that are attached to the top of an awning) are not permitted.
 8. Flush mounted building identification signs are permitted above the first floor on the building parapet only where they are integrated with the design of the building and where they do not project more than 100mm from the building. The maximum area of the sign face is 3m².
 9. The maximum number of signs on each façade of any retail or commercial tenancy is three, and only one sign of each type (fascia, under-awning, projecting wall or flush mounted) is permitted on each façade.
 10. Under-awning or projecting wall signs are to be a minimum of 3.5 metres apart.
 11. Signs are not to project beyond the dimensions of the structure to which they are affixed or obscure windows or other openings.
 12. Free standing signs (signs that are not affixed to a building) are not permitted on active street frontages.
 13. Flashing, animated or bright neon signage is not permitted.
 14. Any illuminated signage must comply with AS 4282 – Control of the obtrusive effects of outdoor lighting.
 15. All buildings are to have clearly displayed and legible street numbering.
 16. The location of signs is not to obscure views of traffic signs or traffic signals, or have the potential to cause confusion with traffic signs or signals (e.g. signs that look like traffic signals or stop signs located near a public road).

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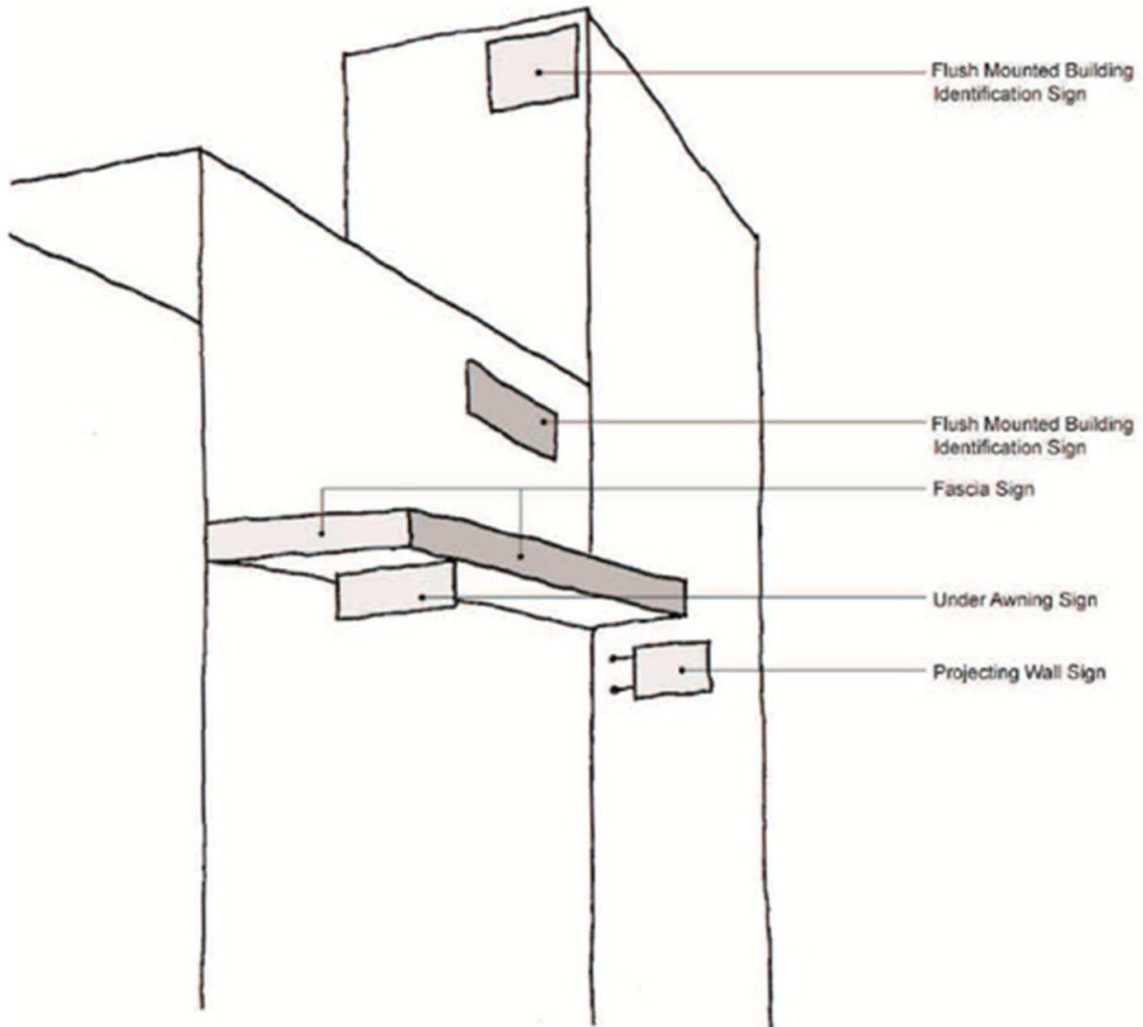


Figure 73: Preferred Locations for Signs (inserted January 2016)

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8.0 Site Access, Parking and Loading

8.1 Vehicle Parking and Storage

Objectives

- a. To ensure an appropriate number of parking spaces are provided within the Town Centre to service the needs of both residents and visitors.
- b. To encourage an appropriate mix of on and off-street parking options within the Town Centre.
- c. To provide integrated vehicle, bicycle and service access points without compromising the streetscape character or pedestrian amenity.

Controls

1. Retail facilities are to provide parking at the rate of one (1) space per 30m². Larger retail uses would be subject to the RTA Guide for Traffic Generating Developments.
2. Car parking dimensions are to be provided in accordance with relevant Australian Standards.
3. On street parking to be provided throughout the Town Centre to contribute to street life and surveillance.
4. Above ground parking is not encouraged without appropriate design measures to mitigate adverse visual impacts.
5. Below ground car parking is encouraged for higher density residential and mixed use blocks as well as Town Centre retail blocks.
6. Where below ground parking is along a street edge and cross ventilation is desirable, any exposed section of car park wall is to be appropriately modelled and scaled.
7. The majority of car parking is to be provided under Town Centre buildings and on street to limit visual impact and maintain pedestrian amenity.
8. Natural ventilation of basement and sub-basement parking areas is encouraged to be provided wherever possible.
9. Service vehicle access points should be consolidated where possible to limit the potential for conflict points.
10. Bicycle racks / storage areas are to be provided in all developments in accordance with the following requirements. Bicycle racks / storage areas should be provided for both residents / employees and site visitors:
 - non-residential development = 1 space per 750m² of gross leasable floor area.
 - residential development = 1 space per 4 apartments.

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8.2 Loading Docks**Objectives**

- a. Loading docks are to be developed in accordance with the standards provided in Council's comprehensive DCP.

8.3 Roof Top Car Parking**Objectives**

- a. To allow roof top car parking which acknowledges the Town Centre environment.
- b. To allow roof top car parking which services upper level commercial and retail premises within the Town Centre and reduces the need for at-grade parking provision.
- c. To ameliorate the impact of roof top car parking on any adjoining residential development.

Controls

1. Roof top car parking can provide additional parking opportunities within the Town Centre if provided should give direct access to upper level commercial and retail premises.
2. Roof top car parking is to be designated to provide clear delineation between public roof top parking area and adjoining residential apartments or common areas associated with residential apartment buildings. This may be achieved through the provision of landscaping buffers, fencing, built form and structural screening / shade elements.
3. Security access control shall be provided between public roof top parking areas and any adjoining residential apartments or common areas associated with residential apartment buildings.
4. Any Development Application which incorporates roof top car parking shall include the submission of a lighting report and light spill diagrams for the roof top car parking areas.
5. A Plan of Management is required to be prepared for any proposed roof top car parking and submitted with the Development Application. The Plan of Management is to outline the operational management of the parking area, including matters such as:
 - access control,
 - hours of operation,
 - security procedures, and
 - management of noise from the car park.
6. Any Development Application for residential development adjoining areas of roof top car parking shall be accompanied by an acoustic report which addresses the noise impact of parking areas on residential apartments and provides methods for ameliorating noise impacts where required.

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7. Where possible, residential development that adjoins roof top parking shall be designed to minimise living areas directly facing toward roof top car parking areas.
8. Residential apartments which directly adjoin / overlook roof top car parking areas are to incorporate screening to outdoor and balcony areas which allow for views to and from parking areas to be ameliorated.

