



Camden Council

Business Paper

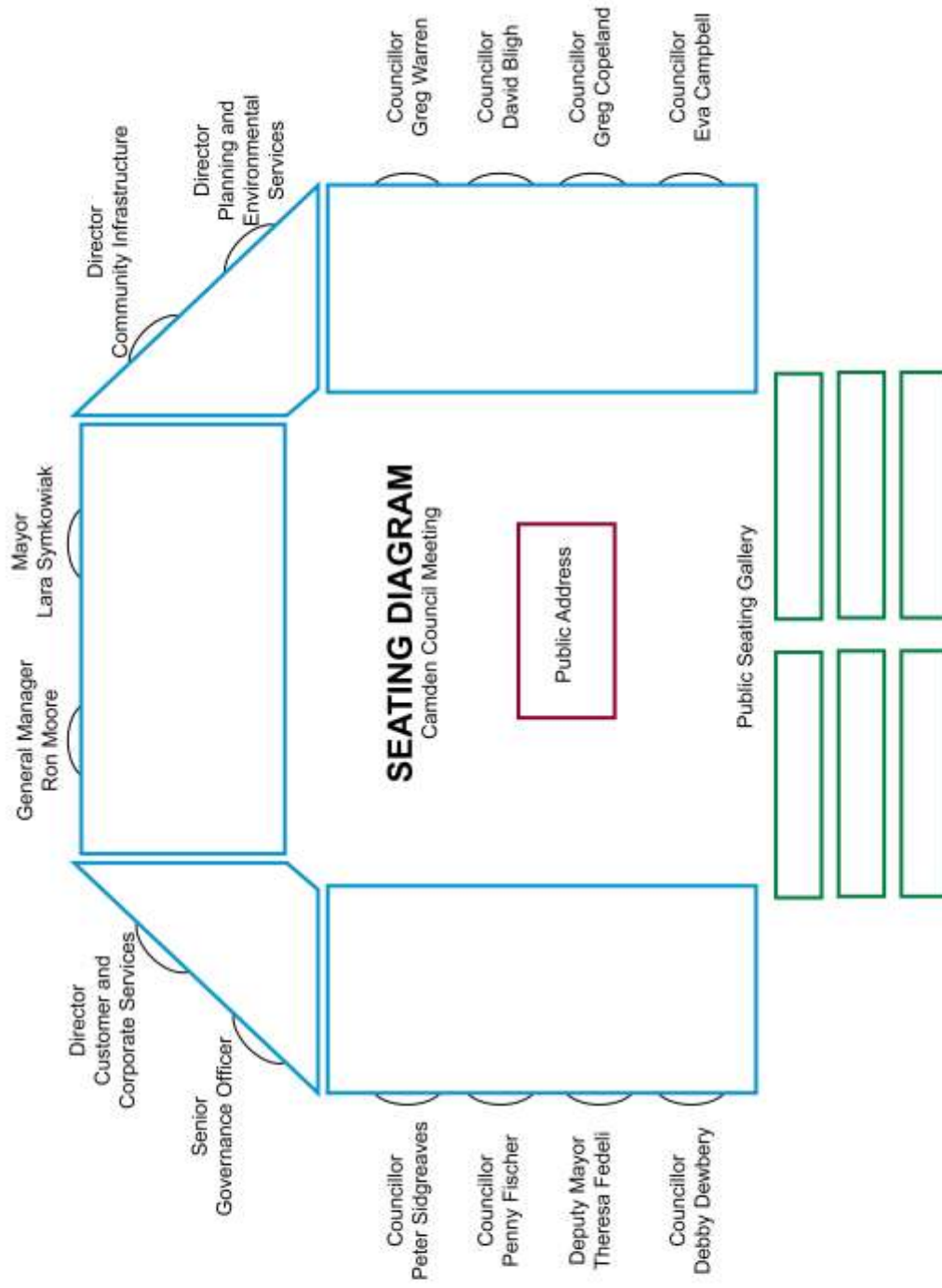
Ordinary Council Meeting
26 May 2015

Camden Civic Centre
Oxley Street
Camden



COMMON ABBREVIATIONS

AEP	Annual Exceedence Probability
AHD	Australian Height Datum
BCA	Building Code of Australia
CLEP	Camden Local Environmental Plan
CP	Contributions Plan
DA	Development Application
DECCW	Department of Environment, Climate Change & Water
DCP	Development Control Plan
DDCP	Draft Development Control Plan
DoPE	Department of Planning & Environment
DWE	Department of Water and Energy
DoH	Department of Housing
DoT	NSW Department of Transport
EIS	Environmental Impact Statement
EP&A Act	Environmental Planning & Assessment Act
EPA	Environmental Protection Authority
EPI	Environmental Planning Instrument
FPL	Flood Planning Level
GCC	Growth Centres Commission
LAP	Local Approvals Policy
LEP	Local Environmental Plan
LGA	Local Government Area
MACROC	Macarthur Regional Organisation of Councils
OLG	Office of Local Government, Department of Premier & Cabinet
OSD	Onsite Detention
REP	Regional Environmental Plan
PoM	Plan of Management
RL	Reduced Levels
RMS	Roads & Maritime Services (incorporating previous Roads & Traffic Authority)
SECTION 149 CERTIFICATE	Certificate as to zoning and planning restrictions on properties
SECTION 603 CERTIFICATE	Certificate as to Rates and Charges outstanding on a property
SECTION 73 CERTIFICATE	Certificate from Sydney Water regarding Subdivision
SEPP	State Environmental Planning Policy
SRA	State Rail Authority
SREP	Sydney Regional Environmental Plan
STP	Sewerage Treatment Plant
VMP	Vegetation Management Plan
WSROC	Western Sydney Regional Organisation of Councils



SEATING DIAGRAM
Camden Council Meeting

Public Address

Media

Public Seating Gallery

*Please do not talk during Council Meeting proceedings.
Recording of the Council Meeting is not permitted by members of the public at any time.*



ORDINARY COUNCIL

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ORDINARY COUNCIL

SUBJECT: PRAYER

PRAYER

Almighty God, bless all who are engaged in the work of Local Government. Make us of one heart and mind, in thy service, and in the true welfare of the people we serve: We ask this through Christ our Lord.

Amen

Almighty God, give thy blessing to all our undertakings. Enlighten us to know what is right, and help us to do what is good: We ask this through Christ our Lord.

Amen

Almighty God, we pause to seek your help. Guide and direct our thinking. May your will be done in us, and through us, in the Local Government area we seek to serve: We ask this through Christ our Lord.

Amen

AFFIRMATION

We affirm our hope and dedication to the good Government of Camden and the well being of all Camden's residents, no matter their race, gender or creed.

We affirm our hope for the sound decision making by Council which can improve the quality of life in Camden.

Either – “So help me God” or “I so affirm” (at the option of councillors)

We pledge ourselves, as elected members of Camden Council, to work for the provision of the best possible services and facilities for the enjoyment and welfare of the people of Camden.

Either – “So help me God” or “I so affirm” (at the option of councillors)



ORDINARY COUNCIL

SUBJECT: ACKNOWLEDGEMENT OF COUNTRY

I would like to acknowledge the traditional custodians of this land on which we meet and pay our respect to elders both past and present.



ORDINARY COUNCIL

SUBJECT: RECORDING OF COUNCIL MEETINGS

In accordance with Camden Council's Code of Meeting Practice and as permitted under the Local Government Act this meeting is being audio recorded by Council staff for minute taking purposes.



ORDINARY COUNCIL

SUBJECT: APOLOGIES

Leave of absence tendered on behalf of Councillors from this meeting.

RECOMMENDED

That leave of absence be granted.



ORDINARY COUNCIL

SUBJECT: DECLARATION OF INTEREST

NSW legislation provides strict guidelines for the disclosure of pecuniary and non-pecuniary Conflicts of Interest and Political Donations.

Council's Code of Conduct also deals with pecuniary and non-pecuniary conflict of interest and Political Donations and how to manage these issues (Clauses 7.5 -7.27).

Councillors should be familiar with the disclosure provisions contained in the Local Government Act 1993, Environmental Planning and Assessment Act, 1979 and the Council's Code of Conduct.

This report provides an opportunity for Councillors to disclose any interest that they may have or Political Donation they may have received relating to a Report contained in the Council Business Paper and to declare the nature of that interest.

RECOMMENDED

That the declarations be noted.



ORDINARY COUNCIL

SUBJECT: PUBLIC ADDRESSES

The Public Address segment (incorporating Public Question Time) in the Council Meeting provides an opportunity for people to speak publicly on any item on Council's Business Paper agenda or on any matter within the Local Government area which falls within Council jurisdiction.

Speakers must book in with the Council office by 4.00pm on the day of the meeting and must advise the topic being raised. Only seven (7) speakers can be heard at any meeting. A limitation of one (1) speaker for and one (1) speaker against on each item is in place. Additional speakers, either for or against, will be identified as 'tentative speakers' and should only be considered where the total number of speakers does not exceed seven (7) at any given meeting.

Where a member of the public raises a question during the Public Address segment, a response will be provided where Councillors or staff have the necessary information at hand; if not a reply will be provided at a later time. There is a limit of one (1) question per speaker per meeting.

All speakers are limited to 4 minutes, with a 1 minute warning given to speakers prior to the 4 minute time period elapsing.

Public Addresses are recorded for administrative purposes. It should be noted that speakers at Council meetings do not enjoy any protection from parliamentary-style privilege. Therefore they are subject to the risk of defamation action if they make comments about individuals. In the event that a speaker makes potentially offensive or defamatory remarks about any person, the Mayor/Chairperson will ask them to refrain from such comments.

The Mayor/Chairperson has the discretion to withdraw the privilege to speak where a speaker continues to make inappropriate or offensive comments about another person.

RECOMMENDED

That the public addresses be noted.



ORDINARY COUNCIL

SUBJECT: CONFIRMATION OF MINUTES

Confirm and adopt Minutes of the Ordinary Council Meeting held 12 May 2015 and the Local Traffic Committee Meeting held 17 March 2015.

RECOMMENDED

That the Minutes of the Ordinary Council Meeting held 12 May 2015, and the Local Traffic Committee Meeting held 17 March 2015, copies of which have been circulated, be confirmed and adopted.



ORDINARY COUNCIL

SUBJECT: MAYORAL MINUTE

Consideration of Mayoral Minute (if any).



ORD01

ORDINARY COUNCIL

ORD01

SUBJECT: STAGED SUBDIVISION TO CREATE 16 BUSINESS DEVELOPMENT LOTS, 2 DRAINAGE LOTS, 1 INFRASTRUCTURE LOT AND ASSOCIATED SITE WORKS AT 11, 13 & 15 HOLBORN CIRCUIT, GLEDSDOOD HILLS

FROM: Director Planning & Environmental Services

TRIM #: 15/85254

APPLICATION NO: DA 997/2014
PROPOSAL: Staged subdivision of land to create 16 business development lots, 2 drainage lots, 1 infrastructure lot and 1 residual lot, construction of roads, drainage, landscaping and associated site works
PROPERTY ADDRESS: 11, 13 & 15 Holborn Circuit, Gledswood Hills
PROPERTY DESCRIPTION: Lots 801, 809 & 810, DP 1154772
ZONING: B5 Business Development
RE2 Private Recreation
OWNER: Gregory Hills Corporate Park Pty Ltd
APPLICANT: Gregory Hills Corporate Park Pty Ltd

PURPOSE OF REPORT

The purpose of this report is to seek Council's determination of a development application (DA) for the staged subdivision of land to create 16 business development lots, 2 drainage lots, 1 infrastructure lot and 1 residual lot, construction of roads, drainage, landscaping and associated site works at 11, 13 & 15 Holborn Circuit, Gledswood Hills.

The DA is referred to Council for determination as there remain unresolved issues received in two submissions.

SUMMARY OF RECOMMENDATION

That Council determine DA 997/2014 for the staged subdivision of land to create 16 business development lots, 2 drainage lots, 1 infrastructure lot and 1 residual lot, construction of roads, drainage, landscaping and associated site works pursuant to Section 80 of the *Environmental Planning and Assessment Act 1979* by granting consent subject to the conditions contained in this report.

EXECUTIVE SUMMARY

Council is in receipt of a DA for the staged subdivision of land to create 16 business development lots, 2 drainage lots, 1 infrastructure lot and 1 residual lot, construction of roads, drainage, landscaping and associated site works at 11, 13 & 15 Holborn Circuit, Gledswood Hills.

The DA has been assessed against the *Environmental Planning and Assessment Act 1979*, the Environmental Planning and Assessment Regulation 2000, relevant Environmental Planning Instruments, Development Control Plans and policies. The outcome of this assessment is detailed further in this report.



The DA was publicly exhibited for a period of 14 days in accordance with the DCP. Two submissions were received (one objecting to the development and one requiring clarification on a number of issues) **A copy of the submissions are provided with the Business Paper supporting documents.**

The key issues raised in the submissions relate to the timing and delivery of The Hermitage Way, integration of the development with the approved development to the north of the site within South Creek and the suitability of the drainage infrastructure proposed.

The DA proposes the remaining half road construction of The Hermitage Way as part of stage 4 and 6 of the development. The southern section of the road at the intersection with Gregory Hills Drive was approved as part of Stage 2 of the Gregory Hills Park Corporate Park development approved under DA 864/2014. As such, this DA will allow full length construction of the western side of The Hermitage Way in accordance with the Turner Road Development Control Plan 2007. The future construction of the eastern side of The Hermitage Way is to be undertaken by the adjacent landowner to the east of the site. To ensure the completion of full width and length of The Hermitage Way, the proposed subdivision has created Lot 834, which is subject to a future sale agreement with the landowner.

In addition, the DA proposes to construct the north eastern section of The Hermitage Way (which connects to South Creek crossing approved under DA 578/2012) as part of the stage 6 of the subdivision. Council staff have reviewed the staging of the development and are satisfied that the development will provide the required half road construction in conjunction with the creation of lots as part of stage 6. Council staff are satisfied that the staging of the subdivision will deliver The Hermitage Way in an orderly and efficient manner.

In relation to the integration of the development with approved development to the north of the site, Council staff requested a number of changes to ensure consistency with the adjacent development. These changes included amendments to land and road levels to comply with previous approvals and the reconfiguration of The Hermitage Way to remove the 2m central median from the northern section of the proposed road. The applicant subsequently provided amended plans and reports in support of the proposed development to address the concerns raised. Council staff have reviewed the revised documentation and consider it satisfactory.

The proposed drainage has been assessed against Council's Engineering specifications and is considered satisfactory in relation to on-site detention and water quality in servicing the subject site. It is noted that the stormwater management strategy as part of this development is consistent with that previously approved under DA 277/2012.

The application did originally propose a variation to proposed Road No.7 in that it proposed a cul-de-sac. Following further discussions with Council staff, the applicant has now agreed to connect Road no.7 through to Road no. 5 to remove the cul-de-sac. A condition is recommended to reflect this modification and ensure this occurs.

Based on the assessment, it is recommended that the DA be approved subject to the conditions contained in this report.

AERIAL PHOTO



THE SITE

The site is known as 11, 13 & 15 Holborn Circuit, Gledswood Hills. The site is located in the Turner Road Precinct of the South West Growth Centre and forms a considerable part of the precinct's employment area.

The site is irregular in shape, is largely vacant with a sewage pumping station located in the north-western corner and has an area of approximately 29.7ha. The site is burdened by a number of easements including an electricity easement located on the northern boundary and a drainage easement running through the site to the east.

Camden Valley Way bounds the site to the west and Gregory Hills Drive bounds its southern boundary. From the southern boundary along Gregory Hills Drive, the site slopes downwards approximately 3.4m towards the north to South Creek. South Creek forms the northern boundary with future residential development planned to the north and east of the site.

The surrounding area contains the Smeaton Grange industrial estate to the south-west, with Currans Hill residential suburb to the south-east. To the east and north-east lies the Sydney Catchment Authority upper canal. On the opposite side of Camden Valley Way to the north-west and west is the Oran Park Precinct of the South West Growth Centre, as well as the Harrington Grove release area.

A location plan is provided in Attachment 1 at the end of this report.



HISTORY

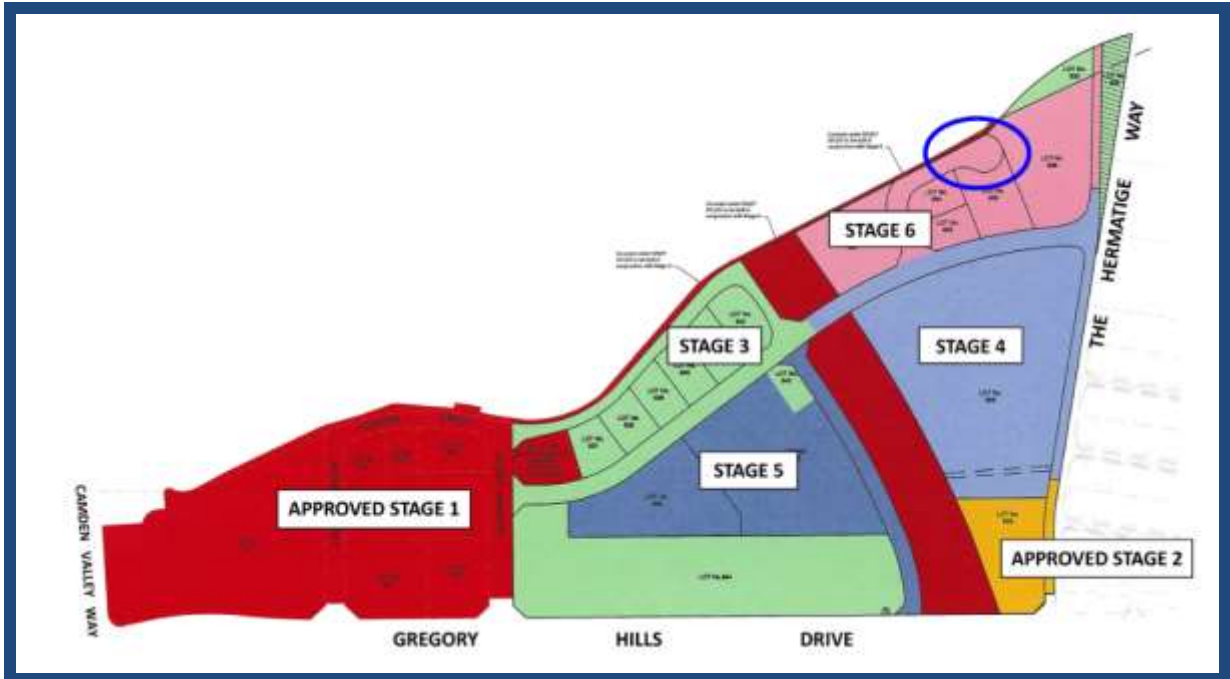
The relevant development history of the site is summarised in the following table:

Date	Development
14 August 2012	DA 277/2012 - Staged industrial subdivision to create 32 business development lots and 2 residue lots including road construction, drainage, riparian works, landscaping and associated site works. This consent included significant bulk earthworks which have been undertaken, including filing and levelling of the site.
27 March 2013	DA 277/2012/2 – <ul style="list-style-type: none">• inclusion of proposed road no. 8 within Stage 1;• importation of fill 24 hours 7 days a week for a period of three months; and• relocation of retaining wall on the northern boundary.
25 July 2013	DA 277/2012/3 – <ul style="list-style-type: none">• addition of Stage 1A which involves the change in lot sizes;• addition of a new lot, lot 811 will become proposed lot 802 and 803;and• the amendment of lot sizes.
19 February 2014	DA 277/2012/4 – Modification of an approved fill management plan to comply with recent changes in legislation to the National Environment Protection (Assessment of Site Contamination) Measure 1999 (NEPM).
20 June 2014	DA 277/2014/5 – <ul style="list-style-type: none">• Modification to staging
9 December 2014	DA 864/2014 – Two lot subdivision and associated site works

THE PROPOSAL

DA 997/2014 seeks approval for the staged subdivision of land to create 16 business development lots, 2 drainage lots, 1 infrastructure lot and 2 residual lots, construction of roads, drainage, landscaping and associated site works.

The application comprises Stages 3 to 6 of the Gregory Hills Corporate Park development. It should be noted that Stages 1 and 2 of the development site were approved under DA 277/2012 and DA 864/2014 respectively as shown on the overall staging plan below:



Specifically the proposed development involves:

Stage 3

- Creation of 8 business development lots (lots 836 to 842 and 844) with lot sizes ranging between 2199m² and 3.42ha;
- creation of 1 infrastructure lot (lot 843) with an area of 1304m² for a future water pumping station for Sydney Water;
- creation of 1 drainage lot (lot 835) with an area of 1917m² for the purposes of a future bio-detention basin;
- creation of 1 residue lot (lot 834) with an area of 3183m²;
- construction of proposed Road No. 9 with a road reserve of 11.28m in width;
- partial construction of proposed Road No.5, with a road reserve of 20m in width; and
- creation of a temporary right of way to lots 834 and 835 along the eastern boundary of the site.

Stage 4

- Creation of 1 business development lot (lot 846) with an area of 4.148ha;
- creation of 1 residual lot (PLt 847) with an area of 9.457ha;
- construction of eastern section of Road No.5, connecting to The Hermitage Way with a road reserve of 20m in width; and
- partial half road construction of The Hermitage Way, with a road reserve of 11.2m in width (overall road reserve of this section of The Hermitage Way will be 21.1m in width).

Stage 5

- Creation of 2 business development lots (lots 848 and 849), with areas of 1.10ha and 2.629ha respectively;



- creation of 1 drainage lot (PLt 850), with an area of 2.066ha, for approved riparian corridor purposes;
- creation of 1 residual lot (lot 851) with an area of 3.14ha; and
- the construction of proposed Road No. 8 with a minimum road reserve of 16.68m.

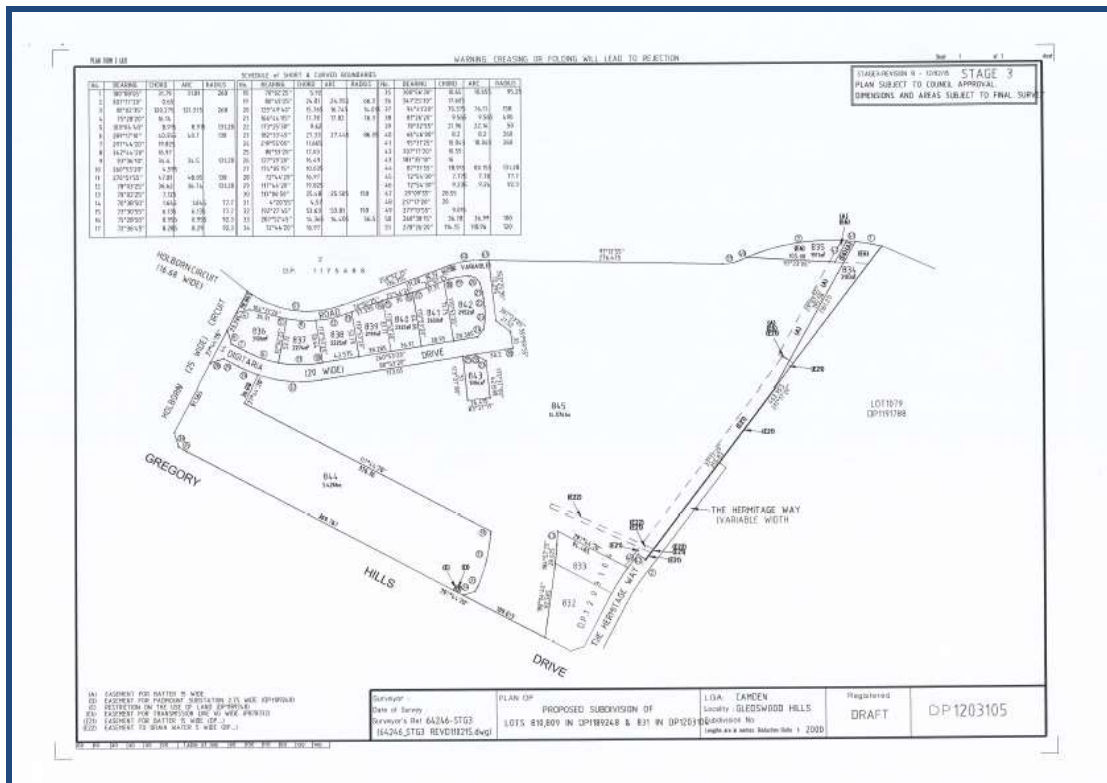
Stage 6

- Creation of 5 business development lots (lots 852 to 856), with lots sizes ranging from 2001m² to 1.099ha;
- half road construction of the northern section of The Hermitage Way with a road reserve of 10.2m in width (overall road reserve of this section of The Hermitage Way 19.1m in width); and
- the construction of Road No. 7 with a variable minimum road reserve of between 16.68m and 20m in width.

The value of the works is \$6.5 million (including GST).

A copy of the subdivision plans is provided as attachment 2 to this report.

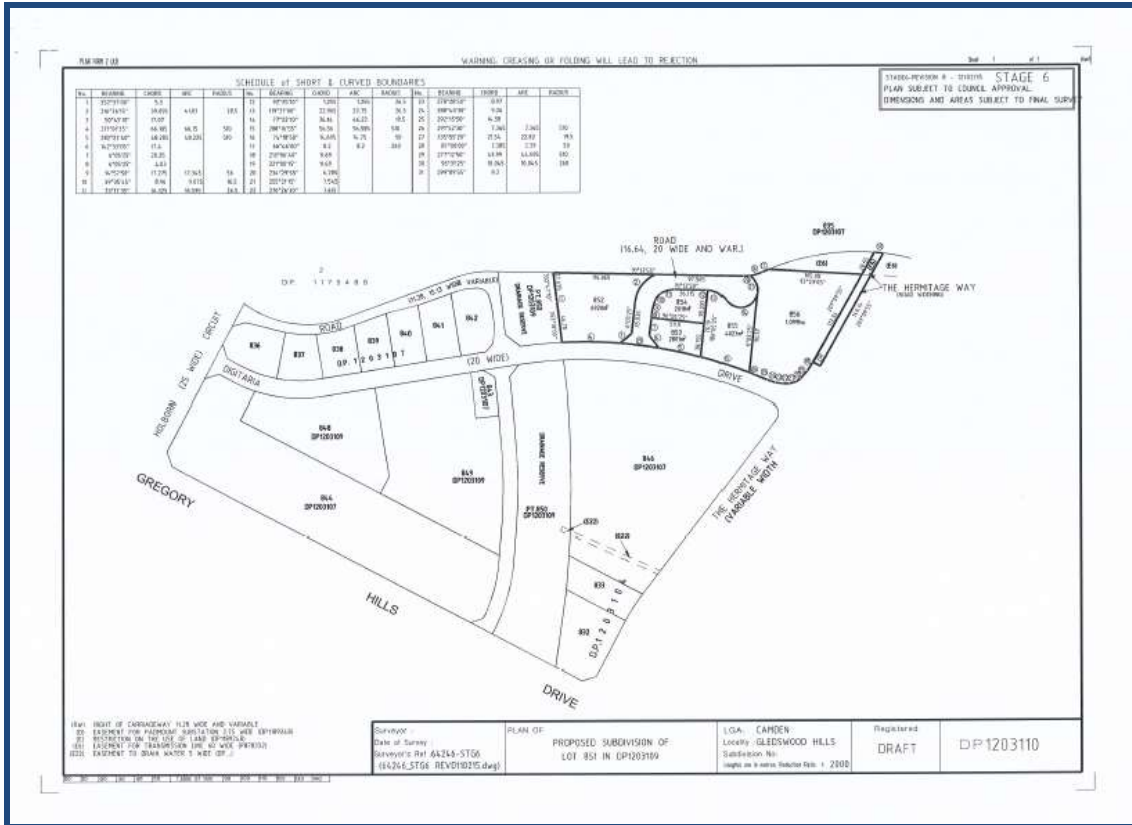
PROPOSED STAGE 3 PLANS





PROPOSED STAGE 6 PLANS

ORD01



ASSESSMENT

Environmental Planning and Assessment Act 1979 – Section 79(C)(1)

In determining a DA, the consent authority is to take into consideration the following matters as are of relevance in the assessment of the DA on the subject property:

(a)(i) The Provisions of any Environmental Planning Instrument

The Environmental Planning Instruments that relate to the proposed development are:

- State Environmental Planning Policy No 55 – Remediation of Land
- Deemed State Environmental Planning Policy No 20 – Hawkesbury-Nepean River
- State Environmental Planning Policy (Infrastructure) 2007
- State Environmental Planning Policy (Sydney Region Growth Centres) 2006 (SEPP)

An assessment of the proposed development under the Environmental Planning Instruments is detailed below.

State Environmental Planning Policy No 55 – Remediation of Land (SEPP)

The SEPP requires Council to be satisfied that the proposed site is suitable for its intended use (in terms of contamination) prior to granting consent. The applicant submitted a phase 2 contamination assessment approved under DA 227/2012 which concludes that the site is not contaminated and is suitable for future commercial uses.



ORD01

A condition is recommended to ensure that any unexpected finds are dealt with in accordance with Council's Management of Contaminated Lands Policy.

Deemed State Environmental Planning Policy No 20 – Hawkesbury-Nepean River (SEPP)

The proposed development is consistent with the aim of the SEPP (to protect the environment of the Hawkesbury-Nepean River system) and all of its planning controls.

There will be no detrimental impacts upon the Hawkesbury-Nepean River system as a result of the proposed development. Appropriate erosion and sediment control measures have been proposed and a condition is recommended to ensure compliance with these measures.

State Environmental Planning Policy (Infrastructure) 2007

Pursuant to Clause 45 of the SEPP, the DA was referred to Transgrid as an easement traverses the site along the north eastern boundary. To ensure the requirements of the SEPP are met and the DA is determined in a timely manner, Council staff have recommended a condition specifying that approval must be sought from Transgrid prior to the issue of a Construction Certificate as a response from TransGrid has not yet been received.

State Environmental Planning Policy (Sydney Region Growth Centres) 2006 (SEPP)

Permissibility

The site is zoned B5 Business Development and RE2 Private Recreation under the provisions of the SEPP. The proposed development is defined as a "subdivision", "roads" and "drainage" by the SEPP which is a permissible land use in the RE2 and B5 zone.

Zone Objectives

The objectives of the B5 Business Development zone are as follows:

- To enable a mix of business and warehouse uses and specialised retail uses that require a large floor area, in locations that are close to, and that support the viability of, centres.

Officer Comment:

The subdivision creates 16 business development lots that will support the viability of the Turner Road Employment Area

- To provide for a wide range of employment generating development

Officer Comment:

The proposed subdivision will contribute to providing a variety of employment generating land uses within the zone.

- To provide for a mix of ancillary uses to support the primary function of providing employment generating development.



Officer Comment:

This is not a consideration of the current DA. The proposal does not preclude future uses that are ancillary to the proposed employment generating uses.

- To maintain the economic strength of centres by limiting the retailing of food, clothing and convenience shopping.

Officer Comment:

This is a matter for future consideration as part of a separate development application.

- To provide for a range of uses, including recreational uses and function centres that complement other permissible employment generating land uses within the zone.

Officer Comment:

This is not a consideration of the current DA. The proposal does not preclude future uses that are complementary to employment generating land uses,

The objectives of the RE2 Private Recreation zone are as follows:

- To protect and enhance the natural environment for recreational purposes
- To provide a range of recreational settings and activities and compatible land uses
- To enable land to be used for private open space or recreational purposes

Officer Comment

The proposal sets aside a lot for the future riparian corridor. All works proposed within the riparian corridor have been approved under DA 277/2012.

Relevant Clauses

The DA was assessed against the following relevant clauses of the SEPP.

Clause	Requirement	Provided	Compliance
4.1 Minimum Lot Size	No minimum lot size identified	All lots are considered to be of a suitable size	Yes
6.1 Public Utility Infrastructure	Appropriate public utility infrastructure to service the development	Public utilities are available to the site and the proposed development	Yes
6.3 Environment Protection Works in Zones RE1 Public Recreation and RE2 Private	Development shall be consistent with the Oran Park and Turner Road Waterfront Land Strategy 2009	The majority of works within the riparian corridor were approved under DA 277/2012. Additional works, including the construction of a road culvert crossing is proposed as part of this DA. A	Yes



ORD01

Clause	Requirement	Provided	Compliance
Recreation		condition is recommended to ensure that any works undertaken as part of the development must comply with the Oran Park and Turner Road Waterfront Land Strategy and details demonstrating compliance must be submitted to the Certifying Authority prior to the issue of a Construction Certificate	
6.6 Development in Special Areas	The land subject to the DA is mapped as a special area, being within the Turner Road Employment Area. The consent authority must not grant development consent for development on land in a special area unless a development control plan providing detailed development controls has been prepared for the land	The Turner Road DCP contains controls relating to the Turner Road Employment Area and the proposed development will not be inconsistent with the DCP provisions	Yes

(a)(ii) The Provisions of any Draft Environmental Planning Instrument (that is or has been the subject of public consultation under this Act and that has been notified to the consent authority (unless the Director-General has notified the consent authority that the making of the proposed instrument has been deferred indefinitely or has not been approved)).

There is no draft Environmental Planning Instruments applicable to the proposed development.

(a)(iii) The Provisions of any Development Control Plan

Turner Road Development Control Plan 2007 (DCP)

The following is an assessment of the proposed development's compliance with the controls in the DCP.



Objective/ Control	Requirement	Provided	Compliance
A2.1 Indicative Layout Plan	Development to be consistent with Figure 2 – Indicative Layout Plan (ILP)	The ILP identifies the site for “business development”. As such, the proposal is consistent with the ILP. The ILP is provided in Attachment 3 at the end of this report.	Yes
A2.5 Hierarchy of Centres and Employment Areas	<p>Development is to be consistent with Table 1 and Figure 4</p> <p><u>Table 1</u> The Turner Road Business Development Area (BDA) is to provide a range of business activities including bulky goods retail, business premises, light industry, warehouse and distribution and small scale retail to cater for the need of employees of the Business Development and Industrial areas</p> <p><u>Figure 4</u> Figure 4 identifies this site and surrounding area as containing a local services hub with a neighbourhood centre being located to the south east in Gregory Hills</p>	<p>The proposed subdivision will provide lots that will be used for future business activity within the Turner Business Development Area. The development is therefore consistent with the DCP</p> <p>The proposed subdivision will provide lots that will be used for future business activities within the Turner Business Development Area. The development is therefore consistent with the DCP</p>	<p>Yes</p> <p>Yes</p>
A3.1 Street Network and Design	The street network is consistent with Figure 2 and Figure 5 Street are to be provided in accordance with Table 2 to Table 9	The proposed street network provides for a grid pattern which is generally in accordance with the ILP and the Street Network Plan. A condition is recommended to extend proposed Road No. 7 through to proposed Road No. 5. Amended plans are required to be submitted	Yes



ORD01

Objective/ Control	Requirement	Provided	Compliance
	<p>Roads are to be provided in accordance with the minimum cross sections of the DCP:</p> <ul style="list-style-type: none"> - sub arterial (2 lane) requires a minimum 19.1m cross-section with a 11.2m carriageway (5.6m in either direction) and 4.6m verge (west) and 3.3m verge (east) - sub arterial (2 lane) with optional median requires a minimum 21.1m cross-section with a 13.2m carriageway and a 4.6m verge (west) and 3.3m verge (east) - collector roads require an 18.3m minimum cross section, with a carriageway width of 10.4m and a 4.6m verge (west) and 3.3 (east) <p>All streets and roundabouts are to be constructed in accordance with Council Engineering Specifications</p> <p>Traffic management</p>	<p>with a Construction Certificate application</p> <p>The northern section of The Hermitage Way provides an overall cross section of 19.1m. The DA will only construct the western side of The Hermitage Way, which will have a carriageway of 5.6m and a verge of 4.6m in accordance with the DCP</p> <p>The southern section of The Hermitage Way provides an overall cross section of 21.1m. The DA will only construct the western side of The Hermitage Way, which will include the construction of half of the 2m central median, a 5.6m carriageway and a 4.6m verge and in accordance with the DCP</p> <p>Proposed Road No. 5 provides an overall cross section of 20m, including a carriageway width of 13m and a verge on either side of the road of 3.5m. As such the design of the road is considered to be satisfactory</p> <p>All streets and roundabouts have been constructed in accordance with Council's Engineering Specifications</p> <p>Appropriate traffic</p>	<p>Yes</p> <p>Yes</p> <p>Yes</p> <p>Yes</p> <p>Yes</p>



Objective/ Control	Requirement	Provided	Compliance
	<p>devices should be identified at subdivision stage</p> <p>Verge widths adjacent to a riparian corridor can be reduced to a minimum of 1m</p> <p>Street trees are required on all streets</p> <p>Minimum kerb radii for intersections of local roads shall be 7.5m, subject to a minimum verge width of 3.5m</p>	<p>management can be provided</p> <p>Road No's 7, 8 and 9 do not propose a verge along the riparian corridor as pedestrian paths have been adequately provided within the adjacent riparian land</p> <p>Street trees are proposed on all roads created as part of the subdivision</p> <p>The local road intersections propose radii at of least 7.5m and a verge width greater than 3.5m</p>	<p>Yes</p> <p>Yes</p> <p>Yes</p>
<p>A3.2 Pedestrian and Cycle Network</p>	<p>Pedestrian and cycle routes shall be provided in accordance with Figure 17</p>	<p>Pedestrian/cycle routes are shown within the road reserve along The Hermitage Way and Industrial Road 3 (proposed Road No. 5) in Figure 17 of the DCP. A pedestrian/cycle way is also identified along the western side of the riparian corridor. A condition is recommended requiring all pedestrian and cycle routes to comply with Figure 17 of the DCP. Details demonstrating compliance shall be submitted to the Certifying Authority prior to the issue of a Construction Certificate</p>	<p>Yes</p>
<p>A3.3 Public Transport Network</p>	<p>Bus routes are to be generally provided in accordance with Figure 18 of the DCP</p>	<p>A bus route is shown along The Hermitage Way in Figure 18 of the DCP. Future bus routes will be directed along this road</p>	<p>Yes</p>
<p>A4.1 Public Parks and Landscape Strategy</p>	<p>Public parks and other open space areas are to be generally provided in accordance with Figure 19 of the DCP</p>	<p>The DA proposes to dedicate PLt 850 to Council as riparian corridor land. All landscaping works will be undertaken in accordance with development consent 277/2012</p>	<p>Yes</p>



ORD01

Objective/ Control	Requirement	Provided	Compliance
A6.1 Riparian Corridors	<p>Riparian Corridors are to be provided in accordance with the Waterfront Land Strategy</p> <p>Development shall be consistent with Part B2 of the DCP</p>	<p>The majority of works within the riparian corridor have been approved under DA 277/2012.</p> <p>Additional works are however proposed to include a road culvert crossing. It is recommended that all works within the riparian corridor comply with the Oran Park and Turner Road Waterfront Land Strategy. Details of compliance is required prior to the issue of a Construction Certificate</p> <p>The development is consistent with Part B2 of the DCP, which relates to development in or adjacent to riparian land</p>	<p>Yes</p> <p>Yes</p>
A6.2 Flooding and Water Cycle Management	<p>All development must incorporate water sensitive urban design (WSUD)</p> <p>Development must comply with the environmental stormwater objectives, have post development flows match pre-development flows and comply with Council's engineering specification</p>	<p>WSUD measures such as rain gardens, gross pollutant traps and a future bio retention swale are proposed as part of the DA</p> <p>A concept stormwater management plan has been submitted with the DA, which proposes on-site detention for each development lot and the future road network. Council staff have reviewed this strategy and consider that the measures proposed will comply with the environmental stormwater objectives for this area. A condition is recommended to ensure compliance with Council's Engineering Specifications</p>	<p>Yes</p> <p>Yes</p>
A6.3 Salinity and Soil Management	Works to comply with Salinity Initiative booklets and Council's Building in Salinity Prone Environment's policy	Salinity on this site was considered during an earlier assessment of subdivision under DA 277/2012. A condition was included in the development consent for that DA which required	Yes



ORD01

Objective/ Control	Requirement	Provided	Compliance
	Sediment and erosion controls to be installed prior to construction	the 88B Instruments applying to the subject lots to include a restriction that all works be carried out in accordance with a site specific salinity management plan (SMP) applying to the site. The proposed development is recommended to be conditioned to comply with this SMP Details of appropriate sediment and erosion controls have been proposed. A condition is recommended to ensure that this requirement is adhered to	Yes
A6.8 Contamination Management	Contamination assessment and remediation (if required)	Remediation of contamination within the subject site was approved under DA 277/2012. Conditions are recommended to ensure compliance with these previous approvals in relation to contamination.	Yes
A6.10 Acoustics	Compliance with Council's Environmental Noise Policy	A number of conditions are recommended to ensure that noise from the development remains at an acceptable level in relation to the surrounding locality	Yes
A8.2 Stormwater and Construction Management	A stormwater concept plan is to be lodged with DA	A stormwater concept plan was submitted with the DA. Council staff have assessed this plan and consider it to be acceptable	Yes
A8.3 Waste Management	Provision of an acceptable Waste Management Plan	A Waste Management Plan is submitted as part of the DA and is considered to be satisfactory	Yes
B2 Controls for land containing a Riparian Protection Area	To comply with the outcomes identified within the Oran Park and Turner Road Waterfront Land Strategy	The majority of works within the riparian corridor have been approved under DA 277/2012. Additional works, including the construction of a road culvert crossing is proposed	Yes



ORD01

Objective/ Control	Requirement	Provided	Compliance
		as part of this DA. A condition is recommended to ensure that any works undertaken as part of the development must comply with the Oran Park and Turner Road Waterfront Land Strategy and details demonstrating compliance must be submitted to the Certifying Authority prior to the issue of a Construction Certificate	
B3.2.1 Vision for the Employment Area	Area to provide employment for the future residents of Turner Precinct and overall Growth Centre Streets and visually prominent areas to contain quality landscaping with trees and shrubs that resemble a welcoming streetscape	The proposed subdivision of land for employment generating uses will provide employment for future residents of the Turner Road precinct and the wider locality The proposed landscaped areas comply with the requirements of the DCP. The quality of species and density of plantings will result in a welcoming streetscape for this site.	Yes Yes
B3.1 Turner Road Employment Area Land Uses	Land uses to be generally in accordance with the preferred land use plan in Figure 2	The proposed subdivision for the purposes of employment generating use is consistent with the preferred land use plan in Figure 2	Yes
B3.2 Subdivision	Lots sizes should be of a diverse range to meet a range of different land uses Subdivision applications for less than 2000m ² must include plans to show that the site is capable of meeting all other controls	The resulting lots will provide an opportunity for a variety of development options Lot 843 will have an area of 1304m ² . The lot will be used for a future Sydney Water Pumping Station. Satisfactory information has been submitted as part of the application to demonstrate that the lot is adequate in size for the purposes pumping station	Yes Yes
B3.3 Movement	The road network shall be in	The proposed subdivision generally complies with the	Yes



ORD01

Objective/ Control	Requirement	Provided	Compliance
Network	<p>accordance with the Movement Network Plan in Figure 3</p> <p>Roads are to meet the minimum cross sections contained within Figure 4 of the DCP</p> <p>A pedestrian and cycle network is to be provided in accordance with Figure 3</p> <p>Detention and treatment of stormwater runoff from industrial roads shall be addressed in the DA</p>	<p>road network identified in Figure 3.</p> <p>A condition is recommended to extend proposed Road No. 7 through to proposed Road No. 5. Amended plans are required to be submitted with a Construction Certificate application</p> <p>The subdivision generally complies with the minimum cross sections contained within the DCP. A service road of 11.28m is proposed adjacent to lot no's 836-842 and given these lots will be directly accessed from proposed Road No.5, this is deemed acceptable</p> <p>Figure 3 requires the provision of a combined cycle/pedestrian path along both The Hermitage Way and proposed Digitaria Drive and the proposed development is consistent with this requirement. To ensure compliance, the pedestrian and cycle connections have been conditioned to fully comply with the Turner Road Employment Area Movement Network Plan</p> <p>A civil engineering report has been submitted as part of the DA which addresses detention and water quality requirements for the development. Council staff have reviewed the report and consider it to be satisfactory for the purposes proposed</p>	<p>Yes</p> <p>Yes</p> <p>Yes</p>

Camden Development Control Plan 2011 (DCP)



ORD01

The following is an assessment of the proposed development's compliance with the controls in the DCP.

