



Camden Council

Attachments

Ordinary Council Meeting
13 November 2018

Camden Council
Administration Centre
70 Central Avenue
Oran Park



ORDINARY COUNCIL

ATTACHMENTS - ORDINARY COUNCIL

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Submission to Department Planning & Environment

***Lowes Creek Maryland Precinct Draft
Precinct Planning Package***

13 November 2018

 70 Central Ave, Oran Park NSW 2570	 PO Box 183, Camden 2570	 4654 7777	 ABN: 31117 341764
 mail@camden.nsw.gov.au	 camden.nsw.gov.au	 www.facebook.com/camdenCouncil	



SUBMISSION – Lowes Creek Maryland Precinct Draft Precinct Planning Package

INTRODUCTION

The Lowes Creek Maryland Precinct (LCM) is a 517ha site, adjoining the western side of The Northern Road, Bringelly.

Following review of the draft Precinct Planning Package, Council has identified recommendations to amend the draft Indicative Layout Plan (ILP), proposed amendments to State Environmental Planning Policy (Sydney Region Growth Centres) 2006 (Growth Centres SEPP), draft Development Control Plan (DCP) and supporting technical studies.

The key issues for Council and proposed amendments are further detailed in the following section:

KEY ISSUES FOR COUNCIL

The key concerns for Council are as follows:

- Residential and Density;
- Zoning of the Local Parks and Drainage Basins;
- School Site Zoning;
- Infrastructure;
- Heritage;
- Commercial controls;
- Technical Recommendations; and
- Grammatical and Clarification Recommendations to the Draft DCP.

1. Residential Density

1.1 Higher Density and Shortfall in Open Space

The average dwelling density contained in LCM is 26.3 dwellings/ha and is much higher than densities in other recently planned suburbs within the Camden LGA. The proposed dwelling density is informed by the Housing Market Needs Analysis prepared by AEC.

The likely population within the precinct, resulting from the proposed density, will create a 4.52ha open space shortfall. This shortfall equates to approximately 1,600 residents or 470 low density dwellings.

To offset the shortfall in open space, the DPE has proposed 3 dry basins which will serve a dual use/open space drainage function. The basins have a total area of 7.4ha, of which approximately 4.52ha is proposed to serve this dual use purpose.

Council's Response:

While there is no objection to the use of the dry basins for passive recreation, Council consider these areas should not be included within the open space calculations, as they will not be usable in a 1 in 100-year storm event.

It is recommended that:

- Additional open space be provided to ensure sufficient open space for the community in both dry and wet weather; or
- The density be reduced to ensure that the quantum of open spaces meet the requirements.



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Council believe that there is scope to reduce the dwelling density given that the proposed density of LCM is significantly higher than what has previously been approved in the Camden LGA (see **Figure 1**).

Precinct	Approximate Average Dwelling Density (dw/ha)
Draft Lowes Creek Maryland Precinct	26.3
East Leppington	15.1
Catherine Park	14.9
Emerald Hills	15
Gregory Hills	16
Gledswood Hills – Hermitage	17.9

Figure 1: Comparison table of approximate dwelling densities

1.2 New Minimum Lot Size and Small Lot Housing

A new minimum lot size of 250sqm is proposed for dual occupancies in higher density bands (46 – 60 density band) in the precinct. This new control would allow dwellings on lots of 125sqm.

The existing controls in the Growth Centres SEPP permit dual occupancies on land with a minimum lot size of 400sqm at its highest density band.

Furthermore, while the exhibition material does not specifically include small lot housing in the precinct, this housing type was discussed during the preparation of the draft ILP.

Council's Response:

Council does not support the proposed minimum lot size control or small lot housing. It is recommended that the new control and/or the introduction of small lot housing is omitted from the precinct.

The new building forms facilitated by the proposed minimum lot control and inclusion of small lot housing is incompatible with the design intent of the precinct and not supported.

1.3 Density Bands in Density Band Map

The draft Residential Density Map (RDM) includes dwelling density ranges. The density ranges prescribe the minimum and maximum number of dwellings over a specific area of the precinct.

Council's Response:

It is recommended that the minimum density for each band be removed. There is nothing preventing development below the maximum density during development applications, therefore the minimum density is considered redundant.



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1.4 Residential uses in B4 Mixed Use Zone

While there is an overall FSR applied to the B4 zone, there are no controls in the draft SEPP or DCP to address the amount of commercial and/or residential development.

Council's Response:

The B4 zone will be an important employment generator within the precinct as the zone would allow for a wide variety of commercial uses such as office and professional uses.

It is recommended that a minimum commercial FSR component be applied to ensure the viability of commercial developments in the B4 Mixed Use zone.

2 Zoning of Local Parks and Drainage Basins

The draft SEPP zones local parks in residential areas as RE1 Public Recreation and drainage basins adjoining the E2 Environmental Conservation zone as SP2 Infrastructure - Drainage. The location of these items is also identified in the Land Reservation Acquisition (LRA) Map to ensure that they are dedicated to Council.

Council Response:

The prescriptive nature of the zoning map provides limited flexibility for variation during the DA stage and consequently, any minor changes to the location of these items would require a Planning Proposal.

It is recommended that the DPE consider:

- A flexible zoning provision in the Growth Centres SEPP to allow flexibility for infrastructure and open space; or
- Zoning open space and drainage basins in accordance with the adjoining zone (i.e. R2 Low Density Residential and E2 Environmental Conservation) where these uses are permitted.

3 School Site Zoning

The draft SEPP proposes a R3 Medium Density Residential zone to the proposed K-12 school site. The proposed zoning is inconsistent with the use of the site for a school.

Council's Response:

It is recommended that the school site be zoned SP2 Special Uses- Educational Establishment. This is especially important given that the school site has not been identified for acquisition under the draft SEPP LRA Map.

A SP2 Special Uses- Educational Establishment zoning will provide certainty to Council and the community to ensure that the school site is developed for its intended purpose as a school.



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4 Infrastructure

4.1 On-going Maintenance of Riparian Corridors

The draft ILP provides approximately 60.52ha of riparian land. The riparian land is in association with Lowes Creek, a tributary of South Creek.

Council's Response:

The conservation of South Creek is a planning priority within the Western City District Plan. Given the importance of South Creek in shaping the Western Parkland City, a state or district wide co-ordinated approach is required to ensure South Creek and its tributaries are maintained.

Council recommends the DPE consider an appropriate mechanism to fund the retention and management of South Creek and its tributaries.

This approach should ensure the long-term maintenance is funded and that the same approach to conservation and regeneration is undertaken across Council boundaries.

4.2 Identification of classified roads and school site in LRA Map

The draft Land Reservation Acquisition (LRA) Map does not identify the K-12 school site or any of the classified roads within the precinct. These items will be dedicated to the relevant state agencies in the future.

Council's Response:

Council recommends that the LRA Map be modified to include the school site and all classified roads. The inclusion of the school site and classified roads in the LRA map will provide greater transparency by identifying areas of the precinct under public ownership.

4.3 Local Infrastructure

Under the current contributions framework, Council can collect up to \$30,000 per lot (the contributions cap). If the cost of providing essential infrastructure exceeds the contributions cap, Council can refer the contributions plan to IPART and DPE for review and approval and can then seek funding under the Local Infrastructure Growth Scheme (LIGS) to cover the full cost of infrastructure under the plan.

Recent changes to the Environmental Planning and Assessment (Local Infrastructure Contributions) Amendment Direction 2017 and subsequent Practice Note – Local Infrastructure Contributions January 2018 have meant that new CPs are no longer eligible for LIGS funding. This means Council is unable to recoup the difference between the \$30,000 per lot cap and the actual cost of providing infrastructure whilst the CP is being reviewed by IPART and DPE. The review and approval of a CP by IPART and DPE can take up to 18 months.



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Council's Response:

The inability to levy or recoup development contributions that exceed the contributions cap during the IPART and DPE review period presents a financial risk to Council and impacts Council's ability to provide infrastructure to the community.

This issue affects not only the LCM precinct, but future urban release areas in the Camden LGA. It is recommended that a satisfactory arrangements clause be included into the Growth Centres SEPP (relating to the Camden Growth Area) to ensure that agreements for the delivery of infrastructure are in place between the developer and Council prior to issue of the consent for a Subdivision Certificate, or that an IPART-approved contributions plan is in place.

Council is also writing to the Minister for Planning detailing Council's concerns to the changes to the contributions framework and identifying the financial risk to Council.

4.4 State Infrastructure Provision

The proposed density contained in LCM is supported by future infrastructure such as the Western Sydney Aerotropolis and the north-south rail extension. In addition, a number of classified roads run through the precinct which would facilitate vehicle movements in and out of the site.

