



Camden Council

Attachments

Ordinary Council Meeting
14 June 2016

Camden Civic Centre
Oxley Street
Camden



ORDINARY COUNCIL

ATTACHMENTS - ORDINARY COUNCIL

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Summary of Budget Review Variations Greater Than \$15,000
 March Review of the 2015/16 Budget

Change In Vote		Totals		Description	Comments
Expense	Income	Income	Expense		
\$	\$	\$	\$		
Note: INCOME - Increases are shown as positives figures. Reductions are shown as negative figures EXPENDITURE - Increases are shown as negative figures. Reductions are shown as positive figures					
1) Proposed Budget Variations					
Proposed variations to the 2015/16 Budget based on income received and expenditure payments to date are as follows:					
(61,251)	1,339,606	1,278,355		Surplus / (Deficit) - Proposed Budget Variations September 2015/16 Review	
(211,315)	1,679,100	1,467,785		Surplus / (Deficit) - Proposed Budget Variations December 2015/16 Review	
-	500,000	500,000		Rates and Charges Income	Supplementary rate income is received upon the re-zoning or subdivision of land. It is additional rate income to the amount levied at the beginning of the financial year. The increase in rate income realised during 2015/16 is primarily due to new lots created through subdivisions in the Spring Farm, Elderslie, Oran Park and Gregory Hills land release areas.
-	491,000	491,000		Development Fees & Charges Income	Development income continues to exceed budget expectations during 2015/16. This is due to the high volume and high value of Development Applications received during the third quarter of 2015/16. This increase reflects the ongoing high development activity in the release areas of Spring Farm, Elderslie, Oran Park and Gregory Hills. The level of income received from development activity is primarily dependent on the receipt of applications from developers, and as such is somewhat difficult to project given the unprecedented growth Council is experiencing.
-	46,000	46,000		General Fund Interest on Investments	The third quarter performance of Council's investment portfolio has exceeded budget expectations. The primary reason for this is Council's investment portfolio is being maintained at a higher level than originally budgeted. Council's weighted return on investments for March 2016 was 3.43%, which is significantly higher than the industry average of 2.28%.
-	30,000	30,000		Land Information Section 149 Certificates Income	Additional income has been realised for Section 149 Certificates in 2015/16. This is primarily a result of growth through development.
(85,000)	-	(85,000)		Scanning of Council Records	Additional funding is required to accelerate the digitisation of old hardcopy documents as part of finalising the implementation of Council's Digitisation Strategy. On-line documents provide greater efficiencies in the management of records including ready access to historical documents resulting in improved service delivery.

Summary of Budget Review Variations Greater Than \$15,000
 March Review of the 2015/16 Budget

Change in Vote		Totals	Description	Comments
Expense	Income			
\$	\$	\$		
Note: INCOME - Increases are shown as positive figures. Reductions are shown as negative figures EXPENDITURE - Increases are shown as negative figures. Reductions are shown as positive figures				
(40,000)		(40,000)	Parks Buildings and Furniture Maintenance	This is additional funding in 2015/16 for the repair and maintenance of existing park furniture, increased litter collection (including bin installations) and an increase in funding to manage graffiti within the LGA. Funding has also been provided to continue this work on a re-current basis as detailed in the "transfer to working funds" section of this report.
(27,500)		(27,500)	Western Sydney University Smart Business Launch Pad Expenditure	Council has signed a Memorandum of understanding with the Western Sydney University to establish a launch pad at Oran Park. This facility will be a partnership project between Council, WSU, Oran Park Smart Work Hub and Urban Growth. A launch pad will provide business in the region with access to a range of high-quality assistance programs and resources designed to support innovation. The Launch Pad will provide local businesses with a connection to the WSU students and researchers, and other business services.
(18,947)	3,335	(15,612)	Variations under \$15,000	
(171,447)	1,070,335	898,888	Surplus / (Deficit) - Proposed Budget Variations	
(444,013)	4,089,041	3,645,028	Surplus / (Deficit) - Net Impact of Variations 2015/16	
* It should be noted where net increases or reductions have been shown within the main Council Report the income and expenditure column will not reconcile, as the two are separated within this attachment.				