Control	Requirement	Provided	Compliance
B1.1 Erosion and Sedimentation	Appropriate erosion and sediment control measures	Appropriate erosion and sediment control measures have been proposed	Yes
B1.2 Earthworks	Subdivision to respond to site's natural topography and minimise cut and fill Clean fill material should be used DAs involving earthworks to include supporting information which addresses fill, stormwater management and site revegetation	An acceptable amount of cut and fill is proposed to establish final levels for the future lots. The depths of cut and fill will not significantly alter the existing site levels or topography A condition of approval is recommended which will require that clean fill material is used Appropriate cut and fill details, soil and water management and landscaping have been provided, to meet the requirements of the DCP	Yes

(a)(iia) The Provision of any Planning Agreement that has been entered into under Section 94F, or any draft Planning Agreement that a developer has offered to enter into under Section 93F

No relevant agreement exists or has been proposed as part of this DA.

(a)(iv) The Regulations

The Regulations prescribe several matters that are addressed in the conditions contained in this report.

(b) The likely impacts of the development, including environmental impacts on both the natural and built environments, and social and economic impacts in the locality

As demonstrated by the above assessment, the proposed development is unlikely to have a significant impact on both the natural and built environments, and the social and economic conditions of the locality.

Traffic Generation

The applicant has submitted a Traffic Report in support of the application. Council's traffic engineer has reviewed the report and concluded that the proposed subdivision



and future subsequent development will not generate an unreasonable amount of additional traffic on the surrounding network.

The Traffic Report demonstrated that the proposed road network can cater for the expected traffic generation volumes as a result of the development. As such, traffic generation is not considered to have a significant impact on the surrounding locality.

Timing and delivery of The Hermitage Way

The DA proposes the remaining half road construction of The Hermitage Way as part of stage 4 and 6 of this development. The southern section of the road at the intersection with Gregory Hills Drive was approved as part of Stage 2 of the Gregory Hills Park Corporate Park development approved under DA 864/2014. As such, this DA will allow full length construction of the western side of The Hermitage Way in accordance with the Turner Road Development Control Plan 2007. The future construction of the eastern side of The Hermitage Way is to be undertaken by the adjacent landowner to the east of the site. To ensure the completion of full width and length of The Hermitage Way, the proposed subdivision has created Lot 834, which is subject to a future sale agreement with the landowner.

In addition, the DA proposes to construct the north eastern section of The Hermitage Way (which connects to South Creek crossing approved under DA 578/2012) as part of the stage 6 of the subdivision. Council staff have reviewed the staging of the development and are satisfied that the development will provide the required half road construction in conjunction with the creation of lots as part of stage 6. Council staff are therefore satisfied that the staging of the subdivision will deliver The Hermitage Way in an orderly and efficient manner.

(c) The suitability of the site

As demonstrated by the above assessment, the site is considered to be suitable for the proposed development.

(d) Any submissions made in accordance with this Act or the Regulations

The DA was publicly exhibited for a period of 14 days in accordance with the DCP. The exhibition period was from 21 November 2014 to 5 December 2014. Two submissions were received (one objecting to the development and one requiring clarification on a number of issues). **A copy of a public exhibition and submissions map is provided with the Business Paper supporting documents.**

Council staff contacted each of the submission writers to discuss their concerns however were unsuccessful in resolving the issues raised in the submission.

The following discussion addresses the issues and concerns raised in the submission.

- *Clarification as to whether the full construction of The Hermitage Way is in accordance with the Deed of Agreement between Gregory Hills Corporate Park and Tribeca*

Officer Comment:

The ultimate construction of The Hermitage Way will be partially located within the site and partially within adjacent land to the west (under separate ownership). It is noted



that there is a Deed of Agreement between Gregory Hills Corporate Park and Tribeca which details the full width and length construction of The Hermitage Way. This will ensure that the full road construction will occur in a satisfactory manner. Council staff are satisfied that a half road construction is sufficient to service the proposed development from a traffic perspective.

- *Timing of delivery of The Hermitage Way should be in the earlier stages of the development.*

Officer Comment:

The DA proposes the remaining half road construction of The Hermitage Way as part of stage 4 and 6 of the development. The southern section of the road at the intersection with Gregory Hills Drive was approved as part of stage 2 of the Gregory Hills Park Corporate Park development approved under DA 864/2014. As such, this DA will allow full length construction of the western side of The Hermitage Way in accordance with the Turner Road Development Control Plan 2007.

Council staff consider that the staging of the subdivision will deliver The Hermitage Way in an orderly manner. As aforementioned, the Deed of Agreement details the construction of The Hermitage Way between all relevant parties. Council staff are satisfied that the development application will provide the required half road construction of The Hermitage Way in a suitable time frame. The proposed construction of the north eastern section of The Hermitage Way (which will provide the link to South Creek Crossing under DA 578/2012) is proposed in conjunction with the development of lots adjacent in Stage 6.

It should also be noted that the Gledswood Hills Voluntary Planning Agreement between SH Camden Valley Pty Ltd and Council does not relate to this site and is not a consideration of the current DA.

- *The subdivision plans show that lot 834 will prevent the construction of The Hermitage Way*

Officer Comment

The plan of subdivision has been amended to correct this error. Lot 834 now extends to the northern boundary of the site, which will allow the future construction of the eastern half of The Hermitage Way by the adjacent landowner.

- *The creation of lot 834 is welcome for its sale to future landowners, however preference is that the full width of The Hermitage Way be constructed as part of this DA rather than creating uncertainty of the delivery of this piece of infrastructure*

Officer Comment:

The applicant proposes to create a residue lot to allow for the future construction of the eastern half of The Hermitage Way by the adjacent land owner. As discussed above, the applicant will construct the western half of The Hermitage Way in conjunction with the development lots adjacent in Stage 6. As such, this issue is a civil matter and not a planning consideration.

- *The plans show a 2m wide central median in the design of The Hermitage Way. This is inconsistent with that approved under DA 578/2012*



Officer Comment:

Plans and associated documentation have been revised to remove the 2m central median from the section The Hermitage Way north of the roundabout. The design of the road is now consistent with that approved under DA 578/2012.

- *The drainage along the full length of The Hermitage Way should not depend on stormwater drainage works approved under DA 578/2012 to the north of the site*

Officer comment:

The application proposes stormwater runoff from The Hermitage Way to be discharged in the South Creek riparian corridor as part of the adjoining roadwork approvals to the north and east of the site. Prior to the discharge of South Creek (or connection to drainage system as part approvals on adjacent land), stormwater passes through a gross pollutant trap within the development site. Council staff consider this to be reasonable and compliant with Council's engineering specifications.

Interim stormwater measures can also be implemented within the site if agreement cannot be reached with adjoining landowners. These stormwater measures can be designed in accordance with Council engineering specifications and can be reviewed with a future Construction Certificate application.

- *Riparian pedestrian crossings have not been addressed as part of the DA*

Officer comment:

The retaining wall and associated pedestrian crossings are located outside of the limit of works for this development application. Road levels have however been amended during the assessment to be in accordance with the development consent approved under 277/2012 and the access to pathways is consistent with the works approved under DA 1027/2013.

- *Consultation should be undertaken with Sydney Water in relation to the future water pumping station*

Officer Comment

The subdivision proposes to create a lot that will be used for future infrastructure purposes associated with Sydney Water. This infrastructure is intended to service the immediate locality. Council staff have entered into discussions with Sydney Water to ensure the suitability of the lot and the future servicing arrangements.

- *Appropriate drainage infrastructure should be constructed to service the precinct*

Officer Comment

The proposed drainage has been assessed against Council's Engineering specifications and is considered to be satisfactory in relation to on-site detention and water quality in servicing the subject site. It should also be noted that the stormwater management strategy as part of this development is consistent with that previously approved under DA 277/2012.



(e) The public interest

The public interest is served through the detailed assessment of this DA under the *Environmental Planning and Assessment Act 1979*, the *Environmental Planning and Assessment Regulation 2000*, *Environmental Planning Instruments*, *Development Control Plans* and policies. Based on the above assessment, the proposed development is consistent with the public interest.

EXTERNAL REFERRALS

Transgrid

A Transgrid electricity transmission easement traverses the site along the north eastern boundary. Pursuant to clause 45 of the *State Environmental Planning Policy (Infrastructure) 2007*, the DA was referred to Transgrid for comment. A response has not yet been received. To ensure the requirements of the SEPP are met and the DA is determined in a timely manner, Council staff have recommended a condition specifying that approval must be sought from Transgrid prior to the issue of a Construction Certificate.

Sydney Water

The subdivision proposes to create a lot that will be used for future infrastructure purposes associated with Sydney Water. This infrastructure is intended to service the immediate locality. Council staff have entered into discussions with Sydney Water in relation to the suitability of the site and raise no issue with the proposed development.

FINANCIAL IMPLICATIONS

This matter has no direct financial implications for Council.

CONCLUSION

The DA has been assessed in accordance with Section 79C(1) of the *Environmental Planning and Assessment Act 1979* and all relevant instruments, plans and policies. Accordingly, DA 997/2014 is recommended for approval subject to the conditions contained in this report.

CONDITIONS

1.0 - General Conditions of Consent

- (1) **Approved Plans and Documents** - Development shall be carried out in accordance with the following plans and documentation, and all recommendations made therein, except where amended by the conditions of this development consent:

Plan Reference/ Drawing No.	Name of Plan	Prepared by	Date
MMD-343049-C-DA-CA-0101 Revision P5	Cover Sheet	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0103 Revision P5	Legend Sheet	Mott MacDonald	27.03.15
MMD-343049-C-DA-	Existing Boundaries	Mott MacDonald	27.03.15



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CA-0104 Revision P5	and Easement Plan		
MMD-343049-C-DA-CA-0105 Revision P5	Existing Conditions Plan	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0106 Revision P7	General Arrangement Plan	Mott MacDonald	28.04.15
MMD-343049-C-DA-CA-0108 Revision P6	Typical Road Cross Sections Sheet 1 of 3	Mott MacDonald	30.04.15
MMD-343049-C-DA-CA-0109 Revision P8	Typical Road Cross Sections Sheet 2 of 3	Mott MacDonald	30.04.15
MMD-343049-C-DA-CA-0110 Revision P7	Typical Road Cross Sections Sheet 3 of 3	Mott MacDonald	28.04.15
MMD-343049-C-DA-CA-0113 Revision P5	Transgrid Easement Plan Sheet 1 of 2	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0114 Revision P5	Transgrid Easement Plan Sheet 1 of 2	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0115 Revision P5	Transgrid Easement Plan Sheet 2 of 2	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0116 Revision P5	Transgrid Easement Sections	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0201 Revision P5	Concept Soil and Water Management Plan	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0301 Revision P5	Earthworks Depth Plan	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0302 Revision P5	Siteworks – Key Plan	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0303 Revision P5	Concept Grading Plan – Sheet 1 of 5	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0304 Revision P5	Concept Grading Plan – Sheet 2 of 5	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0305 Revision P5	Concept Grading Plan – Sheet 3 of 5	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0306 Revision P5	Concept Grading Plan – Sheet 4 of 5	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0307 Revision P5	Concept Grading Plan – Sheet 5 of 5	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0308 Revision P6	Staging Plan – Overall Site Plan	Mott MacDonald	27.04.15
MMD-343049-C-DA-CA-0309 Revision P6	Staging Plan – Stage 3	Mott MacDonald	27.04.15
MMD-343049-C-DA-CA-0310 Revision P6	Staging Plan – Stage 4	Mott MacDonald	27.04.15
MMD-343049-C-DA-CA-0311 Revision P6	Staging Plan – Stage 5	Mott MacDonald	27.04.15
MMD-343049-C-DA-CA-0312 Revision P6	Staging Plan – Stage 6	Mott MacDonald	27.04.15
MMD-343049-C-DA-CA-0401 Revision P5	Pavement and Surface Treatment Plan Sheet 1 of 5	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0402 Revision P5	Pavement and Surface Treatment Plan Sheet 2 of 5	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0403 Revision P5	Pavement and Surface Treatment Plan Sheet 3 of 5	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0404 Revision P5	Pavement and Surface Treatment Plan Sheet 4 of 5	Mott MacDonald	27.03.15
MMD-343049-C-DA-	Pavement and Surface	Mott MacDonald	27.03.15



ORD01

CA-0405 Revision P5	Treatment Plan Sheet 5 of 5		
MMD-343049-C-DA-CA-0406 Revision P5	Pavement Details	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0407 Revision P5	Sitework Details Sheet 1 of 2	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0408 Revision P5	Sitework Details Sheet 2 of 2	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0501 Revision P5	Road Longitudinal Section Sheet 1 of 5	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0502 Revision P5	Road Longitudinal Section Sheet 2 of 5	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0503 Revision P5	Road Longitudinal Section Sheet 3 of 5	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0504 Revision P5	Road Longitudinal Section Sheet 4 of 5	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0505 Revision P5	Road Longitudinal Section Sheet 5 of 5	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0601 Revision P5	Concept Stormwater Drainage Layout Plan Sheet 1 of 5	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0602 Revision P5	Concept Stormwater Drainage Layout Plan Sheet 2 of 5	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0603 Revision P5	Concept Stormwater Drainage Layout Plan Sheet 3 of 5	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0604 Revision P5	Concept Stormwater Drainage Layout Plan Sheet 4 of 5	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0605 Revision P5	Concept Stormwater Drainage Layout Plan Sheet 5 of 5	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0609 Revision P5	Stormwater Drainage Details Sheet 4 of 4	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0610 Revision P5	Concept Water Quality Management Plan	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0611 Revision P5	Water Quality Management Details Sheet 1 of 2	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0612 Revision P5	Water Quality Management Details Sheet 1 of 2	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0616 Revision P5	Stages 3 to 6 Lot Based Detention Requirements	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0801 Revision P5	Turning Paths – Key Plan	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0802 Revision P5	Turning Paths Sheet 1 of 6	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0803 Revision P5	Turning Paths Sheet 2 of 6	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0804 Revision P5	Turning Paths Sheet 3 of 6	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0805 Revision P5	Turning Paths Sheet 4 of 6	Mott MacDonald	27.03.15
MMD-343049-C-DA-CA-0806 Revision P5	Turning Paths Sheet 5 of 6	Mott MacDonald	27.03.15
MMD-343049-C-DA-	Turning Paths Sheet 6	Mott MacDonald	27.03.15



CA-0807 Revision P5	of 6		
64246-STG2 Rev E	Proposed Plan of Subdivision – Stage 2	-	29.04.15
64246-STG3 Rev E	Proposed Plan of Subdivision – Stage 3	-	29.04.15
64246-STG4 Rev E	Proposed Plan of Subdivision – Stage 4	-	29.04.15
64246-STG5 Rev E	Proposed Plan of Subdivision – Stage 5	-	29.04.15

Document Title	Prepared by	Date
Civil Engineering Report Stages 3 – 6 Development Application – Gregory Hills Corporate Park	Mott MacDonald	March 2015

(2) **Modified Documents and Plans** – The development shall be modified as follows:

- a) proposed Road No. 7 must be extended through to proposed Road No. 5. The extension of this road must provide a minimum cross section of 20m in accordance with clause 3.3(2) and Figure 4 – Industrial Road Cross Sections of the Turner Road Development Control Plan 2007.

Amended plans or documentation demonstrating compliance must be provided to the Certifying Authority and Council prior to the issue of a Construction Certificate.

(3) **Engineering Specifications** - The entire development shall be designed and constructed in accordance with Council's Engineering Specifications and the relevant DCP.

(4) **Protection of adjoining Bushland and/or Waterfront Areas** - To limit the potential for damage to the adjoining Bushland areas and/or Waterfront areas, the boundaries to these areas must be fenced prior to the commencement of any earthworks, demolition, excavation or construction works. As well as the fencing prior to any earthworks commencing, other protection measures must be completed in accordance with the standards as specified in AS 4970-2009 Protection of Trees on Development sites.

The fencing must be kept in place until the completion of development and maintenance works and be marked by appropriate signage notifying all site visitors that the subject trees and vegetation areas are protected. The fencing should be a minimum of a 1.8 metres high chain link or welded mesh fencing.

(5) **Noxious Weeds Management** - Noxious weeds management shall occur in accordance with Camden Development Control Plan 2011.

(6) **Regulatory Signage** – Traffic regulatory signs, lines and devices must be submitted to Council's Local Traffic Committee for concurrence.

(7) **Installation of Street Trees and their protective guards and bollards** – In relation to the installation of trees:



- a) the Applicant is advised that nature strip street trees are to be installed in accordance with the approved landscape plan;
- b) all street trees are to have well-constructed tree guard protection installed. A minimum requirement is the installation of at least 3 bollards per street tree. The bollards are to be installed approximately 1m from the main stem of the tree. The bollards are to be sourced in minimum 1.8m length, which will allow for 1.2m above ground exposure and .6m buried support. The bollards are to be timber (or other acceptable composite material) and a minimum 150mm x 150mm width. Timber bollards are to be a durability minimum of H4 CCA;
- c) all street trees are to have root barrier installation to the kerb;
- d) prior to the issue of the Subdivision/Occupation Certificate, any nature strip street trees, their tree guards, protective bollards, garden bed surrounds or root barrier installation which are disturbed, relocated, removed, or damaged must be successfully restored; and
- e) any repairs, relocations, installations or replacements needed to the street trees, bollards, garden bed surrounds, tree guards or existing root guard barriers, are to be completed with the same type, species, plant maturity, materials and initial installation standards and the works and successful establishment of the trees carried out prior to the issue of the Subdivision Certificate.

2.0 - Prior To Issue Of Construction Certificate

The following conditions of consent shall be complied with prior to the issue of a Construction Certificate.

- (1) **Riparian Corridor Works** – Any works undertaken in the riparian corridor must be undertaken in accordance with the Oran Park and Turner Road Waterfront Land Strategy. Documentation demonstrating compliance must be provided to the Certifying Authority and Council prior to the issue of a Construction Certificate.

Note: Works within PLt 850 do not form part of this approval

- (2) **Transgrid** – In accordance with Section 45 of the State Environmental Planning Policy (Infrastructure) 2007, written approval must be obtained from Transgrid for all proposed activities within the easement and shall be provided to the Certifying Authority with any future Construction Certificate application.
- (3) **Provision of pedestrian/cycle paths** – On-road pedestrian/cycle ways must be provided in accordance section A3.2 and Figure 17 of the Turner Road Development Control Plan 2007. Details demonstrating compliance shall be submitted to the Certifying Authority prior to the issue of a Construction Certificate.
- (4) **Staging of Construction Works** – The development is to be completed in stages in accordance with the approved Plan MMD-343049-C-DR-CA-0308 Revision P6, prepared by Mott MacDonald and dated 27 April 2015.



One Construction Certificate may be issued for all stages, or a single construction certificate may be issued with respect to each stage or a combination of stages.

- (5) **Civil Engineering Plans** - Civil engineering plans indicating drainage, roads, accessways, earthworks, pavement design, details of line-marking, traffic management, water quality and quantity facilities including stormwater detention and disposal, shall be prepared in accordance with the approved plans and Council's Engineering Design and Construction Specifications. Details demonstrating compliance shall be provided to the Certifying Authority with the Construction Certificate application.

Note. Under the *Roads Act 1993*, only the Council can approve commencement of works within an existing road reserve.

- (6) **Traffic Management Plan** - A Traffic Management Plan (TMP) shall be prepared in accordance with Council's Engineering Specifications and AS 1742.3. Details demonstrating compliance shall be provided to the Certifying Authority with the Construction Certificate application.
- (7) **Stormwater Detention and Water Quality** - An on-site detention system and water quality system shall be provided for the site and designed in accordance with Council's Engineering Specifications.
- (8) **Soil, Erosion, Sediment and Water Management** - An Erosion and Sediment Control Plan (ESCP) shall be prepared in accordance with Council's Engineering Specifications. Details demonstrating compliance shall be provided to the Certifying Authority with the Construction Certificate application.
- (9) **Environmental Management Plan** - An Environmental Management Plan (EMP) prepared in accordance with Council's Engineering Design Specification shall be provided to the Certifying Authority.

The Environmental Management Plan shall address the manner in which site operations are to be conducted and monitored to ensure that adjoining land uses and the natural environment is not unacceptably impacted upon by the proposal. The Environment Management Plan shall include but not be necessarily limited to the following measures:

- a) Measures to control noise emissions from the site;
 - b) Measures to suppress odours and dust emissions;
 - c) Soil and sediment control measures;
 - d) Measures to control air emissions that includes odour;
 - e) Measures and procedures for the removal of hazardous materials that includes waste and their disposal;
 - f) Any other recognised environmental impact; and
 - g) Community Consultation.
- (10) **Long Service Levy** - In accordance with Section 34 of the *Building and Construction Industry Long Service Payments Act 1986*, the applicant shall pay



a long service levy at the prescribed rate to either the Long Service Payments Corporation or Council for any work that cost \$25,000 or more.

3.0 - Prior to Commencement of Works

The following conditions of consent shall be complied with prior to any works commencing on the construction site.

- (1) **Public Liability Insurance** - The owner or contractor shall take out a Public Liability Insurance Policy with a minimum cover of \$20 million in relation to the occupation of, and works within, public property (i.e. kerbs, gutters, footpaths, walkways, reserves, etc.) for the full duration of the proposed works. Evidence of this Policy shall be provided to Council and the Certifying Authority.
- (2) **Notice of PCA Appointment** - Notice shall be given to Council at least two (2) days prior to subdivision and/or building works commencing in accordance with Clause 103 of the EP&A Regulation 2000. The notice shall include:
 - a) a description of the work to be carried out;
 - b) the address of the land on which the work is to be carried out;
 - c) the registered number and date of issue of the relevant development consent;
 - d) the name and address of the PCA, and of the person by whom the PCA was appointed;
 - e) if the PCA is an accredited certifier, his, her or its accreditation number, and a statement signed by the accredited certifier consenting to being appointed as PCA; and
 - f) a telephone number on which the PCA may be contacted for business purposes.
- (3) **Notice Commencement of Work** - Notice shall be given to Council at least two (2) days prior to subdivision and/or building works commencing in accordance with Clause 104 of the EP&A Regulation 2000. The notice shall include:
 - a) the name and address of the person by whom the notice is being given;
 - b) a description of the work to be carried out;
 - c) the address of the land on which the work is to be carried out;
 - d) the registered number and date of issue of the relevant development consent and construction certificate;
 - e) a statement signed by or on behalf of the PCA to the effect that all conditions of the consent that are required to be satisfied prior to the work commencing have been satisfied; and
 - f) the date on which the work is intended to commence.

- (4) **Construction Certificate required** - In accordance with the provisions of Section 81A of the *EP&A Act 1979*, construction or subdivision works approved by this consent shall not commence until the following has been satisfied:
- a) a Construction Certificate has been issued by a Consent Authority;
 - b) a Principal Certifying Authority (PCA) has been appointed by the person having benefit of the development consent in accordance with Section 109E of the *EP&A Act 1979*;
 - c) if Council is not the PCA, Council is notified of the appointed PCA at least two (2) days before building work commences;
 - d) the person having benefit of the development consent notifies Council of the intention to commence building work at least two (2) days before building work commences; and
 - e) the PCA is notified in writing of the name and contractor licence number of the owner/builder intending to carry out the approved works.

- (5) **Sign of PCA and Contact Details** - A sign shall be erected in a prominent position on the site stating the following:
- a) that unauthorised entry to the work site is prohibited;
 - b) the name of the principal contractor (or person in charge of the site) and a telephone number on which that person can be contacted at any time for business purposes and outside working hours; and
 - c) the name, address and telephone number of the PCA.

The sign shall be maintained while the work is being carried out, and shall be removed upon the completion of works.

- (6) **Performance Bond** - Prior to commencement of works a performance bond of 10% value of civil works must be lodged with Camden Council in accordance with Camden Council's Engineering Construction Specifications.
- (7) **Site is to be Secured** - The site shall be secured and fenced to the satisfaction of the PCA. All hoarding, fencing or awnings (associated with securing the site during construction) is to be removed upon the completion of works.
- (8) **Soil Erosion and Sediment Control** - Soil erosion and sediment controls must be implemented prior to works commencing on the site in accordance with 'Managing Urban Stormwater – Soils and Construction ('the blue book') and any Sediment and Erosion plans approved with this Development Consent.

Soil erosion and sediment control measures shall be maintained during construction works and shall only be removed upon completion of the project when all landscaping and disturbed surfaces have been stabilised (for example, with site turfing, paving or re-vegetation).

- (9) **Comprehensive Environmental Management Plans** - To support the fill management protocol a comprehensive Environmental Management Plans is required to be completed and submitted to the Certifying Authority for



concurrency prior to the issue of the Construction Certificate of the consent. The plan is to include the requirements of:

- a) Site Sedimentation and Erosion control plans;
- b) Noise Control Plan;
- c) Dust Control Plan; and
- d) Contingency measures for environmental incidents and protection of South Creek.

4.0 - During Works

The following conditions of consent shall be complied with during the construction phase.

- (1) **Construction Hours** - All work (including delivery of materials) shall be restricted to the hours of 7.00am to 5.00pm Monday to Saturday inclusive. Work is not to be carried out on Sundays or Public Holidays.
- (2) **Traffic Management Plan Implementation** - All construction traffic management procedures and systems identified in the approved Construction Traffic Management Plan shall be introduced during construction of the development to ensure safety and to minimise the effect on adjoining pedestrian and traffic systems.
- (3) **Site Management Plan** - The following practices shall be implemented during construction works:
 - a) a sign shall be erected at all entrances to the subdivision site and be maintained until the subdivision has reached 80% occupancy. The sign shall be constructed of durable materials, be a minimum of 1200mm x 900mm, and read as follows:

“WARNING UP TO \$1,500 FINE. It is illegal to allow soil, cement slurry or other building materials to enter, drain or be pumped into the stormwater system. Camden Council (02 4654 7777) – Solution to Pollution.”

The wording shall be a minimum of 120mm high and the remainder a minimum of 60mm high. The warning and fine details shall be in red bold capitals and the remaining words in dark coloured lower case letters on a white background, surrounded by a red border.

- (4) **Removal of Waste Materials** - Where there is a need to remove any identified materials from the site that contain fill/rubbish/asbestos, the waste material shall be assessed and classified in accordance with the NSW EPA Waste Classification Guidelines (2008) (refer to: www.environment.nsw.gov.au/waste/envguidlms/index.htm)

Once assessed, the materials shall be disposed to a licensed waste facility suitable for that particular classification of waste. Copies of tipping dockets shall be retained and supplied to Council upon request.

- (5) **Compliance with Fill Management Plan** – The importation and placement of fill shall comply with the requirements of the Fill Management Protocol, Proposed Commercial subdivision Lot 701, DP 1154772, Gregory Hills Drive



Gledswood Hills prepared by ADE Consulting Group v1.final dated 29 November 2013.

- (6) **Importation of Fill** - All Fill material to be imported onto the site shall be approved by a suitably qualified Environmental Consultant in accordance with the fill Management Protocol, Proposed Commercial subdivision Lot 701, DP 1154772, Gregory Hills Drive Gledswood Hills prepared by ADE Consulting Group v1.final dated 29 November 2013 prior to acceptance of the material.
- (7) **Fill Assessment Reporting Requirements** – All fill assessment reports (including those where material is considered not suitable for importation onto the development site) assessed under the approved Fill Management Protocol, prepared by ADE Consulting Group v1.final dated 29 November 2013, must be provided to the Consent Authority (Camden Council) on a monthly basis to facilitate an audit for compliance with the Fill Management Protocol.
- (8) **Soil, Erosion, Sediment and Water Management – Implementation** - All requirements of the Erosion and Sediment Control Plan or Soil and Water Management Plan shall be maintained at all times during the works and any measures required by the plan shall not be removed until the site has been stabilised.
- (9) **Location of Stockpiles** - Stockpiles of soil shall not be located on / near any drainage lines or easements, natural watercourses or water bodies, footpath or roadway without first providing suitable protective measures adequate to protect these water bodies. All stockpiles of contaminated materials shall be suitably covered to prevent dust and odour nuisance.
- (10) **Offensive Noise, Dust, Odour and Vibration** - All work shall not give rise to offensive noise, dust, odour or vibration as defined in the *Protection of the Environment Operations Act 1997* when measured at the property boundary.
- (11) **Erosion and Sedimentation Control** - Soil erosion and sedimentation controls are required to be installed and maintained for the duration of the works. The controls must be undertaken in accordance with version 4 of the Soils and Construction – Managing Urban Stormwater manual (Blue Book).
- (12) **Unexpected Finds Contingency (General)** - Should any suspect materials (identified by unusual staining, odour, discolouration or inclusions such as building rubble, asbestos, ash material, etc) be encountered during any stage of works (including earthworks, site preparation or construction works, etc), such works shall cease immediately until a qualified environmental specialist has been contacted and conducted a thorough assessment.

In the event that contamination is identified as a result of this assessment and if remediation is required, all works shall cease in the vicinity of the contamination and Council shall be notified immediately.

Where remediation work is required, the applicant will be required to obtain consent for the remediation works.



5.0 - Prior to Issue of a Subdivision Certificate

The following conditions of consent shall be complied with prior to the Council or an Accredited Certifier issuing a Subdivision Certificate.

- (1) **Requirement for a Subdivision Certificate** - The application for subdivision certificate(s) shall be made in accordance with the requirements of Clause 157 of the Environmental Planning & Assessment Regulation 2000.
- (2) **Show Easements/ Restrictions on the plan of Subdivision** - The developer shall acknowledge all existing easements and/or restrictions on the use of the land on the final plan of subdivision.
- (3) **Burdened Lots to Be Identified** - Any lots subsequently identified during construction of the subdivision as requiring restrictions shall also be suitably burdened.
- (4) **Subdivision Certificate** - The issue of a Subdivision Certificate is not to occur until all conditions of this development consent have been satisfactorily addressed and all engineering works are complete, unless otherwise approved in writing by the PCA.
- (5) **Fill Plan** - A Fill Plan shall be provided to the PCA prior to the issue of any Subdivision certificate. The plan must:
 - a) Show lot boundaries
 - b) Show road/drainage/public reserves
 - c) Show street names
 - d) Show final fill contours and boundaries, and
 - e) Show depth in filling in maximum 0.5m Increments

It is to be provided electronically in Portable Document Format (.PDF) at 150dpi with a maximum individual file size not exceeding 2 megabytes and provide both on compact disk and an A1 paper plan.

- (6) **Validation Report** - Prior to the issue of Subdivision Certificate a validation report prepared by a suitably qualified environmental consultant shall be submitted to the Consent Authority for review and approval certifying that all importation of fill material to the site complied with the requirements of the fill management Protocol prepared by ADE Consulting Group v1.final dated 29 November 2013.
- (7) **Incomplete Works** - Prior to the issue of the Subdivision Certificate the applicant is to lodge a bond with Camden Council for the construction of incomplete works, including concrete footpath and/or pedestrian/cycle shared way, in accordance with Camden Council's current Engineering Construction Specifications.
- (8) **Surveyor's Report** - Prior to the issue of the Subdivision Certificate a certificate from a registered surveyor must be provided to the PCA, certifying that all drainage lines have been laid within their proposed easements. Certification is also to be provided stating that no services or accessways encroach over the proposed boundary other than as provided for by easements as created by the final plan of subdivision.



-
- (9) **Value of Works** - Itemised data and value of civil works shall be provided to Council for inclusion in Council's Asset Management System in accordance with Council's Engineering Specifications.
- (10) **Street Lighting** - Street lighting shall be provided within the subdivision in accordance with the relevant AS and to the satisfaction of the PCA. All such work shall be complete and operative.
- (11) **Services** - Certificates and/or relevant documents shall be obtained from the following service providers and provided to the PCA:
- a) Energy supplier – Evidence demonstrating that satisfactory arrangements have been made with the energy supplier to service the proposed development.
 - b) Telecommunications – Evidence demonstrating that satisfactory arrangements have been made with a telecommunications carrier to service the proposed development.
 - c) Water supplier – Evidence demonstrating that satisfactory arrangements have been made with a water supply provider to service the proposed development.
- (12) **Services**- All services (water, sewer, electricity, telephone and gas) to all allotments are to be installed and fully operational prior to subdivision certificate being issued.
- (13) **Works as Executed Plan** - Works As Executed Plans shall be prepared and provided in accordance with Council's Engineering Specifications.
- Digital data must be in AutoCAD .dwg or .dxf format, and the data projection coordinate must be in (GDA94.MGA zone 56).
- (14) **Section 88B Instrument** - The applicant shall prepare a Section 88B Instrument for approval by the PCA which incorporates the following easements, positive covenants and restrictions to user where necessary:
- a) easement for services;
 - b) easement to drain water and drainage easement/s over overland flow paths;
 - c) easement for on-site detention;
 - d) positive covenant over the on-site detention / water quality facility for the maintenance, repair and insurance of such a facility;
 - e) easement for water quality;
 - f) retaining wall, positive covenant, and restriction to user
 - g) reciprocal right of carriageway (the owners of the subject properties burdened by the right of carriageway shall be responsible for on-going maintenance and the Public Liability of the right of carriageway); and



h) bulk earthworks must be carried out in accordance with Report on Salinity Investigation and Management Plan "Proposed Subdivision Lot 701 in DP 1154772 Gregory Hills Drive, Gledswood Hills, project 76510.00 dated May 2012 and prepared by Douglas Partners.

(15) **Section 94 Contributions – Monetary (Turner Road and Oran Park) - A** contribution pursuant to the provisions of Section 94 of the *EP&A Act 1979* for the services and amounts detailed below:

Stage 3

Plan Name	Contribution Type	Indexed Rate	Amount Payable
Oran Park and Turner Road Precincts Section 94 (OP & TR) Contributions Plan	Transport Management Capital Work	\$13,462.00	\$49,616.00
		per net developable hectare	
OP & TR Contributions Plan	Transport Management Capital Work	\$307.00 per net developable hectare	\$1131.00
	Total		\$50,747.00

Stage 4

Plan Name	Contribution Type	Indexed Rate	Amount Payable
Oran Park and Turner Road Precincts Section 94 (OP & TR) Contributions Plan	Transport Management Capital Work	\$13,462.00	\$68,885.00
		per net developable hectare	
OP & TR Contributions Plan	Transport Management Capital Work	\$307.00 per net developable hectare	\$1,571.00
	Total		\$70,456.00



Stage 5

Plan Name	Contribution Type	Indexed Rate	Amount Payable
Oran Park and Turner Road Precincts Section 94 (OP & TR) Contributions Plan	Transport Management Capital Work	\$13,462.00	\$42,850.00
		per net developable hectare	
OP & TR Contributions Plan	Transport Management Capital Work	\$307.00 per net developable hectare	\$977.00
	Total		\$43,827.00

Stage 6

Plan Name	Contribution Type	Indexed Rate	Amount Payable
Oran Park and Turner Road Precincts Section 94 (OP & TR) Contributions Plan	Transport Management Capital Work	\$13,462.00	\$42,351.00
		per net developable hectare	
OP & TR Contributions Plan	Transport Management Capital Work	\$307.00 per net developable hectare	\$966.00
	Total		\$43,317.00

A copy of the Oran Park and Turner Road Precincts Section 94 Contributions Plan may be inspected at Council's Camden office at 37 John Street, Camden or can be accessed on Council's website at www.camden.nsw.gov.au.

The amount of contribution payable under this condition has been calculated at the date of consent. In accordance with the provisions of the Contributions Plan, this amount shall be indexed at the time of actual payment in accordance with the applicable Index.



- (16) **Defects and Liability Bond** - The applicant is to lodge a defects and liability bond in the form of an unconditional bank guarantee or cash bond, being 10 % of the value of civil works, with Council.

The bond covers any defects and liabilities of the public infrastructure.

- (17) **Special Infrastructure Contribution** – The applicant shall make a special infrastructure contribution (SIC) in accordance with the determination made by the Minister administering the *EP&A Act 1979* under Section 94EE of that Act and as in force on the date of this consent. This contribution shall be paid to the DP&E.

Evidence of payment of the SIC shall be provided to Council and the Certifying Authority.

6.0 – Ongoing Use

- (1) **Maintenance of Landscaping** - Landscaping shall be maintained in accordance with the approved landscape plan.
- (2) **Landscaping Maintenance Establishment Period** - Commencing from the date of practical completion, the applicant will have the responsibility to establish and maintain all hard and soft landscaping elements associated with this consent.