Council's Response:

Council recommends that a satisfactory arrangements clause be introduced to the Growth Centres SEPP (relating to the Camden Growth Areas) to ensure that arrangements are in place for the contribution of state infrastructure prior to the subdivisions.

5 Heritage

5.1 Birling View Lines

The Cultural and Landscape Analysis identifies key view lines between the heritage items within the site, towards each other and beyond.

Council's Response:

While the draft ILP maintains most of these important views, the link between the two Birling items are intersected by low density development at a maximum height of 9m. These developments are likely to obscure the Birling view corridor.

It is recommended that:

- The ILP be modified to ensure the view lines between these two items are maintained; or
- A detailed view analysis be prepared prior to the subdivision of the relevant stage to determine the appropriate building envelopes of lots which intersect the Birling 1812



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and Birling 1937 view line. This view analysis shall be applied to each affected site via an 88B instrument.

5.2 Strengthening of heritage controls

It is recommended that several controls within the draft DCP be modified to better define the timing of required further investigation reports. The recommended changes to the DCP are attached to this submission.

Some examples of the recommended changes include:

- Requiring further investigations to be undertaken at specific times during the development application/subdivision process;
- Modification to Figure 7 of the DCP to clarify the location of heritage items; and
- The recommended control (discussed above) to maintain a view corridor between Birling 1812 and 1937.

6 Commercial Controls

6.1 Building Height in the Local Centre

One key view line, incorporated in the draft ILP is the view from The Northern Road to the Maryland knoll. This view is important as it is one of the only places from which Maryland can be seen outside of the precinct (see **Figure 2**).

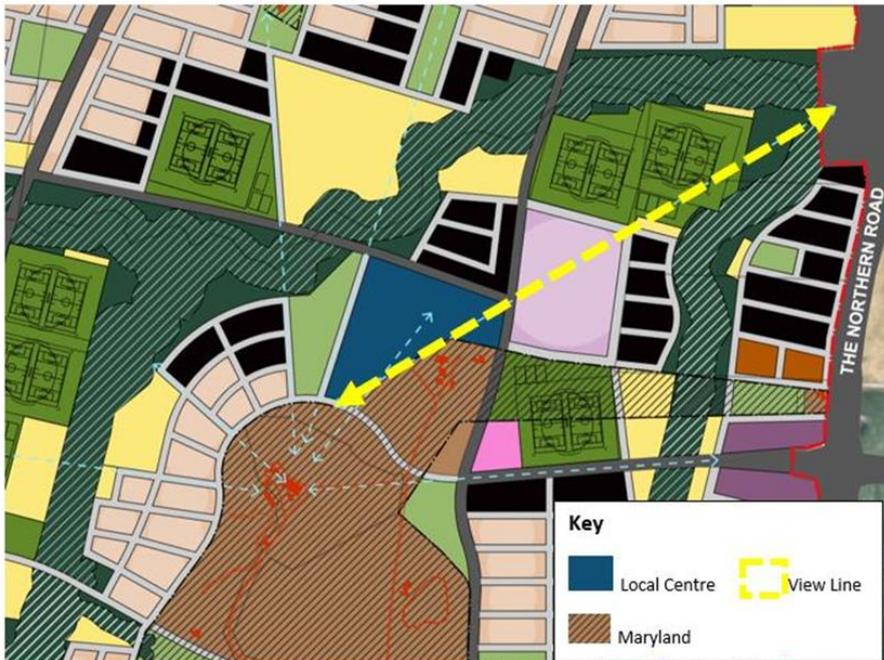


Figure 2: Location of significant view from The Northern Road to Maryland Homestead



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Council's Response:

The draft SEPP introduces a 21m (6 storey) height limit along the northern boundary of the proposed local centre. However, buildings constructed at the 21m height may obscure the key view line mentioned above.

It is recommended that the height of buildings at the north-eastern corner of the local centre be reduced to 12m (3 storeys) to preserve the key view line from The Northern Road to the Maryland knoll.

6.2 Building Height and FSR control in B4 Mixed Use Zone

The draft SEPP introduces a maximum height of 21m and maximum FSR of 0.5:1 in the B4 Mixed Use zone.

Council's Response:

There is currently no nexus between the two proposed controls as any development at 21m is likely to exceed the mandated 0.5:1 FSR and vice versa. It is recommended that the FSR within the zone reflect the 21m height limit.

6.3 Design of Buildings in B4 Mixed Use zone

The draft DCP address the development and design of buildings in the B4 Mixed Use zone. The design of these buildings, particularly their interface and relationship with the riparian corridor to the west, Maryland gatehouse and adjoining park to the north is important to ensure that these elements of the precinct are respected.

Council's Response:

It is recommended that controls be introduced to guide the design of proposed buildings and how buildings will address adjoining land uses.

7 Technical Recommendations**7.1 Services Infrastructure**

There are currently no provisions for natural gas. It is recommended that the proponent enter into discussions with natural energy providers to facilitate gas into the precinct as it will provide an additional form of energy and reduce reliance on electricity.

7.2 Odour

The 'odour footprint' contained in Figure 11 of the draft DCP does not align with the footprint contained in the Odour Impact Assessment prepared by SLR.

It is recommended that Figure 11 be replaced by Figure 15 of the Acoustic Impact Assessment.



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7.3 Acoustic

There are key controls missing from both the Acoustic Assessment prepared by SLR and the draft DCP. The key controls are contained in the Camden Development Control Plan (Camden DCP) 2011.

To enable consistency between the acoustic requirements for both LCM and the Camden LGA, it is recommended that these controls be incorporated into the new DCP. These new controls include:

- Noise limits for private open space and communal areas adjacent;
- Controls for developments adjacent to rail and busy roads;
- Controls for road works adjoining residential developments;
- Controls relating to Industrial, commercial, child care centres, educational establishments and licensed premises; and
- Controls relating to noise attenuation of public open spaces.

The recommended controls form an **attachment to this submission**.

7.4 Contamination

The location of the Areas of Environmental Concern (AECs) contained in the draft DCP are inconsistent with diagrams identifying AECs in the Land Capability Study prepared by Douglas Partners.

It is recommended that Figure 9 of the DCP be replaced with drawings C4 and C5 of the Land Capability Report.

Furthermore, minor amendments have been recommended to 2.11 Contamination of the draft DCP to incorporate relevant legislation relating to contamination.

The recommended controls form an **attachment to this submission**.

7.5 Salinity

The Salinity Assessment does not provide an aggressivity assessment. Council recommends that the report be updated to include aggressivity contours for the entire precinct.

It is recommended that:

- Figure 5 Potential Salinity Risk be modified to include aggressivity levels; and
- The objectives of Section 2.10 Salinity be modified to include requirements for future salinity reports during the development application stage.

The recommended controls form an **attachment to this submission**.



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7.6 Water Cycle Management

7.6.1 Flood Affection of land uses

Council has identified areas of the draft ILP with urban land uses within the 1 in 100-year and the Probable Maximum Flood (PMF) levels (see Figure 3). The properties and roads located in these areas may be potentially affected by flooding. The impacts to these properties have not been sufficiently addressed in the Water Cycle Management (WCM) Study.

It is recommended that information be provided to demonstrate that lots are not flood affected and flows can be carried through the road network safely and in accordance with Council's Engineering Design Specifications.