March Review of the 2015/16 Budget

Summary of Budget Review Variations Greater Than \$15,000
 March Review of the 2015/16 Budget

Change In Vote		Totals	Description	Comments
Expense	Income			
\$	\$	\$		
Note: INCOME - Increases are shown as positive figures. Reductions are shown as negative figures EXPENDITURE - Increases are shown as negative figures. Reductions are shown as positive figures				
2) Council Approved Budget Variations				
Since adopting the 2015/16 Budget, Council has authorised the following changes to the budget:				
(1,325,355)	47,000	(1,278,355)	Surplus / (Deficit) - Authorised Variations September 2015/16 Budget Review	
(4,514,785)	3,047,000	(1,467,785)	Surplus / (Deficit) - Authorised Variations December 2015/16 Budget Review	
-	300,000	-	NSW Government funding for project management resources towards Housing Acceleration - Ingleburn Road and Rickard Road Leppington	Council Resolution - 6/16 - 9/02/2016
(300,000)	-	-	Grant Reserve - Transfer to Reserve	
	200,000		State Library Council Grant	
	920	-	Seniors Festival Grant	Council Resolution - 45/16 - 22/03/2016
(200,920)			Grant Reserve - Transfer to Reserve	
	3,574,804		Federal Government grant for Graham s Hill Road / Richardson intersection upgrade	
	3,684,763		Federal Government grant for the Camden Valley Way / Macarthur Road intersection upgrade	
	100,000	-	Federal Government grant towards scoping for the Porrende Street upgrade	Council Resolution - 47/16 - 22/03/2016
(7,359,567)			Grant Reserve - Transfer to Reserve	
(7,860,487)	7,860,487	-	Surplus / (Deficit) - Authorised Variations March 2015/16 Budget Review	
(13,700,627)	10,954,487	(2,746,140)	Surplus / (Deficit) - Council Approved Variations 2015/16	

Summary of Budget Review Variations Greater Than \$15,000
March Review of the 2015/16 Budget

Expense \$	Change in Vote		Totals \$	Description	Comments
	Income \$	EXPENDITURE			
<p>Note: INCOME - Increases are shown as positives figures. Reductions are shown as negative figures EXPENDITURE - Increases are shown as negative figures. Reductions are shown as positive figures</p>					
3) Contra Adjustments					
Contra adjustments that have a NIL impact on Council's Budget:					
(822,294)	822,294	-	-	September 2015/16 Contra Adjustments	
(395,000)	395,000	-	-	December 2015/16 Contra Adjustments	
	7,400,000			Section 94 Contributions - Operating & Capital Income	
	78,500			Voluntary Planning Agreements - Operating & Capital Income	
(7,478,500)				Section 94 Developer Contributions - Transfer to Reserve	Section 94 Developer Contributions income is above budget expectations for 2015/16. This is a result of cash payments received for a number of large developments to date. Similar to development income, the level of Section 94 income received from development activity is dependent on the application of subdivision certificates from developers, and as such is difficult to project given the level of growth Council is experiencing. Section 94 contributions are restricted to reserve for the purpose of funding future infrastructure costs within new release areas.
-	94,800			Section 94 Developer Contributions - Interest on Investments	The balance of Council's Section 94 reserves has increased as a result of additional interest on investments.
(94,800)	-		-	Section 94 Developer Contributions - Transfer to Reserve	
-	70,000			LIRS Funds - Interest on Investments	The balance of Council's DOP Loan reserves has increased as a result of additional interest on investments.
(70,000)	-		-	LIRS Funds Contributions - Transfer to Reserve	
-	29,000			DOP loan Funds - Interest on Investments	The balance of Council's LIRS reserves has increased as a result of additional interest on investments.
(29,000)	-		-	DOP Loan Funds Contributions - Transfer to Reserve	
(43,000)	-		-	Domestic Waste - Legal Expenditure	Council has realised an increase in operating revenues compared to original budget forecasts. This has been offset by legal expenditure incurred, with the balance of the operational savings to be transferred to the Waste Management Reserve and factored into future operating budgets.
(133,000)	-		-	Domestic Waste - Transfer to Reserve	
-	176,000			Domestic Waste - Fees and Charges Income	
(7,848,300)	7,848,300	-	-	March 2015/16 Contra Adjustments	
(9,065,594)	9,065,594	-	-	Total Contra Variations 2015/16	

March Review of the 2015/16 Budget

Summary of Budget Review Variations Greater Than \$15,000
March Review of the 2015/16 Budget

Expense		Change In Vote		Totals	Description	Comments
\$	\$	Income	\$			
Note: INCOME - Increases are shown as positives figures. Reductions are shown as negative figures EXPENDITURE - Increases are shown as negative figures. Reductions are shown as positive figures						
4) Revotes for the 2015/16 Year to be included in the 2016/17 Budget						
Budget adjustments which have are proposed to be carried forward into the 2015/16 Budget:						
-	-	-	-	-	Total Revotes Identified for September Period	
-	-	-	-	-	Total Revotes Identified for December Period	
-	-	-	-	-	Total Revotes Identified for March Period	
-	-	-	-	-	Total Revotes Identified 2015/16	