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Camden Council - Budget Review for the Quarter Ending 31 March 2023				Attachment 1
Summary of Budget Review Variations Greater than \$20,000				
Change In Vote				Comments
Expense	Income	Totals	Description	
\$	\$	\$		
1) Proposed Budget Variations				Legend:
Proposed variations to the 2022/23 Budget based on income received and expenditure payments to date are as follows:				Expense Reduction - Positive figures, Expense Increase (Negative Figure) Income Increase - Positive figures, Income Reduction (Negative figure)
388,000	-	388,000	Community Support Package (Stage 3) - Operational Budget Savings	Savings have been identified in two Community Support Program (Stage 3) operational budgets in the 2022/23 financial year for Economic Development Strategy Programs (\$214,000) and City Beautification (\$174,000). The savings do not impact on the delivery of the Community Support Program (Stage 3) as they relate to a timing issue in terms of when programs commenced.
(375,300)	-	(375,300)	Workers Compensation Premium - Revised Premium Calculation	Council has been advised by its insurer that its premium estimate for the 2022/23 financial year has been revised upwards to \$2.115 million. This is an increase of \$375,300 when compared to original forecasts for the 2022/23 financial year. This adjustment reflects prior year claims experience which is a key factor in the calculation of Council's premium.
(300,000)	-	(300,000)	Little Sandy Bridge - Design Works	Funding is required to finalise the design works for Little Sandy Bridge. The total projected cost for design is \$300,000. It is proposed that the design works be funded from the Capital Works Reserve. Council is currently pursuing grant applications for the cost of rectification and betterment works, depending on the conditions of the grant/s (if successful) the design costs could be transferred back to the Capital Works Reserve as part of the 2022/23 year-end budget review.
-	300,000	300,000	Capital Works Reserve - Transfer from Reserve	This transfer relates to the funding of the design works for Little Sandy Bridge.
-	180,000	180,000	Corporate Revenue - Container Deposit Income	Council entered into a refund sharing agreement for the Container Deposit Scheme in April 2019. Based on current trends, income received from the container deposit scheme is anticipated to exceed budget expectations by \$180,000 for the 2022/23 financial year.
(150,000)	-	(150,000)	Sporting Amenities - Jack Nash Reserve Courts Upgrade	Upgrade works totalling \$200,000 are required at the Jack Nash Basketball Courts. \$50,000 is allocated within the proposed 2023/24 Community Infrastructure Renewal program. It is proposed that the balance of \$150,000 be funded at the 2022/23 March Quarterly Budget Review.
-	134,174	134,174	Working Fund Reserve - Transfer From Reserve	As part of the 2022/23 Budget, funding was allocated to this reserve to provide for unforeseen impacts arising from inflationary pressures, supply chain delays and recent natural disasters. Due to a range of cost increases identified in the March 2023 Quarterly Budget Review, it is proposed to transfer \$134,174 from this reserve to meet the cost pressures.
113,926	-	113,926	Corporate Expenditure - Superannuation Additional Contribution	Council has received advice from Active Super that the Defined Benefits Scheme (Retirement Scheme) has met the required funding for the 2022/23 financial year. As a result, NSW councils are not required to provide any further contribution. This has resulted in a saving to the budget of \$113,926.
(90,300)	-	(90,300)	Tree Operations - Storm and Emergency Response	A number of intense weather events to date have resulted in tree and branch failure across the LGA resulting in additional works costing \$90,300. These works were required to be completed as a priority and are in addition to planned tree maintenance. The additional expenditure does not qualify for any external grant or natural disaster funding.

Camden Council - Budget Review for the Quarter Ending 31 March 2023					Attachment 1
Summary of Budget Review Variations Greater than \$20,000					
Change In Vote			Description	Comments	
Expense	Income	Totals			
\$	\$	\$			
(55,000)	-	(55,000)	Companion Animals - Animal Care Facility	Expenditure in relation to the animal care facility is anticipated to be \$55,000 over budget. This is primarily due to an increase in the number of animals being surrendered to the animal care facility and also an increase in the number of days the impounded animals are being cared for.	
-	(50,000)	(50,000)	Regulatory Compliance - Infringement and Fines Income	Health infringement & fines are forecast to be \$50,000 less than budget expectations due to a decrease in the number (volume) of infringement fines which have been issued across Camden LGA to date.	
(40,000)	-	(40,000)	Narellan Sports Hub - Temporary Change Rooms/Amenities	Temporary amenities and changeroom facilities are required at the Narellan Sports Hub to accommodate and service the large user groups who use the fields all year round. This is a temporary measure while plans are being finalised to provide a more permanent solution.	
(40,000)	-	(40,000)	Depot Redevelopment - Solar Lighting Costs	Council has realised an increase in costs for the installation of energy efficient LED solar lights at the Narellan works depot when compared to estimates incorporated into the redevelopment budget. The energy efficient lighting will realise savings to the budget in the long-term.	
(15,500)	-	(15,500)	Minor variations Under \$20,000		
(564,174)	564,174	0	Surplus / (Deficit) Proposed March Budget Variations 2022/23		
* It should be noted where net increases or reductions have been shown within the main Council Report the income and expenditure column will not reconcile, as the two are separated within this attachment.					

Camden Council - Budget Review for the Quarter Ending 31 March 2023					Attachment 1
Summary of Budget Review Variations Greater than \$20,000					
Change In Vote					
Expense	Income	Totals	Description	Comments	
\$	\$	\$			
2) Council Approved Budget Variations			Legend:		
For the Period 1 January to 31 March 2023, Council has authorised the following changes to the budget:			Expense Reduction - Positive figures, Expense Increase (Negative Figure)		
			Income Increase - Positive figures, Income Reduction (Negative figure)		
(50,000)	50,000	-	Nepean River Corridor Study - Metropolitan Greenspace Grant	Ordinary Council Meeting 14 February 2023 - Resolution ORD 10/23	
(59,663)	59,663	-	Acceptance of Grant Funding - Creative Capital Minor Works 2022	Ordinary Council Meeting 14 February 2023 - Resolution ORD 16/23	
(4,781)	4,781	-	Acceptance of Grant Funding - NSW Government Youth Week Grants Program 2023	Ordinary Council Meeting 14 February 2023 - Resolution ORD 17/23	
(4,000)	4,000	-	Acceptance of Grant Funding - Department of Regional NSW - Children and Young People Wellbeing Recovery Small Grants Program - Camden Swirls Program	Ordinary Council Meeting 14 February 2023 - Resolution ORD 18/23	
(4,000,000)	4,000,000	-	Acceptance of Grant Funding - Regional and Local Road Repair Program	Ordinary Council Meeting 14 March 2023 - Resolution ORD 28/23	
(27,500)	27,500	-	Acceptance of Grant Funding - Saving our Species Program - Elderslie Banksia Scrub Forest and Camden White Gum	Ordinary Council Meeting 14 March 2023 - Resolution ORD 32/23	
(20,000)	20,000	-	Acceptance of Grant Funding - Crown Lands Flood Recovery Program	Ordinary Council Meeting 14 March 2023 - Resolution ORD 33/23	
(1,660)	1,660	-	Acceptance of Grant Funding - Local Sport Defibrillator Grant Program 2022/23	Ordinary Council Meeting 14 March 2023 - Resolution ORD 34/23	
(4,167,604)	4,167,604	0	Surplus / (Deficit) - Council Approved Budget Variations		

Camden Council - Budget Review for the Quarter Ending 31 March 2023					Attachment 1
Summary of Budget Review Variations Greater than \$20,000					
Change In Vote		Totals	Description	Comments	
Expense	Income				
\$	\$	\$			
3) Contra Adjustments			Legend:		
Contra adjustments that have a NIL impact on Council's Budget:			Expense Reduction - Positive figures, Expense Increase (Negative Figure) Income Increase - Positive figures, Income Reduction (Negative figure)		
(6,069,386)	-	-	Oran Park Leisure Centre Construction	Construction works for the Oran Park Leisure Centre construction are ahead of cashflow forecasts, which will result in additional expenditure in the 2022/23 financial year. This is fully funded from Oran Park VPA income. This increase will be offset by a reduction in the 2023/24 Budget for the project, which will be adjusted as part of the September 2023 Quarterly Budget Review.	
-	6,069,386	-	Developer VPA Contributions - Transfer from Reserve		
-	(3,300,000)	-	Indirect Financial - Proceeds of Loan Program	The 2022/23 Adopted Budget included loans borrowings of \$11.85M to part fund Council's COVID Community Support Package (Stage 3). A review of Council's capital works program has identified that \$3.3M of the program which is funded through loan borrowings is not required until 2023/24. This will reduce the 2022/23 loan borrowings by \$3.3M and, increase the proposed borrowings in 2023/24 by \$3.3M. The adjustment to the 2022/23 budget requires a Council resolution and will be subject to the adoption of the 2023/24 Operational Plan and Budget which is currently on public exhibition.	
3,300,000	-	-	Indirect Financial - Loans Reserve - Transfer To		
(41,470)	-	-	Flood Impact Assessments and Studies Expense	Additional expenditure has been incurred in undertaking flood modelling and flood Impact assessment/studies. This additional cost has been offset against charges to external organisations for these studies.	
-	41,470	-	Flood Impact Assessments and Studies Income		
(4,000)	-	-	Road Safety - National Road Safety Week	Council has been advised of additional funding from TfNSW under the Local Government Road Safety Program for road safety activities during the National Road Safety Week. Council's 50% contribution will matched from existing budgets.	
-	4,000	-	Road Safety - National Road Safety Week Grant		
(2,814,856)	2,814,856	0	March 2022/23 Contra Adjustments		