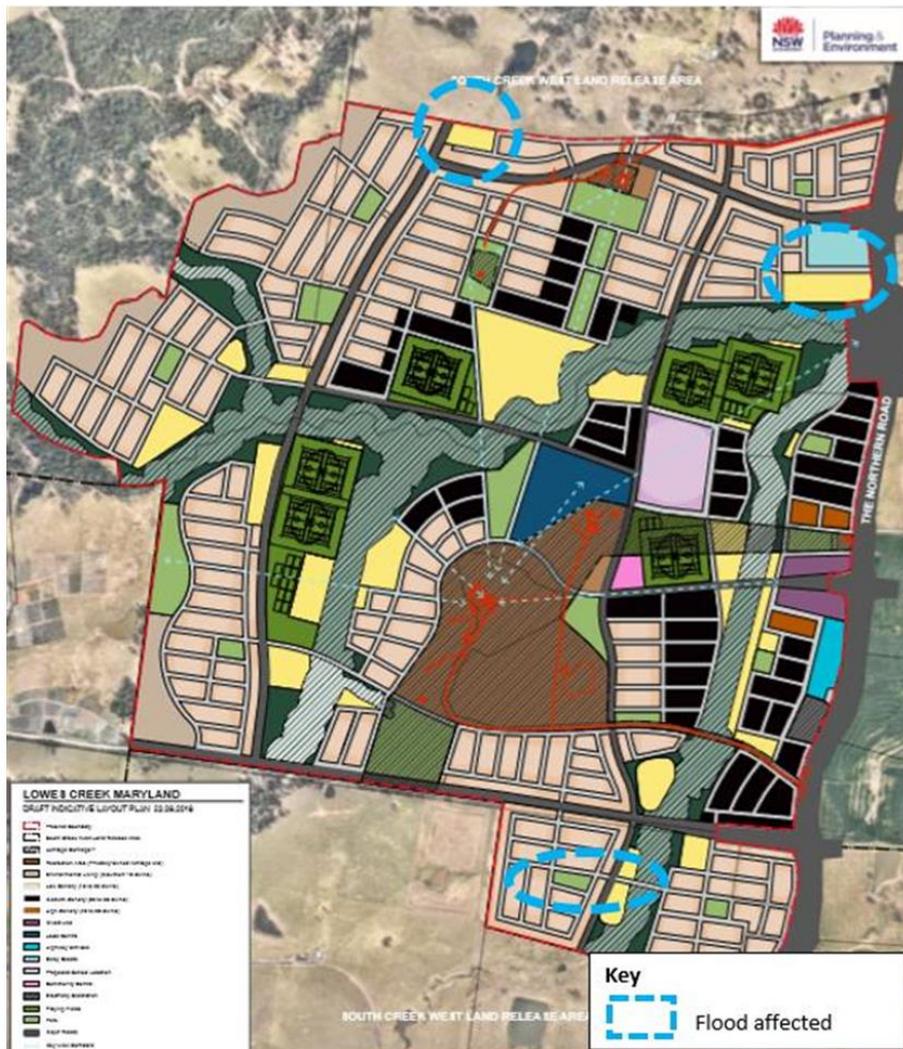


Figure 3: Urban areas affected by flooding



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7.6.2 Peer Review

The WCM Study utilises the newest Australian Rainfall and Runoff (ARR) data and methodology. This is a new standard that is still going through a period of learning and review by the industry.

A peer review of the WCM Study is recommended to ensure that the results and modelling undertaken using this dataset can be correlated.

7.6.3 Development Flood Extent Scenario Modelling

The WCM Study has not accounted for the new Northern Road works in their post development scenario. It is recommended that modelling be undertaken, taking into account the works to The Northern Road and the worst case scenario be used to inform the future development of the precinct.

7.6.4 Schematic additions to the WCM Study

Schematic diagrams of each basin should be included in the WCM Study to ensure that the basins are constructed in accordance with the intended design of the water basin batters. The schematics should include cross-sections showing details and assumptions used in the model including, but not limited to:

- The batter slopes
- Outlet structures; and
- Biofiltration Levels

7.7 Traffic and Parking

The DCP remains ambiguous in determining the location and road types which permit on-street car parking.

It is recommended that the DCP include the location and type of roads which would permit on-street carparking.

This will provide clarification for Council during the development assessment process and, for operational planning.

7.8 Open Space Design

Council's Senior Landscape Architect has reviewed the draft planning package and recommended that a number of amendments be made to the DCP to refine requirements for landscaping throughout the precinct. Additional objectives are also incorporated to guide street activation.

A summary of the recommended controls is contained in the submission which forms an **attachment to this submission**.



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7.9 Biodiversity

The Biodiversity Report prepared by Ecological notes that Australasian Bittern, an endangered bird species, is likely to utilise the aquatic habitats within the precinct. Council notes that it is critical to ensure that the precinct is staged appropriately to provide simultaneous offsetting of habitat creation where there is sequential destruction of habitat.

Furthermore, to ensure that the Cumberland Plain Woodland identified within the Maryland heritage curtilage is protected, it is recommended that the required Public Domain, Landscape and Interpretation Plan also include a restoration program.

The recommended changes in the DCP are contained in the submission **attached to this submission**.

8 General Grammatical and Administrative Changes to the Draft DCP

Following review of the draft DCP, Council has made some general comments and grammatical recommendations. These are further detailed in the recommendations which forms an **attachment to this submission**.

CONCLUDING COMMENTS

Council welcomes the exhibition of the Lowes Creek Maryland Precinct and appreciate the consultation it has received in the formulation of the draft ILP and associated planning documents.

Notwithstanding the above, Council raises concern in relation several aspects of the proposed rezoning including the open space shortfall, controls in the commercial zones, zoning of the school site, infrastructure funding and other technical concerns.

Recommended Draft DCP Heritage Amendments

2.7 Indigenous Heritage

Objectives

- a. To facilitate the conservation of Indigenous heritage items and areas of cultural heritage significance.
- b. To protect areas of high cultural value.

Controls

MODIFY CONTROL 1:

1. Further investigations are required to confirm the nature, extent and significance of aboriginal heritage identified in **Figure 6**. These investigations must be undertaken before development can be carried on land identified in **Figure 6**.
2. The proposed zoning of land with Aboriginal archaeological potential allows for flexibility to conserve areas of medium and high Aboriginal significance. These uses include passive open space, environmental conservation and riparian corridors.

INSERT NEW FIGURE 7:

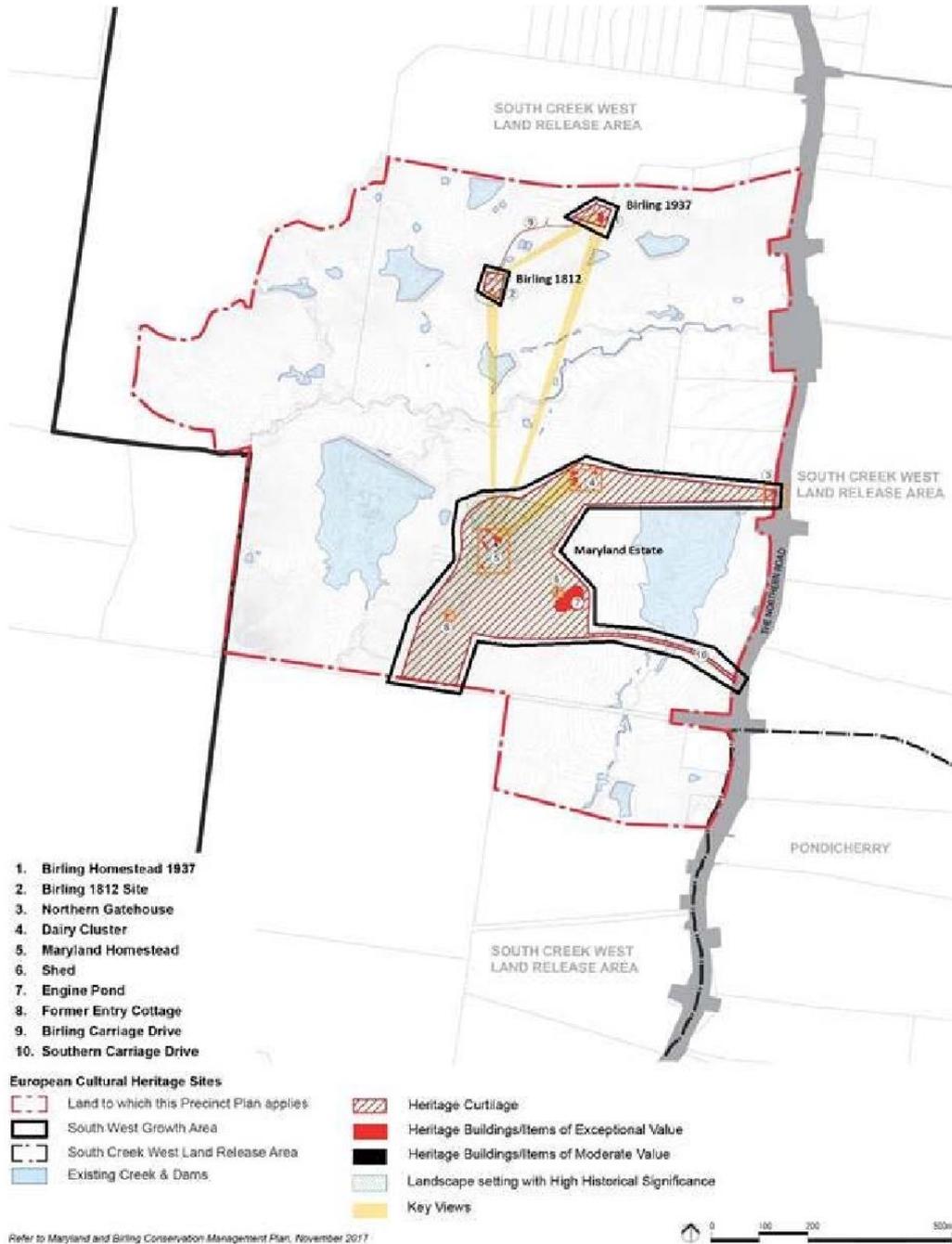


Figure 7 European cultural heritage

4.1 Birling 1812

REPLACE CONTROL 2:

2. A site-specific Conservation Management Plan (CMP) and fabric analysis for Birling 1812 (as indicated as Birling 1812 in Figure 7) will be undertaken to guide conservation and adaptive works. This CMP and fabric analysis must be completed before development can be carried out on land surrounding and within Birling 1812 as indicated in Figure 7.