Summary of Budget Review Variations Greater Than \$15,000

March Review of the 2015/16 Budget

Change in Vote		Totals		Description	Comments
Expense	Income	\$	\$		
Note: INCOME - Increases are shown as positives figures. Reductions are shown as negative figures EXPENDITURE - Increases are shown as negative figures. Reductions are shown as positive figures					

Reconciliation to 'March Review of the 2015/16 Budget'

2014/15 Carried Forward Working Funds Balance			1,000,000		
2015/16 Adopted Budget Surplus		-			
Available Working Funds 01/07/15			1,000,000		
Less:					
Minimum Desired Level			(1,000,000)		
Total Funds Available		-			Total Available Working Funds as at 01/07/2015
September Review			1,278,355		Significant Budget Variations
			(1,278,355)		Council Approved Variations
			-		Budget Contra Variations
			-		Budget Revotes (Carry-Overs)
			-		Sub Total - September Review Variations
December Review			1,467,785		Significant Budget Variations
			(1,467,785)		Council Approved Variations
					Budget Contra Variations
					Budget Revotes (Carry-Overs)
			-		Sub Total - December Review Variations
March Review			898,888		Significant Budget Variations
					Council Approved Variations
					Budget Contra Variations
					Budget Revotes (Carry-Overs)
			898,888		Sub Total - March Review Variations
			898,888		Total Available Working Funds as at 31/03/2016

March Review of the 2015/16 Budget



Camden Council

Quarterly Budget Review Statement

For the period ending 31 March 2016

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Camden Council
Income & Expenses Budget Review Statement

Quarterly Budget Review Statement
for the period 01/01/16 to 31/03/16

Budget review for the quarter ended 31 March 2016
Income & Expenses Review

	Original Budget 2015/16	Approved Changes		Revised Budget 2015/16	Variations for this Mar Qtr	Notes	Projected Year End Result
		Revotes	Other than by QBRs				
Operating Income							
Actively Managing Camden's Growth	14,280,300	-	1,934,100	16,214,400	8,094,300	1	24,308,700
Healthy Urban and Natural Environment	40,784,800	-	95,000	40,879,800	176,000	2	41,055,800
A Prosperous Economy	8,200	-	-	8,200	-		8,200
Effective and Sustainable Transport	21,197,400	-	8,073,261	29,270,661	-		29,270,661
An Enriched and Connected Community	8,648,000	-	200,920	8,848,920	3,335	3	8,852,255
Strong Local Leadership	47,591,900	-	1,684,606	49,276,506	645,000	4	49,921,506
	132,510,600	-	11,987,887	144,498,487	8,918,635		153,417,122
Operating Expenses							
Actively Managing Camden's Growth	9,025,800	29,061	183,000	9,237,861	-		9,237,861
Healthy Urban and Natural Environment	21,836,000	308,374	235,000	22,379,374	43,000	5	22,422,374
A Prosperous Economy	605,300	6,389	-	611,689	27,500	6	639,189
Effective and Sustainable Transport	17,532,700	161,233	(100,000)	17,593,933	-		17,593,933
An Enriched and Connected Community	10,919,600	-	35,740	10,955,340	44,947	7	11,000,287
Strong Local Leadership	19,288,700	667,483	53,102	20,009,285	99,000	8	20,108,285
	79,208,100	1,172,540	406,842	80,787,482	214,447		81,001,929
Net Operating Surplus / (Deficit)	53,302,500	(1,172,540)	11,581,045	63,711,005	8,704,188		72,415,193
Add:							
Non Cash Funded Depreciation	15,712,900	-	-	15,712,900	-		15,712,900
Funds from the Sale of Assets	319,000	-	-	319,000	-		319,000
Loan Borrowings	23,000,000	-	-	23,000,000	-		23,000,000
Transfer from Restricted Assets	27,970,100	18,932,498	10,750,167	57,652,765	-		57,652,765
	67,002,000	18,932,498	10,750,167	96,684,665	-		96,684,665
Less:							
Capital Purchases & Acquisitions	103,775,200	17,759,958	11,163,861	132,699,019	-		132,699,019
Borrowing Expense (Principal)	3,162,200	-	-	3,162,200	-		3,162,200
Transfer to Restricted Assets	13,367,100	-	11,167,351	24,534,451	-		24,534,451
Proposed - Transfer to Restricted Assets	-	-	-	-	7,805,300		7,805,300
	120,304,500	17,759,958	22,331,212	160,395,670	7,805,300		168,200,970
Net Budget Position Surplus / (Deficit)	-	-	-	-	898,888		898,888