The 12 month maintenance and establishment period includes the applicant's responsibility for the establishment, care and repair of all landscaping elements including all street tree installations, plantings, lawn and hardscape elements including paths, walls, bins, seats, BBQs, shelters, playground equipment and soft fall treatments.

The date of practical completion is taken to mean completion of all civil works, soil preparation and treatment and initial weed control, and completion of all planting, turn installation, street tree installation and mulching.

At the completion of the 12 month landscaping maintenance and establishment period, all hard and soft landscaping elements (including any nature strip and road verge areas, street trees, street tree protective guards and bollards, etc) shall be in an undamaged, safe and functional condition and all plantings have signs of healthy and vigorous growth.

At the completion of the maintenance and establishment period, the landscaping works shall comply with the approved landscape plans.

RECOMMENDED

That Council approve DA 997/2014 for the staged subdivision of land to create 16 business development lots, 2 drainage lots, 1 infrastructure lot and 1 residual lot, construction of roads, drainage, landscaping and associated site works at 650 Camden Valley Way, Gledswood Hills subject to the conditions listed above.



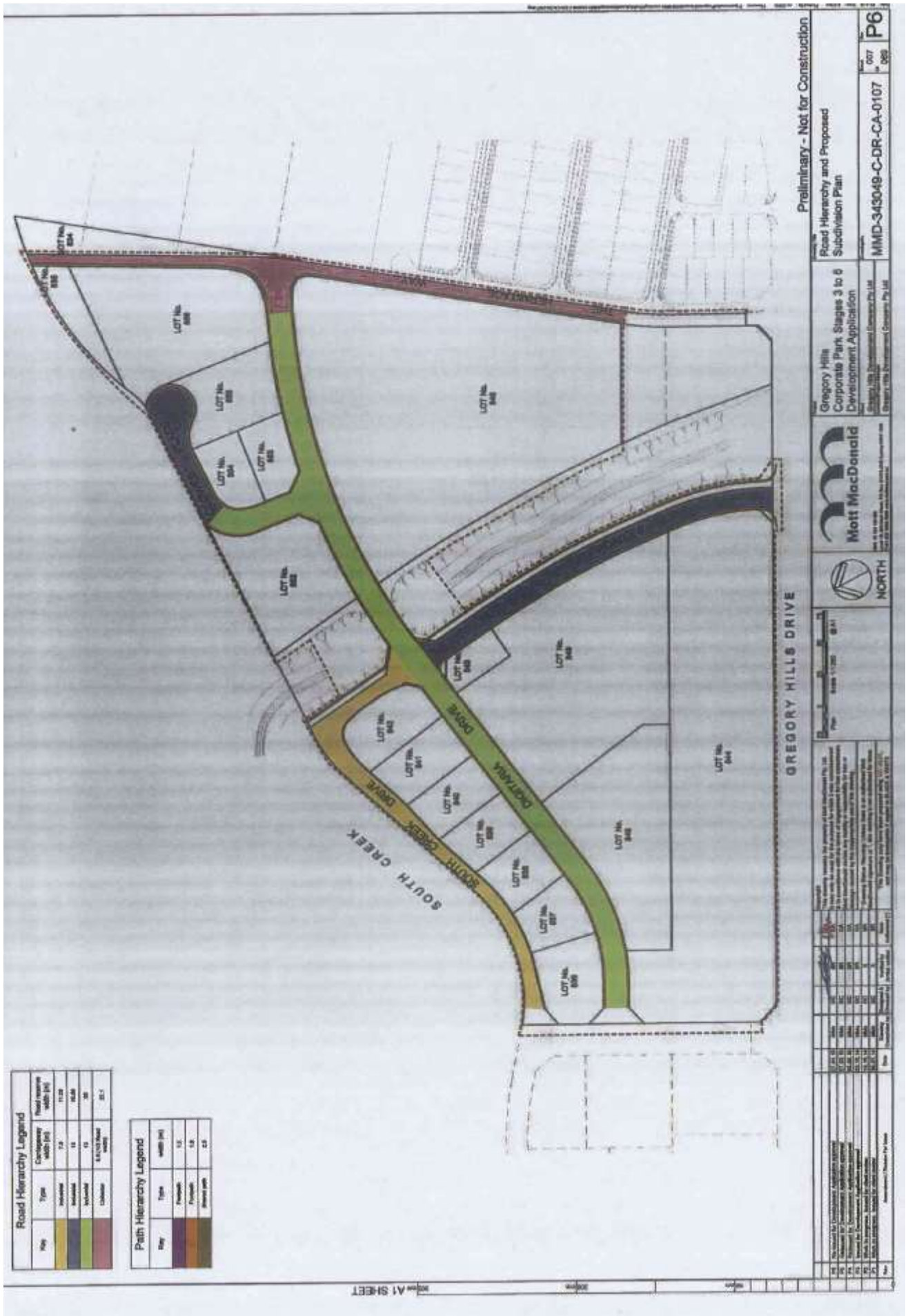
ATTACHMENTS

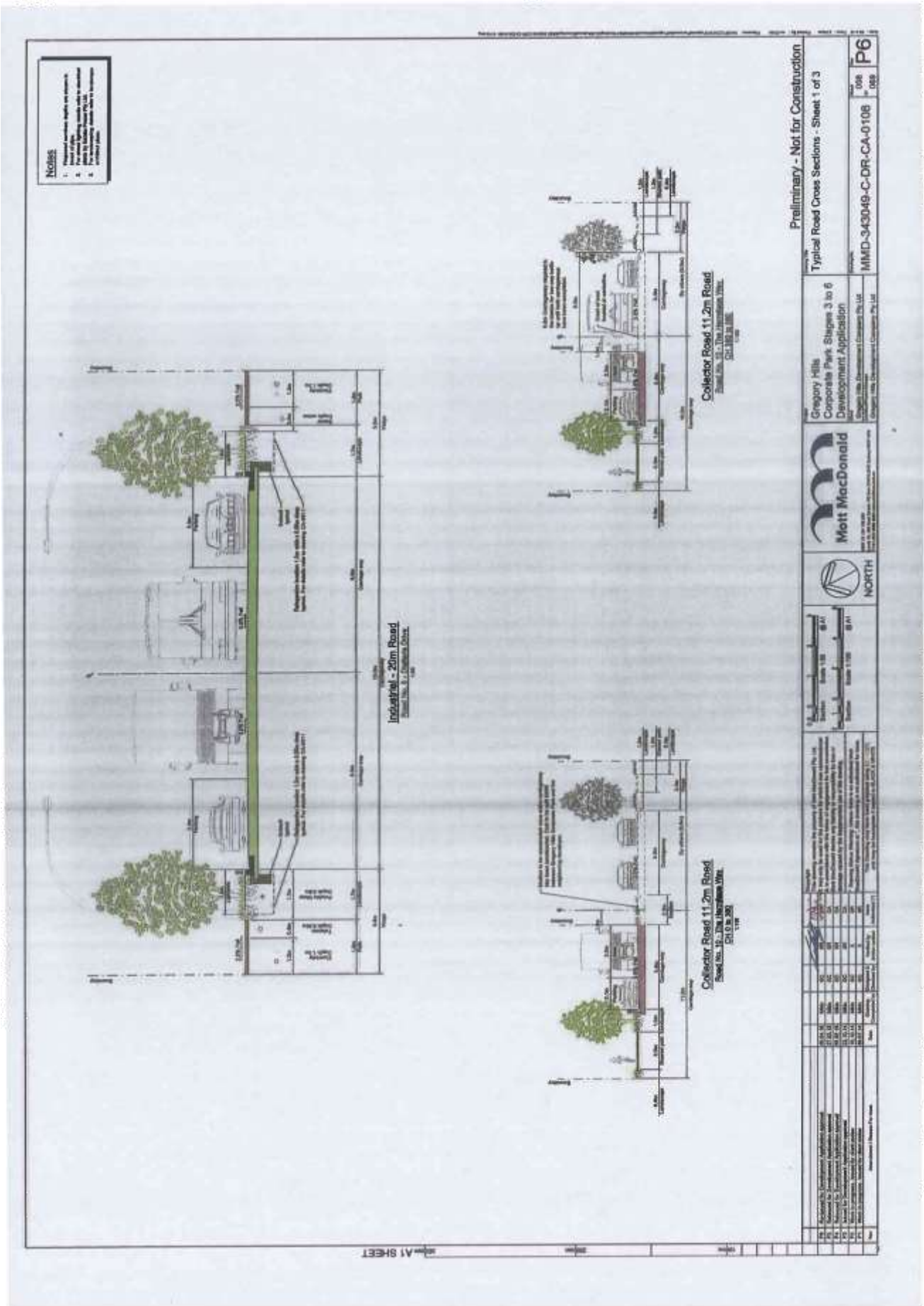
1. Proposed Plan
2. Subdivision Plan
3. LPI Map
4. Submissions - *Supporting Document*
5. Public Exhibition and Submissions Map - *Supporting Document*

ORD01

ORD01

Attachment 1



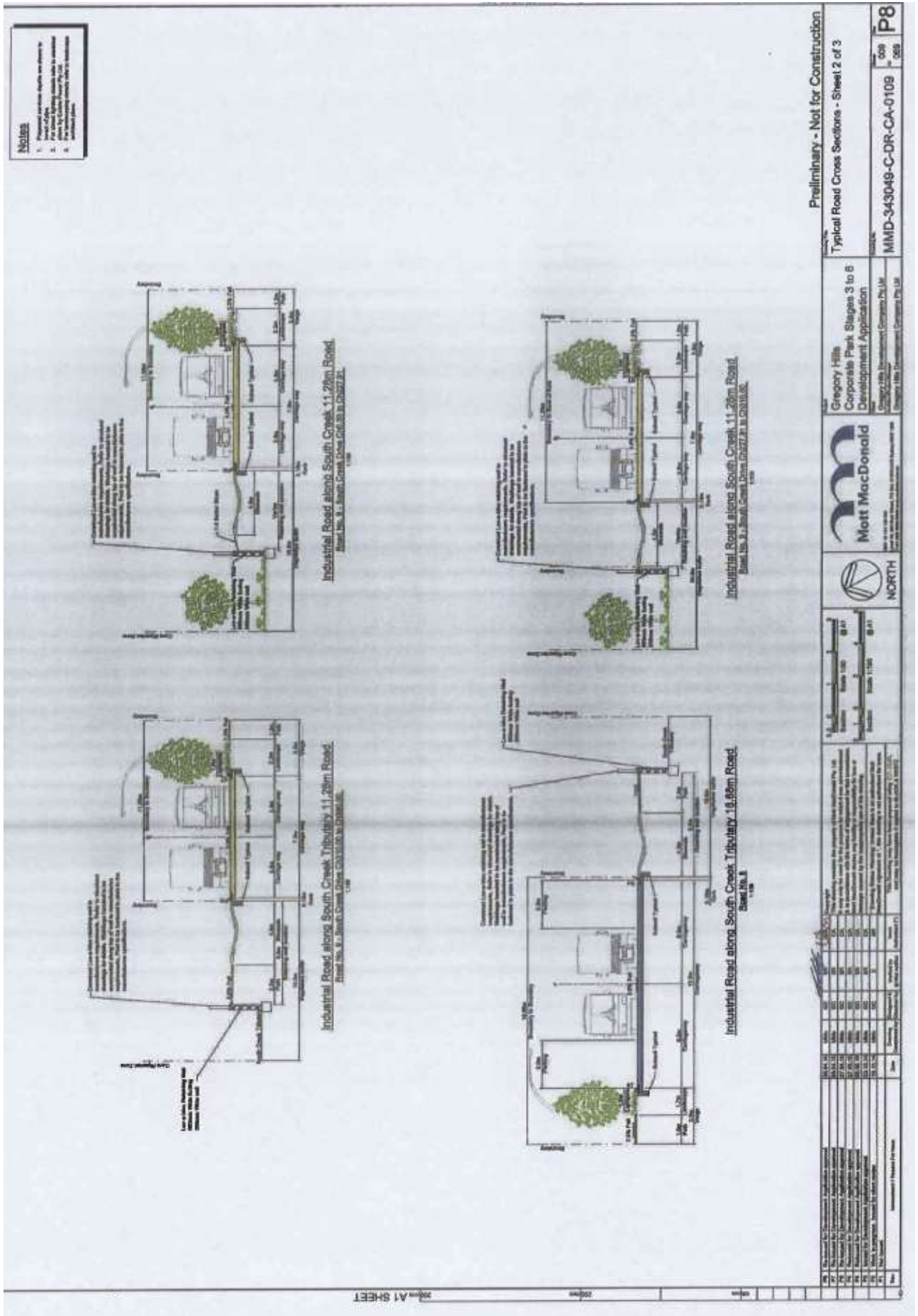


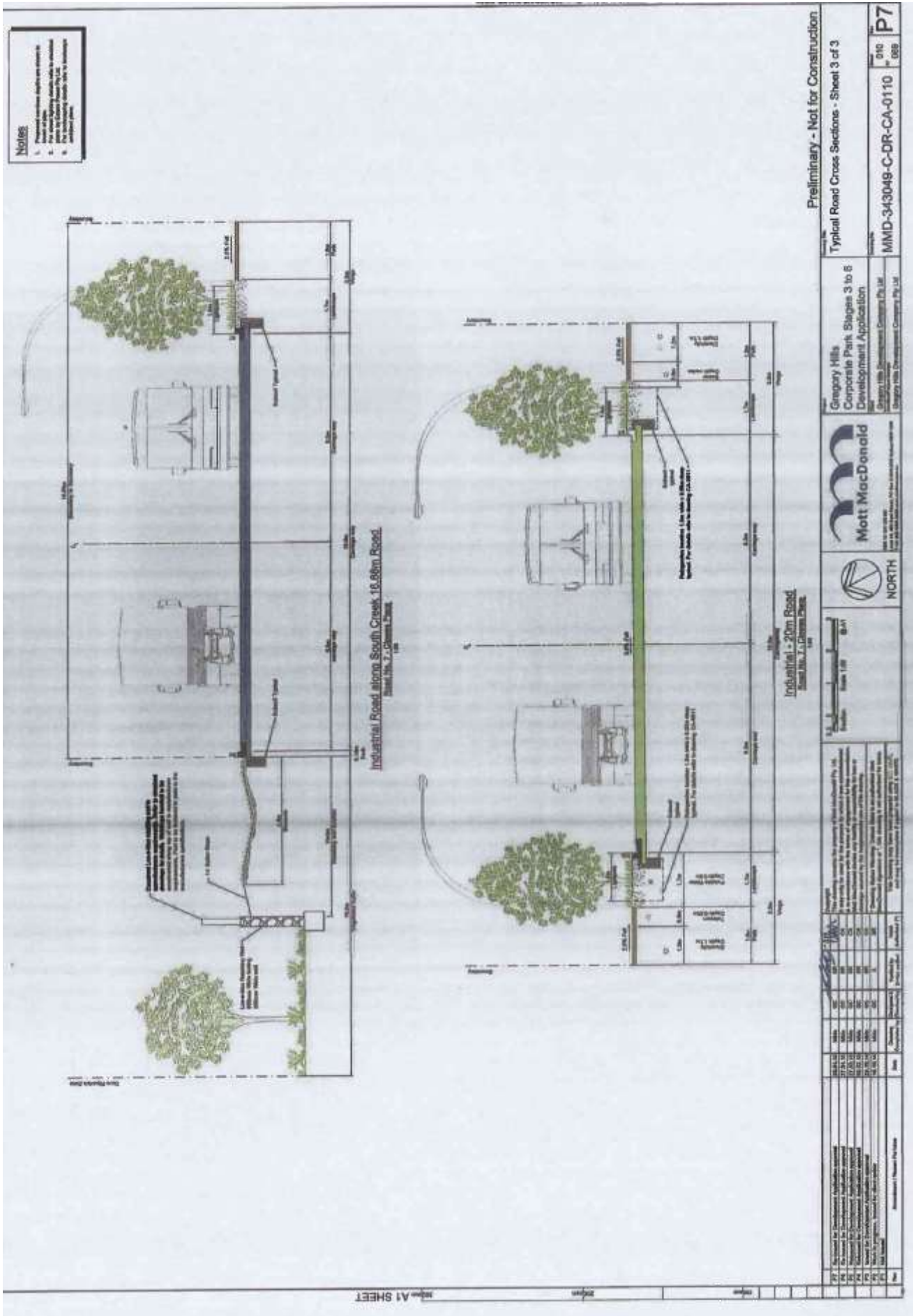
ORD01

Attachment 1

ORD01

Attachment 1



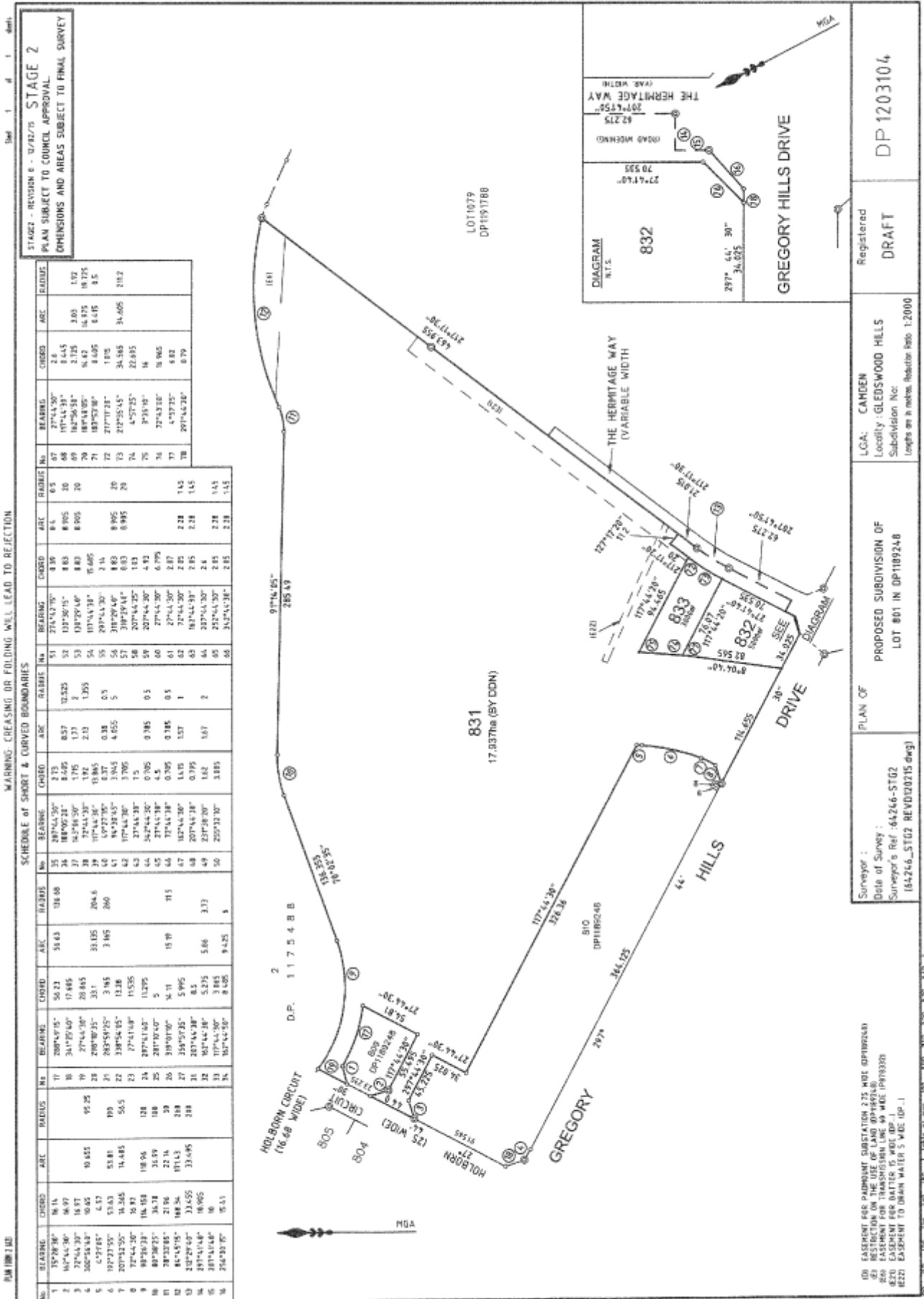


ORD01

Attachment 1

ORD01

Attachment 2



STAGE 2 - REVISION 6 - 07/12/15

PLAN SUBJECT TO COUNCIL APPROVAL

DIMENSIONS AND AREAS SUBJECT TO FINAL SURVEY

Registered

DRAFT

DP 1203104

LGA: CAMDEN

Locality: GLEDISWOOD HILLS

Subdivision No: [unclear]

Lengths are in metres. Relative Error: 1:2000

PROPOSED SUBDIVISION OF

LOT 801 IN DP199248

PLAN OF

Surveyor: [unclear]

Date of Survey: [unclear]

Surveyor's Ref: 64266-ST02

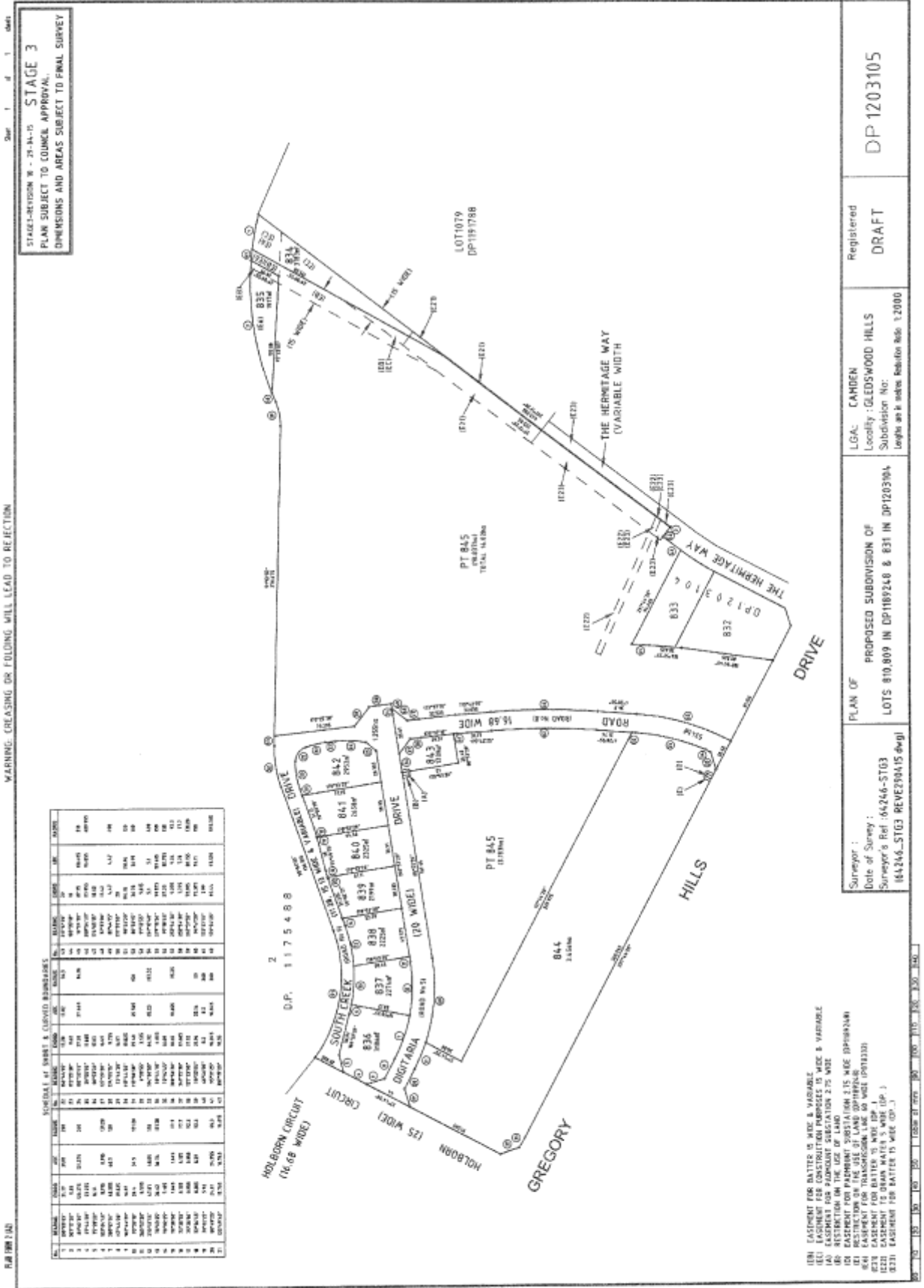
(64266-ST02 REVD20215.dwg)

(D) EASEMENT FOR PADMOUNT SUBSTATION 2.75 MIDE (DP199248)

(E) EASEMENT FOR TRANSMISSION LINE 4M MIDE (P199330)

(E2) EASEMENT FOR DITCHES TO WIDE (DP-1)

(E22) EASEMENT TO DRAIN WATER 5 MIDE (DP-1)



Registered
DRAFT
 DP-1203105

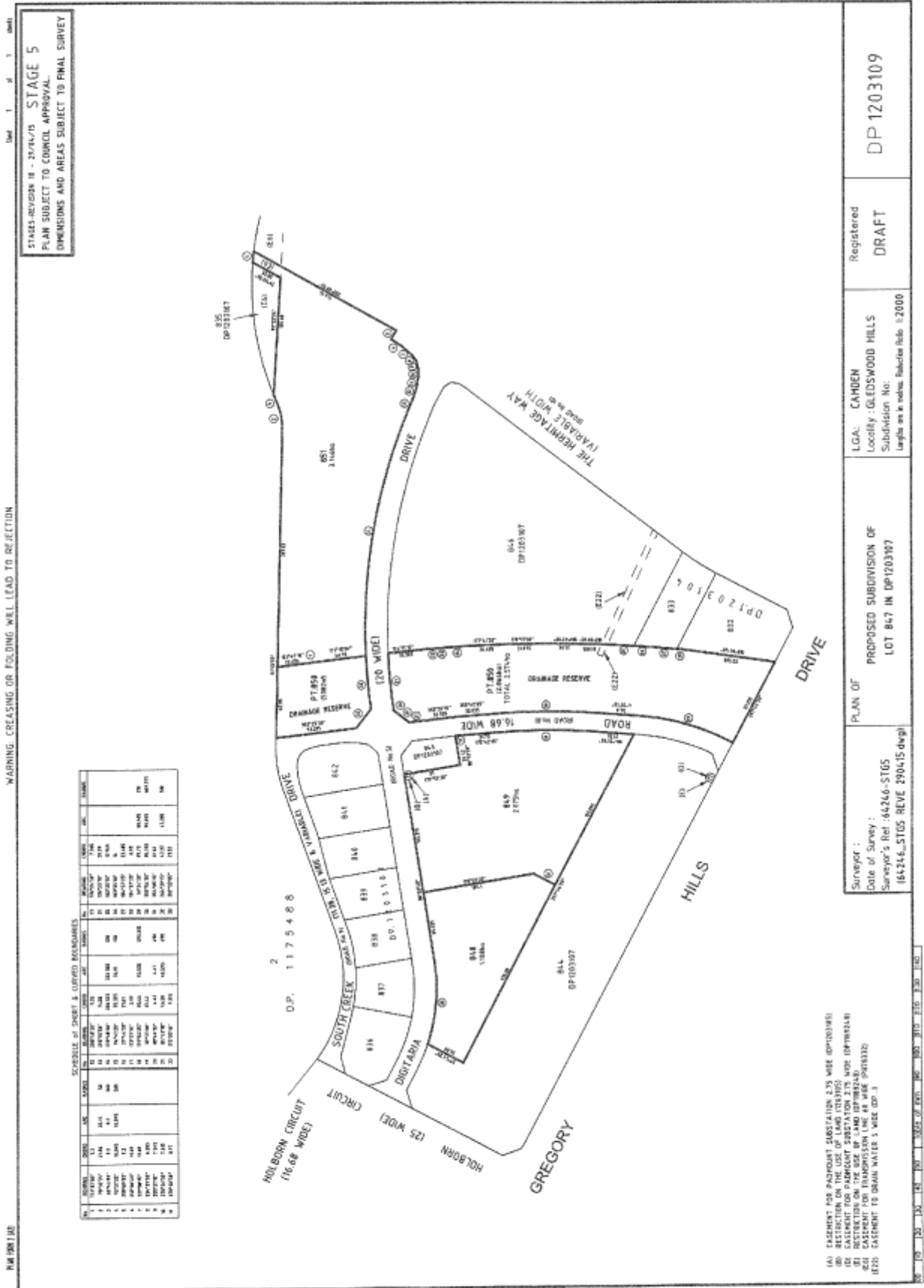
LGA: CAMDEN
 Locality: GLEDSDOOD HILLS
 Subdivision No:
 Length and B. in metres. Reduction Ratio 1:2000

PLAN OF
 PROPOSED SUBDIVISION OF
 LOTS 810,809 IN DP189248 & E31 IN DP1203104

Surveyor:
 Date of Survey:
 Surveyor's Ref: 64246-ST03
 64246-ST03 REVE230415.dwg

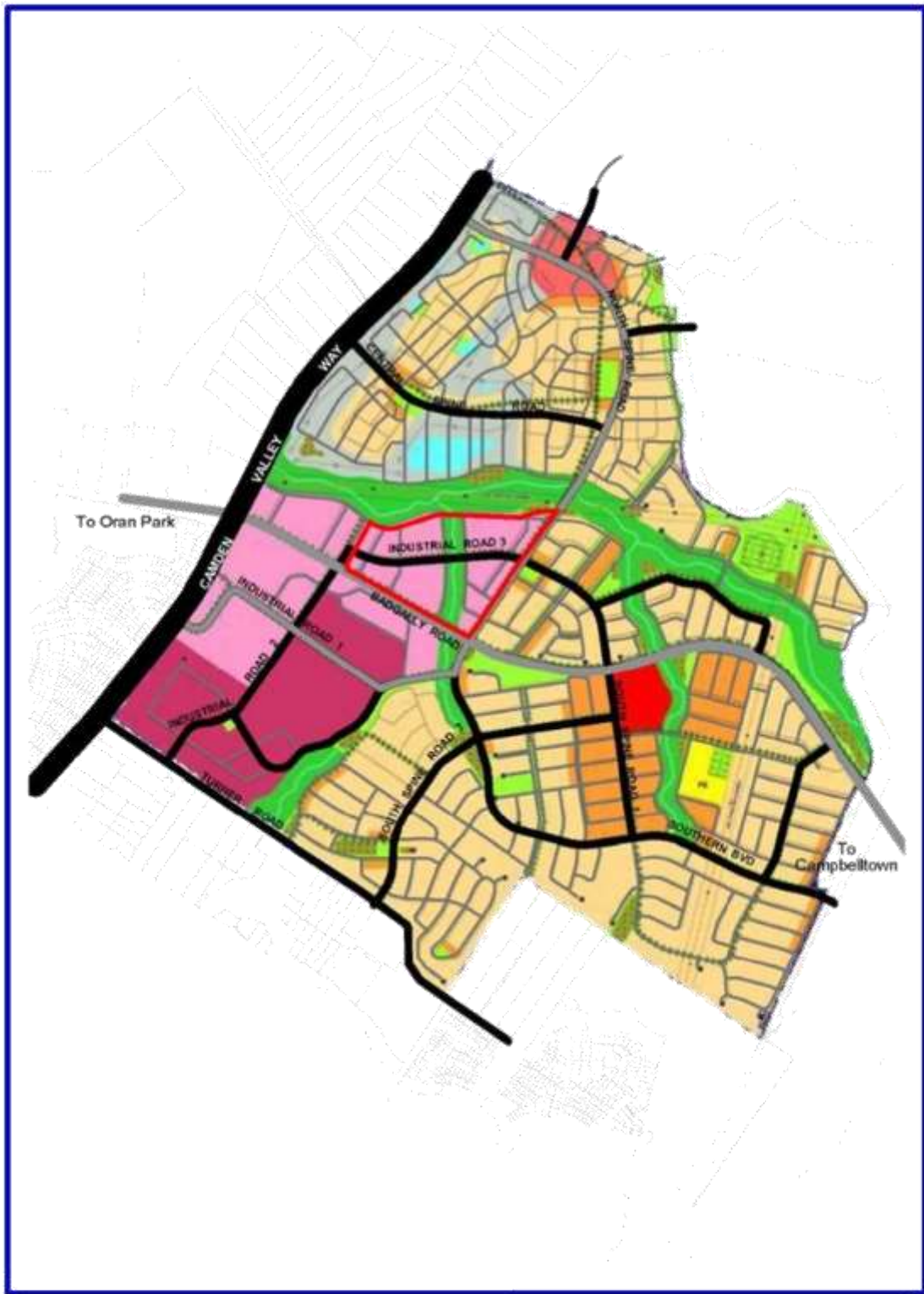
ORD01

Attachment 2



Attachment 2

ORD01





ORDINARY COUNCIL

ORD02

SUBJECT: IMPLEMENTATION OF CAMDEN TOWN CENTRE VISION REPORT
FROM: Director Planning & Environmental Services
TRIM #: 15/48664

PURPOSE OF REPORT

The purpose of this report is to seek Council's endorsement of the proposed implementation and timing of the initiatives contained in the Camden Town Centre Vision report.

BACKGROUND

At its meeting on 14 April 2015, Council resolved to:

- i. *Endorse the Camden Town Centre Vision report; and*
- ii. *That a further report be presented to Council on the implementation and timing of the initiatives contained within the report.*
- iii. *That all Council assets in Camden remain in Council ownership in result of this vision.*

In accordance with Council's resolution, this report provides an update on the implementation and timing of the initiatives contained within the Camden Town Centre vision report.

MAIN REPORT

The Camden Town Centre Vision report contains the following vision statement.

"By 2031, Camden will be:

- ***a distinct town centre*** – *a town centre that embraces its unique character and sense of place*
- ***a prosperous town centre*** – *a town centre that has a strong, thriving and resilient economy*
- ***a vibrant town centre*** – *a town centre that is lively, exciting and interesting*
- ***an accessible and connected town centre*** – *a town centre that people can readily access through a number of transport choices and is easy, safe and comfortable to move around*
- ***a town centre for all*** – *a town centre that is welcoming and offers something for everyone".*

Underpinning the achievement of the vision are the following principles: attract more people, revitalisation, evolution and establishing the right conditions.

In line with these principles, the report recommends a series of initiatives to be implemented by Council in conjunction with other stakeholders to achieve the vision.

As indicated in the vision report, the success of the initiatives is dependent upon "*co-ordinated, sustained and co-operative action by a number of parties.*" It is intended



however, that Council will drive the implementation, especially over the next two (2) years.

The following table provides information on the proposed timing and implementation to deliver the initiatives. It is noted that some of the initiatives have already commenced, whilst others have funding implications that will be considered as part of current and future budget considerations.

No.	Initiative	Indicative Timeframe	Implementation
1	Implement strategic public domain upgrades <ul style="list-style-type: none"> - Widen and repave footpaths - Undertake drainage upgrades - Provide new street furniture - Install traffic lights in Argyle Street - Install signalised traffic crossing 	July 2015 to Sept. 2016	The public domain upgrades were approved by Council on 25 November 2014. Construction of Stage 1a of the Argyle Street works (John Street to Oxley Street) is scheduled to commence in July 2015. Construction of Stage 1(b) of the Argyle Street works (John Street to Hill Street) is scheduled to commence in early 2016.
2	Prepare an Urban Design Framework	Jan – March 2016	Urban design investigations and analysis will provide a spatial strategy to inform the review of the Camden Town Centre Strategy 2008 as well as a supporting set of DCP and LEP amendments. Funding for this work (\$100K) has been included for consideration in Council's March quarterly review. Subject to funding, this work could be completed by mid-2016. Final adoption would follow the normal regulatory processes.
3	Prepare a public domain & streetscape plan <ul style="list-style-type: none"> - Consider improvements to the balance of Argyle Street - Consider improvements to other key streets in the town centre such as John Street - Investigate options for forgotten spaces 	Jan – March 2016	Funding for the continuation of the public domain works has been included in Council's long term financial plan. Investigation of forgotten spaces within private land can be included in the scope for the urban design framework. Forgotten spaces within public land can be included in the public domain & streetscape plans.
4	Prepare a place focused, performance based DCP based on the findings and directions of the above studies	Jan – March 2016	This work will be included in the urban design framework project listed above.
5	Investigate current zoning and height and consider amending the LEP in response	Jan – March 2016	This work will be included in the urban design framework project listed above.
6	Investigate preferred future uses and development strategy for council land assets	April – June 2015	An update on this initiative is discussed below.
7	Undertake master planning for	Jan – March	The public domain element of this work



ORD02

No.	Initiative	Indicative Timeframe	Implementation
	John Street Precinct	2016	will be included in the public domain and streetscape plans and the private land component will be incorporated into the scope of the urban design framework.
8	Connect and engage with key local employers and institutions such as Camden Hospital	July – September 2015	This initiative can be undertaken in-house and is not expected to require additional funding.
9	Appoint a co-ordinator	July – Sept. 2015	This position is discussed in more detail below.
10	Prepare and implement a marketing strategy with a dedicated stand-alone website	July – Dec. 2015	This initiative can be undertaken initially in-house. If additional funding is required it can be considered as part of future budget considerations.
11	Consider developing an integrated program of business incentives	July – Dec. 2015	This initiative can be undertaken in-house and is not expected to require additional funding.
12	Consider longer, more consistent opening hours, including a trial aligned with a major local event	Oct. – Dec. 2015	This initiative can be undertaken in-house and is not expected to require additional funding.
13	Consider relocation of the visitor centre to a town centre location	Oct. – Dec. 2015	The initial aspect of this work can be undertaken in-house and does not require additional funding. Should relocation of the visitor centre be recommended then funding will need to be determined and presented to Council for consideration.
14	Consider growing the 'Taste Food Wine & Music Festival'.	Oct. – Dec. 2015	This initiative can be considered in-house and if additional funding is required it will be included as part of future budget considerations.
15	Investigate initiatives to increase utilisation of the Civic Centre	Oct. – Dec. 2015	This initiative can initially be undertaken in-house. This work would include a review of the current and future role and function of the Civic Centre.
16	Undertake detailed concept design of decked car park	Jan. – Dec. 2015	On 25 November 2014, Council endorsed Oxley Street as the location of a decked car park. Work on a concept design is currently underway.
17	Prepare a wayfinding and signage strategy	Jan – March 2016	This initiative can be included in both the urban design framework and the public domain and streetscape plans listed above.
18	Investigate better public transport connections to the SW Growth Centre	Jan – March 2016	This initiative can be undertaken in-house and does not require any additional funding at this time.
19	Commence detailed investigations for a public square	June – Dec. 2016	This initiative can be included as part of the master planning for the John Street precinct.



Initiative 6 - Investigate preferred future uses and development strategy for council land assets

With Council relocating to Oran Park in mid 2016, four (4) Council buildings will be vacated including:

- Council Administration Building (including Macaria) 37 John Street Camden
- Former SES Building 27 John Street
- Council Administration Building 19 Queen Street Narellan
- Council Parks and Garden Depot 15 Elyard Street

It is noted that on 14 April 2015, Council resolved that all Council assets in Camden remain in Council ownership.

Council officers are currently investigating possible future uses for the above building assets. As part of this work, a retail and commercial study was undertaken for the Camden Town Centre and Council officers recently met with a number of local commercial real estate agents to discuss current market conditions and possible future uses for Council's building assets in Camden and Narellan.

In relation to considering offers and securing uses for Council's building assets, the appropriate process will be followed. Council officers are obtaining legal and probity advice in relation to the appropriate process.

Initiative 9 - Appoint a co-ordinator.

The initiatives in the vision report cover a range of strategies that will require input from various Council branches. To ensure the success of the vision, it is important that the initiatives are implemented in a co-ordinated and timely manner.

It is proposed to engage a Town Centre co-ordinator/ project manager for a two (2) year period.

The primary responsibilities of the position include:

- Coordinate key projects and implement initiatives identified in the Camden Town Centre Vision Report
- Facilitate Council's strategy including implementing decisions regarding Council's building assets
- Develop and collect a series of key performance indicators to measure progress of the Camden Town Centre Vision
- Measure, monitor and report on the performance and success of the initiatives.
- Establish and maintain a positive relationship between the community, stakeholders and Council.

The Town Centre co-ordinator/ project manager is included in Council's draft 2015/16 budget which is currently on public exhibition.