Attachment 2

2022/23 WORKS NOT COMMENCED - REVOTES TO BE INCLUDED IN THE 2023/24 BUDGET

Ref.	Project Description	Funding Sources						Proposed Revotes	Comments
		Section 7.11	Grant	Revotes Reserve	Other Reserves	Other Revenue	General Revenue		
1	Nugget Beames Reserve - Reserve Improvements	\$861,695	\$0	\$0	\$0	\$0	\$0	\$861,695	As a result of a number of funding opportunities becoming available, resources were directed into preparing grant applications which led to delays in progressing scoping and designs for a number of projects.
2	Kavanagh Street, Gregory Hills - Two pedestrian refuge crossings	\$0	\$125,000	\$0	\$0	\$0	\$0	\$125,000	TfNSW has given provisional approval to complete these works in the 2023/24 financial year due to late funding announcement.
3	Argyle Street, Camden (near Cowpasture Reserve) - Pedestrian refuge crossing and footpath	\$0	\$123,000	\$0	\$0	\$0	\$0	\$123,000	TfNSW has given provisional approval to complete these works in the 2023/24 financial year due to late funding announcement.
		\$861,695	\$248,000	\$0	\$0	\$0	\$0	\$1,109,695	

2022/23 WORKS IN PROGRESS - REVOTES TO BE INCLUDED IN THE 2023/24 BUDGET

Ref.	Project Description	Funding Sources						Proposed Revotes	Comments
		Section 7.11	Grant	Revotes Reserve	Other Reserves	Other Revenue	General Revenue		
1	Camden Pool Rectification Works	\$0	\$0	\$0	\$300,000	\$0	\$0	\$300,000	The program of works has been revised due to the closure of the Mount Annan Leisure Centre to ensure disruption of swimming facility provision in the LGA is minimised.
2	CSP3 - Civic Centre Upgrade and Renewal	\$0	\$0	\$0	\$765,000	\$0	\$0	\$765,000	Project scoping was delayed while the outcome of the WestInvest application was determined.
3	CSP3 - NSH, New Amenities Building for Hockey	\$0	\$0	\$0	\$400,000	\$0	\$0	\$400,000	As a result of a number of funding opportunities becoming available, resources were directed into preparing grant applications which led to delays in progressing scoping and designs for a number of projects.
4	New Animal Care Facility	\$0	\$350,000	\$0	\$0	\$0	\$0	\$350,000	Project scoping was delayed while the outcome of the WestInvest application was determined.
5	Mount Annan Leisure Centre - Roof Rectification Works	\$0	\$200,000	\$0	\$0	\$0	\$0	\$200,000	Project expenditure has been revised to align with recommended staging plan which involved stakeholder consultation and the YMCA.
6	CSP3 - Fairfax Reserve Sportsfield Changeroom facilities and storage	\$0	\$0	\$0	\$100,000	\$0	\$0	\$100,000	Project expenditure has been revised to align with project duration and expected completion date. This includes finalisation of scope and design works.
7	Cemetery Masterplan Works	\$0	\$0	\$0	\$450,000	\$0	\$0	\$450,000	External consultation underway in order to develop a staging proposal for the masterplan works.
8	Turner Road Riparian and Local Park Project	\$675,000	\$0	\$0	\$0	\$0	\$0	\$675,000	As a result of a number of funding opportunities becoming available, resources were directed into preparing grant applications which led to delays in progressing scoping and designs for a number of projects.

Ref.	Project Description	Section 7.11	Grant	Revotes Reserve	Other Reserves	Other Revenue	General Revenue	Proposed Revotes	Comments
9	CSP3 - Ron Dine Reserve: Irrigation Systems Improvement	\$0	\$0	\$0	\$120,000	\$0	\$0	\$120,000	As a result of a number of funding opportunities becoming available, resources were directed into preparing grant applications which led to delays in progressing scoping and designs for a number of projects.
10	Elderslie - Kirkham Sportsground Amenities	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000	As a result of a number of funding opportunities becoming available, resources were directed into preparing grant applications which led to delays in progressing scoping and designs for a number of projects.
11	Hilder Reserve Sportsfield - Construction	\$1,200,000	\$0	\$0	\$0	\$0	\$0	\$1,200,000	A number of scope and flooding issues have led to the delay in undertaking the design works of this project.
12	Ingham Reserve Embellishment	\$150,000	\$0	\$0	\$0	\$0	\$0	\$150,000	Project expenditure has been revised to align with project duration and expected completion date. This includes finalisation of scope and design works.
13	Kirkham Park BMX and Sporting Facility Expansion	\$175,000	\$175,000	\$0	\$0	\$0	\$0	\$350,000	As a result of a number of funding opportunities becoming available, resources were directed into preparing grant applications which led to delays in progressing scoping and designs for a number of projects.
14	CSP3 - Harrington Park Reserve Upgrades to Playing Surfaces and Amenities	\$0	\$0	\$0	\$750,000	\$0	\$0	\$750,000	As a result of a number of funding opportunities becoming available, resources were directed into preparing grant applications which led to delays in progressing scoping and designs for a number of projects.
15	CSP3 - Nugget Beams : Amenities (Scope, design, upgrade)	\$0	\$0	\$0	\$50,000	\$0	\$0	\$50,000	As a result of a number of funding opportunities becoming available, resources were directed into preparing grant applications which led to delays in progressing scoping and designs for a number of projects.
16	CSP3 - Ron Dine Reserve - Move Turning Circle	\$0	\$0	\$0	\$25,000	\$0	\$0	\$25,000	As a result of a number of funding opportunities becoming available, resources were directed into preparing grant applications which led to delays in progressing scoping and designs for a number of projects.
17	CSP3 - Public Spaces Legacy Program for the Nepean River Open Space	\$0	\$1,300,000	\$0	\$0	\$0	\$0	\$1,300,000	As a result of a number of funding opportunities becoming available, resources were directed into preparing grant applications which led to delays in progressing scoping and designs for a number of projects.
18	CSP3 - New Open Space at Crest - Stage 1	\$1,400,000	\$0	\$0	\$0	\$0	\$0	\$1,400,000	As a result of a number of funding opportunities becoming available, resources were directed into preparing grant applications which led to delays in progressing scoping and designs for a number of projects.
19	Richardson Road / Liz Kernohan (Bluebell Dr) Reconstruction	\$668,789	\$0	\$0	\$0	\$0	\$0	\$668,789	Project expenditure has been revised to align with project duration and expected completion date. This includes finalisation of scope and design works.
20	Planning & Design - Raby Rd Upgrade	\$0	\$764,000	\$0	\$0	\$0	\$0	\$764,000	Project expenditure has been revised to align with project duration and expected completion date. This includes finalisation of scope and design works.
21	Leppington Roads Infrastructure - Design Works	\$800,000	\$4,449,305	\$0	\$0	\$0	\$0	\$5,249,305	Project expenditure has been revised to align with project duration and expected completion date. This includes finalisation of scope and design works.
22	CSP3 - Sheathers Lane and Cawdor Road Shared Paths	\$0	\$900,000	\$0	\$1,429,037	\$0	\$0	\$2,329,037	Project expenditure has been revised to align with project duration and expected completion date. Works have been impacted by 2022 flood events.

Attachment 2

Ref.	Project Description	Section 7.11	Grant	Revotes Reserve	Other Reserves	Other Revenue	General Revenue	Proposed Revotes	Comments
23	CSP3 - Hostile Vehicle Mitigation Works for Events	\$0	\$0	\$0	\$700,000	\$0	\$0	\$700,000	As a result of a number of funding opportunities becoming available, resources were directed into preparing grant applications which led to delays in progressing scoping and designs for a number of projects.
24	Narellan Town Centre Improvement Works	\$0	\$0	\$0	\$200,000	\$0	\$0	\$200,000	Project expenditure has been revised to align with project duration and expected completion date. This includes finalisation of scope and internal consultation.
		\$5,468,789	\$8,138,305	\$0	\$5,289,037	\$0	\$0	\$18,896,131	
	Total Revotes and Works in Progress	\$6,330,484	\$8,386,305	\$0	\$5,289,037	\$0	\$0	\$20,005,826	



Camden Council

Quarterly Budget Review Statement

For the period ending 31 March 2023

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Camden Council

Quarterly Budget Review Statement
for the period 01/01/23 to 31/03/23**INCOME & EXPENSE (BY ACTIVITY)****BUDGET REVIEW FOR THE QUARTER ENDED 31 MARCH 2023**