This statement forms part of Council's Quarterly Budget Review Statement (QBRs) for the quarter ended 31/03/2016 and should be read in conjunction with the total QBRs report

Camden Council
Income & Expenses Budget Review Statement

Quarterly Budget Review Statement
for the period 01/01/16 to 31/03/16

Budget review for the quarter ended 31 March 2016
Recommended changes to revised budget

Budget Variations being recommended include the following material items (Greater than \$15,000):

Notes	Movement	Description
1	8,094,300	Actively Managing Camden's Growth - Increase in Income This adjustment relates to an increase in income as a result of developer contributions income (\$7.48M), additional development income due to ongoing housing development (\$491K), additional Section 149 Certificate income due to ongoing housing development (\$30k) and an increase in Section 94 investment income through a higher than expected investment balance (\$95K).
2	176,000	Healthy Urban and Natural Environment - Increase in Income This increase is due to additional domestic waste income due to ongoing housing development and higher than expected investment balance (\$176K).
3	3,335	An Enriched and Connected Community - Increase in Income This adjustment relates primarily to minor expenditure adjustments at this review of (\$3K).
4	645,000	Strong Local Leadership - Increase in Income Adjustments to income relate to; additional rating income (\$500K) and additional interest on investments (\$145K).
5		Actively Managing Camden's Growth - Increase in Expense This adjustment relates primarily to minor expenditure adjustments at this review of (\$14K).
6	(43,000)	Healthy Urban and Natural Environment - Increase in Expense This increase primarily relates to an increase in expenditure in Domestic Waste legal expenditure (\$43K).
7	(27,500)	A Prosperous Economy - Increase in Expense This increase relates to Council's contribution towards the Western Sydney University launch at Oran Park (\$27.5k).
8	(44,947)	An Enriched and Connected Community - Increase in Expense This adjustment relates to funding for the repair and maintenance of existing park furniture, increased litter collection, litter bin installation and an increase in the graffiti funding (\$40) A range of minor expenditure adjustments were also required at this review (\$5K).
9	(99,000)	Strong Local Leadership - Increase in Expense This increase relates to additional scanning of Council's Historical Documents (\$85k) and minor expenditure adjustments at this review of (\$14K).

Camden Council
Capital Budget Review Statement

Quarterly Budget Review Statement
 for the period 01/01/16 to 31/03/16

Budget review for the quarter ended 31 March 2016

Capital Expenditure Review

	Original Budget 2015/16	Approved Changes		Revised Budget 2015/16	Variations for this Mar Qtr	Notes	Projected Year End Result
		Revotes	Other than by QBRs				
Capital Expenditure							
New Assets (Council Delivery)							
Transport & Road Infrastructure	3,670,400	6,034,451	7,659,567	17,364,418	-	-	17,364,418
Community Facilities	6,372,400	579,819	-	6,952,219	-	-	6,952,219
Parks & Recreation	3,190,100	1,635,447	243,600	5,069,147	-	-	5,069,147
Stormwater & Drainage	3,101,800	1,687,330	-	4,789,130	-	-	4,789,130
Council Properties	26,132,700	4,163,244	-	30,295,944	-	-	30,295,944
Plant & Equipment	1,720,000	-	-	1,720,000	-	-	1,720,000
Other	884,200	582,569	-	1,466,769	-	-	1,466,769
New Assets (Works In Kind)							
Transport & Road Infrastructure	16,761,900	-	-	16,761,900	-	-	16,761,900
Recreation & Community Facilities	12,347,300	-	-	12,347,300	-	-	12,347,300
Stormwater & Drainage	18,230,800	-	-	18,230,800	-	-	18,230,800
Asset Renewal (Replacement)							
Transport & Road Infrastructure	9,236,400	494,303	2,260,694	11,991,397	-	-	11,991,397
Community Facilities	32,200	16,872	-	49,072	-	-	49,072
Parks & Recreation	227,000	367,158	-	594,158	-	-	594,158
Stormwater & Drainage	145,900	11,020	-	156,920	-	-	156,920
Council Properties	-	358,690	1,000,000	1,358,690	-	-	1,358,690
Plant & Equipment	922,600	1,764,300	-	2,686,900	-	-	2,686,900
Information Technology Upgrades	799,500	-	-	799,500	-	-	799,500
Other	-	64,755	-	64,755	-	-	64,755
Total Capital Expenditure	103,775,200	17,759,958	11,163,861	132,699,019	-	-	132,699,019
Capital Funding							
Rates & Other Untied Funding	5,201,000	-	-	5,201,000	-	-	5,201,000
Capital Grants & Contributions	567,700	1,955,145	8,638,955	11,161,800	-	-	11,161,800
Reserves:							
External Restrictions	20,777,700	6,903,433	-	27,681,133	-	-	27,681,133
Internal Restrictions	6,888,800	8,898,900	2,524,906	18,312,606	-	-	18,312,606
S94 Works in Kind Income (Non Cash)	47,340,000	-	-	47,340,000	-	-	47,340,000
New Loans	23,000,000	-	-	23,000,000	-	-	23,000,000
Receipts from Sale of Assets							
Plant & Equipment	-	-	-	-	-	-	-
Land & Buildings	-	-	-	-	-	-	-
Other Funding	-	2,480	-	2,480	-	-	2,480
Total Capital Funding	103,775,200	17,759,958	11,163,861	132,699,019	-	-	132,699,019
Net Capital Funding							