Advertising for the appointment for a Town Centre co-ordinator/project manager will commence shortly.

A reporting regime will be established and data will be collected on key indicators to monitor the progress of the aims and implementation of the initiatives within the vision.



ORD02

FINANCIAL IMPLICATIONS

A number of the initiatives can be absorbed under existing budgets or are currently funded.

Funding for the preparation of an Urban Design Framework has been included for consideration in the March quarterly review. Funding for ongoing public domain works which will include future public domain and streetscape plans, has been identified in Council's long term financial plan.

Funding has been allocated in Council's draft 2015/16 budget for the engagement of a Camden Town Centre co-ordinator/project manager.

CONCLUSION

The preparation and implementation of the Camden Town Centre Vision reflects Council's commitment to the Camden town centre and its future. The successful implementation of the initiatives within the vision will strengthen and protect the valued and distinct character of the Camden town centre.

The appointment of a dedicated officer to facilitate the implementation of the initiatives recommended in the Camden vision report will ensure their delivery in a timely manner.

It is recommended that Council endorse the implementation of the initiatives contained in the Camden Town Centre Vision Report.

RECOMMENDED

That Council endorse the implementation of the initiatives contained in the Camden Town Centre Vision Report as outlined in this report.



ORDINARY COUNCIL

ORD03

ORD03

SUBJECT: INVESTMENT MONIES - APRIL 2015
FROM: Acting Director Customer & Corporate Services
TRIM #: 15/103756

PURPOSE OF REPORT

In accordance with Part 9, Division 5, Section 212 of the Local Government (General) Regulation 2005, a list of investments held by Council as at 30 April 2015 is provided.

MAIN REPORT

The weighted average return on all investments was 3.75% p.a. for the month of April 2015. The industry benchmark for this period was 2.21% (Ausbond Bank bill Index).

It is certified that all investments have been made in accordance with Section 625 of the *Local Government Act 1993*, the relevant regulations and Council's Investment Policy.

The Principal Accounting Officer is the Manager Finance & Corporate Planning.

Council's Investment Report is an **attachment to this report**.

RECOMMENDED

That Council:

- i. note that the Principal Accounting Officer has certified that all investments held by Council have been made in accordance with the *Local Government Act, Regulations, and Council's Investment Policy*;**
- ii. note the list of investments for April 2015 and;**
- iii. note the weighted average interest rate return of 3.75% p.a. for the month of April 2015.**

ATTACHMENTS

1. Investment Report - April 2015

ORD03



Attachment 1

Monthly Report

Camden Council

April 2015

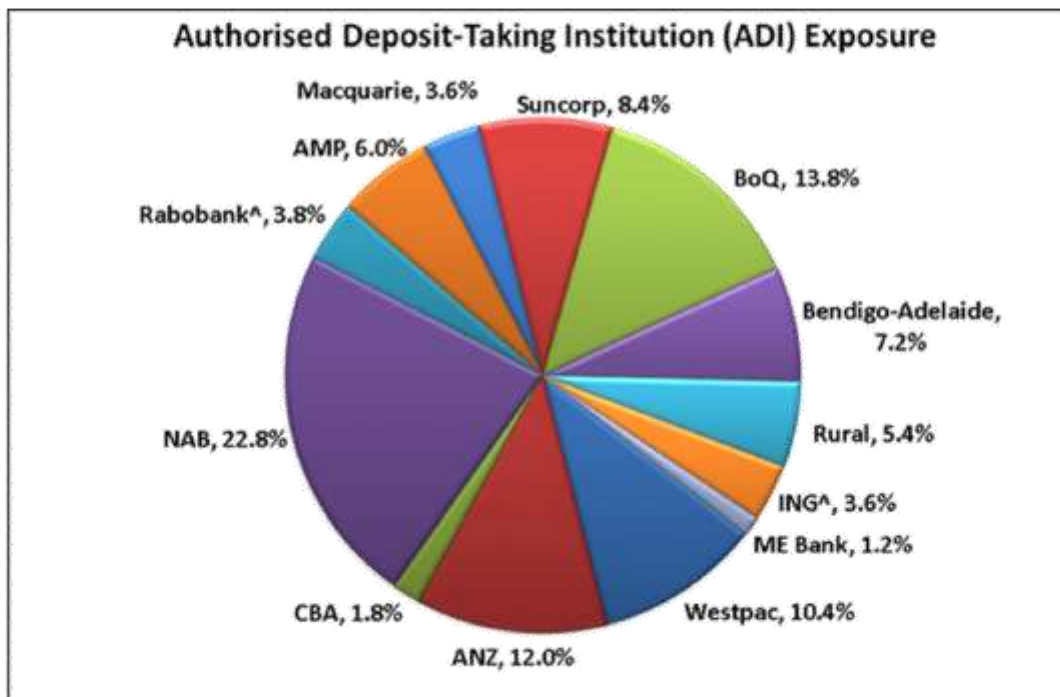
Investment Exposure

Council's investment portfolio is mainly directed to the higher rated ADIs. Council remains close to capacity limits with NAB, Rabobank, BoQ and ING. Council will continue to diversify the investment portfolio across the higher rated ADIs (A1 or higher).

ADI	Exposure \$M	Rating	Policy Limit	Actual	Capacity
Westpac	\$8.70M	A1+	25.0%	10.4%	\$12.16M
ANZ	\$10.00M	A1+	25.0%	12.0%	\$10.86M
CBA	\$1.52M	A1+	25.0%	1.8%	\$19.34M
NAB	\$19.00M	A1+	25.0%	22.8%	\$1.86M
Rabobank^	\$3.20M	A1	5.0%	3.8%	\$0.97M
AMP	\$5.00M	A1	15.0%	6.0%	\$7.51M
Macquarie	\$3.00M	A1	15.0%	3.6%	\$9.51M
Suncorp	\$7.00M	A1	15.0%	8.4%	\$5.51M
BoQ	\$11.50M	A1	15.0%	13.8%	\$1.01M
Bendigo-Adelaide	\$6.00M	A1	15.0%	7.2%	\$6.51M
Rural	\$4.50M	A1	15.0%	5.4%	\$8.01M
ING^	\$3.00M	A2	5.0%	3.6%	\$1.17M
ME Bank	\$1.00M	A2	10.0%	1.2%	\$7.34M
Total	\$83.42M			100.0%	

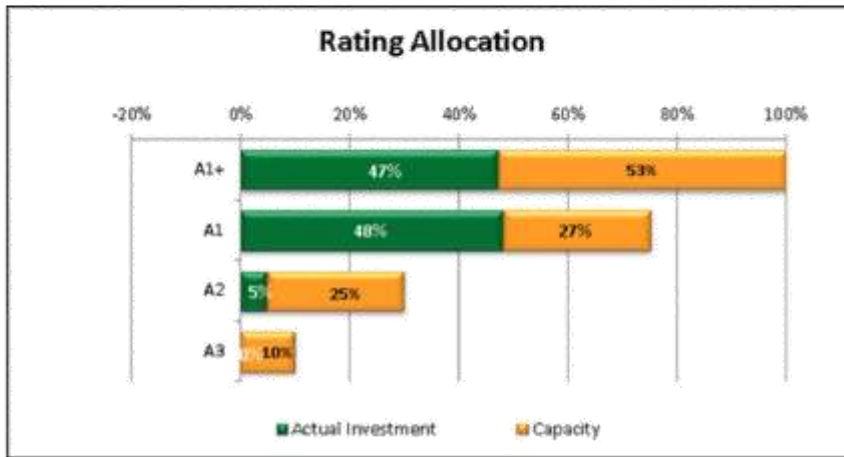
^Foreign subsidiary banks are limited to 5% of the total investment portfolio as per Council's investment policy.

Apart from investments with the regional ADIs, the investment portfolio is predominately directed to the higher rated entities led by NAB and BoQ.



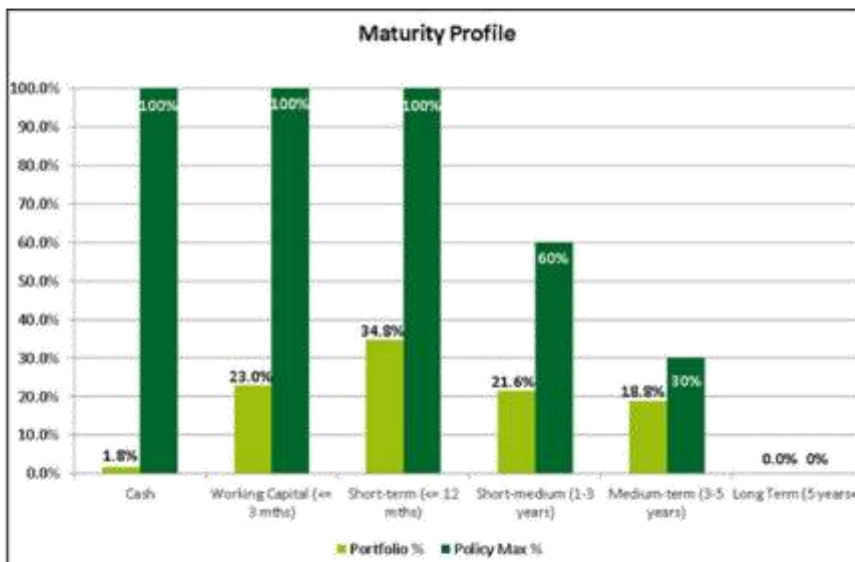
Credit Quality

A1+ (the domestic majors) and A1 (the higher rated regionals) rated ADIs are the largest share of Council's investments. There is still capacity to invest across the entire credit spectrum.



Term to Maturity

The portfolio remains adequately liquid with approximately 2% of investments at-call and around another 23% of assets maturing within 3 months. There is still substantial capacity to invest in terms greater than 1 year. In consultation with its investment advisors, Council has strategically diversified its investments across various maturities up to 5 years.



In the current low interest rate environment, as existing deposits mature, they will generally be reinvested at much lower rates than preceding years. A larger spread of maturities in medium-term assets would help income pressures over future financial years. This is becoming increasingly difficult with the RBA recommencing its easing cycle, highlighted by two interest rate cuts in 2015 (to date).

2014-15 Budget

Current Budget Rate	3.50%
Source of Funds Invested	
Section 94 Developer Contributions	\$40,305,700
Restricted Grant Income	\$534,700
Externally Restricted Reserves	\$8,672,300
Internally Restricted Reserves	\$27,171,100
General Fund	\$6,736,200
Total Funds Invested	\$83,420,000

Council's investment portfolio has increased by \$1.7m since the March reporting period. The increase in investment funds relates to operating revenues received for Council's operations and services, and Section 94 cash receipts received for the April period.

INTEREST RECEIVED DURING 2014/15 FINANCIAL YEAR				
	April	Cumulative	Projected Interest	*Original Budget
General Fund	\$113,562	\$1,105,594	\$1,101,100	\$899,200
Restricted	\$141,226	\$1,451,087	\$1,405,400	\$871,900
Total	\$254,788	\$2,556,681	\$2,506,500	\$1,771,100

*The Original Budget is reviewed on a quarterly basis as part of the Budget Process

Interest Summary

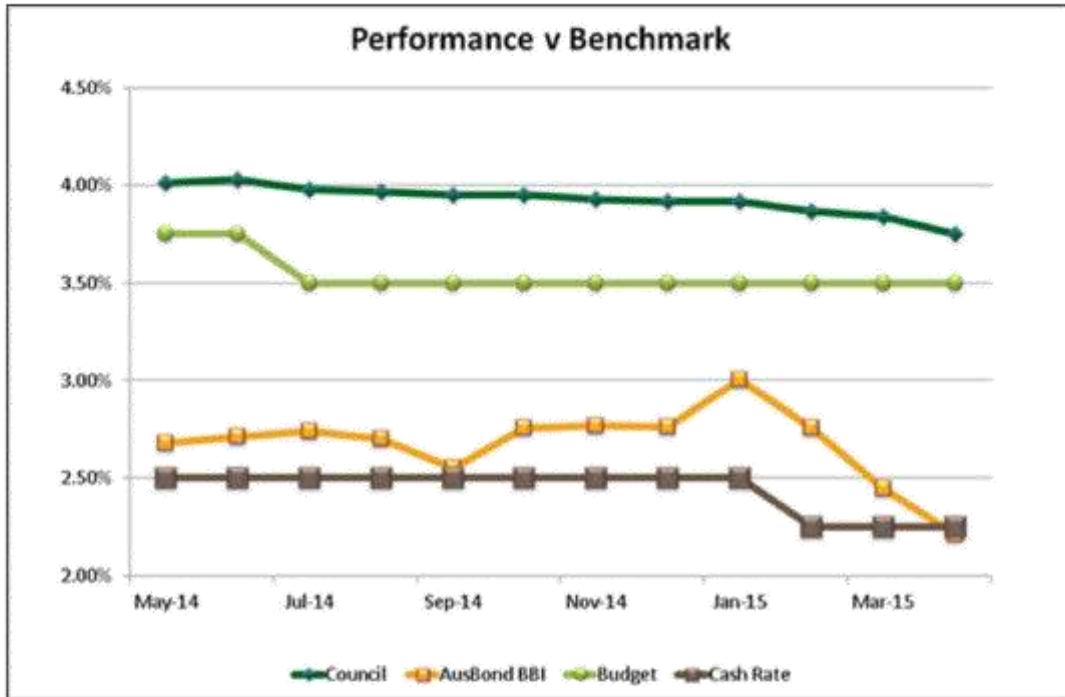
The portfolio's interest summary as at 30 April 2015 is as follows:

NUMBER OF INVESTMENTS	65
AVERAGE DAYS TO MATURITY	513
AVERAGE PERCENTAGE	3.77% p.a.
WEIGHTED PORTFOLIO RETURN	3.75% p.a.
CBA CALL ACCOUNT *	2.20% p.a.
HIGHEST RATE	5.10% p.a.
LOWEST RATE	2.85% p.a.
BUDGET RATE	3.50% p.a.
AVERAGE BBSW (30 Day)	2.23% p.a.
AVERAGE BBSW (90 Day)	2.24% p.a.
AVERAGE BBSW (180 Day)	2.27% p.a.
AUSBOND BANK BILL INDEX	2.21% p.a.

*Note: CBA call account is not included in the investment performance calculations

ORD03

Attachment 1



Outperformance over the benchmark AusBond Bank Bill Index continues to be attributed to the longer-dated deposits in the portfolio (particularly early investments placed above 4.5%). Deposits invested close to or above 4% will also contribute to outperformance over the current and future financial years. As existing deposits mature, performance will generally fall as deposits will be reinvested at much lower prevailing rates.

With the adoption of a longer term strategy, the FY15 budget return of 3.50% should comfortably be achieved. However with the RBA potentially looking to cut interest rates again by the end of the calendar year, FY16 budgets and beyond should be adjusted to reflect a longer period of low interest rates.

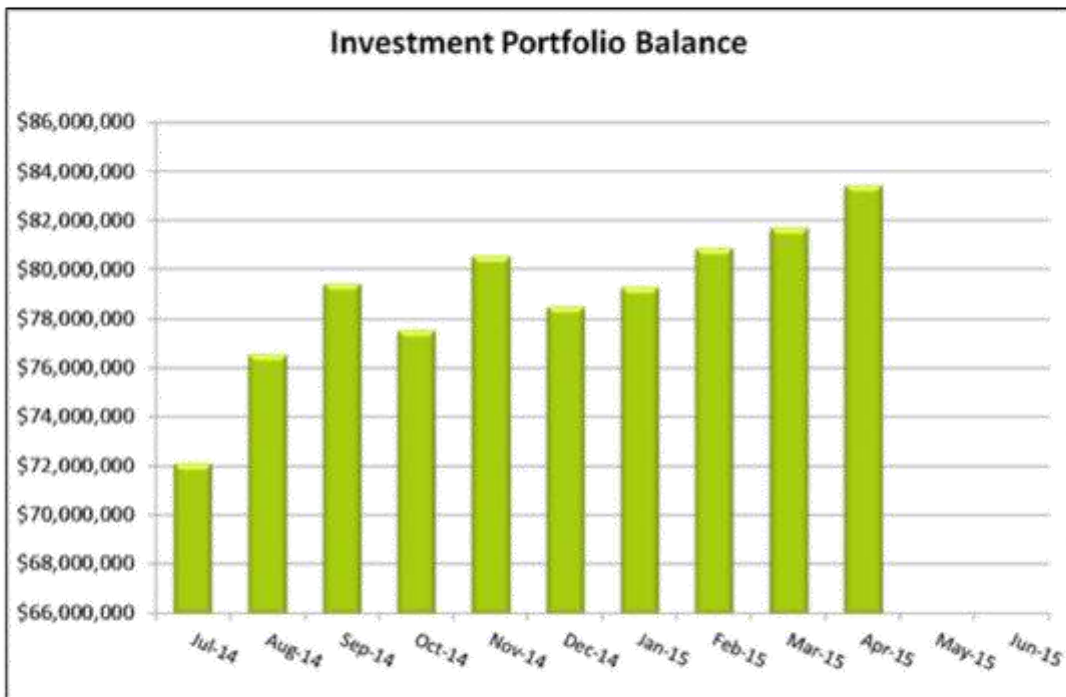
Appendix A – List of Investments

Camden Council Investment Portfolio as at 30 April 2015								
Institution	Type	Amount	Interest Rate	Date Invested	Maturity Date	Original Term of Investment (days)	Days to Maturity	Interest Accrued as at 30/04/2015
Westpac	TD	\$700,000.00	4.35%	1/05/2013	7/05/2015	736	7	\$30,450.00
Westpac	TD	\$2,000,000.00	4.35%	6/05/2013	14/05/2015	730	14	\$85,809.22
Westpac	TD	\$500,000.00	4.35%	17/05/2013	21/05/2015	734	21	\$20,796.58
Westpac	TD	\$500,000.00	4.55%	17/05/2013	19/05/2016	1050	385	\$21,752.74
BOQ	TD	\$2,500,000.00	5.00%	4/11/2013	1/11/2018	1823	1281	\$60,958.90
BOQ	TD	\$1,500,000.00	4.50%	7/11/2013	2/11/2016	1091	552	\$32,363.01
BOQ	TD	\$1,000,000.00	5.10%	25/11/2013	22/11/2018	1823	1302	\$21,936.99
ING Bank	TD	\$1,000,000.00	4.63%	28/11/2013	23/11/2017	1456	938	\$19,534.79
BOQ	TD	\$1,000,000.00	4.85%	28/11/2013	23/11/2017	1456	938	\$20,463.01
BOQ	TD	\$1,000,000.00	4.50%	28/11/2013	24/11/2016	1092	574	\$18,986.30
Macquarie Bank	TD	\$1,000,000.00	4.15%	20/01/2014	20/01/2016	730	265	\$11,483.56
BOQ	TD	\$1,000,000.00	4.65%	27/02/2014	22/02/2018	1456	1029	\$8,026.03
Rabobank	TD	\$1,000,000.00	5.00%	28/02/2014	28/02/2019	1826	1400	\$8,356.16
Rabobank	TD	\$1,200,000.00	5.00%	3/03/2014	6/03/2019	1829	1406	\$9,698.63
Westpac	TD	\$1,500,000.00	4.55%	15/05/2014	15/05/2019	1826	1476	\$65,632.19
Westpac	TD	\$1,500,000.00	4.55%	21/05/2014	22/05/2019	1827	1483	\$64,510.27
Bendigo Adelaide Bank	TD	\$1,500,000.00	4.05%	22/05/2014	24/05/2017	1098	755	\$57,254.79
Bendigo Adelaide Bank	TD	\$1,000,000.00	4.05%	27/05/2014	31/05/2017	1100	762	\$37,615.07
Bendigo Adelaide Bank	TD	\$2,000,000.00	4.05%	30/05/2014	31/05/2017	1097	762	\$74,564.38
NAB	TD	\$2,000,000.00	4.00%	5/06/2014	7/06/2017	1096	769	\$72,328.77
Macquarie Bank	TD	\$1,000,000.00	4.00%	31/07/2014	31/07/2017	1096	823	\$30,027.40
BOQ	TD	\$1,000,000.00	4.15%	5/08/2014	1/08/2018	1457	1189	\$30,584.93
ANZ	TD	\$2,000,000.00	3.64%	2/09/2014	2/09/2015	365	125	\$48,067.95
NAB	TD	\$1,500,000.00	3.63%	3/09/2014	6/09/2015	245	6	\$35,605.48
ANZ	TD	\$1,000,000.00	3.64%	10/09/2014	9/09/2015	364	132	\$23,236.16
ANZ	TD	\$1,000,000.00	3.64%	16/09/2014	16/09/2015	365	139	\$22,637.81
NAB	TD	\$1,000,000.00	3.56%	17/09/2014	20/09/2015	245	30	\$22,042.74
Suncorp Metway	TD	\$1,000,000.00	3.50%	1/10/2014	27/05/2015	238	27	\$20,328.77
NAB	TD	\$1,000,000.00	3.50%	8/10/2014	3/06/2015	238	34	\$19,657.53
NAB	TD	\$1,000,000.00	3.51%	22/10/2014	16/06/2015	231	41	\$18,367.40
Suncorp Metway	TD	\$1,000,000.00	3.45%	29/10/2014	17/06/2015	231	48	\$17,391.78
Westpac	TD	\$1,000,000.00	3.45%	29/10/2014	17/06/2015	231	48	\$17,391.78
Suncorp Metway	TD	\$1,000,000.00	3.50%	7/11/2014	24/06/2015	229	55	\$16,789.82
AMP	TD	\$1,000,000.00	3.50%	13/11/2014	13/08/2015	273	105	\$16,205.48
ME Bank	TD	\$1,000,000.00	3.55%	20/11/2014	24/06/2015	216	55	\$15,756.16
Rural Bank	TD	\$1,000,000.00	3.50%	26/11/2014	17/06/2015	203	48	\$14,958.90
Rabobank	TD	\$1,000,000.00	4.10%	27/11/2014	27/11/2019	1826	1672	\$17,410.96
ING Bank	TD	\$1,000,000.00	3.59%	27/11/2014	1/07/2015	216	62	\$15,245.21
AMP	TD	\$2,000,000.00	3.40%	28/11/2014	19/08/2015	264	111	\$28,690.41
Bendigo Adelaide Bank	TD	\$1,500,000.00	4.25%	28/11/2014	4/12/2019	1832	1679	\$26,897.26
BOQ	TD	\$1,500,000.00	3.60%	3/12/2014	8/07/2015	217	69	\$22,043.84
AMP	TD	\$1,000,000.00	3.40%	4/12/2014	28/08/2015	267	120	\$13,786.30
AMP	TD	\$1,000,000.00	3.40%	11/12/2014	9/12/2015	363	223	\$13,134.25
NAB	TD	\$1,500,000.00	4.00%	16/12/2014	11/12/2019	1821	1686	\$22,356.16
Macquarie Bank	TD	\$1,000,000.00	3.85%	19/12/2014	19/12/2019	1826	1694	\$14,028.77

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Attachment 1

Camden Council Investment Portfolio as at 30 April 2015								
Institution	Type	Amount	Interest Rate	Date Invested	Maturity Date	Original Term of Investment (days)	Days to Maturity	Interest Accrued as at 30/04/2015
ING Bank	TD	\$1,000,000.00	3.50%	8/01/2015	15/07/2015	180	76	\$10,825.62
Rural Bank	TD	\$2,000,000.00	3.70%	9/01/2015	9/01/2018	1096	985	\$22,706.85
Rural Bank	TD	\$1,500,000.00	3.70%	14/01/2015	15/01/2018	1097	991	\$16,269.86
NAB	TD	\$500,000.00	3.45%	28/01/2015	22/07/2015	175	83	\$4,395.21
Westpac	TD	\$1,000,000.00	3.90%	2/02/2015	2/02/2020	1826	1739	\$9,402.74
NAB	TD	\$1,500,000.00	3.20%	4/02/2015	29/07/2015	175	90	\$11,309.59
NAB	TD	\$1,500,000.00	3.20%	11/02/2015	5/08/2015	175	57	\$10,389.04
Suncorp Metway	TD	\$1,000,000.00	3.10%	18/02/2015	23/09/2015	217	146	\$6,115.07
NAB	TD	\$1,000,000.00	3.15%	25/02/2015	2/03/2014	371	307	\$5,609.59
NAB	TD	\$1,000,000.00	3.14%	25/02/2015	06/09/2015	217	153	\$5,591.78
NAB	TD	\$1,000,000.00	3.15%	27/02/2015	1/03/2017	733	671	\$5,436.99
Suncorp Metway	TD	\$1,500,000.00	3.06%	2/03/2015	7/10/2015	219	160	\$7,545.21
NAB	TD	\$1,000,000.00	3.12%	4/03/2015	14/10/2015	224	167	\$4,973.70
Suncorp Metway	TD	\$1,500,000.00	3.05%	12/03/2015	21/10/2015	223	174	\$6,267.12
NAB	TD	\$1,500,000.00	2.91%	8/04/2015	26/10/2015	203	181	\$2,750.55
ANZ	TD	\$2,000,000.00	2.85%	15/04/2015	4/11/2015	203	188	\$2,498.63
ANZ	TD	\$2,000,000.00	2.90%	22/04/2015	11/11/2015	203	195	\$1,430.14
BOQ	TD	\$1,000,000.00	2.95%	22/04/2015	25/11/2015	217	209	\$727.40
ANZ	TD	\$2,000,000.00	2.90%	23/04/2015	18/11/2015	209	202	\$1,271.23
NAB	TD	\$2,000,000.00	2.90%	29/04/2015	16/12/2015	231	230	\$317.81
# TD Investments		65	\$81,900,000	3.75%				\$1,420,999.77
CBA	Call Account	\$1,520,000.00	2.20%					
		\$83,420,000.00						



Appendix B – Ratings Definitions

Standard & Poor's Ratings Description

Standard & Poor's (S&P) is a professional organisation that provides analytical services. An S&P rating is an opinion of the general credit worthiness of an obligor with respect to particular debt security or other financial obligation – based on relevant risk factors.

Credit ratings are based, in varying degrees, on the following considerations:

- Likelihood of payment
- Nature and provisions of the obligation
- Protection afforded by, and relative position of, the obligation in the event of bankruptcy, reorganisation or other laws affecting creditors' rights
- The issue rating definitions are expressed in terms of default risk.

S&P Short-Term Obligation Ratings are:

- **A-1:** This is the highest short-term category used by S&P. The obligor's capacity to meet its financial commitment on the obligation is strong. Within this category, certain obligations are designated with a plus sign (+). This indicates that the obligor's capacity to meet its financial commitment on these obligations is extremely strong.
- **A-2:** A short-term obligation rated A-2 is somewhat more susceptible to the adverse changes in circumstances and economic conditions than obligations in higher rating categories. However the obligor's capacity to meet its financial commitment on the obligation is satisfactory.
- **A-3:** A short-term obligation rated A-3 exhibits adequate protection parameters. However, adverse economic conditions or changing circumstances are more likely to lead to a weakened capacity of the obligor to meet its financial commitment on the obligation.

S&P Long-Term Obligations Ratings are:

- **AAA:** An obligation/obligor rated AAA has the highest rating assigned by S&P. The obligor's capacity to meet its financial commitment on the obligation is extremely strong.
- **AA:** An obligation/obligor rated AA differs from the highest rated obligations only in small degree. The obligor's capacity to meet its financial commitment on the obligations is very strong.
- **A:** An obligation/obligor rated A is somewhat more susceptible to the adverse effects of changes in circumstances and economic conditions than obligations/obligors in higher rated categories. However the obligor's capacity to meet its financial commitment on the obligation is strong.
- **BBB:** A short-term obligation rated BBB exhibits adequate protection parameters. However, adverse economic conditions or changing circumstances are more likely to lead to a weakened capacity of the obligor to meet its financial commitment on the obligation.
- **Unrated:** Financial Institutions do not necessarily require a credit rating from the various ratings agencies such as Standard & Poor's and these institutions are classed as "Unrated". Most Credit Unions and Building societies fall into this category. These institutions nonetheless must adhere to the capital maintenance requirements of the Australian Prudential Regulatory Authority (APRA) in line with all authorised Deposit Taking Institutions (Banks, Building societies and Credit Unions).
- **Plus (+) or Minus(-):** The ratings from "AA" to "BBB" may be modified by the addition of a plus or minus sign to show relative standing within the major rating categories

Fitch and Moody's have similar classifications.

Appendix C – Recently Invested ADIs

Rural Bank

Historically, the Bank was formed as Elders Rural Bank and received its banking licence in 2000. In August 2009, Elders Rural Bank Limited changed its name to Rural Bank Limited and, in December 2010, Rural Bank became a fully-owned subsidiary of the Bendigo and Adelaide Bank Group.

In December 2010, Bendigo and Adelaide Bank announced that it would increase its shareholding in Rural Bank from 60% to 100% for \$165m, or approximately 1.2 times book value. As such, Rural Bank takes on its parent's company's long-term credit rating of A- by S&P.

Over the years, the bank's business model has expanded, but its core business has not changed. They specialise in lending to the agricultural sector in rural and regional centres across the country. Rural Bank's products and services are now available at more than 400 locations nationally.

Financial Results

As at 30 June 2014, Rural Bank's Tier 1 Capital Ratio stood at 11.70% and its Total Capital Ratio at 13.26%, well above Basel III minimum capital requirements.

At a group level, Bendigo-Adelaide Bank Ltd announced a statutory profit after tax of \$191.6 million for the 6 months ending 30 June 2014, an 6.0% decrease on the prior corresponding period. The cash earnings result is \$196.4 million for the 6 months ending 30 June 2014, a 5.7% increase on the prior corresponding period. Retail deposits stood at \$44.84 billion (up from \$42.65 billion in December 2013), an increase of 5.0%.

Rabobank Australia

With over 110 years of history, the Rabobank Group is a leading provider of financial services around the world and has a strong historical presence for the global food and agriculture industry. Headquartered in Utrecht, the Netherlands, Rabobank is a cooperative bank with over AUD\$926.4 billion in assets (€732 billion)¹, approximately 10 million clients, more than 59,000 employees, and a presence in 48 countries. Rabobank is one of the 30 largest financial institutions in the world based on Tier 1 Capital.

Rabobank established an office in Australia in 1990 and acquired the Primary Industry Bank of Australia (PIBA) operating in Australia and New Zealand in 1994. With headquarters in Sydney, Rabobank has 61 branches throughout Australia and 32 branches in New Zealand. As at December 2011, the Group employed more than 1,000 people in Australia and New Zealand, with more than half based in regional locations.

In early November, ratings agency Standard & Poor's downgraded the Dutch Rabobank group, and therefore Australia's long-term credit rating from AA- to A+ (short-term rating from A-1+ to A-1). Rabobank Australia itself remains financially solid with a Tier 1 Capital of 10.17% and Total Capital Ratio of 12.05% as at June 2014. The downgrade has been reflected in this months report.

¹ As a comparison, CBA has approximately AUD\$750 billion in total assets and 45,000 employees

ORD03

From May 2015, new Rabobank Australia deposits will not be guaranteed by the global group, but existing deposits will have their guarantee grandfathered.

Attachment 1



ORDINARY COUNCIL

ORD04

ORD04

SUBJECT: MARCH REVIEW OF THE 2014/15 OPERATIONAL PLAN (BUDGET)
FROM: Acting Director Customer & Corporate Services
TRIM #: 15/51743

PURPOSE OF REPORT

This report presents the March Quarterly Operational Plan (budget) Review for the 2014/15 financial year in accordance with Part 9, Division 3, Clause 203 of the *Local Government (General) Regulation 2005*.

Its purpose is to inform Council of the necessary changes to the 2014/15 Operational Plan since the December Review of the 2014/15 Operational Plan (budget), and to consider other changes put forward for determination.

SUMMARY OF BUDGET POSITION

In adopting the December Review of the 2014/15 Operational Plan (budget), Council approved a balanced budget position. Budget adjustments identified at the March Review represent a projected budget surplus for the 2014/15 financial year of \$1,392,873.

The projected surplus is above Council's minimum working funds level of \$1,000,000.

The improvement in the projected surplus is predominately a result of development and rating income continuing to exceed budget expectations and additional interest on investments.

ALLOCATION OF THE 2014/15 PROJECTED SURPLUS

It is recommended that the projected surplus of \$1,392,873 be allocated as follows.

BUDGET SURPLUS ALLOCATION		
Budget Surplus Available for Allocation		\$1,392,873
Capital Works Reserve – Transfer to Reserve	\$800,000	
Working Funds Reserve – Development Branch Structure	\$180,000	
ELE Reserve – Transfer to Reserve	\$175,000	
Asset Renewal Reserve – Transfer to Reserve	\$137,873	
Camden Town Centre Initiatives	\$100,000	
Total - Allocation of Budget Surplus		\$1,392,873
Budget Surplus Balance After Allocation		\$0



Capital Works Reserve

As part of the March 2014 budget review, Council resolved to maintain a minimum balance held in the Capital Works Reserve of \$1,500,000. The proposed surplus transfer of \$800,000 will increase the uncommitted balance in reserve to \$1,511,169.

The transfer of \$800,000 also means that Council has now repaid the funds borrowed from this reserve as part of the funding package to construct the new central administration centre.

The balance of the Capital Works Reserve is as follows:

CAPITAL WORKS RESERVE	
Current Uncommitted Reserve Balance	\$909,743
Council Approved Changes	
Add: Western Sydney Infrastructure Plan Grant Funding	\$304,835
Less: Camden Memorial Pool – Outdoor Fitness Equipment	(\$3,409)
Revised Reserve Balance	\$1,211,169
Reserve Balance Adjustments	
Less: Proposed Revised Delivery Program Funding (net)	(\$500,000)
Add: Proposed Surplus Transfer	\$800,000
Projected Reserve Balance – Revised Delivery Program	\$1,511,169

Working Funds Reserve

With the recent resignation of the Manager of Development a review of the structure and future needs of the Development Branch has been undertaken, as a result of this review it is recommended the branch be split into 2 in order to facilitate the exponential growth Council is experiencing. This will allow one branch to have a greater focus on statutory planning assessment and the other on certification and compliance, both enabling greater customer service to our community.

In order to fund an additional management position it is proposed to transfer \$180,000 to the Working Funds Reserve for allocation within the 2015/16 budget. It should be noted that the 2015/16 budget provided funding on a re-current basis for an additional manager from 2016/17. The allocation of the \$180,000 will allow the position to be brought forward by 12 months. This allocation includes the provision for a motor vehicle and statutory superannuation.

In accordance with the provisions of the Local Government State Award a consultation program will be undertaken as part of the proposed changes.

The balance of the Working Funds Reserve is as follows:

WORKING FUNDS RESERVE	
Current Reserve Balance	\$165,500
Council Approved Changes	
Add: September Review – Asset Maintenance	\$500,000



WORKING FUNDS RESERVE (continued)	
Add: December Review - Fast Tracked Positions for funding required in 2015/16	\$145,100
Revised Reserve Balance	\$810,600
Reserve Balance Adjustments	
Add: Proposed Surplus Transfer	\$180,000
Add: Customer Service Centre 2015/16 Funding	\$127,700
Less: Proposed Revised Delivery Program Funding (net)	(\$938,300)
Projected Reserve Balance – Revised Delivery Program	\$180,000

Employee Leave Liability Reserve

Council is committed to the industry standard of maintaining the balance of its Employee Leave Entitlements (ELE) Reserve to 20% of the total leave liability.

Due to the increase in Council's staffing numbers and transfers from the ELE reserve during 2014/15, a contribution of \$175,000 is required to top up the reserve.

Asset Renewal Reserve

The proposed surplus transfer of \$137,873 will increase the proposed balance of the Asset Renewal Reserve to \$1,160,261.

The balance held in reserve is available to Council for future allocation towards future funding requests for the replacement, renovation and/or maintenance of existing assets.

The balance of the Asset Renewal Reserve is as follows:

ASSET RENEWAL RESERVE	
Current Reserve Balance	\$1,322,388
Council Approved Changes	
Add: 2013/14 – 2016/17 Delivery Program Funding	\$796,800
Less: Camden Town Centre Renewal Works	(\$1,759,500)
Less: Narellan Tennis Complex – Court Resurfacing	(\$50,000)
Add: Western Sydney Infrastructure Plan Grant Funding	\$1,000,000
Revised Reserve Balance	\$1,309,688
Reserve Balance Adjustments	
Less: Proposed Revised Delivery Program Funding (net)	(\$287,300)
Add: Proposed Surplus Transfer	\$137,873
Projected Reserve Balance – Revised Delivery Program	\$1,160,261

Camden Town Centre Initiatives

The Camden Town Centre Vision Report was adopted by Council on 14 April 2015. As part of this report, various initiatives were identified in order to protect and strengthen



the town centre’s distinct character whilst facilitating appropriate change and growth. It is proposed to allocate funding of \$100,000 towards the Urban Design Framework initiative. The Framework will provide the basis for the update of the Camden Town Centre Strategy and a supporting set of DCP amendments to provide clear place and performance provisions specific to the Camden Town Centre.

MAIN REPORT- MARCH REVIEW OF THE 2014/15 BUDGET

Further information and explanation of the increase in the projected budget surplus for 2014/15 is detailed below:

PROPOSED VARIATIONS TO BUDGET

Variations identified during the third quarter of 2014/15 have led to a projected budget surplus of \$1,392,873. A list of the variations (greater than \$15,000) is provided in the following table and brief explanations below.

MARCH REVIEW OF THE 2014/15 BUDGET PROPOSED VARIATIONS	Budget Impact Increase / (Decrease)
INCOME ADJUSTMENTS	
Note: Increase in income is an increase in working funds	
Shortfall in income is a decrease in working funds	
1. Corporate Management Rate Income Increase	\$827,500
2. Development Fees & Charges Income Increase	\$450,000
3. Corporate Interest on Investments Income Increase	\$211,600
4. Southern Phone Company Dividend Income Increase	\$26,018
5. Risk Management Performance Incentive Income	\$20,000
6. Public Vehicle Weight Rebate Increase	\$19,641
Variations under \$15,000 - Various Increases	\$17,754
Sub Total - Income Adjustments	\$1,572,513
EXPENDITURE ADJUSTMENTS	
Note: Increase in expenditure is a decrease in working funds	
Savings in expenditure is an increase in working funds	
7. Corporate Legal Expenditure Increase	(\$123,092)
8. Bridge Renewal - Fairwater Drive Expenditure Savings	\$63,850
9. Corporate Salaries and Oncost Adjustments Increase	(\$44,994)
10. Community Engagement Event Expenditure Increase	(\$23,000)
Variations under \$15,000 - Various Savings	(\$40,404)
Sub Total - Expenditure Adjustments	(\$167,640)
Council Authorised Variations to Budget (refer to next section)	(\$12,000)
TOTAL - PROPOSED VARIATIONS TO BUDGET	\$1,392,873



1. Corporate Management Rate Income Increase of \$827,500

Supplementary rate income is received upon the re-zoning or subdivision of land. It is additional rate income to the amount levied at the beginning of the financial year. The increase in rate income realised during 2014/15 is primarily due to new lots created through subdivisions in the Spring Farm, Elderslie, Oran Park and Gregory Hills land release areas.

2. Development Fees & Charges Income Increase of \$450,000

Development income continues to exceed budget expectations during 2014/15. This is due to the high volume and high value of Development Applications received during the third quarter of 2014/15. This increase reflects the ongoing high development activity in the release areas of Spring Farm, Elderslie, Oran Park and Gregory Hills. The level of income received from development activity is primarily dependent on the receipt of applications from developers, and as such is somewhat difficult to project given the unprecedented growth Council is experiencing.

3. Corporate Interest on Investments Income Increase of \$211,600

The third quarter performance of Council's investment portfolio has exceeded budget expectations. The primary reason for this is Council's investment portfolio is being maintained at a higher level than originally budgeted. Council's weighted return on investments for March 2014 was 3.84%, which is significantly higher than the industry average of 2.44%.

4. Southern Phone Company Dividend Income Increase of \$26,018

The Southern Phone Company is an unlisted public company (limited by guarantee) of which only local Councils can be shareholders. Southern Phone was established in 2002 to provide and maintain a low cost telecommunication service which dividends are paid to shareholding Councils on behalf of their communities. Camden Council is a shareholder in the Southern Phone Company with two shares at \$1.00 each.