(\$'000's)	Original Budget	Approved Changes				Revised Budget	Proposed Variations this Qtr	Notes	Projected Year End Result	Actual YTD
		Revotes	Other than by QBRS	Sep QBRS	Dec QBRS					
Income										
Actively Managing Camden's Growth	8,417	555	-	-	-	8,972	-		8,972	5,153
Healthy Urban and Natural Environment	21,827	542	277	20	74	22,740	(50)	1	22,690	21,864
A Prosperous Economy	21	-	-	-	-	21	-		21	31
Effective and Sustainable Transport	595	21	1,286	-	69	1,971	45	2	2,016	1,954
An Enriched and Connected Community	10,549	48	53	64	(794)	9,920	-		9,920	7,670
Strong Local Leadership	85,987	-	(15)	(1,366)	2,737	87,343	180	3	87,523	85,874
Total Income from Continuing Operations	127,396	1,166	1,601	(1,282)	2,086	130,967	175		131,142	122,546
Expenses										
Actively Managing Camden's Growth	11,910	868	-	18	-	12,796	-		12,796	7,355
Healthy Urban and Natural Environment	42,575	1,643	277	105	779	45,379	11	4	45,390	25,800
A Prosperous Economy	1,581	385	-	19	-	1,985	(214)	5	1,771	1,008
Effective and Sustainable Transport	31,636	229	1,286	18	87	33,256	61	6	33,317	11,070
An Enriched and Connected Community	22,395	685	64	3	53	23,200	-		23,200	16,480
Strong Local Leadership	41,911	2,516	-	187	35	44,649	261	7	44,910	24,675
Total Expenses from Continuing Operations	152,008	6,326	1,627	350	954	161,265	119		161,384	86,388
Net Operating Result from Continuing Operations	(24,612)	(5,160)	(26)	(1,632)	1,132	(30,298)	56		(30,242)	36,158
Add:										
Capital Income	164,309	14,672	3,966	(13,388)	(1,082)	168,477	(8,386)		160,091	28,192
Non Cash Funded Depreciation	35,000	-	-	-	-	35,000	-		35,000	22,500
Funds from the Sale of Assets	326	-	-	-	-	326	-		326	53
Loan Borrowings	11,850	-	-	-	-	11,850	(3,300)		8,550	-
Transfer from Restricted Assets	84,709	32,765	-	13,898	567	131,939	(5,116)		126,823	40,624
	296,194	47,437	3,966	510	(515)	347,592	(16,802)		330,790	91,369
Less:										
Capital Purchases & Acquisitions	201,082	42,277	3,966	(3,338)	(1,017)	242,970	(13,446)		229,524	39,643
Borrowing Expense (Principal)	3,121	-	-	-	-	3,121	-		3,121	2,222
Transfer to Restricted Assets	67,379	-	-	2,190	1,634	71,203	(3,300)		67,903	30,685
	271,582	42,277	3,966	(1,148)	617	317,294	(16,746)		300,548	72,550
NET BUDGET POSITION SURPLUS/(DEFICIT)	-	-	(26)	26	-	-	-		-	54,977

ORD03

Attachment 3

Camden Council

Quarterly Budget Review Statement
for the period 01/01/23 to 31/03/23

INCOME & EXPENSE (BY ACTIVITY)**Recommended changes to revised budget**

Budget Variations being recommended include the following material items:

Notes	Details
1	Healthy Urban and Natural Environment - Decrease in Income of \$50,000 Reduction in Health Infringement and Fines income (\$50k)
2	Effective and Sustainable Transport - Increase in Income of \$45,000 Income from charges to external organisations for flood studies (\$41k) and additional Road Safety Income (\$4k)
3	Strong Local Leadership - Increase in Income of \$180,000 Additional income in excess of budget for the Container Deposit Scheme (\$180k)
4	Healthy Urban and Natural Environment - Increase in Expense of \$11,000 Savings in operational budgets for the Community Support Program (Stage 3) (\$174k), Additional tree operations expenditure due to intense weather events (\$90k), increased expenditure for the Animal Care Facility (\$55k) and costs of temporary amenities at Narellan Sports Hub (\$40k)
5	Prosperous Economy - Decrease In Expense of \$214,000 Savings in operational budgets for the Community Support Program (Stage 3) (\$214k)
6	Effective and Sustainable Transport - Increase in Expense of \$61,000 Additional costs for flood studies (\$41k), additional Road Safety program costs (\$4k) and other minor program adjustments (\$16k)
7	Strong Local Leadership - Increase in Expense of \$261,000 Increase in Workers Compensation Premiums (\$375k) and a reduction in Defined Benefits Superannuation costs (\$114k)

Camden Council

Quarterly Budget Review Statement
for the period 01/01/23 to 31/03/23**CAPITAL BUDGET REVIEW****BUDGET REVIEW FOR THE QUARTER ENDED 31 MARCH 2023**

(\$000's)	Original Budget	Approved Changes				Revised Budget	Proposed Variations this Qtr	Notes	Projected Year End Result	Actual YTD
		Revotes	Other than by QBRS	Sep QBRS	Dec QBRS					
Capital Expenditure										
New Assets										
- Transport & Road Infrastructure	17,365	2,985	1,193	(5,288)	68	16,323	(4,977)	1	11,346	1,940
- Stormwater & Drainage	1,807	11	-	-	(1,500)	318	-	-	318	118
- Parks & Playgrounds	20,000	-	-	168	-	20,168	(5,474)	2	14,694	4,080
- Recreation & Community Facilities	31,649	14,129	60	147	-	45,985	6,069	3	52,054	16,778
- Plant & Equipment	4,019	691	-	-	-	4,710	-	-	4,710	2,504
- Council Properties	1,451	580	-	-	-	2,031	(850)	4	1,181	133
- Information Technology New	1,132	1,003	-	365	(37)	2,463	-	-	2,463	191
New Assets (Works in Kind)										
- Transport & Road Infrastructure	62,161	-	-	-	-	62,161	-	-	62,161	-
- Stormwater & Drainage	33,531	-	-	-	-	33,531	-	-	33,531	-
- Parks & Playgrounds	1,091	-	-	-	-	1,091	-	-	1,091	-
- Recreation & Community Facilities	10,571	-	-	-	-	10,571	-	-	10,571	-
Renewal Assets (Replacement)										
- Transport & Road Infrastructure	9,643	14,521	2,713	1,000	-	27,877	(4,882)	5	22,995	6,962
- Stormwater & Drainage	55	18	-	-	40	113	-	-	113	82
- Parks & Playgrounds	2,783	3,112	-	-	-	5,895	(2,207)	6	3,688	1,581
- Recreation & Community Facilities	1,000	50	-	35	412	1,497	150	7	1,647	191
- Council Properties	2,824	4,938	-	235	-	7,997	(1,275)	8	6,722	4,915
- Information Technology Replacement	-	239	-	-	-	239	-	-	239	168
Total Capital Expenditure	201,082	42,277	3,966	(3,338)	(1,017)	242,970	(13,446)		229,524	39,643
Capital Funding										
Rates & Other Untied Funding	1,661	-	-	272	50	1,983	190	-	2,173	74
Capital Grants & Contributions	10,604	14,672	3,966	(13,388)	(1,082)	14,772	(8,386)	-	6,386	10,688
Reserves:										
- External Restrictions	67,062	15,824	-	9,829	(375)	92,340	(261)	-	92,079	21,792
- Internal Restrictions	2,225	11,781	-	(51)	390	14,345	(1,689)	-	12,656	7,036
New Loans	11,850	-	-	-	-	11,850	(3,300)	-	8,550	-
Receipts from Sale of Assets										
- Plant & Equipment	326	-	-	-	-	326	-	-	326	53
S7.11 Works in Kind Income (Non Cash)	33,154	-	-	-	-	33,154	-	-	33,154	-
Infrastructure Dedicated under s80A	74,200	-	-	-	-	74,200	-	-	74,200	-
Total Capital Funding	201,082	42,277	3,966	(3,338)	(1,017)	242,970	(13,446)		229,524	39,643
NET CAPITAL FUNDING - SURPLUS/(DEFICIT)	-	-	-	-	-	-	-		-	-

ORD03

Attachment 3

Camden Council

Quarterly Budget Review Statement
for the period 01/01/23 to 31/03/23

CAPITAL BUDGET REVIEW

Recommended changes to revised budget

Budget Variations being recommended include the following material items:

Notes	Details
1	Transport & Road Infrastructure (New Assets) - Decrease in Expense of \$4,977,000 Budget reductions in 2022/23 due to revotes and works in progress (\$4.977M)
2	Parks & Playgrounds (New Assets) - Decrease in Expense of \$5,474,000 Budget reductions in 2022/23 due to revotes and works in progress (\$5.474M)
3	Recreation & Community Facilities (New Assets) - Increase in Expense of \$6,069,000 Adjustment to cash flow for Oran Park Leisure Centre Project (\$6.069M)
4	Council Properties (New Assets) - Decrease in Expense of \$850,000 Budget reductions in 2022/23 due to revotes and works in progress (\$850K)
5	Transport & Road Infrastructure (Renewal) - Decrease in Expense of \$4,882,000 Budget reductions in 2022/23 due to revotes and works in progress (\$5.182M) and Little Sandy Bridge design costs (\$300k)
6	Parks & Playgrounds (Renewal) - Decrease in Expense of \$2,207,000 Budget reductions in 2022/23 due to revotes and works in progress (\$2.207M)
7	Recreation & Community Facilities (Renewal) - Increase in Expense of \$150,000 Jack Nash Reserve Courts Upgrade (\$150k)
8	Council Properties (Renewal) - Decrease in Expense of \$1,275,000 Budget reductions in 2022/23 due to revotes and works in progress (\$1.315M) and Depot Redevelopment Solar Lighting Costs (\$40k)