REPLACE CONTROL 8:

8. A maximum building height of 5m is permitted for development indicated as being within Birling 1812 in figure 7.

INSERT A NEW CONTROL:

A detailed view analysis be prepared prior to the subdivision of the stage to determine the appropriate building envelopes of lots which intersect the Birling 1812 and Birling 1937 view line. This view analysis shall be apply to each affected site via an 88B instrument.

4.2 Birling 1937

REPLACE CONTROL 2:

2. A Conservation Management Plan (CMP) that fully integrates architectural and landscape considerations should be developed for Birling 1937 (as indicated as Birling 1937 in Figure 7). This CMP must be completed before development can be carried out on land surrounding and within Birling 1937 as indicated in Figure 7.

REPLACE CONTROL 10:

10. A maximum building height of 5m is permitted for development indicated as being within Birling 1937 in figure 7.

Recommended Draft DCP Acoustic Amendments

2.9 Noise

Objectives

- a. To achieve an acceptable residential noise environment whilst maintaining well-designed and attractive residential streetscapes.
- b. To discourage the use of local streets by heavy vehicles.

INSERT NEW OBJECTIVE C:

- c. To minimise the impacts of noise on sensitive receivers through subdivision layout and building design.

Controls

1. Residential development shall be designed to comply with Council's Environmental Noise Policy (2018) that incorporates DECC's Environmental Criteria for Road Traffic Noise.

INSERT NEW CONTROL 2:

2. Acoustic reports (where required), must be prepared by a suitably qualified consultant. As a minimum an acoustic report must: identify receivers; determine background noise levels (where required); establish noise criteria; provide predicted noise levels (including relevant assumptions); assess potential impacts; and consider reasonable and feasible mitigation measures.

Council may consider a preliminary assessment from a suitably qualified acoustic consultant, justifying why an acoustic report is not required.

3. Residential properties fronting The Northern Road and sub-arterials within the Precinct are to be designed to incorporate mitigation strategies for reducing road traffic noise impacts. These include:
 - a. acoustically optimising the site layout
 - b. using intervening buildings to provide shielding to the rest of the site
 - c. designing building layouts to place less noise sensitive usages near to the source of the noise

- d. the inclusion of central light wells or courtyards to provide light and ventilation, as opposed to having windows facing sources of road traffic
4. Noise mounds are prohibited within the Precinct except areas directly fronting The Northern Road.
 5. Where residential properties, in particular, apartment buildings, are next to significant sources of traffic noise they should be designed to locate internal uses that are less sensitive to noise (e.g. kitchens, laundry, garages) on the facades most exposed to the noise.

NOTE: DELETE CONTROL 5 FROM DRAFT DCP

INSERT NEW CONTROLS 6 – 7:

6. Noise attenuation measures must not adversely impact upon passive surveillance, active street frontages and energy efficiency.
7. Residential plant and equipment must not generate a noise level greater than 5dBA above background noise level as measured at the boundary of a noise sensitive property during the hours of 7.00am to 10.00pm. Noise from plant and equipment must not be audible in habitable rooms of adjoining noise sensitive properties during the hours of 10.00pm to 7.00am.

INSERT NEW CONTROLS 8 – 29:

8. Where noise impacts remain after the use of the above measures, the residential impacts should be managed by construction techniques and façade treatments (e.g. double glazing windows, increased wall thickness, winter gardens and mechanical ventilation).

Road and Rail Noise

9. Development applications for residential development and other noise sensitive uses such as places of public worship, hospitals, child care centres and educational establishments must be accompanied by an acoustic report where the development is:
 - a. adjacent to existing (or proposed) railway line, arterial, sub-arterial roads, transit boulevards; or
 - b. adjacent to a collector road that is within a 100m radius of the centre of the intersection the above roads (Refer to Figure 2-2).

Note: For all road developments the criteria should apply on the basis of the road traffic volumes projected for 10 years time.

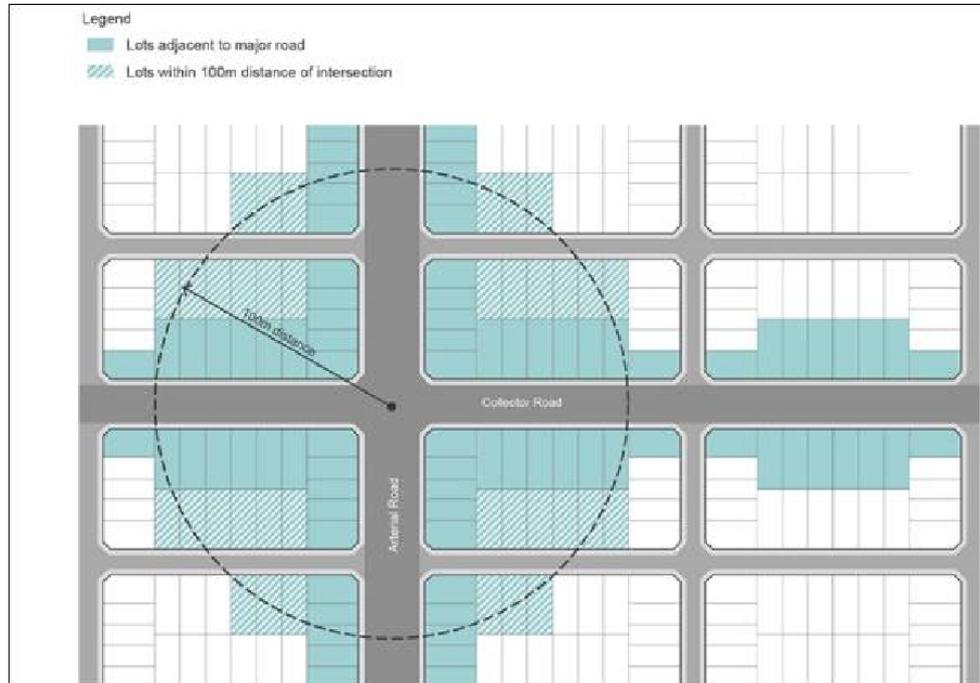


Figure 2-2: Noise from Road and Rail Noise

10. Residential dwellings adjacent to an existing (or proposed) railway line, arterial road, sub-arterial road or transit boulevards, or collector roads that are within 100m of the centre of the intersection of those roads, are to be designed to minimise the impact of noise.
11. Non-residential buildings such as educational institutions, child care centres, places of worship, and hospitals are also required to be designed to minimise the impact of noise.
12. Both 'residential dwellings' and 'non-residential buildings' must comply with the internal noise criteria in 'Table 3.1' from the 'Department of Planning: Interim Guideline – Development Near Rail Corridors and Busy Roads'
13. Ventilation Requirements: If internal noise levels with windows or doors open exceed the criteria by more than 10dBA, the design of the ventilation for these rooms should be such that the occupants can leave windows closed whilst also meeting the ventilation requirements of the Building Code of Australia.

14. The principle private open space or an equivalent area of useable open space of a dwelling within a new release area is not to exceed 57dBA LAeq (15hr) from 7am to 10pm.

Note: For clarification purposes, a new release area, includes land mapped as Urban Release Area within the Camden LEP 2010 and includes Growth Area Precincts that have been rezoned.

Council may consider an increased decibel level where it can be demonstrated that the objectives of this Development Control Plan are met and the above criteria is not able to be reasonably or feasibly achieved.

Note: The residential noise level criterion includes + 2.5 dBA allowance for noise reflected from the façade ('facade correction').

15. Residential flat building developments are to meet the objectives of Part 4J of the NSW Department of Planning and Environment - Apartment Design Guide to minimise potential impacts of road and rail noise through appropriate siting and layout of buildings, noise shielding and attenuation.
16. Development applications for residential flat buildings are to document the noise mitigation measures that have been incorporated into the design.
17. An area of communal open space is to be attenuated to 57dBA LAeq (15hr) from 7am to 10pm.

New and Upgraded Roads / Railway Lines and Traffic Generating Development near Residential and Other Sensitive Land Uses

18. Where new and upgraded roads or traffic generating developments are proposed near residential and other noise sensitive land uses, acoustic assessments are to be undertaken in accordance with the NSW EPA Road Noise Policy.
19. Where new and upgraded railway lines are proposed near residential and other noise sensitive land uses, acoustic assessments are to be undertaken in accordance with the NSW EPA Rail Infrastructure Noise Guideline (2013).