5. Risk Management Performance Incentive Income of \$20,000

Council has implemented workers compensation initiatives and continues to meet KPI's required by its insurers. As a result the WHS performance incentive received by Council in 2014/15 exceeds budget expectations by \$20,000.

6. Public Vehicle Weight Rebate Increase of \$19,641

The Public Vehicle Weight Tax (also known as the Bus Route Subsidy) is provided by the RMS to assist Councils to maintain public roads used by buses. The amount received by Council in 2014/15 has exceeded budget expectation by \$19,641 primarily as a result of additional bus routes in new development areas.

7. Corporate Legal Expenditure Increase of \$123,092

Corporate legal expenditure (including specialist legal advice) has exceeded budget allocations. Council has been required to seek legal advice on a range of extraordinary planning, property and corporate governance matters. This budget has been increased to allow for estimated legal costs to 30 June 2015. The increase in legal costs has considered anticipated legal fees reimbursed as part of any court proceedings.



8. Bridge Renewal - Fairwater Drive Expenditure Savings of \$63,850

Council has been able to complete this bridge renewal project at Fairwater Drive Harrington Park with savings to budget of \$63,850. These savings were achieved through reusing existing larger structural steel elements and footings that were not damaged from the original bridge structure, saving on new material costs.

9. Corporate Salaries and Oncost Adjustments Increase of \$44,994

A number of adjustments to salary estimates have been required as a result of staff turn-over and the recruitment of staff into new positions approved as part of the 2014/15 budget.

10. Community Engagement Event Expenditure Increase of \$23,000

Community event and engagement expenditure has exceeded budget allocations this year. The budget has been increased to allow Council to continue to engage and communicate with the Community. Additional funds for this expenditure have been allocated as part of the Draft 2015/16 Operational Plan.

COUNCIL AUTHORISED VARIATIONS

Council has authorised nine (9) budget variations since the adoption of the December Review of the 2014/15 Budget. A list of these approved variations is provided in the following table:

COUNCIL APPROVED VARIATIONS	Expenditure Increase / (Decrease)	Income Increase / (Decrease)	Budget Impact Increase / (Decrease)
Narellan Tennis Court Resurfacing Council Resolution – 15/15 – 27/01/2015	\$50,000	\$50,000	\$0
Gundungurra Bush Regeneration Council Resolution – 16/15 – 27/01/2015	\$27,500	\$27,500	\$0
Nepean River Trail Habitat Council Resolution – 17/15 – 27/01/2015	\$93,500	\$93,500	\$0
Camden Pool Outdoor Fitness Equipment Council Resolution – 18/15 – 27/01/2015	\$13,636	\$13,636	\$0
Camden Town Farm Committee - COWA Council Resolution – 19/15 – 27/01/2015	\$44,000	\$44,000	\$0
Road Improvements – Argyle St / CVW Route Road Improvements – CVW / Macarthur Rd Council Resolution – 20/15 – 27/01/2015	\$150,000 \$50,000	\$200,000	\$0
Buildings – Civic Centre Improvements Council Resolution – 43/15 – 10/02/2015	\$20,000	\$20,000	\$0
Drainage Improvements – Lake Annan GPT Stormwater Lakes – Aquatic Plant Maintenance Council Resolution – 68/15 – 10/03/2015	\$20,000 (\$20,000)	\$0	\$0
COUNCIL APPROVED VARIATIONS (continued)	Expenditure Increase /	Income Increase /	Budget Impact



	(Decrease)	(Decrease)	Increase / (Decrease)
Extension of Library Hours to Support HSC Council Resolution – 120/15 – 12/05/2015	\$12,000	\$0	(\$12,000)
TOTAL - COUNCIL APPROVED VARIATIONS	\$460,636	\$448,636	(\$12,000)

CONTRA ADJUSTMENTS

This section deals with all offsetting adjustments between income and expenditure or a transfer of funds between allocations. These adjustments have NO impact on Council's projected budget result as both movements of income and expenditure are of equal value.

During the period 1 January 2015 to 31 March 2015, a number of contra adjustments have taken place amounting to a total of \$2,228,881. A detailed list of the adjustments is an **attachment to this report**.

CENTRAL ADMINISTRATION BUILDING RESERVE

The Central Administration Building Reserve was established as part of the planning for a new central administration building.

The balance of the Central Administration Building Reserve is as follows:

CENTRAL ADMINISTRATION BUILDING RESERVE	
Current Reserve Balance	\$7,116,596
Council Approved Changes	
Less: Specialist Consultancy Fees	(\$80,000)
Less: Design & Construction Works	(\$6,790,300)
Reserve Balance Adjustments	
Less: Proposed Adjustment at March Review	(\$12,296)
Less: Proposed Revised Delivery Program Design & Construction Works	(\$234,000)
Projected Reserve Balance – Revised Delivery Program	\$0

Council at its meeting held 14 April 2015 approved the revised funding package for the Central Administration Centre, consisting of land compensation income, internal reserves and loan borrowings.

The current balance of the Administration Building Reserve has been fully committed to the Draft 2013/14 – 2016/17 Revised Delivery Program to assist with funding the design and construction costs for the new administration building.

EXPENDITURE REVOTES

To assist Council in framing a realistic and accurate 2015/16 Budget, Managers were encouraged to identify any programmed works/projects that will not commence or be



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completed by 30 June 2015. There were seventeen (17) proposed revotes submitted at the March Review.

PROPOSED EXPENDITURE REVOTES	Total Revote	General Fund	Other Funds
Central Administration Centre (Administration Building Reserve)	\$3,012,300	\$0	\$3,012,300
PCYC Building Construction (Section 94 Developer Contributions)	(\$1,800,000)	\$0	(\$1,800,000)
Springs Road Realignment (Section 94 Developer Contributions)	\$1,166,000	\$0	\$1,166,000
Cobbitty Road Reconstruction (Revote Reserve 2013/14)	\$479,240	\$479,240	\$0
Elderslie Park (Section 94 Developer Contributions)	\$450,000	\$0	\$450,000
Lake Annan Plan of Management Implementation (General Fund Stormwater Reserve & Stormwater Levy Reserve)	\$250,000	\$0	\$250,000
New Clubhouse Narellan Park (Grant Income)	\$193,200	\$0	\$193,200
Macarthur Road Reconstruction (General Fund)	\$172,023	\$172,023	\$0
Merino Drive Roundabout (Section 94 Developer Contributions)	\$150,000	\$0	\$150,000
Mount Annan Leisure Centre Stage 2 Design (Section 94 Developer Contributions)	\$150,000	\$0	\$150,000
Macarthur Road Safety & Traffic Improvements (Section 94 Developer Contributions)	\$140,000	\$0	\$140,000
Burraborang Rd Bridge Renewal (Community Infrastructure Renewal Reserve)	\$120,000	\$0	\$120,000
Macquarie Grove Bridge Renewal (Community Infrastructure Renewal Reserve)	\$100,000	\$0	\$100,000
Lake Annan GPT Installation (General Fund Stormwater Reserve)	\$80,000	\$0	\$80,000
Camden Town Carpark (Capital Works Reserve)	\$50,000	\$0	\$50,000
CVW / Macarthur Road Intersection (Section 94 Developer Contributions)	\$50,000	\$0	\$50,000
PROPOSED EXPENDITURE REVOTES	Total Revote	General Fund	Other Funds
Library RFID System	\$12,200	\$12,200	\$0



(Revote Reserve 2013/14)			
TOTAL EXPENDITURE REVOTES	\$4,774,963	\$663,463	\$4,111,500

For an explanation of these adjustments, **please refer to the attachment to this report.**

2014/15 LIST OF UNFUNDED PROJECT AND SERVICES

As part of the adoption of the 2013/14 – 2016/17 Revised Delivery Program, Council endorsed the list of unfunded projects and services. This list identified projects or services that Council is unable to fund or commence at this point in time. The list is an **attachment to this report.**

It is recommended as part of adopting the 2015/16 Draft Delivery Program and Operational Plan (budget) that the list be removed for reporting purposes but remain as an internal working document to identify historical requests for funding. The list is currently on public exhibition to 10 June 2015.

Submissions and/or comments received from residents or community groups will be reported back to Council as part of the adoption of the Revised Delivery Program and 2015/16 Operational Plan (budget).

COUNCILLOR CONSOLIDATED WARD FUNDS

To further assist Councillors in understanding the total available funds for consideration at each budget review, the following table is provided. This table is to inform Councillors of the current balance of Consolidated Ward Funds, and where funds have been spent in this financial year.

It should be noted that the balance of Consolidated Ward Funds is over and above the projected budget surplus of \$1,392,873 as advised in this report.

CONSOLIDATED WARD FUNDS	
2014/15 Budget Allocation	\$30,000
2013/14 Ward Funds Revote	\$36,013
TOTAL FUNDS AVAILABLE	\$66,013
PROJECTS FUNDED IN 2014/15	
Rotary Club of Camden (DA Fees) Council Resolution – 175/14 – 09/09/2014	\$916
Not-For-Profit Schools (Refund Inspection Fees) Council Resolution – 206/14 – 14/10/2014	\$2,541



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CONSOLIDATED WARD FUNDS	
Rotary Club of Macarthur (Sponsorship) Council Resolution – 21/15 – 27/01/2015	\$3,500
TOTAL PROJECTS FUNDED IN 2014/15	\$6,957
BALANCE OF CONSOLIDATED WARD FUNDS 31 MARCH 2015	\$59,056

SUMMARY OF MARCH REVIEW ADJUSTMENTS

The following table is a summary of budget adjustments up to 31 March 2015.

SUMMARY OF BUDGET ADJUSTMENTS	Expenditure Increase / (Decrease)	Income Increase / (Decrease)	Budget Impact Increase / (Decrease)
2013/14 Carried Forward Working Funds Balance			\$1,000,000
2014/15 Adopted Budget Position			\$0
LESS: Minimum Desired Level of Working Funds			(\$1,000,000)
Total Available Working Funds 01/07/2014			\$0
2014/15 September Review Adjustments	\$3,520,441	\$3,520,441	\$0
2014/15 December Review Adjustments	\$1,152,197	\$1,152,197	\$0
2014/15 March Review Adjustments			
NOTE 1: Proposed Variations	\$194,548	\$1,599,421	\$1,404,873
NOTE 2: Authorised Variations	\$12,000	\$0	(\$12,000)
NOTE 3: Contra Adjustments	(\$2,228,881)	(\$2,228,881)	\$0
NOTE 4: Revotes (Budget Carry-Overs)	\$4,774,963	\$4,774,963	\$0
Total - March Review Adjustments	\$2,752,630	\$4,145,503	\$1,392,873
TOTAL AVAILABLE WORKING FUNDS			\$1,392,873

STATEMENT BY RESPONSIBLE ACCOUNTING OFFICER

The following statement is made in accordance with Clause 203(2) of the *Local Government (General) Regulations 2005*:

It is my opinion that the Quarterly Budget Review Result for Camden Council for the period ending 31 March 2015 indicates that Council's projected financial position is satisfactory. No remedial actions are required based on the financial position presented within this report.

CONCLUSION

The March Quarterly Budget Review Surplus of \$1,392,873 is a pleasing result. Council continues to realise additional income through the pace of growth within the Local Government Area. This report will recommend a number of transfers to reserve



which will maintain Council's healthy cash position. This will also provide Council with the freedom to allocate funds to future projects as required. The repayment of \$800,000 to the Capital Works Reserve also means that council will repay the funds internally borrowed for the central administration centre earlier than anticipated.

RECOMMENDED

That Council:

- i. approve the necessary budget adjustments as identified in the categories of 'Proposed Variations', 'Contra Variations' and 'Expenditure Revotes' of this report.**
- ii. approve the transfer of the projected surplus for 2014/15 of \$1,392,873 as follows;**

BUDGET SURPLUS ALLOCATION		
Budget Surplus Available for Allocation		\$1,392,873
Capital Works Reserve – Transfer to Reserve	\$800,000	
Working Funds Reserve – Development Branch Structure	\$180,000	
ELE Reserve – Transfer to Reserve	\$175,000	
Asset Renewal Reserve – Transfer to Reserve	\$137,873	
Camden Town Centre Initiatives	\$100,000	
Total - Allocation of Budget Surplus		\$1,392,873
Budget Surplus Balance After Allocation		\$0

- iii. approve the additional management position and structural change within the Development Branch.**

ATTACHMENTS

- 1. 2014-15 March Review - Budget Appendix
- 2. QBRs Statement - 31 March 2015
- 3. Unfunded Projects and Services - as at 31 March 2015

Summary of Budget Review Variations Greater Than \$15,000
 March Review of the 2014/15 Budget

Change in Vote		Totals		Description	Comments
Expense \$	Income \$	Income \$	Expense \$		
Note: INCOME - Increases are shown as positive figures. Reductions are shown as negative figures EXPENDITURE - Increases are shown as positive figures. Reductions are shown as negative figures					
1) Proposed Budget Variations					
Proposed variations to the 2014/15 Budget based on income received and expenditure payments to date are as follows:					
(637,395)	695,388	1,332,783		Surplus / (Deficit) - Proposed Budget Variations September 2014/15 Review	
410,076	771,479	361,403		Surplus / (Deficit) - Proposed Budget Variations December 2014/15 Review	
-	827,500	827,500		Corporate Management - Rates Income	Supplementary rate income is received upon the rezoning or subdivision of land. It is additional rate income to the amount levied at the beginning of the financial year. The increase in rate income realised to the third quarter is primarily due to new lots created through subdivisions in Spring Farm, Elderslie, Oran Park and Gregory Hills land release areas.
-	450,000	450,000		Development - Fees & Charges Income	Development income continues to exceed budget expectations during 2014/15. This is due to the high volume and high value of Development Applications received during the third quarter of 2014/15. This increase reflects the ongoing high development activity in the release areas of Spring Farm, Elderslie, Oran Park and Gregory Hills. The level of income received from development activity is primarily dependent on the receipt of applications from developers, and as such is somewhat difficult to project given the unprecedented growth Council is experiencing.
-	211,600	211,600		Corporate Management - General Fund Interest on Investments	The third quarter performance of Council's investment portfolio has exceeded budget expectations. The primary reason for this is Council's investment portfolio is being maintained at a higher level than originally budgeted. Council's weighted return on investments for March 2014 was 3.84%, which is significantly higher than the industry average of 2.44%.
150,000	26,908	(123,092)		Governance - Legal Expenditure & Specialist Advice	Corporate legal expenditure (including specialist legal advice) has exceeded budget allocations. Council has been required to seek legal advice on a range of extraordinary planning, property and corporate governance matters. This budget has been increased to allow for estimated legal costs to 30 June 2015. The increase in legal costs has considered anticipated legal fees reimbursed as part of any court proceedings.
(63,850)	-	63,850		Bridge Renewal - Fairwater Drive	Council has been able to complete this bridge renewal project at Fairwater Drive Harrington Park with savings to budget of \$63,850. These savings were achieved through reusing existing larger structural steel elements and footings that were not damaged from the original bridge structure, saving on new material costs.

Summary of Budget Review Variations Greater Than \$15,000
March Review of the 2014/15 Budget

Expense \$	Change in Vote		Totals \$	Description	Comments
	Income \$	Income \$			
Note: INCOME - Increases are shown as positive figures. Reductions are shown as negative figures EXPENDITURE - Increases are shown as positive figures. Reductions are shown as negative figures					
44,594	-	(44,994)		Corporate Salaries - Salary & Oncost Adjustments	A number of adjustments to salary estimates have been required as a result of staff turnover and the recruitment of staff into new positions approved as part of the 2014/15 budget.
-	26,018	26,018		Southern Phone Company Dividend Income	The Southern Phone Company is an unlisted public company (limited by guarantee) of which only local Councils can be shareholders. Southern Phone was established in 2002 to provide and maintain a low cost telecommunication service which dividends are paid to shareholder Councils on behalf of their communities. Camden Council is a shareholder in the Southern Phone Company with two shares at \$1.00 each.
23,000	-	(23,000)		Community Engagement - Event & Communication Expenditure	Community event and engagement expenditure has exceeded budget allocations this year. The budget has been increased to allow Council to continue to engage and communicate with the Community. Additional funds for this expenditure has been allocated as part of the Draft 2015/16 Operational Plan.
-	20,000	20,000		Risk Management - WFS Performance Incentive Rebate	Council has implemented workers compensation initiatives and continues to meet KPI's required by its insurers. As a result the WFS performance incentive received by Council in 2014/15 exceeds budget expectations by \$20,000.
-	19,641	19,641		Corporate Income - Public Vehicle Weight Rebate	The Public Vehicle Weight Tax (also known as the Bus Route Subsidy) is provided by the RMS to assist Councils to maintain public roads used by buses. The amount received by Council in 2014/15 has exceeded budget expectation by \$19,641 primarily as a result of additional bus routes in new development areas.
40,404	17,754	(22,650)		Variations under \$15,000	
194,548	1,599,421	1,404,873		Surplus / (Deficit) - Proposed Budget Variations March 2014/15 Review	
(227,319)	1,466,867	1,694,186		Surplus / (Deficit) - Net Impact of Variations 2014/15	
* It should be noted where net increases or reductions have been shown within the main Council Report the income and expenditure column will not reconcile, as the two are separated within this attachment.					
2) Council Approved Budget Variations Since adopting the 2014/15 Budget, Council has authorised the following changes to the budget:					
2,119,031	786,248	(1,332,783)		Surplus / (Deficit) - Authorised Variations September 2014/15 Budget Review	

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Attachment 1

Summary of Budget Review Variations Greater Than \$15,000
March Review of the 2014/15 Budget

Expense \$	Change in Vote		Totals \$	Description	Comments
	Income \$	Expenditure \$			
Note: INCOME - Increases are shown as positive figures. Reductions are shown as negative figures EXPENDITURE - Increases are shown as positive figures. Reductions are shown as negative figures					
661,403	300,000	(361,403)		December 2014/15 Budget Review	
50,000	-	-		Recreation Facilities - Narellan Tennis Court Resurfacing	Council Resolution - 15/15 - 27/01/2015
-	50,000	-		Asset Renewal Reserve - Transfer from Reserve	
27,500	-	-		Park Improvements - Gundungurra Bush Regeneration	Council Resolution - 16/15 - 27/01/2015
-	27,500	-		Grant Income - Catchment Action NSW	
93,500	-	-		Park Improvements - Nepean River Trail Habitat	Council Resolution - 17/15 - 27/01/2015
-	93,500	-		Grant Income - 20 Million Trees	
13,636	-	-		Camden Pool - Outdoor Fitness Equipment	
-	3,409	-		Capital Works Reserve - Transfer from Reserve	
-	3,409	-		Other Contribution Income	Council Resolution - 18/15 - 27/01/2015
-	6,818	-		Grant Income - NSW Community Builders	
44,000	-	-		Camden Town Farm Committee - COWA	
-	20,000	-		Other Contribution Income	Council Resolution - 19/15 - 27/01/2015
-	24,000	-		Grant Income - NSW Community Builders	
150,000	-	-		Road Improvements - Agyle St / CVW Route Strategy	
50,000	-	-		Road Improvements - CVW / Macarthur Road	Council Resolution - 20/15 - 27/01/2015
-	200,000	-		Grant Income - Western Sydney Infrastructure Plan	
20,000	-	-		Buildings - Civic Centre Improvements	
-	20,000	-		Grant Income - NSW Community Builders	Council Resolution - 43/15 - 10/02/2015
20,000	-	-		Drainage Improvements - Lake Annsan GPT Installation	
(20,000)	-	-		Stormwater Lakes - Aquatic Plant Maintenance	Council Resolution - 68/15 - 10/03/2015
12,000	-	(12,000)		Libraries - Extension of Hours to Support HSC Students	Council Resolution - 120/15 - 12/05/2015
460,636	448,636	(12,000)		Surplus / (Deficit) - Authorised Variations	
3,241,070	1,534,884	(1,706,186)		March 2014/15 Budget Review	
				Surplus / (Deficit) - Council Approved Variations 2014/15	
3) Contra Adjustments					
Contra adjustments that have a NIL impact on Council's Budget:					
1,916,027	1,916,027	-		September 2014/15 Contra Adjustments	
987,727	987,727	-		December 2014/15 Contra Adjustments	

Summary of Budget Review Variations Greater Than \$15,000
March Review of the 2014/15 Budget

Expense \$	Change in Vote		Description	Comments
	Income \$	Totals \$		
			Note: INCOME - Increases are shown as positive figures. Reductions are shown as negative figures EXPENDITURE - Increases are shown as positive figures. Reductions are shown as negative figures	
(2,700,000)	-	-	Admin. Building Reserve - Transfer to Reserve	
(2,980,800)	-	-	Corporate Management - Loan Repayment	
-	(5,137,100)	-	DDP Loan Reserve - Transfer from Reserve	This budget adjustment is required to reflect the adoption of the new funding package for the Central Administration Centre as resolved by Council on 14 April 2015.
-	(543,700)	-	Section 94 Reserve - Transfer from Reserve	
-	2,722,000	-	Section 94 Contributions - Operating & Capital Income	Section 94 Developer Contributions income is above budget expectations for 2014/15. This is a result of cash payments received for a number of large developments to date. Similar to development income, the level of Section 94 income received from
-	183,000	-	Voluntary Planning Agreements - Operating & Capital Income	development activity is dependent on the application of subdivision certificates from developers, and as such is difficult to project given the level of growth Council is experiencing. Section 94 contributions are restricted to reserve for the purpose of funding future infrastructure costs within new release areas.
2,905,000	-	-	Section 94 Developer Contributions - Transfer to Reserve	
435,582	-	-	Road Improvement - Spring Farm Link Road	This budget adjustment is required to reflect the final indexed amount payable in relation to the construction of the Liz Kernohan Drive Link Road at Spring Farm. This adjustment is in accordance with the Tripartite Infrastructure Agreement for this project.
-	435,582	-	Section 94 Developer Contributions - Transfer from Reserve	
369,119	-	-	Road Improvements - Hartley Road Reconstruction	
(369,119)	-	-	Road Improvements - Roads to Recovery Program	This budget adjustment is required to reflect the Roads to Recovery Programme funds allocated to reconstruction works at Hartley Road in 2014/15.
310,000	-	-	Technology Solutions - Network Refresh	
(310,000)	-	-	Technology Solutions - Hardware and Software Upgrades	This budget adjustment is required to reflect Council updating its technology solutions by undertaking a network refresh in 2014/15.
(287,400)	-	-	Building Construction - PCYC Building	
-	(287,400)	-	Section 94 Developer Contributions - Transfer from Reserve	Council has reviewed the funding package and timing of the delivery for this project as part of the Draft 2015/16 Operational Plan and these funds are no longer in 2014/15. An updated funding package consisting of grant income and Section 94 Developer Contributions is included within the draft 2015/16 budget.
(165,495)	-	-	Corporate Salaries & Overheads - Staff Vacancies	
39,700	-	-	Corporate Staffing - Customer Service Staffing	
127,700	-	-	Working Funds Reserve - Transfer to Reserve	Savings primarily reflect vacancies within Council's staffing structure. Savings from vacant positions has been used to fund Council's vacancy provision target, the establishment of a new customer service centre, recruitment related costs and is also required to fund additional staffing expenditure to cover vacant positions.
44,000	-	-	Building Improvements - Customer Service Renovations	
50,000	-	-	Employee Services - Recruitment Related Expenditure	
-	(11,230)	-	Section 94 Reserve - Transfer from Reserve	
(107,135)	-	-	Corporate Management - Staff Vacancy Provision	

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Attachment 1

Summary of Budget Review Variations Greater Than \$15,000
March Review of the 2014/15 Budget

Expense \$	Change in Vote		Description	Comments
	Income \$	Totals \$		
Note: INCOME - Increases are shown as positive figures. Reductions are shown as negative figures EXPENDITURE - Increases are shown as positive figures. Reductions are shown as negative figures				
266,000	-	-	Road Improvements - Alma Road Reconstruction	There is an extended scope of reconstruction works required at Alma Road. Funds are able to be offset by savings at Cowper Drive and Cobbitty Road projects this year.
(1,000,000)	-	-	Road Improvements - Cowper Drive Reconstruction	
(1,66,000)	-	-	Road Improvements - Cobbitty Road Reconstruction	
-	238,200	-	Section 94 Developer Contributions - Interest on Investments	Revenue projections for Section 94 investment income continue to be above budget expectations. This is primarily due to developer cash contributions received to date (above budget projections) and delays in the completion of major infrastructure works.
238,200	-	-	Section 94 Developer Contributions - Transfer to Reserve	Investment income is restricted to reserve for the purpose of funding future infrastructure costs within new release areas.
(158,100)	-	-	Parks Improvements - Elderslie Playgrounds	As part of the preparation of the draft 2015/16 Operational Plan and Revised Delivery Program, Council officers undertook a review of its Section 94 program of works. This budget adjustment is required to reflect the draft program of works to be completed by Council in 2015/16.
-	(158,100)	-	Section 94 Reserve - Transfer from Reserve	
55,800	-	-	Executive Leadership - Staff Wellbeing Survey	This budget adjustment is required to allocate funds from Council's Organisational Improvement Plan. Council has commenced delivery of several major priorities identified in the Business Improvement Plan in 2014/15.
21,500	-	-	Development - Developer Contribution Review	
34,800	-	-	Corporate Support - Customer Service Strategy	
(112,500)	-	-	Executive Leadership - Business Improvement Plan	
55,400	-	-	Park Improvements - Merriño Reserve Passive Recreation	Council officers have undertaken a review of its Section 94 program of works. This budget adjustment is required to reflect the 2014/15 program of works to be completed and sites identified by Council.
30,000	-	-	Park Improvements - Curry Reserve Playground	
(85,400)	-	-	Park Improvements - Elderslie Passive Recreation	
69,590	-	-	Strategic Planning - Camden LEP / DCP	Council has engaged an external contractor to assist with the review of the Camden LEP / DCP. This allocation is part funded by income received by the Department of Planning for reconing studies in the South-West growth area.
(32,500)	-	-	Executive Leadership - Divisional Priority Allocations	
-	4,590	-	Strategic Planning - LEP / DCP Amendment Income	
-	32,500	-	Contributions Reserve - Planning Studies Income	
23,775	-	-	Corporate Salaries - Termination Payments	This increase reflects payments made to employees on resignation, retirement and extended leave. Payments made to employees on retirement, resignation and for extended leave are funded from Council's ELE Reserve.
36,880	-	-	Corporate Salaries - Extended Leave Payments	
-	60,655	-	ELE Reserve - Transfer from Reserve	
-	59,000	-	DOP Lodges Road Loan - Investment Income	Under the funding conditions of the Interest Free Loan Agreement for the upgrade of Lodges Road and Hillier Street, Council must restrict any interest income generated from the investment of the funds for the purpose of the project. This adjustment reflects interest earned on the unspent loan funds during the third quarter of 2014/15.
59,000	-	-	DOP Lodges Road Loan - Transfer to Reserve	

Summary of Budget Review Variations Greater Than \$15,000
 March Review of the 2014/15 Budget

Expense \$	Change in Vote		Totals \$	Description	Comments
	Income \$	Expenditure \$			
Note: INCOME - Increases are shown as positive figures. Reductions are shown as negative figures EXPENDITURE - Increases are shown as positive figures. Reductions are shown as negative figures					
50,000	-	-	-	Camden Town Centre Works	Additional funds are required to be brought forward for this project funded from internal reserves in order to finalise design works this year.
-	50,000	-	-	Town Centre Reserve - Transfer from Reserve	
30,000	-	-	-	WHS - Asbestos Identification Project	As part of the 2013/14 year-end budget review Council endorsed the creation of a Work Health and Safety Reserve to support the continuation of improving Work Health and Safety practices at Camden Council. The funds have been identified for use in 2014/15 towards high priority projects of ergonomic assessments, asbestos identification, and installation of defibrillators.
10,500	-	-	-	WHS - Defibrillators	
8,000	-	-	-	WHS - Ergonomic Assessment	
-	48,500	-	-	Work Health & Safety Reserve - Transfer from Reserve	
(36,550)	-	-	-	Sustainability - Energy Savings Plan Initiatives	Additional funds are required to complete repairs to gas heater air units at the Mount Annan Leisure Centre.
36,550	-	-	-	MALC - Gas Heater Air Units	
27,612	-	-	-	Domestic Waste - Legal Expenditure	Council has realised an increase in operating revenues compared to original budget forecasts. This has been offset by legal expenditure incurred, with the balance of the operational savings to be transferred to the Waste Management Reserve and factored into future operating budgets.
15,292	-	-	-	Domestic Waste - Transfer to Reserve	
-	42,904	-	-	Domestic Waste - Fees and Charges Income	
-	(37,200)	-	-	Fees & Charges income - Swimming Pool Inspection	The NSW Government has put the new Swimming Pool Inspection legislation on hold until mid 2015. Council is currently undertaking a public exhibition period for the revised swimming pool inspection program. The associated income and salaries for this program has been reduced to reflect these changes until a program is endorsed.
(37,200)	-	-	-	Corporate Salaries - Swimming Pool Inspections	
28,920	-	-	-	Design & Survey - Flood Management Studies Nepean River	The Office of Environment and Heritage have approved grant variations for two of Council's flood management study projects. This budget adjustment is required to reflect the additional grant income and revised project expenditure.
(25,937)	-	-	-	Design & Survey - Flood Management Studies Murrumbidgee Creek	
-	1,989	-	-	Grant Income - Flood Management Grant Income	
-	954	-	-	Design & Survey - Flood Information Income	
23,144	-	-	-	Road Improvements - Liz Kernohan Rectification Works	This budget adjustment is required to reflect the contribution income received by Council for rectification works on Liz Kernohan Drive.
-	23,144	-	-	Contribution Income - Road Improvements	
(22,500)	-	-	-	Libraries - Special Project Expenditure	Council receives an annual local priority grant for its library operations. This grant income has been allocated towards technology improvements and staff development projects in 2014/15.
12,500	-	-	-	Libraries - Technology Expense	
10,000	-	-	-	Libraries - Staff Development	

Attachment 1

ORD04

Summary of Budget Review Variations Greater Than \$15,000
March Review of the 2014/15 Budget

Expense \$	Change in Vote		Description	Comments
	Income \$	Totals \$		
Note: INCOME - Increases are shown as positive figures. Reductions are shown as negative figures. EXPENDITURE - Increases are shown as positive figures. Reductions are shown as negative figures.				
5,247	23,338	-	ELE Payments - Transfer to/from Other Councils	Allocations are required to reflect the leave entitlements owed to staff which are transferable between Councils upon commencement & resignation. Income received is restricted to Council's ELE Reserve and expenditure made to other Councils is funded from the ELE Reserve.
18,091	-	-	ELE Reserve - Transfer to Reserve	
(15,000)	-	-	Finance & Corporate Planning - Operational Expenditure	This budget adjustment is required to reflect the upgrade to Council's property and rating software (BIS in 2014/15).
15,000	-	-	Technology Solutions - IBIS Upgrade	
14,453	-	-	Corporate Salaries - Paid Parental Leave	This budget adjustment is required to reflect the payments made to employees eligible for the Paid Parental Leave Scheme from the Federal Government.
-	14,453	-	Corporate Income - Paid Parental Leave Income	
10,000	-	-	Traffic Facilities - Pedestrian Refuge Welling Drive	
-	5,000	-	Grant Income - RMS Pedestrian Facility Program	The RMS have approved a variation under the Active Transport Program for the pedestrian refuge at Welling Drive, Mount Annon. The additional grant income is required to be 50% match funded by Council.
(5,000)	-	-	Road Maintenance - General Maintenance	
(2,228,881)	(2,228,881)	-	March 2014/15 Contra Adjustments	
674,873	674,873	-	Total Contra Variations 2014/15	
4) Revotes for the 2014/15 Year to be included in the 2015/16 Budget Budget adjustments which have are proposed to be carried forward into the 2015/16 Budget:				
-	-	-	Total Revotes Identified for September Period	
(2,900,000)	(2,900,000)	-	Total Revotes Identified for December Period	
(3,012,300)	-	-	Central Administration Centre	Council resolved to accept the tender for the construction of the Central Administration Centre on 14 April 2015. Construction has commenced later than anticipated and funds are required to be revoted to 2015/16.
-	(3,012,300)	-	Admin Building Reserve - Transfer from Reserve	
1,800,000	-	-	Building Construction - PCYC Building	An amount of \$1,800,000 was revoted at the December 2014 budget review. This revote was funded from Section 94 Developer Contributions with no impact on general fund. Council has since reviewed the funding package and timing of the delivery for this project as part of the Draft 2015/16 Operational Plan and these funds are no longer required to be revoted.
-	1,800,000	-	Section 94 Developer Contributions - Transfer from Reserve	

Summary of Budget Review Variations Greater Than \$15,000
March Review of the 2014/15 Budget

Change in Vote		Totals	Description	Comments
Expense	Income			
Note: INCOME - Increases are shown as positive figures. Reductions are shown as negative figures EXPENDITURE - Increases are shown as positive figures. Reductions are shown as negative figures				
(1,166,000)	-	-	Road Improvements - Springs Road Realignment	Council at its meeting held 12 May 2015 resolved to decline any tenders submitted for the Springs Road Stage 2 urban upgrade, amend the scope of the project to include the construction of a new roundabout and bus bay, and invite fresh tenders based on the revised scope of works. As a result of these changes, the funds will not be required until 2015/16.
-	(1,166,000)	-	Section 94 Developer Contributions - Transfer from Reserve	
(479,240)	-	-	Road Improvements - Cobbitty Road Reconstruction	There are delays in the reconstruction of Cobbitty Road. The delays are primarily due to extensive design negotiations around surface drainage and easements requiring community consultation with adjoining property owners and residents.
-	(479,240)	-	Revotes Reserve - Transfer from Reserve	
(450,000)	-	-	Park Improvements - New Elderslie Park	There are delays in the construction of a new park at Elderslie. The funds are required to be re-voted to 2015/16 as the predominant works of planting are best carried out in the pre-Spring period.
-	(450,000)	-	Section 94 Developer Contributions - Transfer from Reserve	
(250,000)	-	-	Drainage Improvements - Lake Annsan Plan of Management Implementation	
-	(168,000)	-	General Fund Stormwater Reserve - Transfer from Reserve	There have been delays in delivering this project due to required consultation as a result of significant changes to the detailed design. Funds will not be required until 2015/16.
-	(82,000)	-	Stormwater Management Reserve - Transfer from Reserve	
(193,200)	-	-	Buildings Construction - New Clubhouse Narellan Park	Council received funding in September 2014 under the Federal Government's Community Grants Program for Stage 1 of a new clubhouse at Narellan Park. The construction of the clubhouse has been delayed due to the re-design of the building, and the funds are required to be re-voted to 2015/16.
-	(193,200)	-	Grant Income - Community Development	
(172,023)	-	-	Road Improvements - Macarthur Road Reconstruction	Council will be undertaking extensive road, traffic and safety improvements at Macarthur Road. The funds are required to be re-voted in order to deliver the package of works efficiently and reduce the impact to residents.
-	(172,023)	-	Revotes Reserve - Transfer to Reserve	
(150,000)	-	-	Road Improvements - Merino Drive Roundabout	There are delays in the construction of a new roundabout at the Macarthur Road / Merino Drive intersection at Elderslie. The delays are primarily due to community consultation with adjoining property owners and residents.
-	(150,000)	-	Section 94 Developer Contributions - Transfer from Reserve	
(150,000)	-	-	Mount Annsan Leisure Centre Stage 2 Design	Council at its meeting held 25 November 2014 resolved to endorse project scope of alterations and additions for Stage 2 of the Mount Annsan Leisure Centre. As a result of these changes, design works have commenced later than expected and funds will not be required until 2015/16.
-	(150,000)	-	Section 94 Developer Contributions - Transfer from Reserve	

Attachment 1

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Summary of Budget Review Variations Greater Than \$15,000 March Review of the 2014/15 Budget

Expense \$	Change in Vote		Description	Comments
	Income \$	Totals \$		
			Note: INCOME - Increases are shown as positive figures. Reductions are shown as negative figures EXPENDITURE - Increases are shown as positive figures. Reductions are shown as negative figures	
(100,000)	-		Road Improvements - Macarthur Rd / River Rd Safety Improvements	Council will be undertaking extensive road, traffic and safety improvements at Macarthur Road. The funds are required to be revoted in order to deliver the package of works efficiently and reduce the impact to residents.
(40,000)	(140,000)		Road Improvements - Macarthur Rd Traffic Facilities	
			Section 94 Developer Contributions - Transfer from Reserve	
(120,000)	-		Bridge Renewal - Burragarang Road	There are delays in the delivery of bridge renewal at Burragarang Road. The delays are primarily due to design requirements from external consultants and as a result the funds are required to be revoted to 2015/16.
	(120,000)		Community Infrastructure Renewal Program Reserve - Transfer from Reserve	
(100,000)	-		Bridge Renewal - Macquarie Grove	There are delays in the delivery of bridge renewal at Macquarie Grove. The delays are primarily due to design requirements from external consultants and as a result the funds are required to be revoted to 2015/16.
	(100,000)		Community Infrastructure Renewal Program Reserve - Transfer from Reserve	
(80,000)	-		Drainage Improvements - Lake Annan GPT Installation	Council accepted the tender for the installation of a Gross Pollutant Trap at Lake Annan on 10 March 2015. There have been delays due to the delivery time required for materials, and funds are required to be revoted to 2015/16.
	(80,000)		General Fund Stormwater Reserve - Transfer from Reserve	
(50,000)	-		Camden Town Carpark	As part of the adoption of the Revised 2013/14 - 2016/17 Delivery Program in June 2014, Council endorsed the construction of a carpark in Camden. Council officers are currently considering all options for this site before the detailed design work commences. Funds are required to be revoted to 2015/16.
	(50,000)		Capital Works Reserve - Transfer from Reserve	
(50,000)	-		Road Improvements - CVW / Macarthur Road Intersection	There have been delays in delivering this project due to required traffic analysis and preparation of concept designs for the intersection. Funds allocated for utility adjustments will not be required until 2015/16.
	(50,000)		Section 94 Developer Contributions - Transfer from Reserve	
(12,200)	-		Technology Improvements - Library RFID System	The scanning system at Council's libraries is being replaced with a Radio Frequency Identification System in 2015/16. These funds are required to be revoted to complete the project.
	(12,200)		Revotes Reserve - Transfer from Reserve	
(4,774,963)	(4,774,963)	*	Total Revotes Identified for March Period	
(7,674,963)	(7,674,963)	*	Total Revotes Identified 2014/15	

Summary of Budget Review Variations Greater Than \$15,000
 March Review of the 2014/15 Budget

Change in Vote		Totals	Description	Comments
Expense	Income			
\$	\$	\$		
Note: INCOME - Increases are shown as positive figures. Reductions are shown as negative figures EXPENDITURE - Increases are shown as positive figures. Reductions are shown as negative figures				
Reconciliation to 'March Review of the 2014/15 Budget'				
2013/14 Carried Forward Working Funds Balance		1,000,000		
2014/15 Adopted Budget Surplus Available Working Funds 01/07/14		3,000,000		
Less: Minimum Desired Level		(1,000,000)		
Total Funds Available September Review		1,332,783	Total Available Working Funds as at 01/07/2014	
		(1,332,783)	Significant Budget Variations	
		-	Council Approved Variations	
		-	Budget Contra Variations	
		-	Budget Revotes (Carry-Overs)	
		-	Sub Total - September Review Variations	
December Review				
		361,403	Total Available Working Funds as at 30/09/2014	
		(361,403)	Proposed Budget Variations	
		-	Council Approved Variations	
		-	Budget Contra Variations	
		-	Budget Revotes (Carry-Overs)	
		-	Sub Total - December Review Variations	
March Review				
		1,404,873	Total Available Working Funds as at 31/12/2014	
		(12,000)	Significant Budget Variations	
		-	Council Approved Variations	
		-	Budget Contra Variations	
		-	Budget Revotes (Carry-Overs)	
		1,392,873	Sub Total - March Review Variations	
June Review				
		1,392,873	Total Available Working Funds as at 31/03/2015	
		-	Significant Budget Variations	
		-	Council Approved Variations	
		-	Budget Contra Variations	
		-	Budget Revotes (Carry-Overs)	
		-	Sub Total - June Review Variations	
2014/15 Budget Surplus		1,392,873	Total Available Working Funds as at 30/06/2015	

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Camden Council

Quarterly Budget Review Statement

For the period ending 31 March 2015

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Camden Council
Income & Expenses Budget Review StatementQuarterly Budget Review Statement
for the period 01/01/15 to 31/03/15Budget review for the quarter ended 31 March 2015
Income & Expenses Review

	Original Budget 2014/15	Approved Changes			Revised Budget 2014/15	Variations for this Mar Qtr	Notes	Projected Year End Result	
		Revotes	Other than by QBR	Sep QBR					Dec QBR
Operating Income									
Actively Managing Camden's Growth	10,995,900	-	-	1,146,100	4,362,723	16,504,723	3,560,590	1	20,065,313
Healthy Urban and Natural Environment	38,214,000	511,516	257,600	83,961	101,487	39,168,564	58,143	2	39,226,707
A Prosperous Economy	8,900	-	-	-	(800)	8,100	-	-	8,100
Effective and Sustainable Transport	10,191,100	-	615,500	153,727	(3,500)	10,956,827	28,894	3	10,985,721
An Enriched and Connected Community	7,399,700	20,000	287,875	33,098	5,072	7,745,745	(159,269)	4	7,586,476
Strong Local Leadership	43,648,600	21,111	-	312,063	229,477	44,211,251	1,244,430	5	45,455,681
	110,458,200	552,627	1,160,975	1,728,949	4,694,459	118,595,210	4,732,788		123,327,998
Operating Expenses									
Actively Managing Camden's Growth	8,780,400	195,886	-	(313,040)	23,146	8,686,392	31,407	6	8,717,799
Healthy Urban and Natural Environment	21,834,000	870,595	137,612	(118,190)	(1,535,435)	21,188,582	63,337	7	21,251,919
A Prosperous Economy	624,100	53,549	-	(5,356)	7,876	680,169	103,464	8	783,633
Effective and Sustainable Transport	15,990,900	93,779	-	(90,124)	1,581,283	17,575,838	(76,177)	9	17,499,661
An Enriched and Connected Community	11,480,700	59,022	12,000	70,802	(458,183)	11,164,341	40,961	10	11,205,302
Strong Local Leadership	17,782,100	491,044	-	408,642	1,616,747	20,298,533	122,501	11	20,421,124
	76,492,200	1,763,875	149,612	(47,266)	1,235,434	79,593,855	285,583		79,879,438
Net Operating Surplus / (Deficit)	33,966,000	(1,211,248)	1,011,363	1,776,215	3,459,025	39,001,355	4,447,205		43,448,560
Add:									
Non Cash Funded Depreciation	16,041,700	-	-	-	1,271,900	17,313,600	-		17,313,600
Funds from the Sale of Assets	206,200	327,500	-	-	-	533,700	-		533,700
Loan Borrowings	2,250,000	-	-	-	-	2,250,000	-		2,250,000
Transfer from Restricted Assets	27,476,400	15,376,979	473,909	888,557	(6,928,997)	37,286,848	(11,722,742)		25,564,106
	45,974,300	15,704,479	473,909	888,557	(5,657,097)	57,384,148	(11,722,742)		45,661,406
Less:									
Capital Purchases & Acquisitions	61,247,700	14,493,231	1,547,272	840,458	(7,094,993)	71,033,668	(6,443,193)		64,590,475
Borrowing Expense (Principal)	5,547,700	-	-	(24,238)	-	5,523,462	(2,980,800)		2,542,662
Transfer to Restricted Assets	13,144,900	-	-	1,848,552	4,846,921	19,840,373	2,136,456		21,976,829
	79,940,300	14,493,231	1,547,272	2,664,772	(2,248,072)	96,397,503	(7,287,537)		89,109,966
Net Budget Position Surplus / (Deficit)	-	-	(62,000)	-	50,000	(12,000)	12,000		-

This statement forms part of Council's Quarterly Budget Review Statement (QBR) for the quarter ended 31/03/2015 and should be read in conjunction with the total QBR report.