This statement forms part of Council's Quarterly Budget Review Statement (QBRs) for the quarter ended 31/03/2016 and should be read in conjunction with the total QBRs report

Camden Council
Cash & Investments Budget Review Statement

Quarterly Budget Review Statement
for the period 01/01/16 to 31/03/16

Projected Year End Cash Position ending 30 June 2016

Cash & Investments Review

	Open Balance 1/07/2015	Approved Changes		Revised Budget	Variations for this Mar Qtr		Notes	Projected Year End Result
		Revotes	Other than by QBRs					
Externally Restricted								
Section 94 Developer Contributions	40,539,344	(5,638,007)	(18,275,737)	16,625,600	7,573,300	1	24,198,900	
Infrastructure Loan (Lodges Road)	3,189,053	(2,480)	-	3,186,573	70,000	2	3,256,573	
Domestic Waste Management	5,154,506	(1,265,426)	638,626	4,527,706	133,000	3	4,660,706	
Specific Purpose Grants	788,258	(1,955,145)	9,438,068	8,271,181	-	-	8,271,181	
Stormwater Management Levy	340,932	(313,630)	16,000	43,302	-	-	43,302	
Other Restricted Contributions	177,179	(22,773)	(58,800)	95,606	-	-	95,606	
Total Externally Restricted	50,189,272	(9,197,461)	(8,241,843)	32,749,968	7,776,300		40,526,268	
Internally Restricted								
2014-2019 CIRP Reserve	1,551,607	(514,001)	(160,501)	877,105	29,000	4	906,105	
2014-2016 CIRP Round 3 Reserve	1,184,792	(134,792)	(1,050,000)	-	-	-	-	
Asset Renewal Reserve	662,451	-	1,017,852	1,680,303	-	-	1,680,303	
Camden Carparking	120,578	-	-	120,578	-	-	120,578	
Camden Town Centre Improvements	1,145,100	(195,200)	(794,500)	155,400	-	-	155,400	
Capital Works Reserve*	920,691	(258,930)	1,805,564	2,467,325	-	-	2,467,325	
Cemetery Improvements	732,576	(542,569)	(2,900)	187,107	-	-	187,107	
Central Administration Building	4,309,206	(4,062,879)	(234,000)	12,327	-	-	12,327	
Commercial Waste Management	1,189,060	-	(166,800)	1,022,260	-	-	1,022,260	
Council Elections	147,600	-	81,700	229,300	-	-	229,300	
Employee Leave Entitlements	1,868,047	-	140,000	2,008,047	-	-	2,008,047	
Engineering Deposits	187,158	-	5,300	192,458	-	-	192,458	
Expenditure Revotes	3,673,768	(3,673,768)	-	-	-	-	-	
Family Day Care Reserve	82,376	-	-	82,376	-	-	82,376	
Infrastructure Loan - Repayment Fund	2,156,300	-	-	2,156,300	-	-	2,156,300	
Plant Replacement Reserve	2,279,486	-	36,300	2,315,786	-	-	2,315,786	
Public Appeals Reserve	35,304	-	-	35,304	-	-	35,304	
Risk Management	242,599	-	-	242,599	-	-	242,599	
Section 355 Management Committees	434,834	-	-	434,834	-	-	434,834	
Stormwater Works (General Fund)	641,834	(311,820)	-	330,014	-	-	330,014	
Technology Improvements Reserve	490,226	-	(490,226)	-	-	-	-	
Technology Support Reserve	75,412	-	(75,412)	-	-	-	-	
Water Savings Action Plan	87,727	(22,030)	6,599	72,296	-	-	72,296	
Working Funds Surplus	190,332	-	165,700	356,032	-	-	356,032	
Other	21,218	(19,048)	-	2,170	-	-	2,170	
Total Internally Restricted	24,430,282	(9,735,037)	284,676	14,979,921	29,000		15,008,921	
Unrestricted (i.e. available after the above Restrictions)	3,662,446	-	-	3,662,446	898,888		4,561,334	
Total Cash & Investments	78,282,000	(18,932,498)	(7,957,167)	51,392,335	8,704,188		60,096,523	

* The uncommitted balance of the Capital Works Reserve will increase to \$1,500,000 and the uncommitted balance of the Asset Renewal Reserve will increase to \$122,190 if Council adopt the recommendation of this report.