Noise from Industrial Development or Commercial Development (including Community Facilities and Religious developments)

20. An acoustic assessment will be required for industrial and commercial development where the development:
- a. Has the potential to impact on residences or noise sensitive receivers (defined as a LAeq, 15min level of more than background or more than the

recommended amenity criteria within the NSW Environmental Protection Authority's Noise Policy for Industry (NPfI) minus 10 dB); or

- b. Is located within a 100m radius from, or has a direct line of site of a distance of 150m to, residences or noise sensitive receivers; or
 - c. Proposes to operate anytime between 10pm and 6am.
21. Noise emissions from industrial development must be assessed in accordance with the NSW EPA Noise Policy for Industry (NPfI).
22. Noise emissions from commercial development must be assessed in accordance with the Noise Guide for Local Government and must be consistent with the methodology within the NSW EPA NPfI.
23. Noise from the construction of industrial and commercial developments must be assessed and managed in accordance with the NSW Environmental Protection Authority's Interim Construction Noise Guideline 2009.

Noise from Child Care Centres and Educational Establishments

24. Development applications for child care centres and educational establishments must be accompanied by an acoustic report.
25. Child care centres and educational establishments are to be designed to not exceed the following noise levels:
- a. LAeq (15 minutes) noise level from children in the outdoor areas of the site must not exceed the background LA90 sound level by more than 10dBA when measured at the boundary of the nearest or most affected residential premises (or if the boundary is more than 30 metres from a residential dwelling, at the most affected point within 30 metres of a residence).
 - b. LAeq(15 minutes) noise levels from all other operations (i.e. car park, plant) must not exceed the background LA90 sound level by more than 5dB(A) when measured at the boundary of the nearest or most affected residential premises.

Note: If there is an inconsistency between the SEPP (Education Establishment and Child Care Facilities) 2017 (and Child Care Planning Guidelines) and the DCP, the SEPP will take precedence.

Noise from Licensed Premises

26. Any music/entertainment and noise of patrons (whilst on-site) from a licensed premises, must be assessed in accordance with the noise emission criteria as follows:

- a. The LA10,15min* noise level emitted from the licensed premises shall not exceed the background noise level in any Octave Band Centre Frequency (31.5Hz – 8kHz inclusive) by more than 5dB between 7:00am and 12:00 midnight at the boundary of any affected residence.
- b. The LA10,15min* noise level emitted from the licensed premises shall not exceed the background noise level in any Octave Band Centre Frequency (31.5Hz – 8kHz inclusive) between 12:00 midnight and 7:00am at the boundary of any affected residence.
- c. The LA10,15min* noise level emitted from the licensed premises when measured inside a habitable room of a residential premises between 12pm and 7am should not give rise to a measurable increase above the ambient level in any Octave Band Centre Frequency (31.5Hz – 8kHz inclusive) in the absence of the music.

* For the purposes of this condition, LA10 can be taken as the average maximum deflection of the noise emission from the licensed premises.

27. A noise management plan must be submitted with the DA that addresses noise associated with patron departure in on site car parks or local streets, particularly after 10.00pm. Alternatively, noise reduction and mitigation measures (where required) shall be addressed in a general plan of management for the premises.

Noise Attenuation of Public Open Space

28. Public open space areas are to be designed to sensitively locate passive recreation areas away from noise sources without compromising the overall functionality of the area.
29. Physical noise barriers (other than earth mounds) for public open space areas will not be supported.

Recommended Draft DCP Contamination Amendments

2.11 Contamination

Objectives

- a. To ensure development is located away from areas of environmental concern (AECs) that have been identified across the Precinct (refer to **Figure 9**).

INSERT NEW OBJECTIVE B:

- b. To ensure development is located on land that is suitable for the intended use.

Controls

MODIFY CONTROLS 1 & 2:

1. Additional assessment of identified AECs (refer to Figure 9) is required to identify whether material is suitable to be retained or disposed of in accordance with its relevant waste classification.
2. Site specific investigations required to confirm the presence and remediation strategy for contamination are set out below:
 - a. further intrusive investigation works in the form of a Detailed Site Investigation in accordance with SEPP 55, NSW Environment Protection Authority Guidelines, NEPM (2013 Amended), and Council contamination policy will be necessary prior to DA stages.
 - b. targeted sampling and/or a site walkover (for the separate ownership lots) is required in each of the 23 AECs together with a lower density sampling regime in the remainder of the site area. Further assessment of the AEC areas will determine appropriate remediation requirements, if any, to render the site suitable for the proposed development. Where contamination has been identified that requires remediation then a Remedial Action Plan will be required to be submitted with the development application. These further investigations will be required prior to DA stages.
 - c. based on observations made during the site walkover, there is the potential for ACM to be present in current structures in several areas at the site. It is therefore recommended that a hazardous building materials survey is completed prior to any demolition of structures.

- d. there is the potential that hidden, below ground structures (such as USTs, septic tanks, ACM pipes and ACM fence footings) may be present at the site and this should be considered accordingly during the Detailed Site Investigation and subsequently during bulk earthworks for the proposed development. It is recommended that the proposed Detailed Site Investigation should include an inspection of soils around the perimeter of the current building footprints to identify any buried ACM pipes.
- e. an Unexpected Finds Protocol will therefore need to be established for use during earthworks in order to ensure that due process is carried out in the event of a possible contaminated find.

Recommended Draft DCP Salinity Amendments

2.10 Salinity

Objectives

- a. To ensure development is located away from low lying areas such as creeks and dams where salinity is concentrated.
- b. To manage salinity as development progresses.

INSERT NEW OBJECTIVE:

- c. Ensure concrete slabs, brickwork/masonry products, roads, above ground/underground infrastructure is appropriate for the saline conditions as identified.

Controls

INSERT NEW CONTROLS 1 - 4:

1. Groundwater recharge is to be minimised by:
 - (a) directing runoff from paved areas (roads, car parks, domestic paving etc) into lined stormwater drains rather than along grassed channels.
 - (b) lining of ponds and water sensitive urban design water bodies to avoid groundwater recharge.
 - (c) encouraging on site detention of roof runoff and use of low water demanding plants.
 - (d) encouraging tree planting, especially adjacent to watercourses.
2. For road works within areas identified as a salinity hazard:
 - (a) disturbance of subsoil should be minimised.
 - (b) engineering designs incorporating considerations of salinity impacts are required.
 - (c) subsoil drainage is to be installed along both sides of all roads.
 - (d) roads should run along or perpendicular to the contours as much as possible.

- (e) alternative footpath treatments will be considered if the proposal will reduce the need for watering.
3. All development must incorporate soil conservation measures to minimise soil erosion and siltation during construction and following completion of development. Soil and Water Management Plans, prepared in accordance Camden Council's Erosion and Sediment Control Policy and Managing Urban Stormwater – Soils and Construction are to be submitted with each subdivision DA.
 4. All sediment and erosion controls are to be installed prior to the commencement of any construction works and maintained throughout the course of construction until disturbed areas have been revegetated/ established. Certification is required to be submitted to Council prior to commencement of construction.
 5. Additional investigation should be undertaken in development areas which are to be excavated deeper than 3m or into rock at shallower depth, where direct sampling and testing of salinity has not been carried out.

INSERT NEW CONTROLS 6 – 8:

6. Salinity assessment of soil and ground water shall be undertaken and submitted to Council with the development application for subdivision. Investigations and sampling for salinity should be conducted in accordance with the requirements of the Department of Infrastructure Planning and Natural Resources' booklet Site Investigations for Urban Salinity.
7. Where salinity is identified on the site, the report must also address these findings with regard to the following issues and Australian Standards:
 - (a) What impact will the development have on existing salinity levels in the soil and ground water,
 - (b) What impact will salinity have on the type of construction proposed which may include the method of construction, water treatment devices, etc,
 - (c) AS 2159: Piling Design and Installation,
 - (d) AS 3600 Supp1: Concrete structures,
 - (e) AS 3700: Masonry Structures,
 - (f) AS 2870: Residential Slabs and Footings,
 - (g) any other relevant standard or provision referred to for salinity under the BCA, and

(h) Council's Building in Saline Prone Environments Policy

8. Where a development site is considered a salinity hazard:

(a) Cut and fill must be minimised.

(b) Subsoil drainage should be installed along both sides of roads.

(c) Upgrade from Council's standard stormwater requirements to suit the saline environment.

(d) Residential construction works are to be in accordance with Councils current policy on building in salinity prone environments.

(e) Reference should also be made to the WSROC Salinity Code of Practice (as amended).

9. Salinity management strategies may need to be modified following additional investigation by deep test pitting and/or drilling, sampling and testing for soil and water pH, electrical conductivity, total dissolved solids, sodicity, sulphates and chlorides.