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Attachment 2

Camden Council
Income & Expenses Budget Review Statement

Quarterly Budget Review Statement
for the period 01/01/15 to 31/03/15

Budget review for the quarter ended 31 March 2015
Recommended changes to revised budget

Budget Variations being recommended include the following material items (Greater than \$15,000):

Notes	Movement	Description
1	3,500,390	Actively Managing Camden's Growth - Increase in Income This adjustment relates to an increase in income as a result of: developer contributions income (\$2,905M), additional development income as a result of ongoing housing development (\$413K) and additional Section 94 investment income due to a higher than expected investment balance (\$230K). A range of minor adjustments were also required as part of this review (\$5K).
2	58,143	Healthy Urban and Natural Environment - Increase in Income This increase is primarily due to additional domestic waste income due to ongoing housing development (\$43K). A range of minor adjustments were also required as part of this review (\$15K).
3	28,894	Effective and Sustainable Transport - Increase in Income This increase is primarily due to contribution income received for road rectification works (\$23K). A range of minor adjustments were also required as part of this review (\$6K).
4	(150,260)	An Enriched and Connected Community - Decrease in Income Adjustments to income relate to: grant funds for the construction of a new clubhouse at Narellan Park revised to 2015/16 (\$193K), an increase in library income (\$13K), and an increase in community facility hire income (\$13K). A range of minor adjustments were also required as part of this review (\$8K).
5	1,244,430	Strong Local Leadership - Increase in Income Adjustments to income relate to: additional rating income (\$829K), additional interest on investments (\$212K), additional interest on investments for the Department of Planning Interest free loan (\$59K), income recouped from legal matters (\$27K), an increase in dividend income (\$28K), additional income from the transfer of ELE from other Councils (\$23K), increase in public vehicle weight income (\$20K), increase in the work health and safety performance incentive (\$20K), and additional income from the Federal Government's paid parental leave scheme (\$14K). A number of minor adjustments have also been required which have increased revenue forecasts (\$14K).
6	31,407	Actively Managing Camden's Growth - Increase in Expense This increase primarily relates to additional expenditure for the review of the LEP/DCP (\$70K) and a developer contributions review (\$35K). There has also been an adjustment required for a decrease in staffing expenditure for new positions (\$41K), and a decrease in staffing expenditure due to changes in the swimming pool inspection legislation (\$37K). A range of minor expenditure adjustments were also required (\$4K).
7	63,337	Healthy Urban and Natural Environment - Increase in Expense This increase primarily relates to an increase in street cleansing services (\$49K), reduction in energy savings plan initiatives (\$37K), and an increase in expenditure in Domestic Waste legal expenditure (\$28K). There has also been an increase staffing expenditure (\$26K) and a range of minor expenditure increases were also required (\$1K).
8	103,434	A Prosperous Economy - Increase in Expense This increase relates to adjustments relating to the Camden Town Centre Initiatives and the Urban Design Framework required (\$100K). Other minor adjustments were also required at this review (\$3K).
8	(76,177)	Effective & Sustainable Transport - Decrease in Expense This increase relates to adjustments required to roads general maintenance expenditure (\$93K). Other minor adjustments were also required at this review (\$17K).
9	40,961	An Enriched & Connected Community - Increase in Expense This increase primarily relates to an increase in community event expenditure (\$15K), and adjustments to salaries and overheads (\$16K). A range of minor expenditure increases were also required (\$10K).
30	1,22,591	Strong Local Leadership - Increase in Expense Major budget variations include an increase in legal expenditure and specialist advice on legal matters (\$150K), work health safety initiatives (\$40K), and an increase in funding community engagement events (\$23K). There has been savings in staffing positions transferred to the VDF (\$59K), a reduction in corporate support projects (\$35K), and a decrease in divisional operational requirements (\$33K). Adjustments have also been required for payments under the Federal

Camden Council
Income & Expenses Budget Review Statement
Budget review for the quarter ended 31 March 2015
Recommended changes to revised budget

Quarterly Budget Review Statement
for the period 01/01/15 to 31/03/15

Budget Variations being recommended include the following material items (Greater than \$15,000):

Notes	Movement	Description
		Government's paid parental leave scheme (\$14K) and a range of minor expenditure increases were also required (\$51K).

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Attachment 2

ORD04

Attachment 2

Camden Council
Capital Budget Review StatementQuarterly Budget Review Statement
for the period 01/01/15 to 31/03/15

Budget review for the quarter ended 31 March 2015

Capital Expenditure Review

	Original Budget 2014/15	Approved Changes				Revised Budget 2014/15	Variations for this Mar Qtr	Notes	Projected Year End Result
		Revotes	Other than by QBRs	Sep QBRs	Dec QBRs				
Capital Expenditure									
New Assets (Council Delivery)									
Transport & Road Infrastructure	1,632,200	5,905,099	300,000	-	(1,006,593)	6,830,706	(1,087,274)	1	5,743,432
Community Facilities	2,239,400	580,304	150,000	-	-	2,969,704	(594,050)	2	2,375,654
Parks & Recreation	976,300	390,794	521,272	170,000	(22,928)	2,035,438	(608,100)	3	1,427,338
Stormwater & Drainage	4,226,300	2,300,000	20,000	75,000	(3,855,300)	2,756,000	(330,000)	4	2,426,000
Council Properties	4,801,100	2,084,678	20,000	450	(1,800,000)	5,106,228	(2,968,300)	5	2,137,928
Plant & Equipment	1,835,000	1,076,000	-	200,000	(410,000)	2,701,000	-	-	2,701,000
Other	1,100,400	45,400	-	24,000	-	1,169,800	(1,293)	-	1,168,507
New Assets (Works In Kind)									
Transport & Road Infrastructure	9,199,000	-	-	-	-	9,199,000	-	-	9,199,000
Recreation & Community Facilities	13,009,000	-	-	-	-	13,009,000	-	-	13,009,000
Stormwater & Drainage	15,811,000	-	-	-	-	15,811,000	-	-	15,811,000
Asset Renewal (Replacement)									
Transport & Road Infrastructure	4,113,000	988,535	536,000	281,827	(58,842)	5,860,520	(861,976)	6	4,998,544
Community Facilities	34,500	37,141	-	-	-	71,641	-	-	71,641
Parks & Recreation	523,200	5,400	-	-	7,000	535,600	-	-	535,600
Stormwater & Drainage	72,900	10,000	-	-	-	82,900	20,000	7	102,900
Council Properties	269,000	77,180	-	93,300	61,670	501,150	-	-	501,150
Plant & Equipment	766,000	915,500	-	-	-	1,681,500	-	-	1,681,500
Information Technology Upgrades	639,400	37,200	-	(4,119)	-	672,481	(12,200)	-	660,281
Other	-	40,000	-	-	-	40,000	-	-	40,000
Total Capital Expenditure	61,247,700	14,493,251	1,547,272	840,458	(7,094,993)	71,033,668	(6,443,193)		64,590,475
Capital Funding									
Rates & Other United Funding	5,298,000	-	70,000	190,602	35,140	5,593,742	(108,479)	-	5,485,263
Capital Grants & Contributions	409,100	21,111	921,136	112,719	12,000	1,476,066	(165,056)	-	1,311,010
Reserves:									
External Restrictions	10,186,600	9,764,015	200,000	370,450	(7,176,933)	13,344,132	(2,197,918)	-	11,146,214
Internal Restrictions	5,928,800	4,369,605	273,909	134,579	34,800	10,741,693	(3,071,740)	-	6,769,953
S94 Works in Kind Income (Non Cash)	38,019,000	-	-	-	-	38,019,000	-	-	38,019,000
New Loans	1,200,000	-	-	-	-	1,200,000	-	-	1,200,000
Receipts from Sale of Assets									
Plant & Equipment	206,200	327,500	-	-	-	533,700	-	-	533,700
Land & Buildings	-	-	-	-	-	-	-	-	-
Other Funding	-	11,000	82,227	32,108	-	125,335	-	-	125,335
Total Capital Funding	61,247,700	14,493,251	1,547,272	840,458	(7,094,993)	71,033,668	(6,443,193)		64,590,475
Net Capital Funding	-	-	-	-	-	-	-		-

Camden Council
Capital Budget Review Statement

Quarterly Budget Review Statement
for the period 01/01/15 to 31/03/15

Budget review for the quarter ended 31 December 2014
Recommended changes to revised budget

Budget Variations being recommended include the following material items (Greater than \$15,000):

Notes	Movement	Description
1	(1,087,274)	Transport & Road Infrastructure (New Assets) - Decrease in Expense This decrease relates to proposed revotes for Springs Road Realignment (\$1.166M), Merino Drive Roundabout (\$150K), Macarthur Road Safety and Traffic Improvements (\$140K), Design of Camden Town Carpark (\$50K) and CVW / Macarthur Road Intersection (\$50K). Additional funds from Section 94 Developer Contributions were required for the finalisation of the Spring Farm Link Road (\$436K). A range of minor adjustments were also required as part of this review (\$33K).
2	(594,050)	Community Facilities (New Assets) - Decrease in Expense Funds not required this year for the PCYC (\$287K) will be returned to the Section 94 Developer Contributions Reserve. Other adjustments include proposed revotes for the new clubhouse at Narellan Park (\$193K) and Mount Annan Leisure Centre Stage 2 (\$150K). Additional funds are required to complete the repairs to gas heater air units at the Mount Annan Leisure Centre (\$96K).
3	(608,100)	Parks & Recreation (New Assets) - Decrease in Expense This decrease relates to a proposed revote for the new Elderslie Park (\$450K). Other adjustments relate to funds being returned to Section 94 Developer Contributions Reserve for Elderslie Childrens Playgrounds not required this year (\$158K).
4	(330,000)	Stormwater & Drainage (New Assets) - Decrease in Expense This decrease relates to drainage improvement proposed revotes for Lake Annan Plan of Management (\$250K), and Lake Annan GPT Installation (\$80K).
5	(2,968,300)	Council Properties (New Assets) - Decrease in Expense This decrease relates to a proposed revote for the Central Administration Centre (\$3.012M). Other adjustments relate to Council building customer service renovations (\$44K).
6	(861,975)	Transport & Road Infrastructure (Asset Renewal) - Decrease in Expense This decrease relates to proposed revotes for Cobbitty Road Reconstruction (\$479K), Macarthur Road Reconstruction (\$172K), Burragorang Road Bridge Renewal (\$120K), and Macquarie Grove Bridge Renewal (\$100K). Savings were realised from material savings for bridge renewal works at Fairwater Drive (\$64K). Additional funds were required to be bought forward for design of Camden Town Centre staged works (\$50K) and a range of minor adjustments were also required as part of this review (\$24K).
7	20,000	Stormwater & Drainage (Asset Renewal) - Increase in Expense This increase in expense relates to additional expenditure required for drainage pipe / pit renewal on Council's stormwater drainage assets during the year (\$20K).

ORD04

Attachment 2

Camden Council
Cash & Investments Budget Review Statement

Quarterly Budget Review Statement
for the period 01/01/15 to 31/03/15

Projected Year End Cash Position ending 30 June 2015

Cash & Investments Review

	Original Budget	Approved Changes			Revised Budget	Variations for this Mar Qtr	Notes	Projected Year End Result
		Revotes	Other than by QBRs	Sep QBRs				
Externally Restricted								
Section 94 Developer Contributions	18,350,400	-	2,791,531	168,212	10,476,483	31,786,626	5,811,456	37,598,082
Infrastructure Loan (Lodges Road)	31,608	-	59,301	31,274	24,100	146,283	3,039,800	3,186,083
Domestic Waste Management	3,118,400	-	57,591	102,420	1,080,450	4,358,861	26,792	4,385,653
Specific Purpose Grants	-	-	183,202	(183,202)	-	-	-	-
Stormwater Management Levy	-	-	86,848	858	-	87,716	83,283	170,999
Other Restricted Contributions	50,600	-	161,277	-	(55,230)	156,647	(36,762)	119,885
Total Externally Restricted	21,551,008	-	3,339,750	119,572	11,525,803	36,536,133	8,924,569	45,460,702
Internally Restricted								
Employee Leave Entitlements	2,426,445	-	(310,673)	(225,091)	(74,142)	1,816,539	(42,564)	1,773,975
Expenditure Revotes	-	-	-	-	-	-	663,463	663,463
Stormwater Works (General Fund)	97,800	-	213,974	(75,000)	-	236,774	248,000	484,774
Capital Works Reserve*	1,250,800	-	304,033	158,783	311,403	2,025,019	50,000	2,075,019
Central Administration Building	601,000	-	1,825,328	600,000	(80,000)	2,946,328	312,300	3,258,628
Camden Town Centre Improvements	994,500	-	-	-	(54,800)	939,700	(50,000)	889,700
Asset Renewal Reserve	472,388	-	950,000	-	-	1,422,388	-	1,422,388
Technology Improvements Reserve	100,000	-	400,000	(10,000)	-	490,000	-	490,000
Infrastructure Loan - Repayment Fund	-	-	-	-	-	-	2,156,300	2,156,300
Water Savings Action Plan	65,697	-	-	-	-	65,697	-	65,697
Cemetery Improvements	138,988	-	28,474	(3,800)	-	163,662	-	163,662
Section 355 Management Committees	280,948	-	88,597	-	-	369,545	-	369,545
Camden Carparking	120,578	-	-	-	-	120,578	-	120,578
Risk Management	242,599	-	-	-	-	242,599	-	242,599
Work Health & Safety Reserve	-	-	-	50,000	-	50,000	(48,500)	1,500
Working Funds Surplus	153,500	-	112,000	400,000	145,100	810,600	127,700	938,300
Plant Replacement Reserve	920,300	-	422,868	-	-	1,343,168	-	1,343,168
Technology Support Reserve	150,277	-	(127,994)	-	(14,660)	7,623	-	7,623
Commercial Waste Management	1,173,303	-	9,813	220	(4,986)	1,178,350	-	1,178,350
Council Elections	147,600	-	-	-	-	147,600	-	147,600
2014-2019 CIRP Reserve	2,439,300	-	53,221	(68,079)	20,000	2,444,442	227,063	2,671,505
Family Day Care Reserve	10,600	-	65,408	13,390	2,200	91,598	(2,006)	89,592
Public Appeals Reserve	35,974	-	-	-	-	35,974	-	35,974
Engineering Deposits	170,835	-	7,151	-	-	177,986	-	177,986
Total Internally Restricted	11,993,432	-	4,042,200	840,423	250,115	17,126,170	3,641,756	20,767,926
Unrestricted (i.e. available after the above Restrictions)	4,203,560	-	-	-	-	4,203,560	1,392,873	5,596,433
Total Cash & Investments	37,748,000	-	7,381,950	959,995	11,775,918	57,865,863	13,959,198	71,825,061

* The uncommitted balance of the Capital Works Reserve is \$1,211,169

Cash & Investments Statement

Investments have been invested in accordance with Council's Investment Policy.

The Cash at Bank amount for this period has been reconciled to Council's physical Bank Statements. The date of completion of this bank reconciliation is 31/03/2015.

Camden Council
Cash & Investments Budget Review Statement

Quarterly Budget Review Statement
for the period 01/01/15 to 31/03/15

Budget review for the quarter ended 31 March 2015
Recommended changes to revised budget

Budget Variations being recommended include the following material items (Greater than \$15,000):

Notes	Movement	Description
1	5,011,450	Section 94 Developer Contributions - Increase in Transfer to Reserve The balance of Council's Section 94 reserves has increased primarily as a result of an increase in projected revenue due to the receipt of a number of large cash payments for developments in growth precincts (\$2.9M) and additional interest on investments (\$238K). There has also been a decrease in projected expenditure due to the proposed revote of a number of projects; Springs Rd Realignment (\$1.2M), Elderslie Park (\$450K), Merino Dr Roundabout (\$150K), MALC Stage 2 (\$150K), Macarthur Road Improvements (\$140K), and CVW / Macarthur Road Intersection (\$50K). Funds have also been returned to the Section 94 Developer Contributions Reserve which are no longer required relating to the repayment of the DOP interest free loan (\$944K), PCYC (\$207K), Elderslie Playgrounds (\$158K). Additional funds from reserve were required for the Spring Farm Link Road (\$436K) and other minor adjustments (\$20K).
2	3,039,800	Infrastructure Loan (Lodges Road) - Increase in Transfer to Reserve The reserve balance has increased due to the repayment of the interest free loan no longer required (\$2.98M), and additional investment income (\$59K) which under the funding conditions of the interest free loan, must be restricted for the purpose of the project.
3	26,792	Domestic Waste Management - Increase in Transfer to Reserve The balance of Council's waste management reserve has increased due to additional operational income as a result of ongoing housing development in new release areas (\$15K) and additional investment income (\$12K).
4	83,283	Stormwater Management Levy - Decrease in Transfer from Reserve The reserve balance has increased as a result of a proposed revote for the Lake Annan Plan of Management (\$82K), and other minor adjustments (\$1K).
5	(36,762)	Other Restricted Contributions - Increase in Transfer from Reserve The reserve balance has decreased due to the use of funds received from the Department of Planning for rezoning studies in the south west growth area for strategic planning LEP / DCP reviews (\$338K) and other minor adjustments (\$4K).
6	(42,564)	Employee Leave Entitlements - Increase in Transfer from Reserve This decrease in the Employee Leave Entitlements Reserve reflects payments made to employees upon resignation, retirement or whilst on maternity leave (\$61K). Payments made to employees upon retirement, resignation or whilst on extended leave are funded from Council's ELE Reserve. Transfers to other Council's are funded from the reserve, and payments received are restricted to the reserve. The net effect of these transfers is \$18K.
7	865,465	Expenditure Revotes - Decrease in Transfer from Reserve The reserve balance has increased as a result of proposed revotes for Cobbitty Road reconstruction (\$479K), Macarthur Road reconstruction (\$172K), and Library Systems (\$12K).
8	248,000	Stormwater Works (General Fund) - Decrease in Transfer from Reserve The reserve balance has increased as a result of proposed revotes for the Lake Annan Plan of Management (\$168K), and Lake Annan GPT Installation (\$80K).
9	50,000	Capital Works - Decrease in Transfer from Reserve The reserve balance has increased as a result of a proposed revote for the Camden Town Carpark (\$50K).
10	312,300	Central Administration Building - Decrease in Transfer from Reserve The reserve balance has increased as a result of a proposed revote for the Central Administration Building (\$3.012M). This also reflects the adopted funding package for the Central Administration Centre as adopted by Council (\$2.7M).
11	(50,000)	Town Centre Improvements - Increase in Transfer from Reserve Funding has been brought forward into the 2014/15 budget to allow for additional design works to commence on the Town Centre Upgrade stage 1 works package (\$30K).
12	2,156,300	Infrastructure Loan Repayment - Decrease in Transfer from Reserve The reserve balance has increased as a result of the DOP loan repayment funds no longer required to be transferred (\$2.7M) to the Administration Building Reserve. The annual loan repayment has been increased to be funded from this reserve (\$544K).

ORD04

Camden Council
Cash & Investments Budget Review Statement

Quarterly Budget Review Statement
for the period 01/01/15 to 31/03/15

Budget review for the quarter ended 31 March 2015
Recommended changes to revised budget

Budget Variations being recommended include the following material items (Greater than \$15,000):

Notes	Movement	Description
13	(48,500)	Work Health and Safety - Increase in Transfer from Reserve The reserve balance has decreased to fund new priority projects of asbestos identification (\$30K), defibrillators (\$12K), and ergonomic assessments (\$8K).
14	127,700	Working Funds Surplus - Increase in Transfer to Reserve This transfer is required to fund the new customer service centre positions (\$127K). This transfer is required to ensure that the employment of these positions has a nil impact on the current 2015/16 budget result.
15	227,063	Community Infrastructure Renewal Program - Decrease in Transfer from Reserve The reserve balance has increased due to the proposed revoke of Burragorang Rd bridge renewal (\$120K), and Macquarie Grove bridge renewal (\$100K). Other minor adjustments to the program are required (\$7K).

Attachment 2

Camden Council
Contracts Budget Review Statement

Quarterly Budget Review Statement
 for the period 01/01/15 to 31/03/15

Budget review for the quarter ended 31 March 2015
Contracts Budget Review (Greater than \$50,000)

Contractor	Contract detail & purpose	Contract Value	Start Date	Budgeted (Y/N)
Facility Design Group	Design - MAIC Stage 2 Existing High Voltage and Transmission Power	510,450	Mar-15	Y
Athassel Civic Pty Ltd	Construction CDS Unit - GPT Installation Lake Annan	361,896	Mar-15	Y
PMS	Visual Defects and Road Pavement Asset Data Collection	76,275	Mar-15	Y
J Wyndham Prince	Design - CVW / Macarthur Road Intersection	71,926	Feb-15	Y

1. Contracts listed are those entered into through a tender process during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
2. Contracts for employment are not included in this list.

ORD04

Camden Council
Consultancy & Legal Expenses Budget Review Statement

Quarterly Budget Review Statement
 for the period 01/01/15 to 31/03/15

Budget review for the quarter ended 31 March 2015
Consultancy & Legal Expenses Overview

Expense	YTD Expense	Budgeted (Y/N)
Consultancies	532,681	Y
Legal Fees	655,805	Y

Definition of a consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

Comments

Council has engaged specialist consultants to assist in the planning and design of the new central administration building and investigate the options available for the upgrade of the Camden Town Centre. Council has also required specialist advice regarding a number of strategic property acquisitions, governance and development matters. Costs associated with these matters have been included in the expenditure totals above.

Attachment 2

Camden Council
Key Performance Indicators Budget Review Statement

Quarterly Budget Review Statement
for the period 01/01/15 to 31/03/15

Budget review for the quarter ended 31 March 2015

(\$000's)	Current Projection		Original Budget 14/15	Actuals Prior Periods	
	Amounts 14/15	Indicator 14/15		13/14	12/13

1. Operating Performance

Operating Revenue (excl. Capital) - Operating Expenses	76,821	-9.35%	-13.08%	-19.20%	-10.94%
Operating Revenue (excl. Capital Grants & Contributions)	72,958				

What is Being Measured?

Council's ability to contain operating expenditure within operating revenue.



2. Own Source Operating Revenue

Operating Revenue (excl. all Grants & Contributions)	66,525	53.94%	55.91%	50.74%	45.24%
Total Operating Revenue	123,328				

What is Being Measured?

This ratio measures the degree of reliance on external funding sources such as operating grants and contributions.

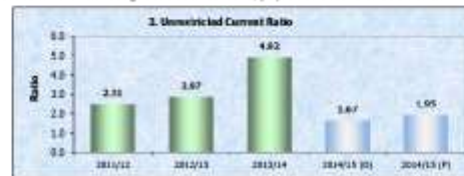


3. Unrestricted Current Ratio

Current Assets less All External Restrictions	24,971	1.95	1.67	4.92	2.87
Current Liabilities less Specific Purpose Liabilities	12,816				

What is Being Measured?

The ability to meet short term financial obligations such as loans, payroll and leave entitlements.



Camden Council
Key Performance Indicators Budget Review Statement

Quarterly Budget Review Statement
for the period 01/01/15 to 31/03/15

Budget review for the quarter ended 31 March 2015

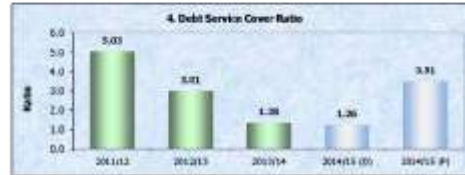
(£000's)	Current Projection Amounts 14/15	Indicator 14/15	Original Budget 14/15	Actuals Prior Periods 13/14	12/13
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4. Debt Service Cover Ratio

Operating Result before EBITDA	11,116	3.51	1.26	1.38	3.01
Principal Repayments + Interest Costs	3,166				

What is Being Measured?

The availability of operating cash to service debt including interest and principal repayments.

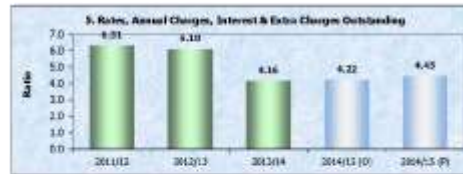


5. Rates, Annual Charges, Interest & Extra Charges Outstanding

Rates, Annual and Extra Charges Outstanding	7,055	4.45	4.22	4.16	6.10
Rates, Annual and Extra Charges Collectible	46,392				

What is Being Measured?

To assess the impact of uncollected rate and charges on Council's liquidity.

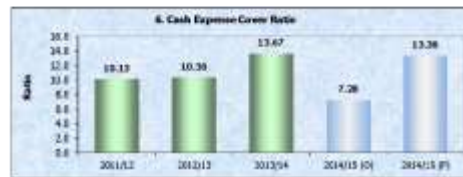


6. Cash Expense Cover Ratio

Current Year's Cash & Cash Equivalents (incl. Term Deposits)	70,432	13.36	7.28	13.67	10.36
Operating & Financing Activities Cash Flow Payments	63,253				

What is Being Measured?

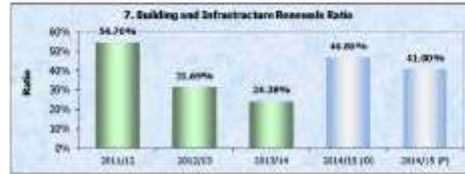
This ratio indicates the number of months Council can continue to pay for its immediate expenses without additional cash inflow.



Camden Council
Key Performance Indicators Budget Review Statement
 Quarterly Budget Review Statement
 for the period 01/01/15 to 31/03/15
 Budget review for the quarter ended 31 March 2015

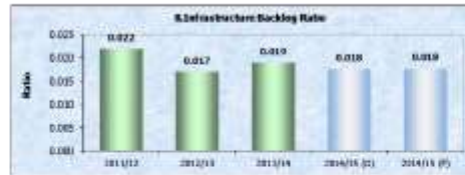
(\$000's)	Current Projection		Original Budget 14/15	Actuals Prior Periods	
	Amounts 14/15	Indicator 14/15		13/14	12/13
7. Building and Infrastructure Renewals Ratio					
Asset Renewals (Building & Infrastructure)	5,673	41.00%	46.86%	24.38%	31.60%
Depreciation, Amortisation & Impairment	13,843				

What is Being Measured?
 The rate at which assets are being renewed relative to the rate at which they are depreciating.



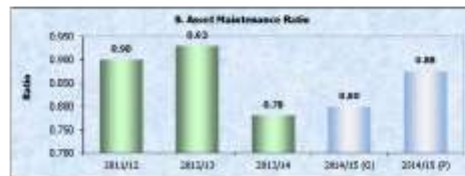
8. Infrastructure Backlog Ratio					
Estimated Cost to Bring Assets to a Satisfactory Standard	14,926	0.018	0.018	0.019	0.017
Total Value of Infrastructure, Building & Other Assets	840,317				

What is Being Measured?
 This ratio shows what proportion the backlog is compared the total value of Council's infrastructure



9. Asset Maintenance Ratio					
Actual Asset Maintenance	3,933	0.90	0.90	0.78	0.93
Required Asset Maintenance	4,493				

What is Being Measured?
 Compares the actual spend on asset maintenance vs what is required to be spent on asset maintenance.



ORD04

Camden Council
Key Performance Indicators Budget Review Statement

Quarterly Budget Review Statement
for the period 01/01/15 to 31/03/15

Budget review for the quarter ended 31 March 2015

(\$000's)	Current Projection		Original Budget 14/15	Actuals Prior Periods	
	Amounts 14/15	Indicator 14/15		13/14	12/13
10. Capital Expenditure Ratio					
Annual Capital Expenditure:	64,550	3.73	3.82	2.70	4.35
Annual Depreciation:	17,314				

What is Being Measured?

To assess what extent Council is expanding its asset base through capital expenditure on both new assets and replacement / renewal of existing assets.



Attachment 2

2013/14 - 2016/17 Revised Delivery Program - List of Unfunded Projects & Services

As at 31 March 2015

LOCAL SERVICE	KEY SUPPORT STRATEGY	PROJECT DESCRIPTION	REG/ROM REC	CURRENT ESTIMATE	RESPONSIBILITY CENTRE	INCLUDED IN LTP
Development Control	Workforce Planning	Development - Additional Staff Member	Y	\$54,300	Development	Y
Development Control Total				\$54,300		
Heritage Protection	Operational Increase	Heritage Week	Y	\$5,000	Strategic Planning	N
Heritage Protection	Operational Increase	Heritage Grants Scheme	Y	\$30,000	Strategic Planning	N
Heritage Protection	Operational Increase	Heritage Management Plans (council owned properties)	N	\$60,000	Strategic Planning	N
Heritage Protection	Operational Increase	Heritage Study Review	N	\$80,000	Strategic Planning	N
Heritage Protection	Operational Increase	Aboriginal Heritage Study	N	\$150,000	Strategic Planning	N
Heritage Protection	Workforce Planning	Strategic Planning - Additional Staff Member	Y	\$102,500	Strategic Planning	Y
Heritage Protection Total				\$417,500		
Urban & Rural Planning	Operational Increase	Rural Lands Review	N	\$40,000	Strategic Planning	N
Urban & Rural Planning	Operational Increase	Scenic and Cultural Landscape Study	N	\$50,000	Strategic Planning	N
Urban & Rural Planning	Workforce Planning	Capital Works - Additional Staff Member	Y	\$118,600	Capital Works	Y
Urban & Rural Planning	Workforce Planning	Strategic Planning - Additional Staff Member	Y	\$66,300	Strategic Planning	Y
Urban & Rural Planning	Workforce Planning	Strategic Planning - Additional Staff Member	Y	\$102,500	Strategic Planning	Y
Urban & Rural Planning	Operational Increase	Planning Reform Implementation	N	\$50,000	Strategic Planning	N
Urban & Rural Planning Total				\$427,800		
Waste Services	Capital Upgrades	Depot Expansion (Additional Staff Accommodation)	N	\$1,415,000	Environment & Health	N
Waste Services	Workforce Planning	Environment & Health - Additional Staff Member	Y	\$91,600	Environment & Health	Y
Waste Services	Workforce Planning	Environment & Health - Additional Staff Member	Y	\$65,500	Environment & Health	Y
Waste Services	Workforce Planning	Environment & Health - Additional Staff Member	Y	\$65,500	Environment & Health	Y
Waste Services Total				\$1,637,600		
Regulating the Use of Public Areas	Workforce Planning	Environment & Health - Additional Staff Member	Y	\$84,600	Environment & Health	Y
Regulating the Use of Public Areas	Capital Upgrades	Digital Infringement Devices	N	\$45,000	Environment & Health	N
Regulating the Use of Public Areas	Workforce Planning	Environment & Health - Additional Staff Member	Y	\$84,600	Environment & Health	Y
Regulating the Use of Public Areas Total				\$214,200		
Public Health	Workforce Planning	Environment & Health - Additional Staff Member	Y	\$102,800	Environment & Health	Y
Public Health Total				\$102,800		
Protection of the Natural Environment	Operational Increase	Drainage Infrastructure - Additional Maintenance Request	Y	\$115,000	Asset Management	N
Protection of the Natural Environment	Operational Increase	Fauna Management - Control of non companion feral animals	Y	\$5,000	Asset Management	N
Protection of the Natural Environment	Workforce Planning	Environment & Health - Additional Staff Member	Y	\$102,800	Environment & Health	Y
Protection of the Natural Environment	Workforce Planning	ESD - Additional Staff Member	Y	\$107,200	ESD	Y
Protection of the Natural Environment	Workforce Planning	ESD - Additional Staff Member	Y	\$102,800	ESD	Y
Protection of the Natural Environment	Capital Upgrades	Camden Residential Area - Stormwater Drainage Upgrade	Y	\$100,000	ESD	N
Protection of the Natural Environment	Capital Upgrades	Camden South - Stormwater Drainage Upgrade	Y	\$100,000	ESD	N
Protection of the Natural Environment	Capital Upgrades	Mannix Avenue - Stormwater Channel Improvements (design)	N	\$50,000	ESD	N
Protection of the Natural Environment	Capital Upgrades	Matthew Reserve Drainage Improvements	N	\$30,000	ESD	N
Protection of the Natural Environment	Capital Upgrades	Wilson Crescent Drainage Improvements	N	\$15,000	ESD	N
Protection of the Natural Environment	Operational Increase	Flood Plain Committee reviews and meeting with external bodies	Y	\$2,000	ESD	N
Protection of the Natural Environment	Capital Upgrades	Byron Rd/Rickard Rd Intersection Drainage Improvements	N	\$90,000	ESD	N
Protection of the Natural Environment	Operational Increase	Manage Australian White Ibis population within the LGA	Y	\$8,000	ESD	N
Protection of the Natural Environment	Operational Increase	Narellan Creek/Nepean River Flood Risk Management Study	N	\$200,000	ESD	N
Protection of the Natural Environment	Operational Increase	ESD - Conferences/Training	Y	\$5,000	ESD	N
Protection of the Natural Environment	Operational Increase	Environmental Awareness and Education activities	Y	\$50,000	ESD	N
Protection of the Natural Environment	Capital Upgrades	Harrington Park Lake 3a Spillway and Augmentation	N	\$150,000	ESD	N
Protection of the Natural Environment	Capital Upgrades	Harrington Park Flood Mitigation Design	N	\$100,000	ESD	N
Protection of the Natural Environment	Capital Upgrades	Harrington Park 3C Vane GPT	N	\$50,000	Capital Works	N
Protection of the Natural Environment	Capital Upgrades	Carrara Hill Flood Mitigation Works	Y	\$200,000	ESD	N
Protection of the Natural Environment	Capital Upgrades	Mount Annan Flood Mitigation Works	Y	\$200,000	ESD	N
Protection of the Natural Environment	Capital Upgrades	Elderslie Flood Mitigation Works	Y	\$100,000	ESD	N
Protection of the Natural Environment	Workforce Planning	Asset Management - Additional Staff Member	Y	\$111,800	Asset Management	Y
Protection of the Natural Environment	Workforce Planning	Asset Management - Additional Staff Member	Y	\$52,100	Asset Management	Y
Protection of the Natural Environment	Workforce Planning	ESD - Additional Staff Member	Y	\$91,600	ESD	Y
Protection of the Natural Environment	Workforce Planning	ESD - Additional Staff Member	Y	\$62,600	ESD	Y
Protection of the Natural Environment	Capital Upgrades	Mannix Ave - Stormwater Channel Improvements (construction)	N	\$350,000	ESD	N
Protection of the Natural Environment	Capital Upgrades	Harrington Park Flood Mitigation Construction	N	\$900,000	ESD	N
Protection of the Natural Environment	Capital Upgrades	Churchill Reserve Narellan Vale Gross Pollutant Traps	N	\$150,000	ESD	N
Protection of the Natural Environment	Workforce Planning	Asset Management - Additional Staff Member	Y	\$52,100	Asset Management	Y
Protection of the Natural Environment Total				\$5,671,300		
Parks & Playgrounds	Workforce Planning	Asset Management - Additional Staff Member	Y	\$52,100	Asset Management	Y
Parks & Playgrounds	Asset Management	Parks & Reserves - Asset Renewal	Y	\$29,000	Asset Management	N
Parks & Playgrounds	Operational Increase	Parks & Reserves - Additional Maintenance Request	Y	\$178,300	Asset Management	N

ORD04

Attachment 3

2013/14 - 2016/17 Revised Delivery Program - List of Unfunded Projects & Services