Cash & Investments Statement

Investments have been invested in accordance with Council's Investment Policy.

The Cash at Bank amount for this period has been reconciled to Council's physical Bank Statements. The date of completion of this bank reconciliation is 31/03/2016.

Camden Council
Cash & Investments Budget Review Statement

Quarterly Budget Review Statement
 for the period 01/01/16 to 31/03/16

Budget review for the quarter ended 31 March 2016
Recommended changes to revised budget

Budget Variations being recommended include the following material items (Greater than \$15,000):

Notes	Movement	Description
1	7,573,300	Section 94 Developer Contributions - Increase in Transfer to Reserve The balance of Council's Section 94 reserves has increased as a result of additional developer contributions income (\$7.48M) and additional interest on investments (\$95K).
2	70,000	Infrastructure Loan (Lodges Rd) - Increase in Transfer to Reserve This reserve balance has increased due to additional investment income (\$70K) which under the funding conditions of the interest free loan, must be restricted for the purpose of the project.
3	133,000	Domestic Waste Management - Net Increase in Transfer to Reserve The balance of Council's waste management reserve has increased due to additional operational income as a result of ongoing housing development in new release areas (\$133K).
4	29,000	2014-2019 CIRP Reserve - Increase in Transfer from Reserve This reserve balance has increased due to additional investment income (\$29K) which under the funding conditions of the interest free loan, must be restricted for the purpose of the project.

This statement forms part of Council's Quarterly Budget Review Statement (QBRs) for the quarter ended 31/03/2016 and should be read in conjunction with the total QBRs report

Camden Council
Contracts Budget Review Statement

Quarterly Budget Review Statement
 for the period 01/01/16 to 31/03/16

Budget review for the quarter ended 31 March 2016
Contracts Budget Review (Greater than \$50,000)

Contractor	Contract detail & purpose	Contract Value	Start Date	Budgeted (Y/N)
Aspect Furniture Pty Ltd	Supply and Installation of Workstations and storage units at New Camden Council Administrative Centre at Oran Park	871,184	Feb-16	Y
TechnologyOne	Geographic Information Systems (GIS) Software and associated services.	328,114	Mar-16	Y
ADCO Constructions Pty Ltd	Construction of Mount Annan Leisure Centre (MALC) Stage 2	11,601,455	Mar-16	Y

Notes:

1. Contracts listed are those entered into through a tender process during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
2. Contracts for employment are not included in this list.

This statement forms part of Council's Quarterly Budget Review Statement (QBRs) for the quarter ended 31/03/2016 and should be read in conjunction with the total QBRs report

Camden Council
Consultancy & Legal Expenses Budget Review Statement

Quarterly Budget Review Statement
 for the period 01/01/16 to 31/03/16

Budget review for the quarter ended 31 March 2016
Consultancy & Legal Expenses Overview

Expense	YTD Expense	Budgeted (Y/N)
Consultancies	289,859	Y
Legal Fees	663,159	Y

Definition of a consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

Comments

Council has engaged specialist consultants to assist in the consultation and planning of the Camden Town Centre Review, implementation of a Work Health & Safety framework and the planning and design of the new central administration building. Council has also required specialist consultancy and legal advice on a number of governance, development and compliance matters. Costs associated with these matters have been included in the expenditure totals above.

This statement forms part of Council's Quarterly Budget Review Statement (QBRs) for the quarter ended 31/03/2016 and should be read in conjunction with the total QBRs report

Camden Council
Key Performance Indicators Budget Review Statement

Quarterly Budget Review Statement
for the period 01/01/16 to 31/03/16

Budget review for the quarter ended 31 March 2016

(\$000's)	Current Projection		Original Budget 15/16	Actuals Prior Periods	
	Amounts 15/16	Indicator 15/16		14/15	13/14
1. Operating Performance					
Operating Revenue (excl. Capital) - Operating Expenses	(3,713)	-4.79%	-2.62%	-4.99%	-19.20%
Operating Revenue (excl. Capital Grants & Contributions)	77,499				

What is Being Measured?

Council's ability to contain operating expenditure within operating revenue.



2. Own Source Operating Revenue

Operating Revenue (excl. all Grants & Contributions)	70,936	51.58%	51.59%	42.47%	50.74%
Total Operating Revenue	137,515				

What is Being Measured?