Camden Council

CASH & INVESTMENTS

BUDGET REVIEW FOR THE QUARTER ENDED 31 MARCH 2023								
(\$'000's)	Original Budget	Approved Changes				Revised Budget	Proposed Variations this Qtr	Projected Year End Result
		Revotes	Other than by QBRS	Sep QBRS	Dec QBRS			
Externally Restricted								
Section 7.11 Developer Contributions	142,289	(15,808)	-	(8,521)	2,652	120,612	261	120,873
Domestic Waste Management	11,059	(30)	-	50	60	11,139		11,139
Specific Purpose Unexpended Grants	3,451	(1,654)	-	-	(1,107)	690		690
Stormwater Management Levy	603	(104)	-	-	64	563		563
Other Restricted Contributions	199	(22)	-	-	-	177		177
Total Externally Restricted	157,601	(17,618)	-	(8,471)	1,669	133,181	261	133,442
Internally Restricted								
Asset Renewal Reserve*	553	(90)	-	-	-	463		463
BEP and Town Farm Reserve	464	-	-	-	(362)	102		102
Camden Parking Improvements Reserve	121	-	-	-	-	121		121
Camden Regional Economic Taskforce Reserve	50	-	-	-	-	50		50
Capital Works Reserve*	1,326	(382)	1,043	-	(25)	1,962	(300)	1,662
Cemetery Improvements	1,900	(49)	-	-	-	1,851	450	2,301
Commercial Waste Management	1,612	-	-	-	-	1,612		1,612
Employee Leave Entitlements	2,481	-	-	-	-	2,481		2,481
Expenditure Revotes Reserve	7,772	(7,772)	-	-	-	-		-
Family Day Care Reserve	38	-	-	-	-	38		38
Plant Replacement Reserve	2,368	(691)	-	-	-	1,677		1,677
Risk Management	706	(11)	-	-	-	695		695
Stormwater Works (General Fund)	398	(213)	-	-	(185)	-		-
Technology Improvements Reserve	1,400	(1,143)	-	-	-	257		257
Technology Replacement Reserve	675	(43)	-	-	-	632		632
Water Savings Action Plan	159	-	-	-	-	159		159
Working Funds Reserve	990	(483)	500	-	-	1,007	(134)	873
Work Health & Safety Reserve	290	(235)	-	(33)	-	22		22
Unexpended Loan Reserve	7,285	(5,533)	-	-	-	1,752	1,539	3,291
Unexpended Grant Reserve FAG	3,329	-	-	(3,329)	-	-		-
Other	1,019	(156)	-	(24)	(30)	809		809
Total Internally Restricted	34,936	(16,801)	1,543	(3,386)	(602)	15,690	1,555	17,245
Unrestricted (ie. available after the above Restrictions)	-	-	-	-	-	-	-	-
Total Cash & Investments	192,537	(34,419)	1,543	(11,857)	1,067	148,871	1,816	150,687

* The uncommitted balance of the Capital Works Reserve will be \$656,301 and Asset Renewal Reserve will be \$38,081 if Council adopt the recommendation of this report.

Cash & Investments Statement

Investments have been invested in accordance with Council's Investment Policy.

The Cash at Bank amount for this period has been reconciled to Council's physical Bank Statements. The date of completion of this bank reconciliation is 31/03/23

Camden Council

Quarterly Budget Review Statement
for the period 01/01/23 to 31/03/23

KEY PERFORMANCE INDICATORS

BUDGET REVIEW FOR THE QUARTER ENDED 31 MARCH 2023

(\$000's)	Current Projection		Original Budget	Actuals Prior Periods		Graphs
	Amounts	Indicator		22/23		
	22/23	22/23	22/23	21/22	20/21	

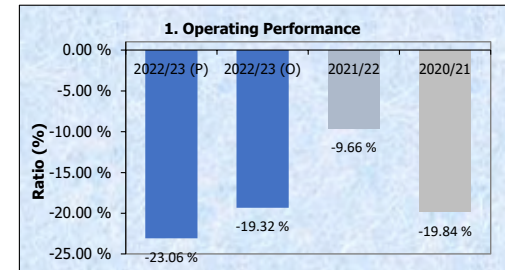
NSW Local Government Industry Key Performance Indicators (OLG):

1. Operating Performance

Operating Revenue (excl. Capital) - Operating Expenses	-	30,242	-23.06%	-19.32%	-9.66%	-19.84%
Operating Revenue (excl. Capital Grants & Contributions)		131,142				

This ratio measures Council's achievement of containing operating expenditure within operating revenue.

Benchmark: > 0.00%

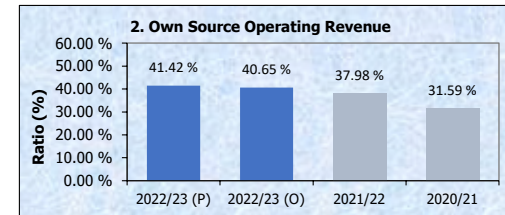


2. Own Source Operating Revenue

Operating Revenue (excl. ALL Grants & Contributions)	120,635	41.42%	40.65%	37.98%	31.59%
Total Operating Revenue (incl. Capital Grants & Cont)	291,233				

This measures the degree of reliance on external funding sources such as operating grants & contributions

Benchmark: > 60.00%

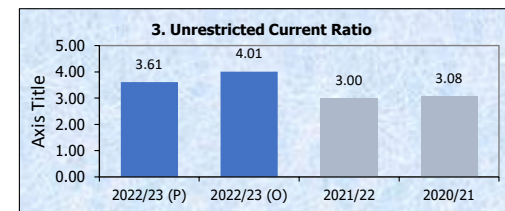


3. Unrestricted Current Ratio

Current Assets less all External Restrictions	35,980	3.61	4.01	3.00	3.08
Current Liabilities less Specific Purpose Liabilities	9,975				

The ability to meet short term financial obligations such as loans, payroll and leave entitlements.

Benchmark: > 1.5x



KEY PERFORMANCE INDICATORS

BUDGET REVIEW FOR THE QUARTER ENDED 31 MARCH 2023

(\$000's)	Current Projection		Original Budget	Actuals Prior Periods	Graphs
	Amounts	Indicator			

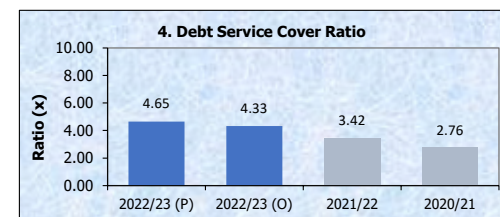
NSW Local Government Industry Key Performance Indicators (OLG):

4. Debt Service Cover Ratio

Operating Result before Interest & Dep. exp (EBITDA)	12,932	4.65	4.33	3.42	2.76
Principal Repayments + Borrowing Interest Costs	2,779				

This ratio measures the availability of operating cash to service debt including interest, principal and lease payments.

Benchmark: > 2x

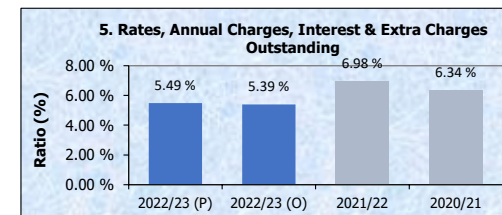


5. Rates, Annual Charges, Interest & Extra Charges Outstanding

Rates, Annual & Extra Charges Outstanding	5,079	5.49%	5.39 %	6.98 %	6.34 %
Rates, Annual & Extra Charges Collectible	92,531				

To assess the impact of uncollected rates and annual charges on Council's liquidity.

Benchmark: < 5% metro

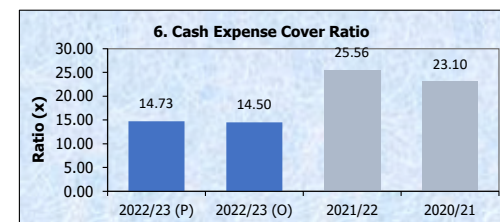


6. Cash Expense Cover Ratio

Current Year's Cash & Cash Equivalents (incl. Term Deposits)	155,111	14.73	14.50	25.56	23.10
Operating & financing activities Cash Flow payments	126,374				

This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.

Benchmark: > 3 mths



Camden Council

Quarterly Budget Review Statement
for the period 01/01/23 to 31/03/23

KEY PERFORMANCE INDICATORS

BUDGET REVIEW FOR THE QUARTER ENDED 31 MARCH 2023

(\$000's)	Current Projection		Original Budget	Actuals Prior Periods		Graphs
	Amounts	Indicator				

NSW Local Government Infrastructure Asset Performance Indicators (OLG):

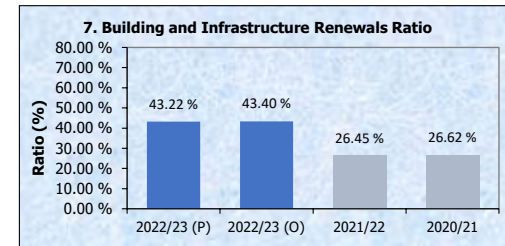
7. Building and Infrastructure Renewals Ratio

Asset Renewals (Building, Infrastructure & Other Structures)	15,126	43.22 %	43.40 %	26.45 %	26.62 %
Depreciation, Amortisation & Impairment	35,000				

To assess the rate at which these assets are being renewed relative to the rate at which they are depreciating.