As at 31 March 2015

LOCAL SERVICE	KEY SUPPORT STRATEGY	PROJECT DESCRIPTION	REC/ ROM REC	CURRENT ESTIMATE	RESPONSIBILITY CENTRE	INCLUDED IN LTP
Parks & Playgrounds	Workforce Planning	Asset Management - Additional Staff Member	Y	\$52,300	Asset Management	Y
Parks & Playgrounds	Workforce Planning	Asset Management - Additional Staff Member	Y	\$52,300	Asset Management	Y
Parks & Playgrounds	Workforce Planning	Asset Management - Additional Staff Member	Y	\$52,300	Asset Management	Y
Parks & Playgrounds	Workforce Planning	Asset Management - Additional Staff Member	Y	\$52,300	Asset Management	Y
Parks & Playgrounds	Workforce Planning	Asset Management - Additional Staff Member	Y	\$107,200	Asset Management	Y
Parks & Playgrounds	Capital Upgrades	Parks & Gardens - Vehicle & Plant for New Team	N	\$110,000	Asset Management	N
Parks & Playgrounds	Operational Increase	Parks & Gardens - Vehicle & Plant for New Team (Running Costs)	Y	\$58,000	Asset Management	N
Parks & Playgrounds	Capital Upgrades	Parks & Gardens - Vehicle & Plant for New Team	N	\$110,000	Asset Management	N
Parks & Playgrounds	Operational Increase	Parks & Gardens - Vehicle & Plant for New Team (Running Costs)	Y	\$58,000	Asset Management	N
Parks & Playgrounds Total				\$14,989,500		
Environmental Activities	Workforce Planning	ESD - Additional Staff Member	Y	\$87,200	ESD	Y
Environmental Activities	Workforce Planning	ESD - Additional Staff Member	Y	\$87,000	ESD	Y
Environmental Activities	Capital Upgrades	Installation of ECOMs in Council buildings	N	\$180,000	Asset Management	N
Environmental Activities Total				\$354,200		
Appearance of Public Areas	Operational Increase	Street Tree Planting Program - Candee to Narellan	N	\$25,000	Asset Management	N
Appearance of Public Areas	Operational Increase	Increase in Street Sweeping Budget	Y	\$55,000	Asset Management	N
Appearance of Public Areas	Workforce Planning	ESD - Additional Staff Member	Y	\$37,000	ESD	Y
Appearance of Public Areas	Operational Increase	Priority Tree Removal - Program Continuation	Y	\$80,000	ESD	N
Appearance of Public Areas	Capital Upgrades	New Trolleys at Heapean Showway	N	\$410,000	Capital Works	N
Appearance of Public Areas Total				\$597,000		
Economic Development	Workforce Planning	Strategic Planning - Additional Staff Member	Y	\$182,500	Strategic Planning	Y
Economic Development Total				\$182,500		
Tourism	Capital Upgrades	Council contribution to Regional VIC	N	\$1,250,000	Employee & Customer Service	N
Tourism	Operational Increase	Council contribution to Regional VIC - recurrent operations	Y	\$875,000	Employee & Customer Service	N
Tourism Total				\$2,125,000		
Management of Significant Places	Capital Upgrades	Camden Town Centre Strategy - Primary Street Upgrades	N	\$4,481,000	Capital Works	N
Management of Significant Places	Capital Upgrades	Camden Town Centre Strategy - Footpath Widening	N	\$570,000	Capital Works	N
Management of Significant Places	Capital Upgrades	Camden Town Centre Strategy - Secondary Street Upgrades	N	\$3,990,000	Capital Works	N
Management of Significant Places Total				\$8,981,000		
Transport Options	Capital Upgrades	Old Hume Highway - footpath links to bus stops	N	\$50,000	ESD	N
Transport Options	Capital Upgrades	Cobbitty Road - Footpath construction and pedestrian refuge	N	\$80,000	ESD	N
Transport Options	Capital Upgrades	Coghill Street - footpath at primary school with culvert crossing	N	\$30,000	ESD	N
Transport Options	Capital Upgrades	Cawdor Road - Cycleway Extension	N	\$800,000	ESD	N
Transport Options	Workforce Planning	ESD - Additional Staff Member	Y	\$118,800	ESD	Y
Transport Options	Capital Upgrades	Narellan Road Bus Shelter and footpath to Walling Drive Lighting Im	N	\$50,000	ESD	N
Transport Options	Capital Upgrades	Wieromã Rd (Ellis Lane to Smalls Road) - path construction	N	\$330,000	ESD	N
Transport Options	Capital Upgrades	Remembrance Drive/Elizabeth Macarthur Avenue Traffic Signals	N	\$600,000	ESD	N
Transport Options	Capital Upgrades	Camden to Narellan Cycleway Extension	N	\$200,000	ESD	N
Transport Options	Capital Upgrades	Hwyter Reserve to Ron Dine Reserve - Cycleway	N	\$300,000	ESD	N
Transport Options	Workforce Planning	ESD - Additional Staff Member	Y	\$82,800	ESD	Y
Transport Options	Capital Upgrades	Pedestrian footbridge at Macquarie Grove Bridge	N	\$1,000,000	ESD	N
Transport Options Total				\$5,161,200		
Road Safety	Workforce Planning	ESD - Additional Staff Member	Y	\$118,000	ESD	Y
Road Safety	Capital Upgrades	(CARES) Facility - site selection and design	N	\$25,000	ESD	N
Road Safety	Capital Upgrades	Community and Road Education Scheme (CARES) Facility	N	\$250,000	ESD	N
Road Safety	Workforce Planning	ESD - Additional Staff Member	Y	\$82,800	ESD	Y
Road Safety Total				\$476,200		
Local Traffic Management	Workforce Planning	ESD - Additional Staff Member	Y	\$118,800	ESD	Y
Local Traffic Management	Operational Increase	Unplanned Traffic Complaints & Management Allocation	Y	\$51,500	ESD	N
Local Traffic Management	Operational Increase	Traffic Modelling - Annual Program Allocation Increase	Y	\$30,000	ESD	N
Local Traffic Management	Capital Upgrades	Graham Hill Road/Camden Valley Way right turn bays - design	N	\$50,000	ESD	N
Local Traffic Management	Capital Upgrades	Remembrance Dr/Elizabeth Mac Ave - Traffic Signals design	N	\$50,000	ESD	N
Local Traffic Management	Capital Upgrades	Town Centre Traffic Management	N	\$110,000	ESD	N
Local Traffic Management	Capital Upgrades	Chellaston Street - Single Street Light Installation	N	\$25,000	ESD	N
Local Traffic Management	Operational Increase	Council Carparks Entry signs Camden / Narellan	N	\$30,000	ESD	N
Local Traffic Management	Workforce Planning	ESD - Additional Staff Member	Y	\$82,800	ESD	Y
Local Traffic Management Total				\$547,700		
Construction & Maintenance of Infrastructure	Asset Management	Roads Infrastructure - Asset Renewal	Y	\$225,200	Asset Management	N
Construction & Maintenance of Infrastructure	Workforce Planning	Asset Management - Additional Staff Member	Y	\$111,800	Asset Management	Y
Construction & Maintenance of Infrastructure	Capital Upgrades	Vehicle for Quick Response Team	N	\$30,000	Asset Management	N

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2013/14 - 2016/17 Revised Delivery Program - List of Unfunded Projects & Services

As at 31 March 2015

LOCAL SERVICE	KEY SUPPORT STRATEGY	PROJECT DESCRIPTION	REC/ NON REC	CURRENT ESTIMATE	RESPONSIBILITY CENTRE	INCLUDED IN LTFP
Construction & Maintenance of Infrastructure	Operational Increase	Vehicle for Quick Response Team (running costs)	Y	\$11,000	Asset Management	N
Construction & Maintenance of Infrastructure	Asset Management	Road Construction Program 2014/15 Cobbitty Road - Stage 2	N	\$172,800	Asset Management	N
Construction & Maintenance of Infrastructure	Asset Management	Road Construction Program 2014/15 Cowper Drive	N	\$81,500	Asset Management	N
Construction & Maintenance of Infrastructure	Asset Management	Road Construction Program 2014/15 O'Dea Road	N	\$13,500	Asset Management	N
Construction & Maintenance of Infrastructure	Asset Management	Road Construction Program 2014/15 Alma Road	N	\$237,400	Asset Management	N
Construction & Maintenance of Infrastructure	Asset Management	Road Construction Program 2014/15 Springfield Road	N	\$227,300	Asset Management	N
Construction & Maintenance of Infrastructure	Asset Management	Road Construction Program 2014/15 Macarthur Road	N	\$145,200	Asset Management	N
Construction & Maintenance of Infrastructure	Asset Management	Road Construction Program 2014/15 Fairwater Drive	N	\$2,800	Asset Management	N
Construction & Maintenance of Infrastructure	Asset Management	Road Construction Program 2014/15 Lodgea Road	N	\$4,700	Asset Management	N
Construction & Maintenance of Infrastructure	Asset Management	Road Construction Program 2014/15 Kiriham Street	N	\$4,500	Asset Management	N
Construction & Maintenance of Infrastructure	Asset Management	Road Construction Program 2014/15 Hartley Drive	N	\$5,400	Asset Management	N
Construction & Maintenance of Infrastructure	Asset Management	Road Construction Program 2014/15 Hartley Roundabout	N	\$14,500	Asset Management	N
Construction & Maintenance of Infrastructure	Asset Management	2014/15 Road Construction Program - increase in disposal costs	N	\$880,400	Asset Management	N
Construction & Maintenance of Infrastructure	Asset Management	Road Sealing Program 2014/15 Liquidambar Drive	N	\$2,800	Asset Management	N
Construction & Maintenance of Infrastructure	Asset Management	Road Sealing Program 2014/15 Macarthur Road	N	\$3,200	Asset Management	N
Construction & Maintenance of Infrastructure	Asset Management	Road Sealing Program 2014/15 Springfield Road - seg 1	N	\$19,000	Asset Management	N
Construction & Maintenance of Infrastructure	Asset Management	Road Sealing Program 2014/15 Springfield Road - seg 3	N	\$13,500	Asset Management	N
Construction & Maintenance of Infrastructure	Asset Management	Road Sealing Program 2014/15 Morgan Road	N	\$1,800	Asset Management	N
Construction & Maintenance of Infrastructure	Asset Management	Road Sealing Program 2014/15 Spring Hill Circuit	N	\$3,200	Asset Management	N
Construction & Maintenance of Infrastructure	Asset Management	2014/15 Road Sealing Program - increase in disposal costs	N	\$43,200	Asset Management	N
Construction & Maintenance of Infrastructure	Operational Increase	Road Maintenance shoulder grading/generated waste	Y	\$74,000	Asset Management	N
Construction & Maintenance of Infrastructure	Operational Increase	Drainage maintenance - open drain cleaning rural and urban	Y	\$76,000	Asset Management	N
Construction & Maintenance of Infrastructure	Capital Upgrades	2 x Variable Message Sign (VMS)	N	\$50,000	Asset Management	N
Construction & Maintenance of Infrastructure	Capital Upgrades	Camden Bypass Wall Repairs - Wattle Green P1 Section	N	\$55,000	Asset Management	N
Construction & Maintenance of Infrastructure	Capital Upgrades	Murray Street Camden - Kerb Blister and Access Ramp	N	\$20,000	Asset Management	N
Construction & Maintenance of Infrastructure	Operational Increase	Roads Infrastructure - Additional Maintenance Request	Y	\$206,000	Asset Management	N
Construction & Maintenance of Infrastructure	Operational Increase	Illegally Dumped Roadside Rubbish Removal	Y	\$70,000	Asset Management	N
Construction & Maintenance of Infrastructure	Capital Upgrades	Design of road improvements to Dunn Road	N	\$250,000	Capital Works	N
Construction & Maintenance of Infrastructure	Capital Upgrades	Reconstruction of Turner Rd (Camden Valley Way to Dunn Rd)	N	\$1,000,000	Capital Works	N
Construction & Maintenance of Infrastructure	Capital Upgrades	Reconstruction of Turner Road to Dunn Road and creek	N	\$1,305,000	Capital Works	N
Construction & Maintenance of Infrastructure	Capital Upgrades	Intersection Upgrade - Cobbitty Road and Cut Hill Road	N	\$200,000	ESD	N
Construction & Maintenance of Infrastructure	Capital Upgrades	14 additional car parking bays Harrington Park Public School	N	\$30,000	ESD	N
Construction & Maintenance of Infrastructure	Capital Upgrades	Murray Street - pedestrian crossing upgrade	N	\$60,000	ESD	N
Construction & Maintenance of Infrastructure	Workforce Planning	Asset Management - Additional Staff Member	Y	\$125,400	Asset Management	Y
Construction & Maintenance of Infrastructure	Capital Upgrades	Kirkham Park Entry Improvements	N	\$20,000	Asset Management	N
Construction & Maintenance of Infrastructure	Capital Upgrades	Graham Hill Rd/CVW/Richardson Rd right turn bays construction	N	\$1,000,000	ESD	N
Construction & Maintenance of Infrastructure	Capital Upgrades	Murray/Broughton Street Roundabout construction	N	\$300,000	ESD	N
Construction & Maintenance of Infrastructure	Capital Upgrades	O'Dea / Morgan Roads Traffic Facility	N	\$15,000	ESD	N
Construction & Maintenance of Infrastructure	Capital Upgrades	Cashmere Dr, Southdown Rd, Merino Dr Traffic Island	N	\$200,000	ESD	N
Construction & Maintenance of Infrastructure	Capital Upgrades	Roundabout Bowman/Elizabeth Mac Ave	N	\$100,000	ESD	N
Construction & Maintenance of Infrastructure	Capital Upgrades	Intersection Upgrade - Traffic Signals Argyle/John St	N	\$550,000	ESD	N
Construction & Maintenance of Infrastructure	Capital Upgrades	Harrington Green Reserve Formal Carparking	N	\$600,000	Asset Management	N
Construction & Maintenance of Infrastructure	Capital Upgrades	Old Hume Highway/Menangle Road Roundabout construction	N	\$250,000	ESD	N
Construction & Maintenance of Infrastructure	Capital Upgrades	Murrumbidgee Ave/Macquarie Ave Roundabout Construction	N	\$100,000	ESD	N
Construction & Maintenance of Infrastructure	Workforce Planning	Asset Management - Additional Staff Member	Y	\$102,800	Asset Management	Y
Construction & Maintenance of Infrastructure	Workforce Planning	Asset Management - Additional Staff Member	Y	\$87,200	Asset Management	Y
Construction & Maintenance of Infrastructure	Capital Upgrades	Old Hume Highway/Irobar Avenue Roundabout	N	\$600,000	ESD	N
Construction & Maintenance of Infrastructure	Capital Upgrades	Intersection Upgrade - Roundabout: Coolah/Ulmara Avenues	N	\$100,000	ESD	N
Construction & Maintenance of Infrastructure	Workforce Planning	Asset Management - Additional Staff Member	Y	\$52,300	Asset Management	Y
Construction & Maintenance of Infrastructure	Workforce Planning	Asset Management - Additional Staff Member	Y	\$52,300	Asset Management	Y
Construction & Maintenance of Infrastructure	Workforce Planning	Asset Management - Additional Staff Member	Y	\$52,300	Asset Management	Y
Construction & Maintenance of Infrastructure	Workforce Planning	Asset Management - Additional Staff Member	Y	\$66,300	Asset Management	Y
Construction & Maintenance of Infrastructure	Capital Upgrades	Intersection Upgrade - Roundabout at Mitchell/Elizabeth St	N	\$500,000	ESD	N
Construction & Maintenance of Infrastructure	Workforce Planning	Asset Management - Additional Staff Member	Y	\$118,600	Asset Management	Y
Construction & Maintenance of Infrastructure	Workforce Planning	Asset Management - Additional Staff Member	Y	\$52,300	Asset Management	Y
Construction & Maintenance of Infrastructure	Workforce Planning	Asset Management - Additional Staff Member	Y	\$52,300	Asset Management	Y
Construction & Maintenance of Infrastructure	Workforce Planning	Asset Management - Additional Staff Member	Y	\$52,300	Asset Management	Y
Construction & Maintenance of Infrastructure	Workforce Planning	Asset Management - Additional Staff Member	Y	\$66,300	Asset Management	Y

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LOCAL SERVICE	KEY SUPPORT STRATEGY	PROJECT DESCRIPTION	REQ/ROM REC	CURRENT ESTIMATE	RESPONSIBILITY CENTRE	INCLUDED IN LTFP
Construction & Maintenance of Infrastructure	Capital Upgrades	Doncaster Ave Carpark Construction	N	\$7,800,000	Capital Works	N
Construction & Maintenance of Infrastructure	Workforce Planning	Asset Management - Additional Staff Member	Y	\$66,500	Asset Management	Y
Construction & Maintenance of Infrastructure	Workforce Planning	Asset Management - Additional Staff Member	Y	\$52,300	Asset Management	Y
Construction & Maintenance of Infrastructure	Workforce Planning	Asset Management - Additional Staff Member	Y	\$52,300	Asset Management	Y
Construction & Maintenance of Infrastructure	Workforce Planning	Asset Management - Additional Staff Member	Y	\$52,300	Asset Management	Y
Construction & Maintenance of Infrastructure	Workforce Planning	Asset Management - Additional Staff Member	Y	\$66,500	Asset Management	Y
Construction & Maintenance of Infrastructure	Workforce Planning	Asset Management - Additional Staff Member	Y	\$52,300	Asset Management	Y
Construction & Maintenance of Infrastructure	Workforce Planning	Asset Management - Additional Staff Member	Y	\$52,300	Asset Management	Y
Construction & Maintenance of Infrastructure	Workforce Planning	Asset Management - Additional Staff Member	Y	\$52,300	Asset Management	Y
Construction & Maintenance of Infrastructure	Workforce Planning	Asset Management - Additional Staff Member	Y	\$102,800	Asset Management	Y
Construction & Maint. of Infrastructure Total				\$18,059,800		
Recreation Services & Facilities	Operational Increase	Community Facility external landscaping appearance	N	\$20,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	Corporate Facilities booking systems	N	\$60,000	Community Services	N
Recreation Services & Facilities	Operational Increase	Walking Track Strategy and Cycleway Strategy review	N	\$80,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	BEP internal road improvements	N	\$45,000	Asset Management	N
Recreation Services & Facilities	Capital Upgrades	Repair to Timber decking Equestrian Park	N	\$10,000	Asset Management	N
Recreation Services & Facilities	Asset Management	Cycleway Harrington Park Lake - Replace portion of path	N	\$300,000	Asset Management	N
Recreation Services & Facilities	Capital Upgrades	Wanderah Reserve field reconstruction	N	\$240,000	Asset Management	N
Recreation Services & Facilities	Capital Upgrades	Fairfax Oval - Sports field drainage	N	\$150,000	Asset Management	N
Recreation Services & Facilities	Asset Management	Painting of Fairfax Reserve Amenities / Meeting Room	N	\$10,000	Asset Management	N
Recreation Services & Facilities	Capital Upgrades	Birnieva - Sports field Drainage system	N	\$150,000	Asset Management	N
Recreation Services & Facilities	Capital Upgrades	Belgeny - Sports field Reconstruction	N	\$325,000	Asset Management	N
Recreation Services & Facilities	Capital Upgrades	LGA Sportfields - Goal post replacements	Y	\$9,000	Asset Management	N
Recreation Services & Facilities	Capital Upgrades	Playground replacements - various locations	Y	\$100,000	Asset Management	N
Recreation Services & Facilities	Asset Management	MALC - Wall paneling - sauna and steam room	N	\$8,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	MALC - 2 pump system for each pool	N	\$80,000	Community Services	N
Recreation Services & Facilities	Workforce Planning	Community Services - Additional Staff Member	Y	\$180,000	Community Services	Y
Recreation Services & Facilities	Operational Increase	MALC - Disaster Recovery plan	N	\$40,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	BEP - Additional Funds Request - Improvement Program year 1	N	\$235,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	BEP Committee Requests Year 2	N	\$252,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	Camden Town Farm Infrastructure and Development	N	\$190,000	Community Services	N
Recreation Services & Facilities	Operational Increase	Camden Town Farm - Annual contribution to committee	Y	\$25,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	Fairfax Reserve - 4 fitness stations	N	\$62,500	Community Services	N
Recreation Services & Facilities	Capital Upgrades	Kirkham Park - additional toilet block	N	\$184,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	Orslow park - floodlight control system "illuminator"	N	\$13,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	MALC - Telephone system	N	\$9,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	MALC - Plant - 240L Carbon dioxide vessels - Air Liquid	N	\$6,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	MALC - Cool room	N	\$12,000	Community Services	N
Recreation Services & Facilities	Operational Increase	Develop landscape masterplans and designs eg POW's	N	\$30,000	Community Services	N
Recreation Services & Facilities	Operational Increase	Open Space Strategy	N	\$70,000	Community Services	N
Recreation Services & Facilities	Operational Increase	Recreation facility promotion material	N	\$30,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	Camden LGA - additional cricket wickets	N	\$70,000	Community Services	N
Recreation Services & Facilities	Operational Increase	Review Existing Plan of Management of BEP	N	\$60,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	Elizabeth Reserve - field fencing	N	\$50,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	Fitness equipment - Kirkham & Birnieva Reserve	N	\$80,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	Fairfax Reserve - seating and upgrade front of amenities garden	N	\$20,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	Jack Nash reserve - sealing and seating in front of amenities	N	\$20,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	Wott Oval - Sports field improvement	N	\$150,000	Asset Management	N
Recreation Services & Facilities	Capital Upgrades	Elizabeth Reserve - sports field improvements	N	\$150,000	Asset Management	N
Recreation Services & Facilities	Capital Upgrades	Leppington Oval - Sports field improvement	N	\$200,000	Asset Management	N
Recreation Services & Facilities	Capital Upgrades	BEP committee Year 3 and 4 requests	N	\$400,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	Lighting upgrade - Ron Dine - Fields 8 & 4	N	\$119,900	Community Services	N
Recreation Services & Facilities	Capital Upgrades	Kirkham Pk - seal and line mark access rd to skate park area	N	\$77,600	Community Services	N
Recreation Services & Facilities	Capital Upgrades	Orslow Park - replacement of picnic shelter tables	N	\$50,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	Wardlen Park - complete sealing of access road and carpark	N	\$151,600	Community Services	N
Recreation Services & Facilities	Capital Upgrades	MALC - Plant room - 25m foot valve	N	\$5,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	MALC - 35m pool - 2driving blocks	N	\$8,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	MALC - Leisure pool - Leth/Prog foot valve	N	\$5,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	MALC - Leisure pool - expansion joints	N	\$30,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	MALC - Leisure pool - wet deck gutters	N	\$25,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	MALC - Program Pool - expansion joints	N	\$20,000	Community Services	N

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Attachment 3

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LOCAL SERVICE	KEY SUPPORT STRATEGY	PROJECT DESCRIPTION	REC/ NON REC	CURRENT ESTIMATE	RESPONSIBILITY CENTRE	INCLUDED IN LTP?
Recreation Services & Facilities	Capital Upgrades	MALC - Program Pool - wet deck gutters	N	\$6,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	MALC - Spa plant room - Spa UV chamber	N	\$10,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	MALC - Spa reticulation piping	N	\$5,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	MALC - Spa plant room - Spa main switchboard	N	\$10,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	MALC - Apac Duct split - Offices	N	\$10,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	MALC - Apac Duct split - gym circuit room	N	\$34,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	MALC - Apac Duct split - cliche	N	\$8,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	MALC - Apac Duct split - Youth drop in	N	\$7,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	MALC - Apac Duct split - Café/Book	N	\$8,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	MALC - Apac Package unit - Aerobic exercise	N	\$26,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	Additional field at Narellan Park to form second field	N	\$1,000,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	Camden LGA - seating & shade at various sportgrounds	N	\$100,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	Cut Hill reserve - main entrance to improve safety	N	\$30,000	Community Services	N
Recreation Services & Facilities	Operational Increase	Community facility signage x 9 venues	N	\$14,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	MALC - Pool inflatable	N	\$10,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	MALC - Gym office - stereo, amp, mic, receiver	N	\$12,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	Lighting upgrade - Cowpasture Reserve	N	\$177,300	Community Services	N
Recreation Services & Facilities	Capital Upgrades	Lighting upgrade - Narellan Park - Junior Field	N	\$109,700	Community Services	N
Recreation Services & Facilities	Capital Upgrades	MALC - Main plant room - 25m UV control panel	N	\$20,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	MALC - Main plant room - 25m pool water heater	N	\$45,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	MALC - Main plant room - Leak/Prog UV control panel	N	\$20,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	MALC - Main plant room - Butterfly valve lever handle	N	\$8,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	MALC - Main plant room - Ball valves	N	\$1,400	Community Services	N
Recreation Services & Facilities	Capital Upgrades	MALC - Leisure pool - Large fibreglass pool slide	N	\$15,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	MALC - Window frames	N	\$10,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	MALC - Door frames	N	\$5,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	MALC - Bi-fold doors	N	\$20,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	MALC - Fire hose reels	N	\$7,500	Community Services	N
Recreation Services & Facilities	Capital Upgrades	Ron Dine fields 3 and 4 floodlights	N	\$100,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	Redevelopment of Kirribah park Netball to Tennis complex	N	\$500,000	Community Services	N
Recreation Services & Facilities	Capital Upgrades	Lighting - Cut Hill reserve	N	\$131,300	Community Services	N
Recreation Services & Facilities	Capital Upgrades	Rossmore Reserve - drainage and vehicle barriers	N	\$16,300	Community Services	N
Recreation Services & Facilities	Capital Upgrades	Rossmore Reserve - relocation of southern entrance road	N	\$22,700	Community Services	N
Recreation Services & Facilities Total				\$7,079,500		
Community & Cultural Development	Workforce Planning	Community Services - Additional Staff Member	Y	\$102,800	Community Services	Y
Community & Cultural Development	Workforce Planning	Community Services - Additional Staff Member	Y	\$87,300	Community Services	Y
Community & Cultural Development	Operational Increase	Cultural Development - Public Art Planning and Cultural Activity	Y	\$25,000	Community Services	N
Community & Cultural Development	Operational Increase	Community program funds for community development	Y	\$81,400	Community Services	N
Community & Cultural Development	Workforce Planning	Community Services - Additional Staff Member	Y	\$102,800	Community Services	Y
Community & Cultural Development	Workforce Planning	Community Services - Additional Staff Member	Y	\$102,800	Community Services	Y
Community & Cultural Development	Workforce Planning	Community Services - Additional Staff Member	Y	\$102,800	Community Services	Y
Community & Cultural Development Total				\$514,800		
Community Support Facilities & Services	Operational Increase	Removal of spoil from Camden Cemetery	N	\$120,000	Asset Management	N
Community Support Facilities & Services	Workforce Planning	Asset Management - Additional Staff Member	Y	\$157,600	Asset Management	Y
Community Support Facilities & Services	Capital Upgrades	Vehicle for Camden Cemetery maintenance team	N	\$100,000	Asset Management	N
Community Support Facilities & Services	Operational Increase	Narellan Community Hall - lockers	N	\$5,000	Asset Management	N
Community Support Facilities & Services	Asset Management	Harrington Park Community Hall - remove & re-lay pavers	N	\$10,000	Asset Management	N
Community Support Facilities & Services	Capital Upgrades	Security Screens to windows at Jumbarna	N	\$7,500	Asset Management	N
Community Support Facilities & Services	Capital Upgrades	Community Facilities - Guards for downpipes to reduce sandblow	N	\$20,000	Asset Management	N
Community Support Facilities & Services	Capital Upgrades	Roof Safety for Community Buildings	N	\$100,000	Asset Management	N
Community Support Facilities & Services	Capital Upgrades	Narellan Community Hall - provision of a shade area	N	\$12,000	Community Services	N
Community Support Facilities & Services	Capital Upgrades	Timber flooring at Catherine Fields Community Hall	N	\$50,000	Community Services	N
Community Support Facilities & Services	Capital Upgrades	Jack Nash Reserve - Improvements to Amenities Building	N	\$35,000	Capital Works	N
Community Support Facilities & Services	Workforce Planning	Community Services - Additional Staff Member	Y	\$69,000	Community Services	Y
Community Support Facilities & Services	Workforce Planning	Community Services - Additional Staff Member	Y	\$26,300	Community Services	Y
Community Support Facilities & Services	Capital Upgrades	Community Facilities - Audio Visual Equipment	N	\$50,000	Community Services	N
Community Support Facilities & Services	Capital Upgrades	Camden Civic Centre - Install sound bafflers	N	\$20,000	Community Services	N
Community Support Facilities & Services	Capital Upgrades	Camden Civic Centre - Sound, lighting technology	N	\$22,000	Community Services	N
Community Support Facilities & Services	Capital Upgrades	Civic Centre - Digital Cash Register for Automatic Bar Stocktake	N	\$8,000	Community Services	N
Community Support Facilities & Services	Capital Upgrades	Refurbishment of Civic Centre toilets	N	\$157,000	Community Services	N
Community Support Facilities & Services	Capital Upgrades	Civic Centre Upgrade - Investigation & Concept Design	N	\$55,500	Community Services	N

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Community Support Facilities & Services	Capital Upgrades	Civic Centre - Major Refurbishments	N	\$750,000	Community Services	N
Community Support Facilities & Services	Capital Upgrades	Civic Centre Generator	N	\$68,000	Community Services	N
Community Support Facilities & Services	Capital Upgrades	Camden Town Farm - construction of Miss Davies Walk	N	\$50,000	Community Services	N
Community Support Facilities & Services	Capital Upgrades	Camden Town Farm - Restore old Chinese gardens irrigation storage wells	N	\$18,800	Community Services	N
Community Support Facilities & Services	Operational Increase	Cultural Development - civic centre events	Y	\$32,000	Community Services	N
Community Support Facilities & Services	Operational Increase	Civic Centre - Concierge	Y	\$5,000	Community Services	N
Community Support Facilities & Services	Operational Increase	Public Art - Community Project	N	\$20,000	Community Services	N
Community Support Facilities & Services	Capital Upgrades	Camden Cemetery works	Y	\$2,570,000	ESD	N
Community Support Facilities & Services	Operational Increase	Civic Centre - External Signage	N	\$5,000	Community Services	N
Community Support Facilities & Services	Operational Increase	Civic Centre - Promotional Billboard	N	\$5,000	Community Services	N
Community Support Facilities & Services	Operational Increase	Leppington Progress Association - Annual Subsidy Increase	Y	\$600	Community Services	N
Community Support Facilities & Services	Capital Upgrades	Harrington Reserve - Second storey Clubroom	N	\$350,000	Capital Works	N
Community Support Facilities & Services	Workforce Planning	Community Services - Additional Staff Member	Y	\$73,600	Community Services	Y
Community Support Facilities & Services Total				\$4,928,700		
Community Safety	Workforce Planning	Community Services - Additional Staff Member	Y	\$99,700	Community Services	Y
Community Safety Total				\$99,700		
Community Events	Operational Increase	Local Government Week	Y	\$2,000	Employee & Customer Service	N
Community Events	Operational Increase	Events Officer - Motor Vehicle	Y	\$15,000	Employee & Customer Service	N
Community Events Total				\$17,000		
Library Services	Operational Increase	Narellan Library Community Rooms - Reception Desk Security Impr	N	\$5,000	Asset Management	N
Library Services	Operational Increase	Narellan Library Community Rooms - Glass Security Doors	N	\$4,000	Asset Management	N
Library Services	Operational Increase	Sunday Operation Camden Library Service - 4 Hours	Y	\$46,500	Community Services	N
Library Services	Capital Upgrades	Narellan Library Plaza - Large Shade Tree	N	\$32,700	Community Services	N
Library Services	Operational Increase	Libraries - Seniors Program	Y	\$2,000	Community Services	N
Library Services Total				\$80,200		
Stewardship of Community Resources	Operational Increase	Corporate Planning Program Costs	Y	\$4,000	Strategic Planning	N
Stewardship of Community Resources	Workforce Planning	Corporate Services - Additional Staff Member	Y	\$182,900	Corporate Services	Y
Stewardship of Community Resources	Workforce Planning	Corporate Services - Additional Staff Member	Y	\$125,400	Corporate Services	Y
Stewardship of Community Resources	Workforce Planning	Executive Management - Additional Staff Member	Y	\$118,600	General Manager	Y
Stewardship of Community Resources Total				\$330,500		
Community Engagement	Operational Increase	Community Engagement Program Costs (annual)	Y	\$10,000	Strategic Planning	N
Community Engagement Total				\$10,000		
Community Information	Operational Increase	Additional Events Advertising	Y	\$5,000	Employee & Customer Service	N
Community Information	Operational Increase	Social Media Advertising	Y	\$5,000	Employee & Customer Service	N
Community Information	Operational Increase	Bi-monthly publication of Let's Connect	Y	\$8,400	Employee & Customer Service	N
Community Information	Operational Increase	Public Relations Officer - Motor Vehicle	Y	\$15,000	Employee & Customer Service	N
Community Information	Capital Upgrades	Call Centre Technology Improvements (New Admin Bldg)	N	\$480,000	Employee & Customer Service	N
Community Information Total				\$485,400		
Corporate Support Services	Workforce Planning	Asset Management - Additional Staff Member	Y	\$69,000	Asset Management	Y
Corporate Support Services	Workforce Planning	Asset Management - Additional Staff Member	Y	\$69,000	Asset Management	Y
Corporate Support Services	Capital Upgrades	Works Dept - Extension from 1 bay to 2 bays, & lift in elevation	N	\$130,000	Asset Management	N
Corporate Support Services	Capital Upgrades	Works Dept - Workshop extended at rear	N	\$140,000	Asset Management	N
Corporate Support Services	Capital Upgrades	Works Dept - Workshop extended at the front	N	\$130,000	Asset Management	N
Corporate Support Services	Capital Upgrades	Works Dept - Driveway for a second entry	N	\$30,000	Asset Management	N
Corporate Support Services	Capital Upgrades	Works Dept - Handrail	N	\$25,000	Asset Management	N
Corporate Support Services	Capital Upgrades	Works Dept - Spill and Runoff study	N	\$20,000	Asset Management	N
Corporate Support Services	Capital Upgrades	Works Dept - AC Works	N	\$15,000	Asset Management	N
Corporate Support Services	Capital Upgrades	Works Dept - Provision of amenities	N	\$60,000	Asset Management	N
Corporate Support Services	Capital Upgrades	Works Dept - Vehicle parking - seal existing parking areas	N	\$30,000	Asset Management	N
Corporate Support Services	Capital Upgrades	Works Dept - Vehicle parking - tree removal	N	\$30,000	Asset Management	N
Corporate Support Services	Capital Upgrades	Works Dept - Staff Parking Extension	N	\$25,000	Asset Management	N
Corporate Support Services	Capital Upgrades	Buildings - Works Depot Security Upgrade	N	\$15,000	Asset Management	N
Corporate Support Services	Operational Increase	Buildings - Asbestos Management plan	N	\$26,000	Asset Management	N
Corporate Support Services	Operational Increase	Buildings - New Maintenance Request - Cut Hill Reserve Amenities	Y	\$3,000	Asset Management	N
Corporate Support Services	Operational Increase	Buildings - Additional Cleaning Hours	Y	\$17,000	Asset Management	N
Corporate Support Services	Asset Management	Buildings - Additional Maintenance Request	Y	\$24,600	Asset Management	N
Corporate Support Services	Capital Upgrades	Rainwater Tanks for Council Buildings	N	\$32,000	Asset Management	N
Corporate Support Services	Asset Management	Buildings - Asset Renewal	Y	\$25,800	Asset Management	N
Corporate Support Services	Workforce Planning	Corporate Services - Additional Staff Member	Y	\$90,200	Corporate Services	Y
Corporate Support Services	Workforce Planning	Corporate Services - Additional Staff Member	Y	\$71,300	Corporate Services	Y
Corporate Support Services	Workforce Planning	Corporate Services - Additional Staff Member	Y	\$37,000	Corporate Services	Y

ORD04

Attachment 3

ORD04

Attachment 3

2013/14 - 2016/17 Revised Delivery Program - List of Unfunded Projects & Services

As at 31 March 2015

LOCAL SERVICE	KEY SUPPORT STRATEGY	PROJECT DESCRIPTION	REC/ NON REC	CURRENT ESTIMATE	RESPONSIBILITY CENTRE	INCLUDED IN LTP?
Corporate Support Services	Operational Increase	Employee Relations - Increase in Branch Specific Training	Y	\$70,000	Employee & Customer Service	N
Corporate Support Services	Operational Increase	Employee Relations - Recruitment Advertising Costs	Y	\$40,000	Employee & Customer Service	N
Corporate Support Services	Operational Increase	E Learning Induction Program	Y	\$40,000	Employee & Customer Service	N
Corporate Support Services	Operational Increase	Careers Expos and Trade Shows	Y	\$10,000	Employee & Customer Service	N
Corporate Support Services	Operational Increase	Risk Management Program Costs	Y	\$10,000	Employee & Customer Service	N
Corporate Support Services	Operational Increase	Electronic Performance Management System	Y	\$25,000	Employee & Customer Service	N
Corporate Support Services	Operational Increase	Risk Management Action Plan	Y	\$30,000	Employee & Customer Service	N
Corporate Support Services	Operational Increase	Scanning Design plans	N	\$50,000	ESD	N
Corporate Support Services	Workforce Planning	Corporate Services - Additional Staff Member	Y	\$87,200	Corporate Services	Y
Corporate Support Services	Operational Increase	Property Insurance Asset Valuation	Y	\$37,600	Employee & Customer Service	N
Corporate Support Services	Workforce Planning	Corporate Services - Additional Staff Member	Y	\$87,200	Corporate Services	Y
Corporate Support Services	Workforce Planning	Asset Management - Additional Staff Member	Y	\$37,000	Asset Management	Y
Corporate Support Services	Workforce Planning	Asset Management - Additional Staff Member	Y	\$32,300	Asset Management	Y
Corporate Support Services	Workforce Planning	Corporate Services - Additional Staff Member	Y	\$91,600	Corporate Services	Y
Corporate Support Services	Workforce Planning	Corporate Services - Additional Staff Member	Y	\$66,300	Corporate Services	Y
Corporate Support Services	Workforce Planning	Employee & Customer Service - Additional Staff Member	Y	\$125,400	Employee & Customer Service	Y
Corporate Support Services	Workforce Planning	Employee & Customer Service - Additional Staff Member	Y	\$86,300	Employee & Customer Service	Y
Corporate Support Services	Workforce Planning	Corporate Services - Additional Staff Member	Y	\$87,200	Corporate Services	Y
Corporate Support Services	Workforce Planning	Employee & Customer Service - Additional Staff Member	Y	\$73,600	Employee & Customer Service	Y
Corporate Support Services	Workforce Planning	Asset Management - Additional Staff Member	Y	\$37,000	Asset Management	Y
Corporate Support Services	Workforce Planning	Employee & Customer Service - Additional Staff Member	Y	\$82,600	Employee & Customer Service	Y
Corporate Support Services	Workforce Planning	Employee & Customer Service - Additional Staff Member	Y	\$86,300	Employee & Customer Service	Y
Corporate Support Services Total				\$2,539,500		
Grand Total				\$71,205,500		



ORDINARY COUNCIL

ORD05

ORD05

SUBJECT: OFFICE OF ENVIRONMENT AND HERITAGE GRANT 2014/15
FROM: Director Community Infrastructure
TRIM #: 15/90644

PURPOSE OF REPORT

To seek Council acceptance of the recent Office of Environment and Heritage (OEH) grant funding up to \$333,000 (GST exclusive) and to seek the allocation of matching funding, for the 2014/15 financial year, for the following on-going floodplain management projects in the LGA:

- Nepean River Floodplain Risk Management Study and Plan including Narellan Creek; and
- Investigation and design of mitigation works in Narellan Creek.

BACKGROUND

Council has a number of flood management studies in progress covering the whole of the Camden LGA – Nepean River and tributaries, and Upper South Creek and tributaries.

Council has previously lodged two grant applications for the 2014/15 financial year, requesting funding of \$200,000 (GST exclusive) to undertake the Floodplain Risk Management Study & Plan for the Nepean River following the Flood Study Review, and \$133,333 (GST exclusive) to undertake investigation and design of mitigation works for Narellan Creek.

The State Government (Office of Environment & Heritage – OEH) placed Camden Council's request for grant funding for 2014/15 on a Reserved List 'Ranked High' with approximately 30 other Councils. Council has now met the conditions to activate both grants.

The Nepean River Flood Study was adopted by Council on 14 April 2015.

Having met these requirements, Council has now been offered additional grant funds and the acceptance of these funds are the subject of this report.

MAIN REPORT

OEH has approved the activation of grants from their Reserved List, and has offered Council grant financial assistance as detailed in OEH letters of grant offers (**Attachment 1 and 2**).



Project Objectives

The Flood Risk Management Study involves a detailed flood study of the Nepean River Tributaries, identifying overland flow paths and various flood mitigation options in consideration of social, economic and ecological factors relating to flood risk. These options are;

- flood modification (flood mitigation works);
- public response modification (flood warnings, flood readiness and evacuation plans); and
- property modification (house raising, use of flood compatible materials and planning controls).

The second grant offer is for the Investigation & design of mitigation works in Narellan Creek, including preparation of detailed design plans for implementation as required.

The summary of the grant offers are as follows:

Project	Grant Offer	Required Council Matching Funding
Nepean River Floodplain Risk Management Study and Plan including Narellan Creek	\$200,000	\$100,000
Investigation and design of mitigation works in Narellan Creek	\$133,333	\$66,667
TOTAL	\$333,333	\$166,667

FINANCIAL IMPLICATIONS

Under the terms of these grants, the grant recipients are expected to contribute funds toward the projects on the basis of \$1 for every \$2 received.

Council matched funds of \$166,667 (excluding GST) are required to meet the State Government grant conditions bringing the total project costs to \$500,000.