INSERT NEW CONTROL 10:

10. For service installation within areas identified as a salinity hazard, the following must occur:

(a) Utmost care must be taken to ensure that no leakage occurs from water, sewer and stormwater pipes.

(b) Services should be joint trenched where possible.

(c) Where services cross roads, conduit at least should be laid at the time of the road construction.

(d) Transverse service connections (across roads) must be laid in conduits placed at the time of road construction if the service is not laid out at that time.

(e) Water supply pipes must be copper or a non-metal acceptable to Sydney Water.

(f) Sewer pipes must be Unplasticised Poly Vinyl Chloride (UPVC) or other material acceptable to Sydney Water.

(g) The use of recycled waste water for the watering of domestic gardens should be minimised and in some cases will not be permitted.

Recommended Draft DCP Open Space Amendments

2.3 Road Network

Controls

MODIFY ROAD SECTIONS 2 AND 7:

- Remove references to 'bitumen'

MODIFY CONTROL 5 in Local Roads:

5. Footpaths should be of visually recessive material rather than bright concrete offering maximum contrast with the rural edge.

2.6 Open Space and Recreation Network

Controls

INSERT NEW CONTROL 3:

3. The design of open spaces is to be in accordance with Council's open space design policies (current and draft).

MODIFY CONTROL 7:

7. A Public Domain and Landscape Plan is to be submitted for each local sporting field, neighbourhood park, recreation activity node and other passive open space areas at the time of subdivision of the adjoining residential area. The selection of landscape species for public open space areas is to consider bushfire risk. The Plan is to provide details on these elements:
 - a. earthworks
 - b. public furniture and fixtures
 - c. plant species and sizes
 - d. play equipment
 - e. utilities and services
 - f. public art
 - g. hard and soft landscaping treatments
 - h. signage and lighting

- i. any entry statements
- j. waste facilities
- k. interpretive material
- l. access and circulation diagram
- m. arborist report; and
- n. open space boundary

3.1 The Maryland Estate Local Centre

Objectives

REPLACE OBJECTIVES WITH THE FOLLOWING:

Insert new objectives:

- a. To provide for the ongoing retention and conservation of the historic Maryland Estate.
- b. To integrate the centre with the historic Maryland Estate and promote the adaptive reuse of the Estate for retail and community uses.
- c. To develop a distinctive and vibrant centre to serve the population of the precinct.
- d. To allow opportunities for a range of retail, commercial and community-related uses within the centre.
- e. To create linkages between the Maryland Estate and the surrounding natural environment, parks and water management areas.
- f. To ensure that the detailed design of the centre is coordinated to achieve a high quality urban design outcome
- g. To ensure that the centre is accessible and well-connected
- h. To encourage pedestrian movements from the local centre to other areas of the precinct
- i. To promote the principles of ecologically sustainable development for the design of the centre.

Controls

MODIFY CONTROL 7:

- 7. Active street frontages are to be provided in accordance with Figure 29 and to the western perimeter street.

INSERT NEW CONTROL:

15. Ensure pedestrian access is designed to link the local centre to the community facility.

Figure 29 – Indicative Layout of Maryland Estate Local Centre

- Improve image to clearly show the location of the possible shareway.

4.2 Birling 1937**Controls****MODIFY CONTROL 10:**

10. Planting is to be of species that are locally indigenous to the Cumberland Plain or species appropriate to reflect or interpret the heritage and character of the site.

Recommended Draft DCP Biodiversity Amendments

2.12 Biodiversity and Riparian

Controls

INSERT NEW CONTROL 2:

2. The Vegetation Management Plan should designate stage implementation that will provide simultaneous offsetting of habitat creation for potential threatened species (including Australasian Bittern) and other fauna where there is sequential destruction of the habitat.

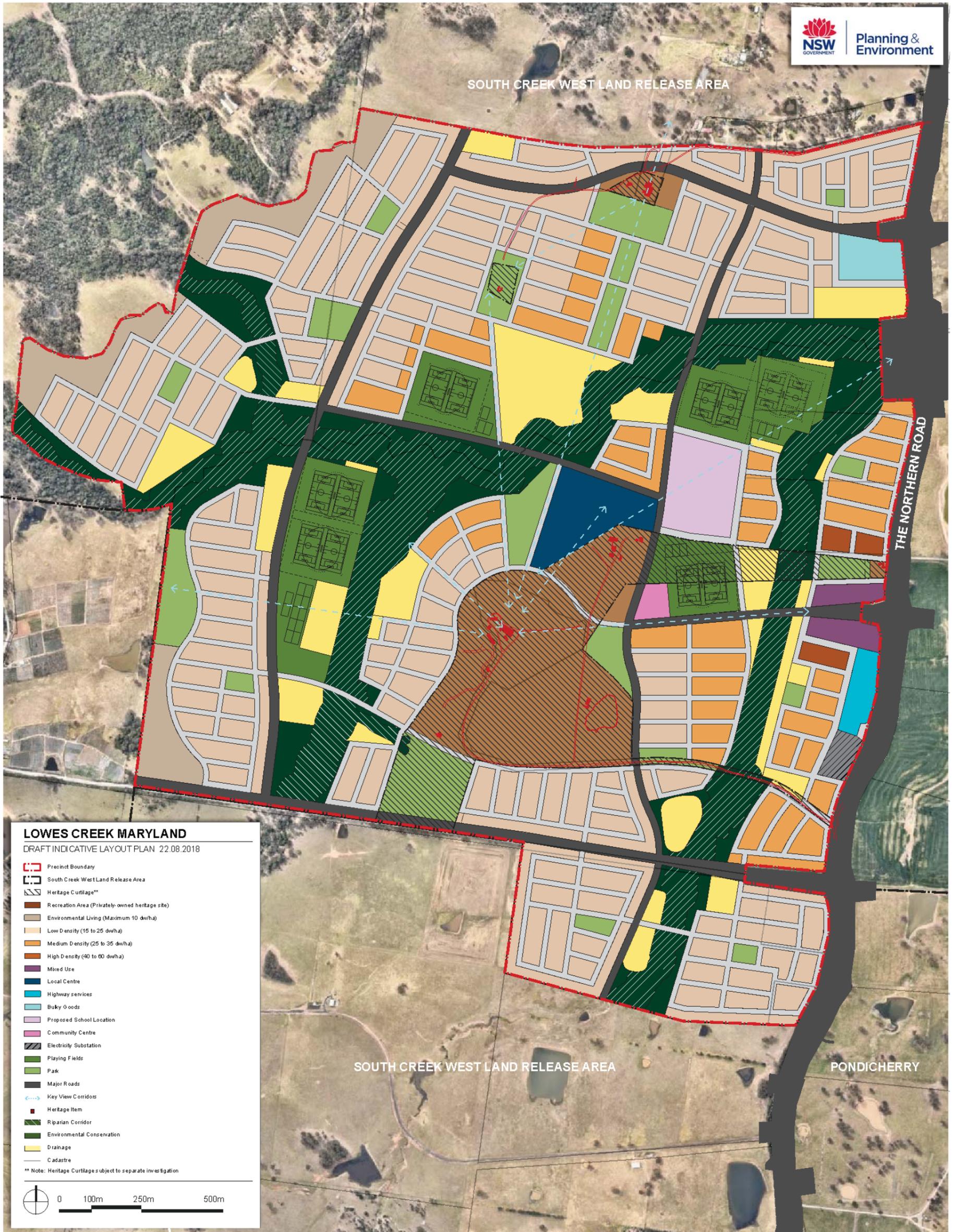
4.3 Maryland Estate

Controls

MODIFY CONTROL 13:

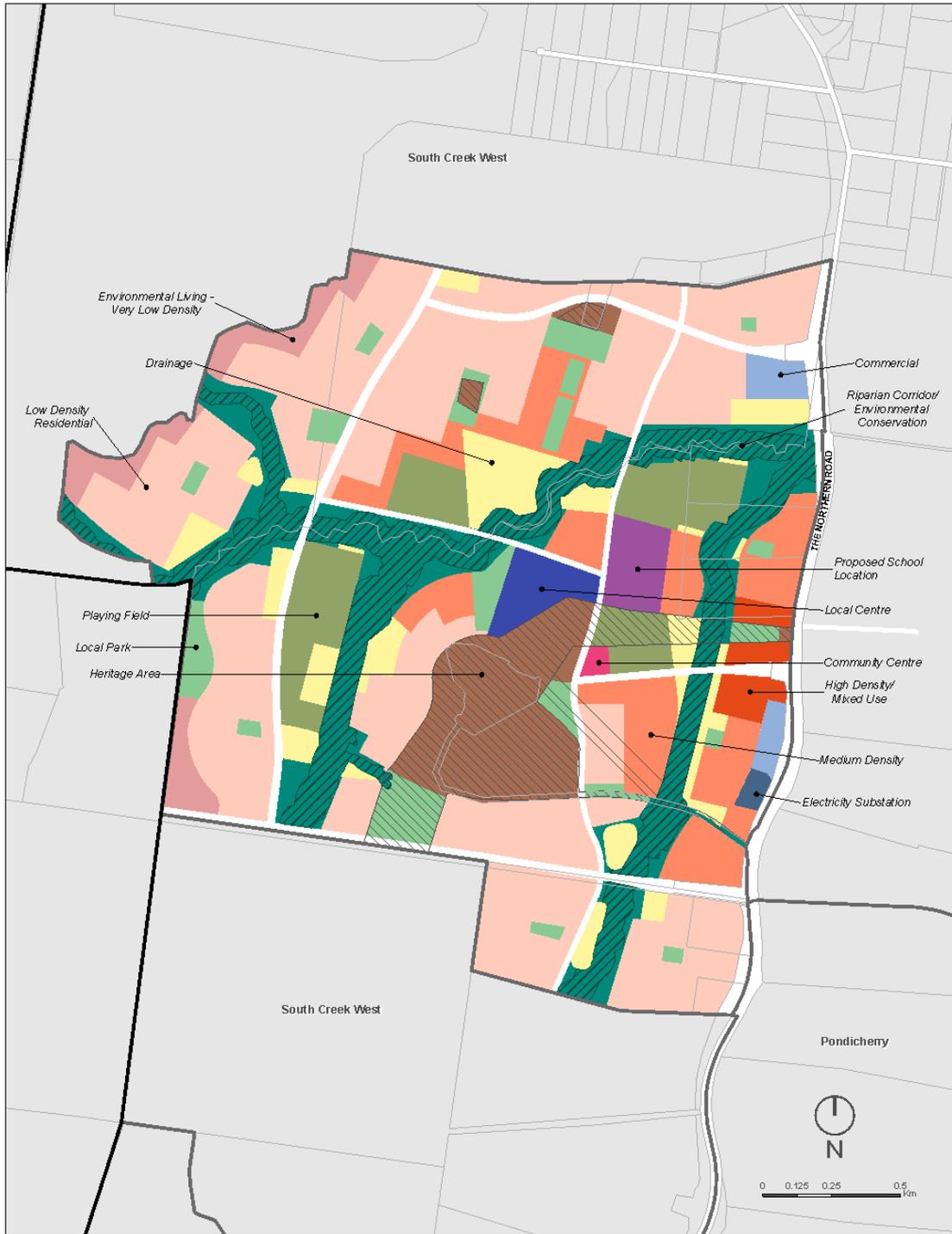
Vegetation management

11. The Plan shall provide detail on the following matters:
 - i. A planting program that respects the existing and historic plantings, and strengthens the visual character of the Precinct, and facilitates key view corridors (refer to **Figure 21**);
 - ii. A restoration program for the Shale Hills Woodland in the Maryland Estate Curtilage identified as Additional High Conservation Value Vegetation (refer to **Figure 14** of the Biodiversity Assessment);
 - iii. Interpretation and management of the historic driveways;
 - iv. Pedestrian pathways;
 - v. Interpretative signage and play equipment;
 - vi. Historic place naming;
 - vii. Public art;
 - viii. Residential fencing guidelines; and
 - ix. Acknowledgement of environment and indigenous cultural heritage values.



Breakdown of the Lowes Creek Maryland Precinct

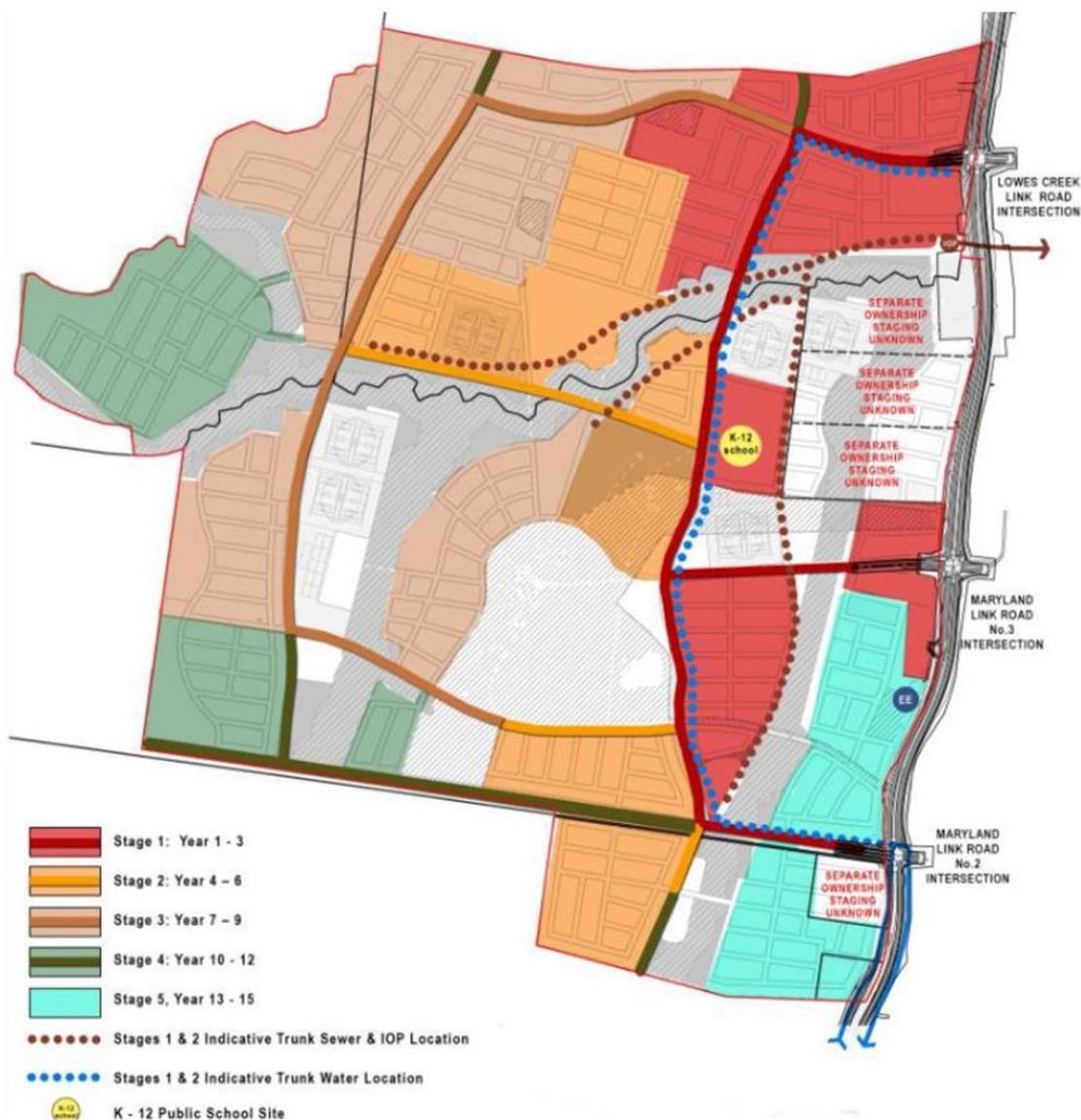
Residential Dwellings	Dwelling Nos.	Approx. Population	Proposed Uses
Environmental Living	156	563	Large lot housing
Low Density Residential	4,661	15,849	Detached Housing, dual occupancies
Medium Density Housing	1,753	5,084	Semi-Detached Housing, Terraces
High Density Residential	412	948	Residential Flat Buildings, Shop Top Housing
TOTAL	6,983	22,444	
Commercial/Community Uses	GFA (Sqm)	Approx. Jobs	Proposed Uses
Local Centre	20,000	555	DDS, Supermarkets and Small Specialty Stores
Mixed Use	4,000	135	
Bulky Goods	5,000	70	Large bulk supermarket or the like
Highway Services	4,000	20	Service Station and ancillary use
Community Services		190	
Home Based Employment		840	
TOTAL	33,000	1,810	
Heritage Item	Area (ha)	Ownership	Proposed Uses
Maryland homestead and winery	27	Private	Subject to DA
Maryland open space	5.3	Council	Park
Maryland dairy cluster	6	Private	Retail
Maryland view corridor	5	Council	Park, drainage and environmental protection
Maryland gate house	0.25	Private	Subject to DA
Birling 1812 – Footings	1.88	Council	Park
Birling 1937		Private	Subject to DA
Open Space/ Riparian	Area(ha)		Proposed Uses
Active Open Space	26.43		6 double play fields 22 hardcourts
Passive Open Space	32.56		19 parks (including heritage)
Riparian Corridor	60.52		Lowes Creek protection
TOTAL	119.47		
Public Use			Proposed Uses
Community	0.9		
School	6.9		K – 12 combined Site
TOTAL	7.8		