Note: Depreciation is under review

Benchmark: >= 100.00%

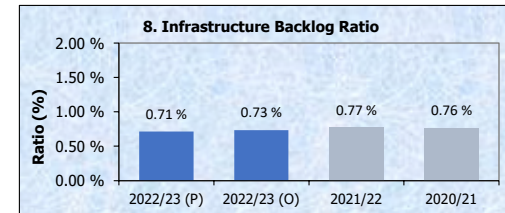


8. Infrastructure Backlog Ratio

Estimated cost to bring Assets to a satisfactory condition	12,124	0.71 %	0.73 %	0.77 %	0.76 %
Total value of Infrastructure, Building, Other Structures & depreciable Land Improvement Assets	1,706,393				

This ratio shows what proportion the backlog is against the total value of a Council's infrastructure.

Benchmark: < 2.00%

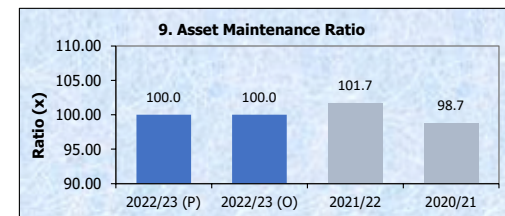


9. Asset Maintenance Ratio

Actual Asset Maintenance	6,215	100.00	100.00	101.69	98.73
Required Asset Maintenance	6,215				

Compares actual vs. required annual asset maintenance. A ratio above 1.0 indicates Council is investing enough funds to stop the Infrastructure Backlog growing.

Benchmark: > 100%



KEY PERFORMANCE INDICATORS

BUDGET REVIEW FOR THE QUARTER ENDED 31 MARCH 2023

(\$000's)	Current Projection		Original Budget	Actuals Prior Periods	Graphs
	Amounts	Indicator			

NSW Local Government Infrastructure Asset Performance Indicators (OLG):

10. Cost to bring assets to agreed service level

Estimated cost to bring assets to an agreed service level set by Council	20,790	0.97 %	0.95 %	0.97 %	0.95 %
Gross replacement cost	2,139,772				

This ratio provides a snapshot of the proportion of outstanding renewal works compared to the total value of assets under Council's care and stewardship.

Benchmark has not been set

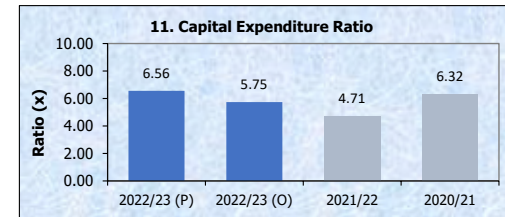
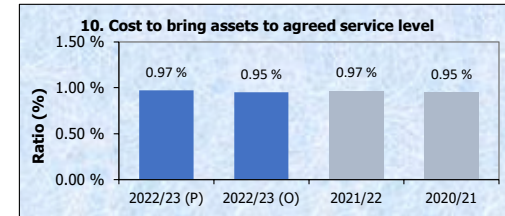
11. Capital Expenditure Ratio

Annual Capital Expenditure	229,524	6.56	5.75	4.71	6.32
Annual Depreciation	35,000				

To assess the extent to which a Council is expanding its asset base through capital expenditure on both new assets and the replacement and renewal of existing assets.

Note: Depreciation is under review

Benchmark: > 1



Camden Council

Quarterly Budget Review Statement
for the period 01/01/23 to 31/03/23

CONTRACTS

BUDGET REVIEW FOR THE QUARTER ENDED 31 MARCH 2023

Contracts Listing - contracts entered into during the quarter

Contractor	Contract detail & purpose	Contract Value	Start Date	Duration of Contract	Budgeted Y/N
Red Energy Pty Limited	Electricity contract for public lighting, large market sites and small market sites	Schedule of Rates	1 January 2023	10 years	Y
AGL Sales Pty Limited	Electricity contract for public lighting small sites	Schedule of Rates	1 January 2023	29 months	Y
Devcon Civil Pty Ltd	Porrende St Narellan Stage 2	\$864,328	4 January 2023	16 Weeks	Y
Funnells Electrical Pty Ltd Tiger Electrical Solutions Pty Ltd Radi Electrical	Provision of Electrical Services	Schedule of Rates	31 January 2023	3 Years with Two 1 Year Options	Y
NSW Government Soil Conservation Services	Nepean River Bass Habitat at Spring Farm	\$61,266	20 February 2023	19 Weeks	Y
Autopool Pty Ltd	Supply of One MR Class Truck with Accessories	\$189,825	20 February 2023	6 Months	Y
Avijohn Contracting Pty Ltd	2022/2023 Spray Seal Program 1B	\$280,785	28 February 2023	9 Weeks	Y
Hope Diving Services (Australia) Pty Ltd t/as HDSA Group	BEP Road Bridge 01 - Superstructure	\$194,506	15 March 2023	16 weeks	Y
Lamond Contracting Pty Ltd	BEP Pedestrian Bridge Reinstatement	\$79,325	20 March 2023	8 weeks	Y
Lasimar Pty Ltd t/as Royal Flush Plumbing	Burrell Reserve Drainage Reconstruction	\$60,460	16 March 2023	16 weeks	Y
Isuzu Australia Limited	2 x Beaver Tail Trucks for Camden Council	\$121,490	21 March 2023	34 weeks	Y
Data#3 Ltd	Mimecast Subscription	\$109,612	23 March 2023	12 months	Y

Notes:

1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 - whatever is the lesser.
2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
3. Contracts for employment are not required to be included.

Camden Council

Quarterly Budget Review Statement
for the period 01/01/23 to 31/03/23

CONSULTANCY & LEGAL EXPENSES

BUDGET REVIEW FOR THE QUARTER ENDED 31 MARCH 2023

Expense	YTD Expenditure	Budgeted Y/N
Consultancies	\$4,029,392	Y
Legal Fees	\$624,895	Y

Definition of a consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

ORD03

Attachment 3

ORD04

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Attachment 1

ABORIGINAL PROTOCOLS POLICY

P4.0185.12

ABORIGINAL PROTOCOLS

DIVISION: Sport, Community & [Recreation Activation](#)

BRANCH: Community [Development Outcomes](#)

CATEGORY: 2

PART 1 – INTRODUCTION

1. BACKGROUND

[1.1](#) The Camden Local Government Area (LGA) sits in traditional Dharawal lands [and waterways](#) and is a historically significant area in relation to local Aboriginal culture and heritage.

[1.2](#) [Recognition is given to surrounding Gundungurra and Dharug people that may also have connections to areas within Camden LGA.](#)

[1.3](#) Acknowledgment of Aboriginal community and associated protocols demonstrates Council's commitment to Aboriginal peoples.

[1.4](#) Working with the Aboriginal community requires sensitivity to history and culture.

2. OBJECTIVES

2.1 To guide Council interactions with the local Aboriginal community by outlining some acceptable protocols.

2.2 To recommend and explain simple protocols that can be used to acknowledge the local Aboriginal community.

2.3 To promote inclusive best practice that will assist understanding of and responsiveness to the local Aboriginal community.

2.4 To promote a greater understanding and acceptance of general cultural awareness.

3. SCOPE

3.1 These Protocols apply to all Council staff, consultants, contractors, volunteers and delegates.

4. DEFINITIONS

4.1 **Council** means Camden Council.

4.2 **Protocols** means “appropriate ways of behaving, communicating and showing respect for diversity of history and culture” (Working with Aboriginal [Communities](#), NSW Board of Studies).

- 4.3 **Aboriginal Communities** means the Aboriginal and Torres Strait Islander population of the Camden LGA.
- 4.4 **Intellectual property** means intangible, personal knowledge, understandings and assets of a cultural or creative nature.
- 4.5 **Traditional Custodian** ~~is used to refer to Aboriginal individuals or Groups who can prove a traditional or historical connection, attachment, and/or relationship to an area of land and waterways that includes the Camden LGA. means an Aboriginal person born on local lands.~~

PART 2 - POLICY STATEMENT

5. PROTOCOLS

- 5.1 Cultural protocols are customs, values, and codes of behaviour that are important to the identity of a cultural group. Protocols are an important part of all cultures and provide guidance on how to treat and work with people in a respectful and useful way.

Aboriginal and Torres Strait Islander (ATSI) peoples, are the original inhabitants of Australia. Observing Aboriginal and Torres Strait Islander cultural protocols at meetings, events, conferences and forums demonstrates respect and appreciation for the cultural traditions, history, diversity and contribution made by the Aboriginal and Torres Strait Islander community as the first peoples of this nation.