This ratio measures the degree of reliance on external funding sources such as operating grants and contributions.



3. Unrestricted Current Ratio

Current Assets less all External Restrictions	29,687	2.87	2.42	4.07	4.92
Current Liabilities less Specific Purpose Liabilities	10,361				

What is Being Measured?

The ability to meet short term financial obligations such as loans, payroll and leave entitlements.



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Camden Council
Key Performance Indicators Budget Review Statement

Quarterly Budget Review Statement
for the period 01/01/16 to 31/03/16

Budget review for the quarter ended 31 March 2016

(\$000's)	Current Projection		Original Budget 15/16	Actuals Prior Periods	
	Amounts 15/16	Indicator 15/16		14/15	13/14
4. Debt Service Cover Ratio					
Operating Result before EBITDA	10,830				
Principal Repayments + Interest Costs	3,804	2.85	3.01	3.66	1.38

What is Being Measured?

The availability of operating cash to service debt including interest and principal repayments.



5. Rates, Annual Charges, Interest & Extra Charges Outstanding

Rates, Annual and Extra Charges Outstanding	2,327	4.53	4.22	4.06	4.16
Rates, Annual and Extra Charges Collectible	51,374				

What is Being Measured?

To assess the impact of uncollected rate and charges on Council's Liquidity.

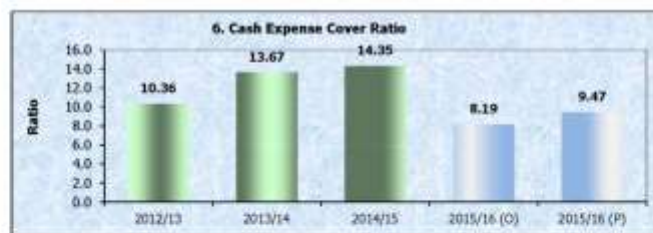


6. Cash Expense Cover Ratio

Current Year's Cash & Cash Equivalents (incl. Term Deposits)	60,096	9.47	8.19	14.35	13.67
Operating & Financing Activities Cash Flow Payments	76,160				

What is Being Measured?

This ratio indicates the number of months Council can continue to pay for its immediate expenses without additional cash inflow.



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Camden Council
Key Performance Indicators Budget Review Statement

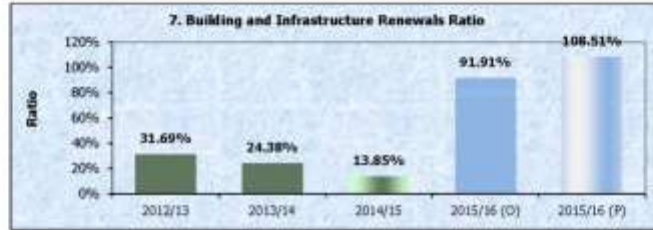
Quarterly Budget Review Statement
for the period 01/01/16 to 31/03/16

Budget review for the quarter ended 31 March 2016

(\$000's)	Current Projection		Original Budget 15/16	Actuals Prior Periods	
	Amounts 15/16	Indicator 15/16		14/15	13/14
7. Building and Infrastructure Renewals Ratio					
Asset Renewals (Building & Infrastructure)	11,202	108.51%	91.91%	13.85%	24.38%
Depreciation, Amortisation & Impairment	10,323				

What is Being Measured?

The rate at which assets are being renewed relative to the rate at which they are depreciating.

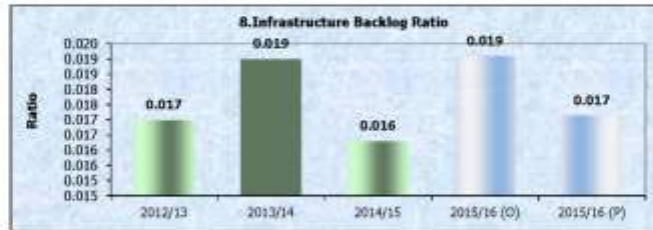


8. Infrastructure Backlog Ratio

Estimated Cost to Bring Assets to a Satisfactory Standard	14,069	0.017	0.019	0.016	0.019
Total Value of Infrastructure, Building & Other Assets	820,838				

What is Being Measured?

This ratio shows what proportion the backlog is compared the total value of Council's infrastructure



9. Asset Maintenance Ratio

Actual Asset Maintenance	3,772	0.88	0.91	0.97	0.78
Required Asset Maintenance	4,298				

What is Being Measured?

Compares the actual spend on asset maintenance vs what is required to be spent on asset maintenance.