It is recommended that Council consider matching these funds from the 2014/15 Capital Works Reserve.

The uncommitted balance of the Capital Works Reserve is \$1,511,169. This is subject to proposed transfers recommended as part of the March Quarterly Budget Review.

CONCLUSION

As part of managing development and land usage across the LGA, Council needs to consider the impact of flooding and how this may change over time. Reviewing and updating flood studies and developing plans accordingly are an important part of managing these risks.

Council will undertake the following projects up to an expenditure of \$500,000 (excluding GST), utilising OEH grant funds of \$333,333 (excluding GST) and Council's contribution of \$166,667 (excluding GST):

- Nepean River Floodplain Risk Management Study and Plan including Narellan Creek; and
- Investigation & design of mitigation works in Narellan Creek.



RECOMMENDED

That Council:

- i. approve the acceptance of the Office of Environment & Heritage Grant Funding up to \$333,333 (excluding GST);**
- ii. approve the allocation of \$166,667 for 2014/15 as a one third contribution from the Capital Works Reserve;**
- iii. formally write to the Office of Environment and Heritage thanking them for the contribution towards these projects; and**
- iv. authorise the relevant documentation to be completed under Council's Power of Attorney, granted on 27 August 2013, Minute Number ORD215/13.**

ATTACHMENTS

- 1. Financial Assistance Activated - Funding under ~ Nepean River Floodplain Risk Management Study & Plan including Narellan Creek**
- 2. Financial Assistance Activated - Harrington Park Mitigation Works Narellan Nepean**

ORD05

Attachment 1



Office of
Environment
& Heritage

Our reference: DOC15/132290
Your contact: Maria Pinto

Mr Ron Moore
General Manager
Camden Council
PO Box 183
CAMDEN NSW 2570



Dear Mr Moore

**RE: Application for funding under the 2014-15 Floodplain Management Program
Nepean River Floodplain Risk Management Study and Plan including Narellan Creek
Grant Reference Number: 2014-15-FM-0024**

I refer to Camden Council's application requesting financial assistance under the 2014-15 Floodplain Management Program for the above project, and earlier advice indicating this project had been placed on the reserve list.

I am now pleased to advise this application has been activated from the reserve list and you are being offered financial assistance of up to \$200,000 for this project. This offer is subject to you undertaking to meet the balance of funds for the project, as outlined in your application, and agreeing to the terms set out in the attached *Funding Agreement for Financial Assistance* (the Agreement).

You may accept this offer by signing both copies of the enclosed Agreement and returning one copy to the address noted at the bottom of the Agreement by **9 June 2015**. Please note that if the signed Agreement is not returned by this date, the offer of funding will automatically lapse.

I would like to draw your attention to condition 3.1 of the Agreement, which outlines the requirement to submit a Work Plan. To assist you in preparing this, I have arranged for an electronic link to the template to be emailed to Maria Pinto of your office. The Work Plan should be prepared in consultation with your Office of Environment and Heritage contact, Wafaa Wasif, and be submitted electronically by **14 September 2015**.

If you have any questions, please contact me on 02 9895 6533 or at coastalestuary.floodgrants@environment.nsw.gov.au

Yours sincerely

LEAH ANDREWS
Senior Team Leader, Contestable Grants – Coast, Estuary & Flood
Regional Operations

Enclosure

PO Box 644 Parramatta NSW 2124
10 Valentine Ave Parramatta NSW
Tel: (02) 9895 6211 Fax: (02) 9895 6548
ABN 30 841 387 271
www.environment.nsw.gov.au



Office of
Environment
& Heritage

Our reference: DOC15/132290
Your contact: Maria Pinto

Mr Ron Moore
General Manager
Camden Council
PO Box 183
CAMDEN NSW 2570



Dear Mr Moore

**RE: Application for funding under the 2014-15 Floodplain Management Program
Investigation and design Harrington Park mitigation works, Narellan - Nepean
Grant Reference Number: 2014-15-FM-0023**

I refer to Camden Council's application requesting financial assistance under the 2014-15 Floodplain Management Program for the above project, and earlier advice indicating this project had been placed on the reserve list.

I am now pleased to advise this application has been activated from the reserve list and you are being offered financial assistance of up to \$133,334 for this project. This offer is subject to you undertaking to meet the balance of funds for the project, as outlined in your application, and agreeing to the terms set out in the attached *Funding Agreement for Financial Assistance* (the Agreement).

You may accept this offer by signing both copies of the enclosed Agreement and returning one copy to the address noted at the bottom of the Agreement by **9 June 2015**. Please note that if the signed Agreement is not returned by this date, the offer of funding will automatically lapse.

I would like to draw your attention to condition 3.1 of the Agreement, which outlines the requirement to submit a Work Plan. To assist you in preparing this, I have arranged for an electronic link to the template to be emailed to Maria Pinto of your office. The Work Plan should be prepared in consultation with your Office of Environment and Heritage contact, Wafaa Wasif, and be submitted electronically by **14 September 2015**.

If you have any questions, please contact me on 02 9895 6533 or at coastalestuary.floodgrants@environment.nsw.gov.au

Yours sincerely

LEAH ANDREWS
Senior Team Leader, Contestable Grants – Coast, Estuary & Flood
Regional Operations

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www.environment.nsw.gov.au

ORD05

Attachment 2



ORDINARY COUNCIL

ORD06

SUBJECT: ROADS AND MARITIME SERVICES 2015/16 PROGRAM FUNDING
FROM: Director Community Infrastructure
TRIM #: 15/47624

PURPOSE OF REPORT

To seek Council acceptance of funding for 2015/16 under the Active Transport Program, Safer Roads Program and Blackspot Program to seek the allocation of the matching funds by Council where required.

BACKGROUND

The Roads and Maritime Services (RMS) seeks applications from Councils each year for projects under the Active Transport Program and Black Spot Program. The RMS has advised that for the 2015/16 financial year, Camden Council has been successful in securing funding. Letters of offer are provided in **Attachments 1 - 3**.

MAIN REPORT

Active Transport Program

Transport for NSW offers 50/50 funding under the Active Transport Program for pedestrian and bicycle facilities.

In line with the NSW Long Term Transport Master Plan (LTTMP), *Sydney's Walking Future*, *Sydney's Cycling Future* and the Regional Transport Plans, there is a focus on improving walking and cycling connections within major centres. The purpose of this is to increase opportunities for people to walk and ride their bikes more often in order to help reduce congestion and free up capacity on public transport, particularly around schools, workplaces and universities.

The Walking Program provides infrastructure and non infrastructure projects on local and regional roads to improve pedestrian safety, mobility and access, particularly in areas of high pedestrian activity to break down the barriers to walking. A prerequisite for this funding is the inclusion of proposals in Council's Pedestrian Access and Mobility Plan (PAMP). The Camden PAMP was adopted by Council in June 2014.

The Cycling Program provides on and off road cycleways connecting local bicycle networks to key destinations. The program is specifically for the design and construction of new cycleways that increase the level of network availability. Council's Bike Plan dates from 1996 and needs revision.

Transport for New South Wales (TfNSW) has advised that projects in the vicinity of major centres will be prioritised. The funding guidelines note that projects nominated for funding for walking infrastructure should be within 2km of a major centre, while cycling projects nominated should be within 5km of a major centre. Projects that are not selected to be funded from the Active Transport Program may however be considered by the RMS for funding through another funding stream, the Safer Roads Program.



Whilst Narellan is not defined as a Strategic Centre in the Plan for Growing Sydney, it displays many of the characteristics of an emerging major centre and is the focus of Council's proposed projects.

Council has been advised by the Roads and Maritime Services on behalf of TfNSW that all the funding applications have been successful in securing 50% funding in the 2015/2016 financial year - with Stenhouse Drive being funded from the Safer Roads Program - as follows:

- Paddy Miller Avenue, Currans Hill - Pedestrian Refuge

Project Cost Estimate	\$30,000 (excluding GST)
Funding Offered	\$15,000 (excluding GST)

- Hartley Road, Smeaton Grange - Pedestrian Refuge

Project Cost Estimate	\$30,000 (excluding GST)
Funding Offered	\$15,000 (excluding GST)

- Stenhouse Drive, Mount Annan – Pedestrian Crossing Upgrade

Project Cost Estimate	\$40,000 (excluding GST)
Funding Offered	\$20,000 (excluding GST)

- Narellan CBD Public Domain Plan
(Review street hierarchy and pedestrian and public transport access)

Project Cost Estimate	\$40,000 (excluding GST)
Funding Offered	\$20,000 (excluding GST)

- Camden Council Bike Plan

Project Cost Estimate	\$40,000 (excluding GST)
Funding Offered	\$20,000 (excluding GST)

Council will need to match the funds provided in order to complete construction of these projects in the 2015/16 financial year. Location plans for the first three (3) items are shown in **Attachment 4**.

Black Spot Program

The Black Spot Program is a component of the Australian Government's Infrastructure Investment funding stream. Within New South Wales, the program is administered by the RMS which makes recommendations via an expert committee to the Australian Government. As a general rule, the RMS makes applications for State roads and Council's submit proposals for Regional and Local roads.

The Black Spot Program provides funds on an annual basis available for the treatment of Black Spots (defined as up to 3km in length), or Black 'lengths' (greater than 3km). Black Spot eligibility is based on a history of recorded accidents and their severity. Black Spot funds can only be spent on measures addressing these accidents. The funds cannot be used on other measures which do not directly address a recorded accident that has occurred in the past.



Council has been advised by the Roads and Maritime Services on behalf of the Australian Government that the other funding applications have been successful in securing 100% funding in the 2015/2016 financial year, for the following:

- Elizabeth Street / Mitchell Street intersection, Camden – roundabout

Project Cost Estimate	\$115,000 (excluding GST)
Funding Offered	\$115,000 (excluding GST)

- Allenby Road, Rossmore - shoulder improvements, enhanced signage and linemarking

Project Cost Estimate	\$90,000 (excluding GST)
Funding Offered	\$90,000 (excluding GST)

Location plans are shown in **Attachment 5**.

RMS have advised Council that the third submission to replace the zebra crossing adjacent to Crème Della Crème on Argyle Street with traffic signals will not be funded through the Black Spot Program as it has been funded through the Western Sydney Infrastructure Program Local Roads Package.

FINANCIAL IMPLICATIONS

Council is required to commit dollar for dollar funding between Council and TfNSW in accepting the funding under the Active Transport Program and Safer Roads Program. It is proposed that \$90,000 match funding be allocated from the Capital Works Reserve for 2015/16, to match the funding for the five successful projects under these programs.

There are no financial implications for Council in accepting the Black Spot Program funding under the Australian Government’s Infrastructure Investment funding stream as Council has been awarded 100% funding for these works.

The work will create additional signage, line marking and devices which will need to be maintained over time. This maintenance would be funded from Block Grant Funding from the RMS.

The uncommitted balance of the Capital Works Reserve is \$1,511,169. This is subject to proposed transfers recommended as part of the March Quarterly Budget Review.

CONCLUSION

The RMS has advised Council of a number of allocations of grant funding available in 2015/16, some of which require a matching Council contribution. It is recommended that Council accept the funding offered from the Active Transport Program and Safer Roads Program and provide matching funding from the Capital Works Reserve.

It is also recommended that Council accepts the funding offered from the Black Spot Program.



RECOMMENDED

That Council:

- i. accepts Transport for NSW funding of \$70,000 (excluding GST) under the Active Transport Program towards Paddy Miller Avenue Pedestrian Refuge, Hartley Road Pedestrian Refuge, Narellan CBD Public Domain Plan and Camden Council Bike Plan with matching Council funding of \$70,000 being sourced from the Capital Works Reserve;**
- ii. accepts Transport for NSW funding of \$20,000 (excluding GST) under the Safer Roads Program towards the upgrade of a pedestrian crossing on Stenhouse Drive with matching Council funding of \$20,000 being sourced from the Capital Works Reserve;**
- iii. accepts Australian Government funding of \$205,000 (excluding GST) under the Black Spot Program towards Elizabeth Street / Mitchell Street roundabout and Allenby Road Shoulder Improvements;**
- iv. authorises the relevant documentation to be completed under Council's Power of Attorney, granted on 27 August 2013, Minute Number ORD215/13; and**
- v. writes to the (State) Minister for Roads and Freight, the State Member for Camden, the (Federal) Minister for Infrastructure and Regional Development and the Federal Member for Macarthur, thanking them for their assistance.**

ATTACHMENTS

1. Transport Roads and Maritime Services - 2015-2016 Active Transport Program - Approved Projects
2. Transport Roads and Maritime Services - 2015-2016 Safer Roads Program - Approved Projects
3. Transport Roads and Maritime Services - 2015-2016 Australian Government Black Spot Programme - Project Funding Offer
4. Active Transport Program - Proposed Locations
5. Black Spot Program - Proposed Locations

ORD06

Attachment 1



27 April 2015

General Manager
Camden Council
PO Box 183,
CAMDEN NSW 2570



Attention: Ron Moore

Dear Ron,

2015/16 Active Transport Program – Approved projects

Roads and Maritime Services values our partnership with Local Government to jointly plan and deliver infrastructure projects and walking and cycling programs in our communities. Delivery of these important projects and programs help meet Goal 8 of the NSW State Plan 2021 to increase the number of bicycle and walking trips in the Greater Sydney area.

We are pleased to advise you that your council has been successful in gaining funding through the NSW Government's Active Transport Program for the 2015/16 financial year. This is great news and we look forward to working closely with you to deliver these projects and the benefits they bring to your community.

Program	WBS	Project Description	2015/16 Funding Offered
27306 Cycling Centres for Non Infrastructure	T/07291	Camden Council Bike Plan	\$20,000
27401 Walking Communities (Metro) Partnership	T/07301	Narellan CBD Public Domain Upgrade	\$20,000
27401 Walking Communities (Metro) Partnership	T/07303	Hartley Rd, Mt Annan (between Currans Hill Dr and Narellan Rd) Pedestrian Refuge	\$15,000
27401 Walking Communities (Metro) Partnership	T/07305	Paddy Miller Ave, Currans Hill (between Moran PI and Munday PI) Pedestrian Refuge	\$15,000

To ensure Councils have the required time to plan and deliver these projects successfully we have brought forward the announcement of funded projects significantly. This is feedback that Councils have consistently provided. Accordingly, Council's commitment to the earliest possible delivery of projects within the financial year is appreciated.

This letter and the outlined requirements only cover the Active Transport projects listed in the table above.

This letter also documents the procedures Roads and Maritime and Council must follow if funding to Councils is to be maintained in accordance with RMS *Financial Arrangements with Councils for Road Management* (see internet page Local Government Relations under www.rms.nsw.gov.au/doingbusinesswithus/lgr/index.html). Roads and Maritime has a considerable amount of funds invested in a range of traffic, safety active transport projects that are to be delivered by Councils. As a consequence, both Roads and Maritime and Councils need to adhere to this process and the schedule for the effective delivery of these projects under the various programs.

The key requirements that Council must adhere to as part of its acceptance of project funding are outlined below, with further detail and key dates provided in Attachments A and B.

1. Council provides written acceptance of funding (Attachments C and D)
2. Council provides detailed design and cost estimate
3. Council submits monthly status reports
4. Council submits invoices and evidence of work completed
5. All physical works completed by 30 April 2016
6. Any variations to scope or cost must be discussed and approved by Roads and Maritime before starting construction of the project.
7. Council accepts ongoing maintenance of completed asset.

Roads and Maritime looks forward to working with Council to successfully delivering the 2015/16 financial year active transport program of works.

Attachments:

- A. Key requirements for acceptance of NSW Government funding
- B. Key Milestones / Dates
- C. Council acceptance of NSW Government funding
- D. Council initial financial forecast

Please complete Attachments C and D and return a signed copy of each to Roads and Maritime by Friday 8 May 2015

Via email: Sydney.Traffic.Safety.Programs@rms.nsw.gov.au

ORD06

Attachment 1

For any further enquiries about information in this letter please contact Roads and Maritime Program Delivery Manager Ben Konetschnik.

Email:

Sydney.Traffic.Safety.Programs@rms.nsw.gov.au


Telephone:

8849-2166

Post:

Attention: Ben Konetschnik
Manager Program Delivery
Network and Safety Management
Roads and Maritime Services
PO Box 973
Parramatta CBD
NSW 2124

Yours sincerely



Hilary Johnson

Network and Safety Manager



Transport
Roads & Maritime
Services

7 May 2015

General Manager
Camden Council
PO Box 183
CAMDEN NSW 2570



Attention: Ron Moore

Dear Ron,

2015/16 Safer Roads Program – Approved projects

Roads and Maritime Services values our partnership with Local Government to jointly plan and deliver infrastructure projects addressing road safety in our communities. We are pleased to advise you that your council has been successful in gaining funding through the NSW Government's Safer Roads Program for the 2015/16 financial year. This is great news and we look forward to working closely with you to deliver these projects and the benefits they bring to your community.

Program	WBS	Project Details	2015/16 Funding Offered
Pedestrian Safety	S/08592	Stenhouse Drive between Hop Bush and Welling Drive, Mount Annan Redesign and upgrade of a combined wombat / children's crossing with enhanced kerb extensions at Mount Annan Public School.	\$20,000

To ensure Councils have the required time to plan and deliver these projects successfully we have brought forward the announcement of funded projects significantly. This is feedback that Councils have consistently provided. Accordingly, Council's commitment to the earliest possible delivery of projects within the financial year is appreciated. As these projects were nominated by Council, supported by Roads and Maritime and has now been funded by the NSW Government because of its poor crash history, Council is asked to treat its delivery as a high priority. This will ensure the road safety benefits are passed onto road users as soon as possible.

This letter and the outlined requirements only cover the Safer Roads projects listed in the table above.

This letter also documents the procedures Roads and Maritime and Council must follow if funding to Councils is to be maintained in accordance with RMS *Financial Arrangements with Councils for Road Management* (see internet page Local Government Relations under www.rms.nsw.gov.au/doingbusinesswithus/lgr/index.html). Roads and Maritime has a considerable amount of funds invested in a range of traffic, safety and active transport projects that are to be delivered by Councils. As a consequence, both Roads and Maritime and Councils need to adhere to this process and the schedule for the effective delivery of these projects under the various programs.

ORD06

Attachment 2

ORD06

Attachment 2

Please note that no further funding will be made available towards these projects. Funds are allocated to specific projects and are not transferable at Council's discretion.

The key requirements that Council must adhere to as part of its acceptance of project funding are outlined below, with further detail and key dates provided in Attachments A and B.

1. Council provides written acceptance of funding (Attachments C and D)
2. Council provides detailed design and cost estimate
3. Council submits monthly status reports
4. Council submits invoices and evidence of work completed
5. All physical works completed by 30 April 2016
6. Any variations to scope or cost must be discussed and approved by Roads and Maritime before starting construction of the project.
7. Council accepts ongoing maintenance of completed asset.

Roads and Maritime looks forward to working with Council to successfully delivering the 2015/16 financial year Safer Roads Program of works.

Attachments:

- A. Key requirements for acceptance of Federal Government funding
- B. Key Milestones / Dates
- C. Council acceptance of NSW Government funding
- D. Council initial financial forecast

Please complete Attachments C and D and return a signed copy of each to Roads and Maritime by Friday 8 May 2015

Via email: Sydney.Traffic.Safety.Programs@rms.nsw.gov.au

For any further enquiries about information in this letter please contact Roads and Maritime Program Delivery Manager Ben Konetschnik.

Email: Sydney.Traffic.Safety.Programs@rms.nsw.gov.au

Telephone: 8849-2166

Post: Attention: Ben Konetschnik
Manager Program Delivery
Network and Safety Management
Roads and Maritime Services
PO Box 973
Parramatta CBD
NSW 2124

Yours sincerely,



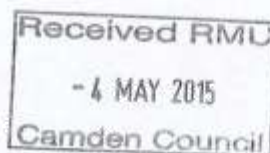
Hilary Johnson
Network and Safety Manager



Transport
Roads & Maritime
Services

28 April 2015

General Manager
Camden Council
PO Box 183,
CAMDEN NSW 2570



Attention: Ron Moore

Dear Ron,

**CAMDEN COUNCIL
2015/16 AUSTRALIAN GOVERNMENT BLACK SPOT PROGRAMME
PROJECT FUNDING OFFER**

Roads and Maritime Services values our partnership with Local Government to jointly plan and deliver infrastructure projects addressing road safety in our communities. We are pleased to confirm the Federal Minister for the Department of Infrastructure and Transport has approved the projects listed below for construction by Council under the 2015/16 Australian Government Black Spot Programme.

Project Number	Project Details	2015/16 Funding Offered
S/08251	Allenby Road bend approximately 700m south of Bringelly Road, Rossmore Install Sealed Shoulders 0.5-1m and install curve and advisory signage	\$90,000
S/08256	Elizabeth Street Mitchell Street, Camden Council Tightening of Kerb Radii through line marking and the provision of a roundabout	\$115,000

To ensure Councils have the required time to plan and deliver these projects successfully we have brought forward the announcement of funded projects significantly. This is feedback that Councils have consistently provided. Accordingly, Council's commitment to the earliest possible delivery of projects within the financial year is appreciated. As these projects were nominated by Council, supported by Roads and Maritime and has now been funded by the Federal Government because of its poor crash history, Council is asked to treat its delivery as a high priority. This will ensure the road safety benefits are passed onto road users as soon as possible.

This letter and the outlined requirements only cover the Australian Government Black Spot projects listed in the table above.

ORD06

Attachment 3

ORD06

Attachment 3

This letter also documents the procedures Roads and Maritime and Council must follow if funding to Councils is to be maintained in accordance with RMS *Financial Arrangements with Councils for Road Management* (see internet page Local Government Relations under www.rms.nsw.gov.au/doingbusinesswithus/lgr/index.html and the Department of Transport's *Notes on Administration for Australian Government Black spot Programme* located at http://investment.infrastructure.gov.au/publications/administration/pdf/NoA_November_2014.pdf. A considerable amount of funds have been invested in a range of traffic, safety and active transport projects that are to be delivered by Councils. As a consequence, both Roads and Maritime and Councils need to adhere to this process and the schedule for the effective delivery of these projects.

Please note that no further funding will be made available towards these projects. Funds are allocated to specific projects and are not transferable at Council's discretion.

The key requirements that Council must adhere to as part of its acceptance of project funding are outlined below, with further detail and key dates provided in Attachments A and B.

1. Council provides written acceptance of funding (Attachments C and D)
2. Council provides detailed design and cost estimate
3. Council submits monthly status reports
4. Council submits invoices and evidence of work completed
5. All physical works completed by 30 April 2016
6. Any variations to scope or cost must be discussed and approved by Roads and Maritime before starting construction of the project.
7. Council accepts ongoing maintenance of completed asset.

Roads and Maritime looks forward to working with Council to successfully delivering the 2015/16 financial year Australian Government Black Spot Program of works.

Attachments:

- A. Key requirements for acceptance of Federal Government funding
- B. Key Milestones / Dates
- C. Council acceptance of Federal Government funding
- D. Council initial financial forecast

Please complete Attachments C and D and return a signed copy of each to Roads and Maritime by **Friday 8 May 2015**

Via email: Sydney.Traffic.Safety.Programs@rms.nsw.gov.au

For any further enquiries about information in this letter please contact Roads and Maritime Program Delivery Manager Ben Konetschnik.

Email: Sydney.Traffic.Safety.Programs@rms.nsw.gov.au

Telephone: 8849-2166

Post: Attention: Ben Konetschnik
Manager Program Delivery
Network and Safety Management
Roads and Maritime Services
PO Box 973
Parramatta CBD
NSW 2124

Please note that the call for nominations for the 2016/17 Australian Government Black Spot Programme will be sent late April 2015 and the closing date for nominations will be 31 July 2015.

Yours sincerely,

for B. Konetschnik

Hilary Johnson
Network and Safety Manager

ORD06

Attachment 3

ORD06

Attachment 4

Proposed Pedestrian Refuge on Paddy Miller Ave, Currans Hill

camden

Scale: 1:800
Printed Date: 28-10-14

This map has been prepared from Council records by the Land Information section. If you intend to rely on this information you should have this verified. Camden Council accepts no responsibility for any errors or omissions. This map should not be reproduced without the permission of Camden Council.

Proposed Pedestrian Refuge Paddy Miller Avenue, Currans Hill



**Proposed Location of Pedestrian Refuge in
Existing Median on Hartley Road**



Scale: 1:800

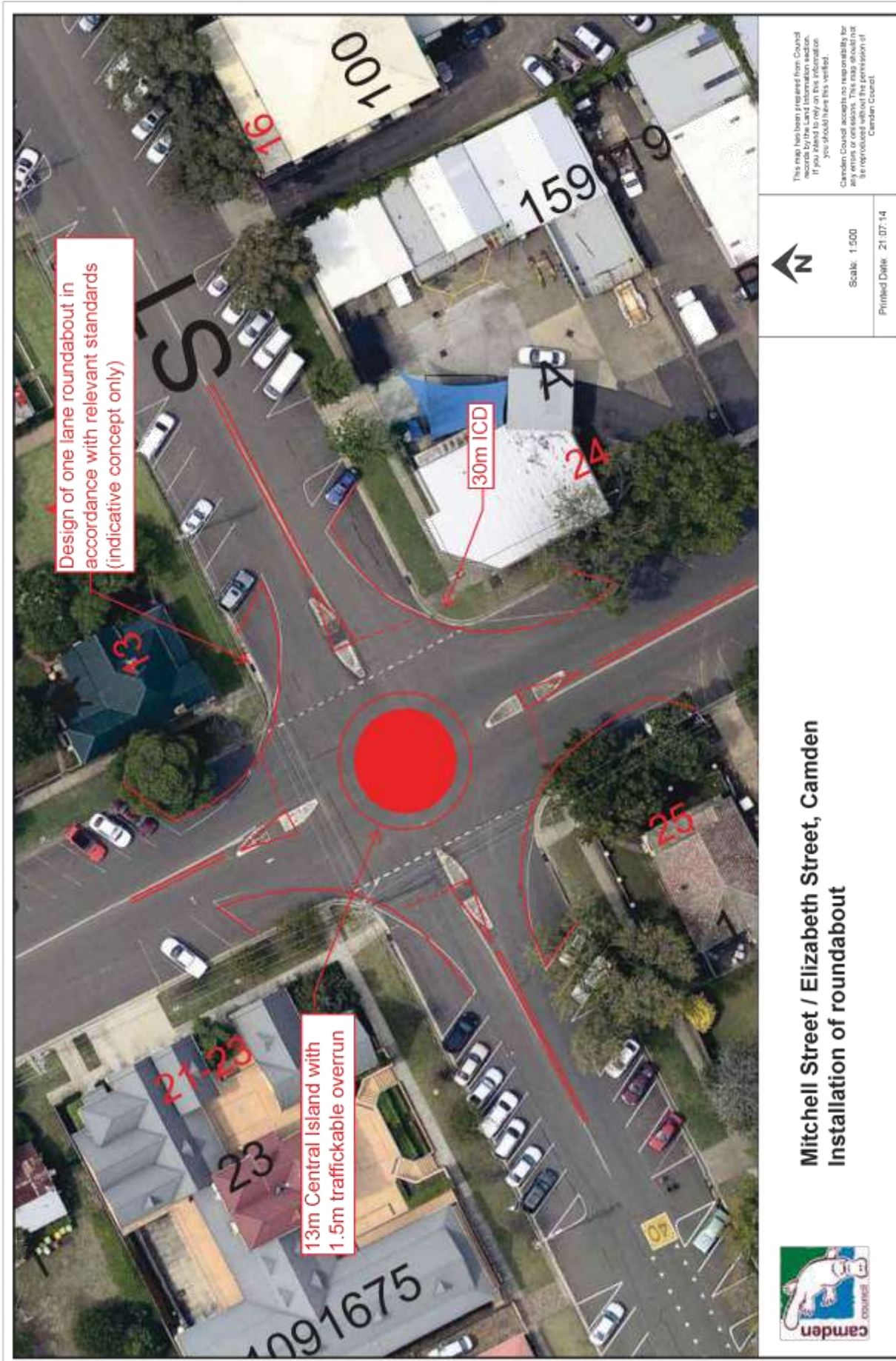
Printed Date: 26-10-14

This map has been prepared from Council information and is not intended to be used as a legal document. If you intend to rely on this information you should have this verified.
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ORD06

Attachment 4





ORD06

Attachment 5

ORD06

Attachment 5





ORDINARY COUNCIL

ORD07

ORD07

SUBJECT: TENDER T010/2015 - ELDESLIE ENTRY PARK CONSTRUCTION
FROM: Director Community Infrastructure
TRIM #: 15/99752

PURPOSE OF REPORT

To provide details of the tenders received for contract T010/2015, being the Elderslie Entry Park Construction and to recommend that Council accept the tender submitted by Landscape Solutions Australia Pty Ltd.

BACKGROUND

The Elderslie Entry Park (currently unnamed) is located on the north western side of the intersection of Liz Kernohan Drive and the Camden Bypass (shown in **Attachment 1**). The site is a triangular portion of land approximately 1.2 hectares in size in accordance with the Elderslie Release Area Development Control Plan (DCP).

The Elderslie Release Area DCP identifies this park as the "Southern Entry Park" and is described as predominantly a passive recreation area with open spaces and tree planting along Camden Bypass.

MAIN REPORT

Tenderers were asked to provide a lump sum price for Tender T010/2015 - Elderslie Entry Park Construction. The invitation to submit a Tender was advertised on 21 April 2015 in the Camden Advertiser, Sydney Morning Herald and the NSW e-tendering website. The tender closed on 12 May 2015 and twelve submissions were received.

Tender Submissions

Tenders were received from the following companies listed below in alphabetical order:

<i>Company</i>	<i>Location</i>
• Camporeale Holdings Pty Ltd	Kirrawee
• Daracon Landscaping	West Auburn
• Gauci Civil Contracting Pty Ltd	Kemps Creek
• HL Landscapes	Albion Qld
• Lamond Contracting Pty Ltd	Wilton
• Landscape Solutions Aust Pty Ltd	Seven Hills
• Mansour Paving Pty Ltd	Arncliffe
• Rocktown Pty Ltd	Five Dock
• Simpson Landscapes Pty Ltd	Kirrawee
• Starcon Group Pty Ltd	Greenacre
• Techscapes Aust Pty Ltd	Smeaton Grange
• Undercover Landscapes Pty Ltd	Kenthurst



An assessment of the tenders was undertaken in line with the Tender Evaluation Plan. A summary of this assessment is provided in the **Supporting Documents**.

Tender Evaluation

The intention of the tender process was to appoint a contractor with proven capacity and experience in similar scale projects as well as providing good value and quality services to Council.

A tender evaluation panel was established and the submissions were assessed on price and non-price factors as agreed by the evaluation panel. Price was given weighting of 75% and non-price factors a weighting of 25%.

Non Price Factors considered for this project included:

- understanding of the project and proposed methodology;
- experience on projects of similar nature;
- project program;
- proposed project team, capacity, and systems including Work Health and Safety (WHS).

Landscape Solutions Australia Pty Ltd provided the most competitive tender in terms of cost and meeting all requirements of Council's tender documentation.

Relevant Legislation

The tender has been conducted in accordance with the Local Government Act 1993, the Local Government Regulations (2005) and Council's Purchasing and Procurement Policy.

Critical Dates / Time Frames

Landscape Solutions Australia Pty Ltd have tendered to complete the works in 9 weeks from engagement which is considered a reasonable timeframe for the scope of works. The works can be completed by in August 2015 if the tender is accepted.

FINANCIAL IMPLICATIONS

This project is funded by Section 94 Developer Contributions. The tendered price of \$399,918.73 (GST exclusive) is well within the current budget allocation for this project.

CONCLUSION

Landscape Solutions Australia Pty Ltd has submitted a conforming tender.

The tender assessment concludes that the offer by Landscape Solutions Australia Pty Ltd represents the best value to Council and the company has a proven track record of performance on projects of a similar nature.



RECOMMENDED

That Council:

- i. accept the tender provided by Landscape Solutions Australia Pty Ltd for the lump sum of \$399,918.73 (GST exclusive); and**
- ii. authorise the relevant documentation to be completed under Council's Power of Attorney, granted on 27 August 2013, Minute Number ORD215/13.**

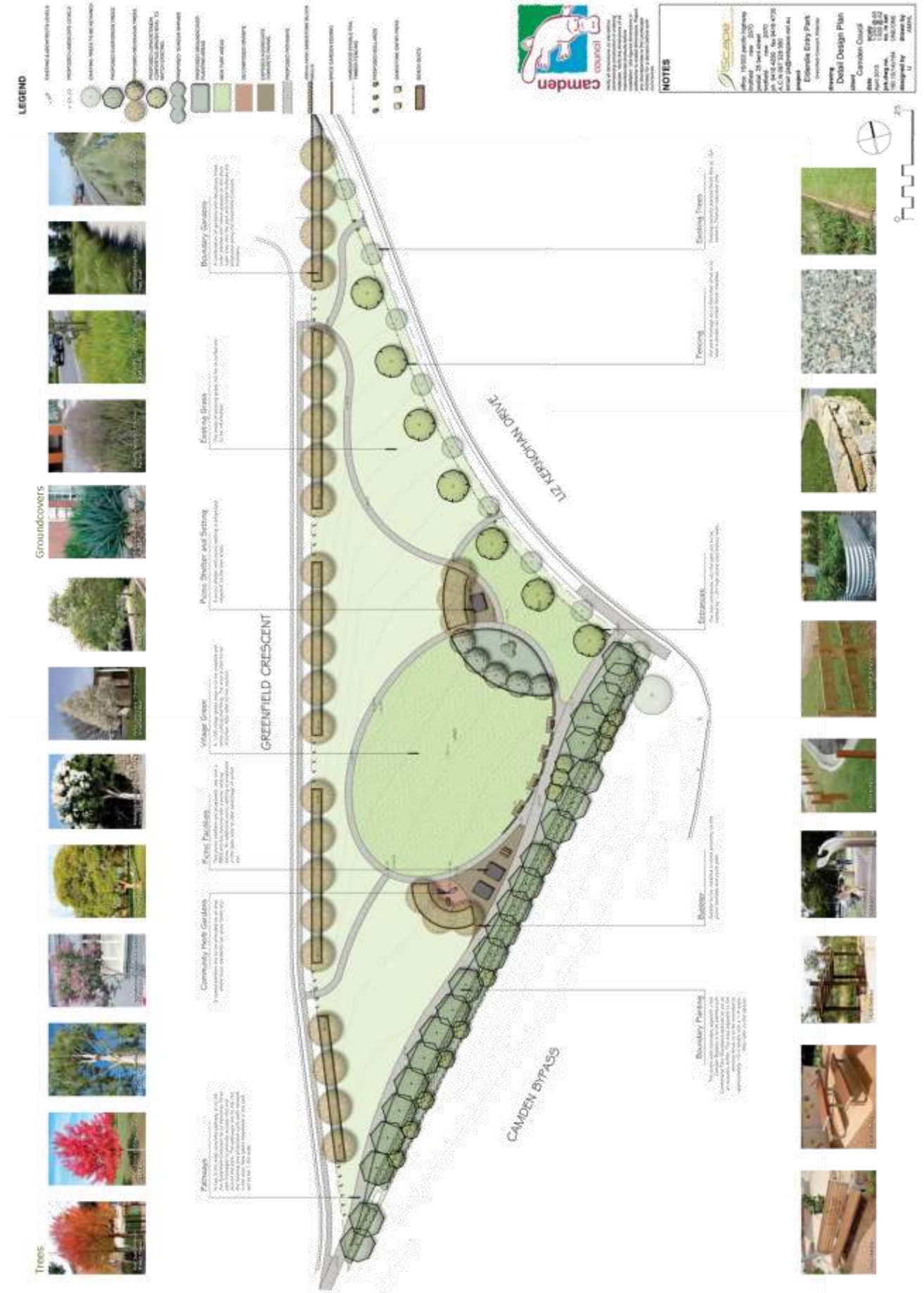
ATTACHMENTS

1. Location Map - Elderslie Entry Park
2. Tender Assessment - T010/2015 - Elderslie Entry Park - *Supporting Document*

ORD07

ORD07

Attachment 1





ORDINARY COUNCIL

ORD08

ORD08

SUBJECT: TENDER T011/2015 - ARGYLE STREET PAVING
FROM: Director Community Infrastructure
TRIM #: 15/108650

PURPOSE OF REPORT

To provide details of the tenders received for contract T011/2015, being the Granite Paver Supply for Argyle Street Streetscape Improvements, Camden, and to recommend that Council accept the tender submitted by Melocco Pty Ltd.

BACKGROUND

In preparation for the improvement works scheduled to commence in July this year, tenders have been sought to ensure the supply of the granite pavers are available as required for construction.

The granite specified for the paving of Argyle Street, is sourced from quarries in Black Hill, South Australia. This material is recognised for its quality, durability and colour consistency. This material is used by a number of other Council's as the primary paver in its streetscapes, and has been specified on numerous other high profile public projects. The choice of material is also supported by Council's heritage advice for use in Camden, as part of the overall streetscape approach.

MAIN REPORT

Invitation to Tender

The tender for the Granite Paver Supply for Argyle Street, Camden Streetscape Improvements, was advertised in the Camden Advertiser, Sydney Morning Herald and the NSW e-tendering website. Tenders opened on 27 April 2015 and closed on 18 May 2015. Tenderers were asked to provide a combination of lump sum and schedule of rates for Stage 1 works. This was based on a specified quantity of pavers for supply of Stage 1 and future stages. Stage 1A is the Argyle Street works, scheduled between July and November 2015 between Oxley Street and John Street.

Tender Submissions

Tenders were received from companies listed below in alphabetical order:

<u>Name of Tenderer</u>	<u>Location</u>
Melocco Pty Ltd	Dandenong South. VIC
Sam the Paving Man Pty Ltd	Strathfield South. NSW

A summary of the submissions is provided in the **Supporting Documents**. Please note this information is Commercial in Confidence.



Tender Evaluation

The intention of the tender process is to appoint a supply contractor with proven capacity and experience in similar scale projects as well as providing good value and quality services to Council.

A tender evaluation panel was established and the submissions were assessed on price and non-price factors as agreed by the evaluation panel. Price was given weighting of 50% and non-price factors a weighting of 50%.

Non Price Factors considered for this project include:

- Conformity to the specification and tender documents.
- Previous experience in supplying materials of a similar nature, quality and quantity.
- Proposed team, reliability and capacity
- Time period rates are held firm
- Program
- WH&S

Melocco Pty Ltd has provided the most competitive tender in terms of cost and meeting all requirements of Council's tender documentation. Past clients were contacted and gave positive feedback for Melocco Pty Ltd.

Melocco Pty Ltd has demonstrated an extensive proven track record in delivering projects of a similar scale and nature. They have an impressive record of supplying quality pavers, for Local Government and private construction companies.

The panel members all agreed that the tender by Melocco Pty Ltd represented the best value to Council.

Relevant Legislation

The tender has been conducted in accordance with the Local Government Act 1993, the Local Government Regulations (2005) and Council's Purchasing and Procurement Policy.

Critical Dates / Time Frames

Melocco Pty Ltd has submitted a program in conformance with the tender requirements.

The date for supply to future stages will be dependent on future budget allocations.

FINANCIAL IMPLICATIONS

Council has sufficient funds currently allocated to this project in the 2015/16 Capital Works Program to proceed initially with the supply of pavers for stage 1, based on the tendered lump sum tender and schedule of rates.

The tendered rates for supply of pavers for future stages will be applied within budgets approved by Council. These supply rates have been offered as fixed until 30 June 2017.



CONCLUSION

Melocco Pty Ltd has provided a conforming tender. The tender assessment concludes that the offer by Melocco Pty Ltd represents best value to Council and the company has a proven track record of performance on projects of a similar nature.

RECOMMENDED

That Council:

- i. accepts the supply tender provided by Melocco Pty Ltd for Stage 1A, between John and Oxley Streets, for the lump sum value of \$339,886.08 (GST exclusive);**
- ii. accepts the supply tender provided by Melocco Pty Ltd for future stages of work based on the Schedule of Rates offered as fixed until 30 June 2017; and**
- iii. authorise the relevant documentation to be completed under Council's Power of Attorney, granted on 27 August 2013, Minute Number ORD215/13.**

ATTACHMENTS

- 1. Tender Assessment - T011/2015 Argyle street paving - *Supporting Document***