- 5.2 Following are some simple protocols that can provide an opportunity to pay respect, build relationships and share in Aboriginal and Torres Strait Island (ATSI) culture. The main protocols that can be easily adopted are the Welcome to Country or Acknowledgement of Country, the appropriate utilisation and representation of the Aboriginal Flag and traditional smoking ceremonies.

6. WELCOME TO COUNTRY OR ACKNOWLEDGMENT OF COUNTRY

- 6.1 A Welcome to Country or an Acknowledgment of Country should be included at Council and civic events and meetings as a sign of inclusion and respect. The purpose is to welcome people to visit and meet on Dharawal lands and waterways and to recognise Aboriginal peoples as Traditional Custodians of the land. Council officers are encouraged to include an Acknowledgment of Country at the beginning of meetings, trainings and consultations.

~~6.2~~ A Welcome to Country can only be provided by a Traditional Custodian of the local land ~~or other Aboriginal person granted permission by a Traditional Custodian~~. A non-Aboriginal person, or an Aboriginal ~~and or~~ Torres Strait Islander person from a different community, cannot do a Welcome to Country. They should do an Acknowledgement of Country/Traditional Custodians.

~~6.3~~ A Welcome to Country should be performed at all significant or major Council and community events, ~~including but not limited to Australia Day~~ and festivals, as well as openings, launches or where it is appropriate to welcome people into the local community.

~~6.2~~ An Acknowledgement of Country All efforts should be made to ensure that An

Acknowledgement of Country is performed by a Traditional Custodian. If this cannot be done, then a non-aboriginal person may give the introductory Acknowledgment of Country.

6.3 In addition, brief Acknowledgements of Country may be made by all 'presenters/performers/speakers' at events if they so choose to demonstrate a sign of respect. If the presenters/performers/speakers reference and acknowledge a learning from the Aboriginal giver of the Welcome, it will demonstrate a much deeper sign of respect. can be delivered by any Aboriginal person present.

6.4 Either a Welcome or an Acknowledgment can take various forms and may be formal or informal. An acceptable example for Camden Council is:

"I would like to acknowledge that this meeting is being held on the traditional lands of the Dharawal people and pay my respect to Elders both past and present."

"I would like to acknowledge that this meeting is being held on the Traditional Lands and Waterways of the Dharawal people and also recognise surrounding Dharug, and Gundungurra people and pay my respect to Elders past, present, and those emerging."

6.5 An acceptable Acknowledgement of Country hosted by Camden Council from the Camden LGA in hybrid or online settings can be:

"I acknowledge that I am hosting/recording this meeting/webinar from the Traditional Lands and Waterways of the Dharawal people I also acknowledge the Traditional Custodians of the various lands on which you all work today and the Aboriginal and Torres Strait Islander people participating in this meeting/webinar and pay my respect to Elders past, present, and those emerging."

6.6 An acceptable Acknowledgement of Country for Council staff hosting the hybrid or online meetings from their homes or other lands can be:

"I acknowledge the Traditional Custodians of the various lands on which we work today, and the Aboriginal and Torres Strait Islander people participating in this meeting/webinar and pay my respect to Elders past, present, and those emerging."

The AIATSIS Map of Indigenous Australia provides further information on Traditional Owners.

Council currently uses the following statement at Council meetings:

"I would like to acknowledge the traditional custodians of this land on which we meet and pay our respect to elders both past and present."

6.7 It is recommended that the Acknowledgements of Country is included:

- [At all Council Meetings](#)
- [At all Council's Community facing events.](#)
- [At Directorate staff meetings and staff training sessions.](#)
- [At Council's Reference/Advisory group meetings.](#)
- [At Council Committee meetings.](#)

7. THE ABORIGINAL FLAG

- 7.1 The Aboriginal [and the Torres Strait Islands](#) flag should be flown in the appropriate manner. Council permanently displays the Aboriginal flag. This flag should also be flown at half-mast at appropriate times to recognise periods of significance to the Aboriginal community.

8. SMOKING CEREMONIES

- 8.1 Smoking [cCeremonies](#) are to be conducted by Aboriginal peoples with specialised cultural knowledge. These ceremonies aim to cleanse the space in which the ceremony takes place, for example, a new building. Smoking ceremonies are usually only performed at major events. It is recommended that appropriate advice be sought before considering undertaking a smoking ceremony.

- 8.2 [Consideration should be given to ensure that ~~sSmoking cCeremonies~~ are led by Dharawal Traditional Custodians and are limited to events that are significant to Aboriginal peoples.](#)

9. FEES FOR SERVICE

- 9.1 Fees for service or appropriate acknowledgement should be granted when Aboriginal or Torres Strait Islander people conduct cultural services that utilise intellectual property. A respectful conversation should be initiated to establish fees for service or acknowledgement upon engagement.

10. EVENTS

- 10.1 Council can further acknowledge the local Aboriginal community by observing and celebrating culturally significant dates and events such as NAIDOC (National Aborigines and Islanders Day Observance Committee) where protocols can be incorporated.

11. DOCUMENTS

- 11.1 High-level Council documents can include an Acknowledgement. An acceptable example is:

~~*"Council acknowledges the Dharawal people as the traditional custodians of this land and pays our respect to their Elders both past and present."*~~

[Council acknowledge that the Camden LGA is situated on the sacred Traditional Lands and Waterways of the Dharawal peoples. We also recognise surrounding](#)

Dharug and Gundungurra people that may have connections to these lands. We pay our respects to Elders from the past, present, and emerging, and to all Aboriginal and Torres Strait Islander peoples on these lands and celebrate the continuing contribution of the Aboriginal community to the life of Camden LGA.

DRAFT

ORD04

Attachment 1

ORD04

Attachment 1

□ * * *

RELEVANT LEGISLATIVE INSTRUMENTS:*Anti-Discrimination Act 1977*
*Flags Act 1953***RELATED POLICIES, PLANS AND PROCEDURES:**Camden CSP, Key Direction 5
Community Wellbeing Policy
Civic and Ceremonial Functions and Representation Policy**RESPONSIBLE DIRECTOR:**

Sport, Community & Recreation

APPROVAL:

Council

HISTORY:

Version	Approved by	Changes made	Date	EDMS Number
1	Council	New policy	09/07/2019	19/203593
<u>2</u>				<u>19/203593</u>

Aboriginal Protocols Policy
Adopted by Council: 09/07/2019XXXNext Review Date: 30/07/2022XXX
EDMS #: 19/203593

Page 7 of 7

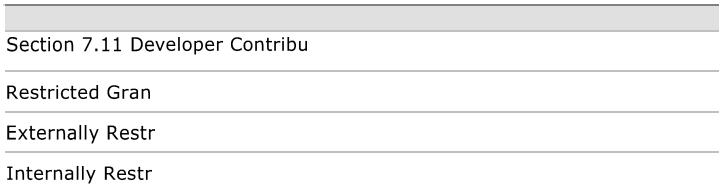
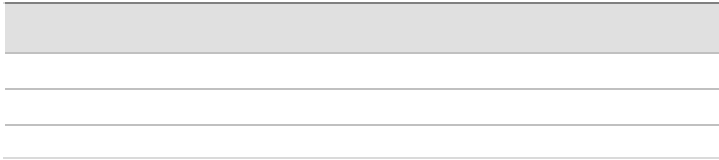