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Camden Council
Key Performance Indicators Budget Review Statement

Quarterly Budget Review Statement
 for the period 01/01/16 to 31/03/16

Budget review for the quarter ended 31 March 2016

(\$000's)	Current Projection		Original Budget 15/16	Actuals Prior Periods	
	Amounts 15/16	Indicator 15/16		14/15	13/14
10. Capital Expenditure Ratio					
Annual Capital Expenditure	108,380				
Annual Depreciation	12,068	8.98	8.16	5.14	2.70

What is Being Measured?

To assess what extent Council is expanding its asset base through capital expenditure on both new assets and replacement / renewal of existing assets.



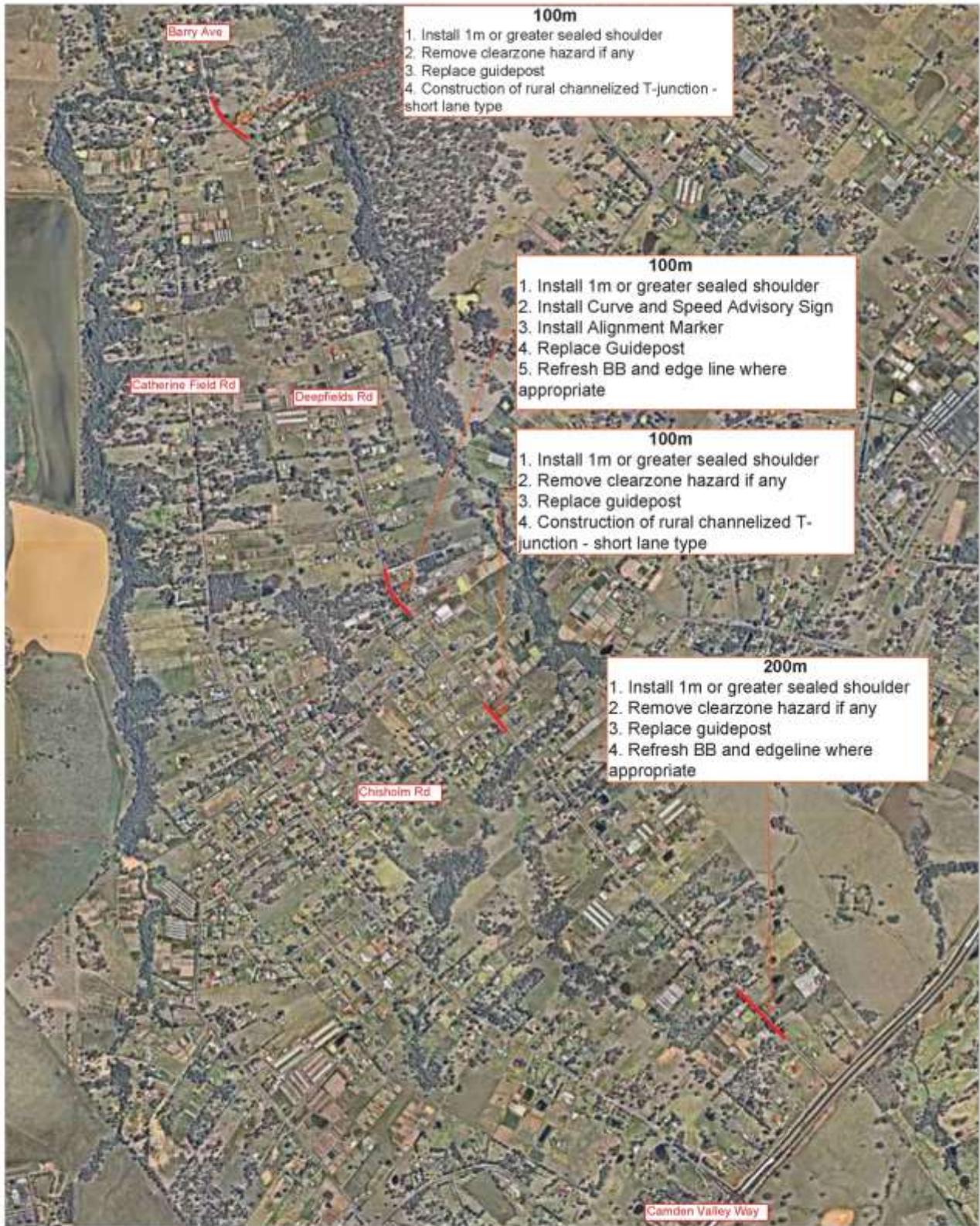
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ORD03

Attachment 1







Deepfields Road, Catherine Field



This map has been prepared from Council records by the Land Information section. If you intend to rely on this information you should have this verified.

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Scale: 1:12000

Printed Date: 08.07.15