**Investment Summary Report
March 2023**

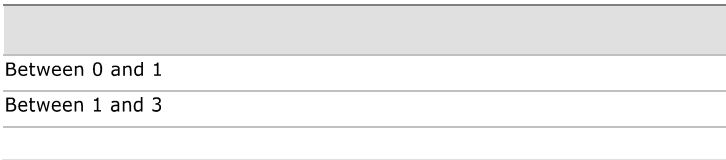


Camden Council Executive Summary - March 2023

Investment Holdings Sources of Funds



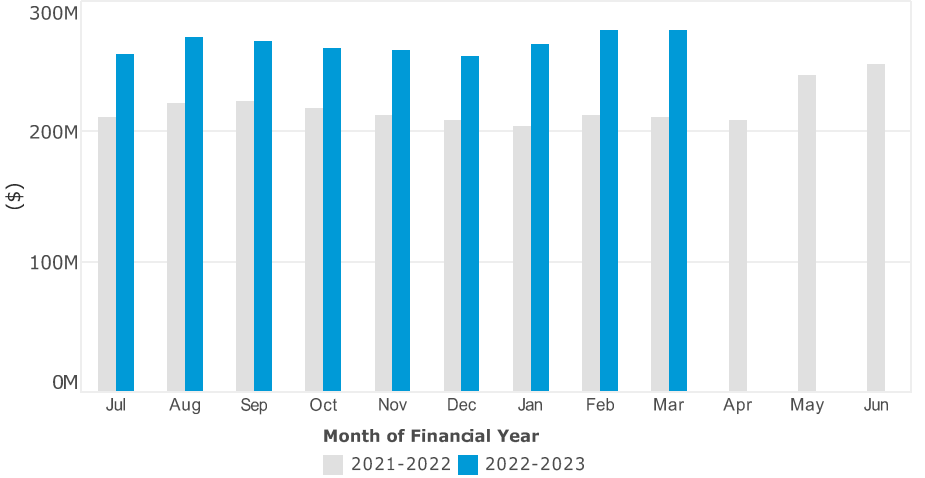
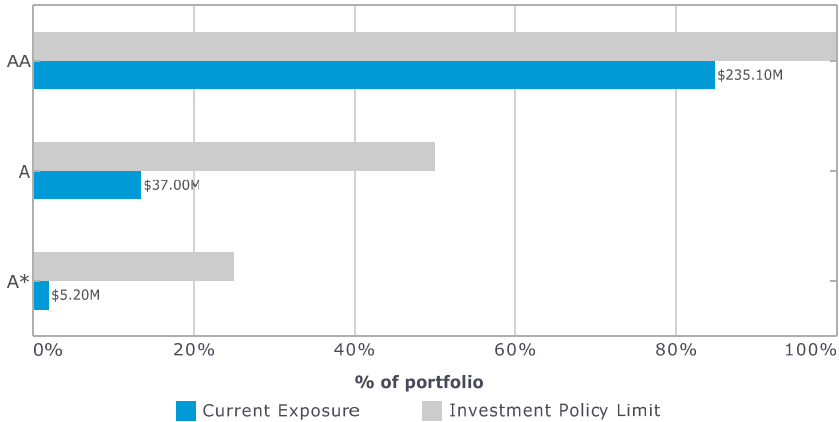
Term to Maturity



Total Funds In Council's investment portfolio has decreased by \$50K since the F reporting period. The decrease primarily relates to capital and op expenditure during the month o

Percentages in this report may not add up to 100% due to rounding

Total Credit Exposure Investment Portfolio Balance



*Council's investment policy limits investments in foreign subsidiary banks which are monitored by APRA to a maximum 25% of the total portfolio



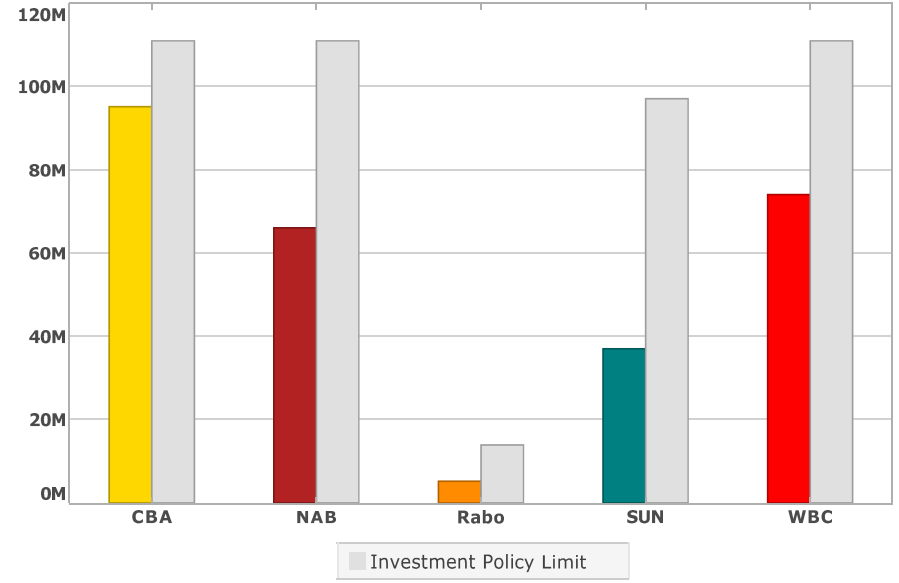
Camden Council

Individual Institutional Exposures Report - March 202



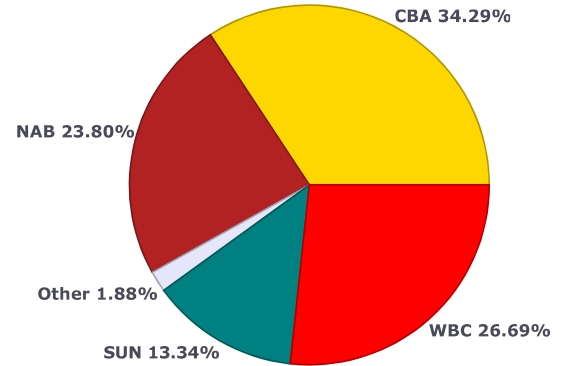
Individual Institutional Exposures Individual Institutional Exposure Charts

Current Expos
Commonwealth Bank of Australi
National Austral
Rabobank Aus [Foreign Sub] (A
Suncorp Bank (
Westpac Group (



**Council's investment policy limits investments in foreign subsidiary banks which are monitored by APRA to a maximum 5% of the total portfolio in any single entity*

Council's portfolio is within its individual institutional investment
 Council's portfolio is within its term to maturity investment polic
 Council's portfolio complies with the NSW Ministerial Investment O

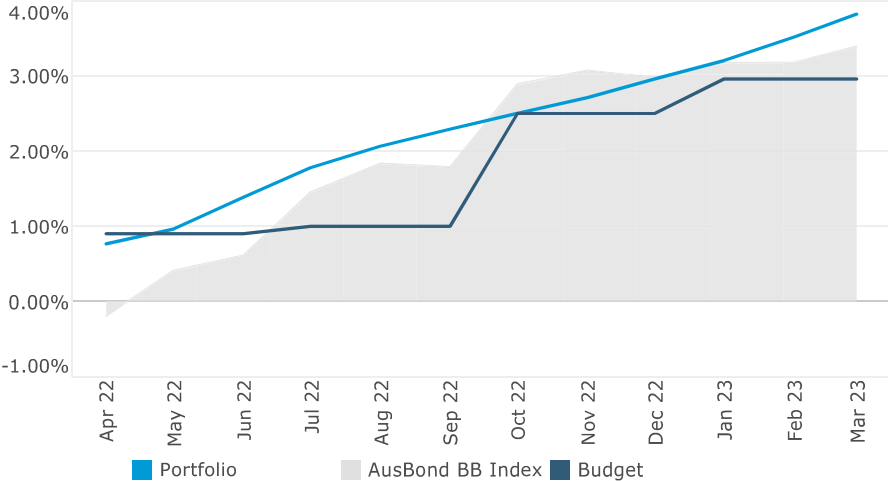




Camden Council
Performance Summary - March

Interest Summary Investment Performance

Interest Summary as of Marc
Table with columns for various metrics: Number of Inve, Average Days t, Weighted Portfo, CBA Call Accoun, Average BBSW (, Official Cash Ra, AusBond Bank B.



Interest Received During the 2022/2023 Financial Year
Table with columns for interest received data.

Historical Performance Summary (%pa)
Table with columns for AusBond BB In and Outperforman, including a row for Financial Year to.

Investment P
Council's portfolio returned 3.82%pa on a weighted average yield basis during compares favourably with the Ausbond Bank Bill Index's return of 3.39%pa for t





Camden Council

Investment Holdings Report - March 2023

Cash Accounts

	Commonwealth Bank of Australi	
10,100,000.00		10,100,000.00

Term Deposits

		Accrued Int (\$)
	Commonwealth Bank of Australi	
	Commonwealth Bank of Australi	
	Commonwealth Bank of Australi	
	National Austral	
	National Austral	
	National Austral	
	Commonwealth Bank of Australi	
	National Austral	
	Commonwealth Bank of Australi	
	Commonwealth Bank of Australi	
	Commonwealth Bank of Australi	
	Commonwealth Bank of Australi	
	Commonwealth Bank of Australi	
	National Austral	





Camden Council

Investment Holdings Report - March 2023

Accrued Int (\$)
National Austral
Commonwealth Bank of Australi
National Austral
National Austral
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Camden Council
Investment Holdings Report - March 2023



	Accrued Int (\$)
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National Austral	
Rabobank Austr	
National Austral	
Rabobank Austr	
Rabobank Austr	
267,200,000.0	271,000,843.9



Provision of Expenses and Facilities to Individual Councillors

	Travel Expenses - General	Professional Development	Conferences & Seminars	ICT Expenses	Travel Expenses - Interstate	Travel Expenses - Overseas	Spouse & Partner Expenses	Carer Expenses	TOTAL
Cr Cagney C	\$ -	\$ -	\$ 2,111.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,111.00
Cr Cagney A	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cr Campbell	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cr Dommaraju	\$ -	\$ -	\$ 2,111.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,111.00
Cr Farrow	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cr Fedeli	\$ -	\$ 3,500.00	\$ 2,111.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,611.00
Cr McLean	\$ 90.44	\$ -	\$ 1,300.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,390.44
Cr Symkowiak	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Cr Zammit	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
All Councillors	\$ -	\$ -	\$ -	\$ 3,509.45	\$ -	\$ -	\$ -	\$ -	\$ 3,509.45
TOTAL	\$ 90.44	\$ 3,500.00	\$ 7,633.00	\$ 3,509.45	\$ -	\$ -	\$ -	\$ -	\$ 14,732.89

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council