Lowes Creek Maryland

- | | | | | |
|----------------------|----------------------------|---|--------------------------------------|------------------------|
| Growth Area Boundary | Riparian Corridor | Drainage | High Density Residential / Mixed Use | Electricity Substation |
| Precinct Boundary | Environmental Conservation | Environmental Living - Very Low Density | Proposed School Location | Heritage Conservation |
| Cadastral | Local Park | Low Density Residential | Commercial | Local Centre |
| Heritage Curtilage | Playing Fields | Medium Density Residential | Community Centre | |

Proposed Staging Plan



ORD01

SC3454/013
18/358880

13 November 2018

Heritage Council of NSW
Locked Bag 5020
PARRAMATTA NSW 2124
heritagemailbox@environment.nsw.gov.au

Attention: Ms Emma Dortins
emma.dortins@environment.nsw.gov.au

Submission – State Heritage Listing Nomination - Maryland

Dear Ms Dortins,

Thank you for inviting Camden Council to make a submission on the above matter.

Council at its meeting on 13 November 2018, resolved to forward a submission to the Heritage Council of NSW. A copy of this submission along with Council's report and resolution is provided as an attachment to this letter.

Should you have any further enquiries, please do not hesitate to contact Martin Cooper – Acting Manager Strategic Planning on 4654 7620.

Yours sincerely,

Ron Moore
General Manager

Encl.

Attachment 6

Camden Council

**Submission to NSW Heritage
Council**

**State Heritage Listing Nomination-
Maryland**

November 2018

Introduction

In accordance with Section 33(1)(a) of the *Heritage Act* 1977, the Heritage Council notified Council in October 2018 of its proposal to include Maryland in the State Heritage Register.

The documentation under consideration includes a proposed heritage curtilage, and a draft State Heritage Register Inventory sheet.

The proposed curtilage of Maryland is show in **Figure 1** below.



Figure 1: Maryland and proposed curtilage

What are the Implications?

Addition of Maryland to the State Heritage Register will ensure that all future DAs pertaining to the item and curtilage will be assessed as integrated development and referred to the Office of Environment and Heritage (OEH) for terms of approval.

Comment

Council supports the addition of Maryland and associated curtilage in the State Heritage Register. Council generally supports the information provided in the draft State Heritage Inventory and agrees that Maryland is a significant heritage item of importance to the LGA.

The addition of Maryland will ensure that future development applications are subject to a further review from the Heritage Council and applicable conditions in place to maintain the significance of the item.

Conservation Management Plan

It is noted that the draft State Heritage Inventory Sheet includes recommendations to review a Conservation Management Plan (CMP) relating to Maryland.

Comment:

Council is of the understanding that the proponents are in the process of preparing a Conservation Management Plan which will detail restoration and recommend appropriate future uses for the homestead and associated buildings.

Council requests that Council be consulted during the review of the CMP to ensure that the proposed uses are in keeping with the intent of the Lowes Creek Maryland (LCM) Precinct and with Council's controls and policies.

CONCLUSION

Council has been notified by the Heritage Council of a proposal to list Maryland in the State Heritage Listing Register. The proposal will ensure that the significance of the Maryland Homestead and associated curtilage are protected during the development of LCM.

Council has reviewed the proposal and provide in principle support for the listing of Maryland subject to a request for further Council consultation during the review of a site-specific CMP. Council's involvement in the review of the CMP will ensure that future conservation and proposed uses recommended will be in keeping with the design intent of LCM and with Council's overarching controls and policies.

{insert date}

The Honourable Anthony Roberts MP
Minister for Planning
GPO BOX 5341
SYDNEY NSW 2001

Dear Minister Roberts,

RE: REQUEST TO REVIEW CONTRIBUTIONS PLANNING FRAMEWORK

I write to you regarding changes to the development contributions planning framework and the impact upon the provision of essential infrastructure in the Camden LGA.

Existing plans

Under the contributions planning framework that applies to the existing adopted contributions plans in the Camden LGA, Council can collect up to \$30,000 per lot (the contributions cap). If the cost of providing essential infrastructure exceeds the contributions cap, Council can refer the contributions plan to IPART and the DPE for review and approval and can seek funding under the Local Infrastructure Growth Scheme (LIGS) to cover the full cost of essential infrastructure under the plan. Council can also seek the retrospective payment of LIGS funding for any contributions paid whilst the plan is being reviewed by IPART and DPE.

New plans

However, as a result of changes to the contributions planning framework, new contributions plans are no longer eligible for LIGS. Instead, the contributions plan must be referred to IPART and the DPE for approval before Council can levy contributions to cover the full cost of infrastructure, and there is no opportunity for Council to seek LIGS funding. It is the recent experience of Council that the plan review process can take up to 18 months.

Significant Risk for Council

The inability of Council to levy or recoup development contributions that exceed the contributions cap during the IPART and DPE review period presents a significant financial risk, as Council will be unable to levy contributions to cover the full cost of providing essential infrastructure to the community.

This is particularly evident for the future rezoning of the Lowes Creek Maryland precinct where an IPART and DPE-approved contributions plan is not expected to be adopted for some time, increasing the likelihood of Council incurring a shortfall in development contributions.

It is noted that this issue is not unique to Camden Council – the changes to the contributions planning framework affect all growth area Councils who are preparing new contributions plans.

Camden Council intends to forward a submission on the Lowes Creek Maryland rezoning under separate cover, which notes the abovementioned contributions issue, and recommends the inclusion of a 'satisfactory arrangements' clause in the *SEPP (Sydney Region Growth Centres) 2006* to ensure that Council is not required to grant consent to subdivision applications until an appropriate contributions mechanism for local infrastructure is in place.

I request that you consider Council's proposal to insert a 'satisfactory arrangements' provision in the SEPP, as a safeguard for Council, and urgently review and amend the contributions planning framework to ensure that the rezoning of growth area precincts by the DPE without an IPART and DPE-approved contributions plan does not reduce Council's ability to levy for the full cost of providing essential infrastructure.

Should you have any enquiries regarding this matter, please do not hesitate to contact me on (02) 4645 5001 or contact Peter McKenna, Manager Growth and Advocacy, on (02) 4654 7800.

Yours sincerely,

RON MOORE
GENERAL MANAGER

English

"This information is important. If you need help understanding this document please call the Translating and Interpreting Service (TIS) on 131 450 and ask them to contact Council on 02 4654-7777 on your behalf."

Arabic

٧٧٧٧ ٤٦٥٤ ٠٢ نيابة عنك. هذه معلومات هامة. إذا كنت تحتاج إلى مساعدة في فهم هذا المستند برجاء الاتصال بخدمة الترجمة الشفهية والخطية TIS على الرقم ١٣١ ٤٥٠ وأطلب منهم أن يتصلوا بالبلدية على الرقم

Croatian

Ove informacije su važne. Ako trebate pomoć da biste razumijeli ovaj dokument, molimo vas nazovite Službu prevoditelja i tumača (TIS) na 131 450 i zamolite ih da u vaše ime nazovu Općinu na 02 4654 7777.

German

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Delivery Program Progress Report

January – June 2018

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Every reasonable effort has been made to ensure that this document is correct at the time of publishing.

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3. Key Directions and Performance Indicator Status	Page 8
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5. Conclusion	Page 30

Acknowledgement to Country

Council acknowledges the Dharawal people as the traditional custodians of this land and pays our respect to their Elders both past and present and the Aboriginal community.

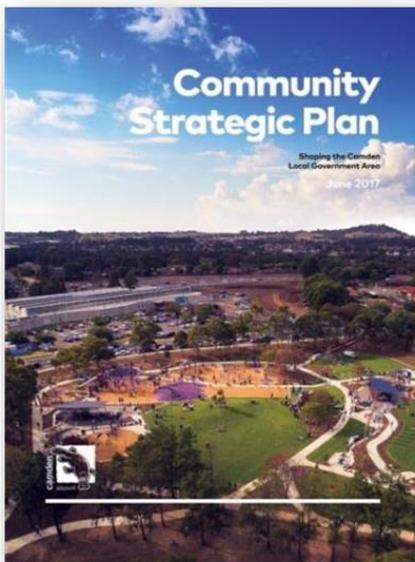
1. Council's Obligations

All councils across NSW commenced implementing the Integrated Planning and Reporting (IPR) framework from 2013. This framework allows councils to draw various plans together and plan holistically for the future.

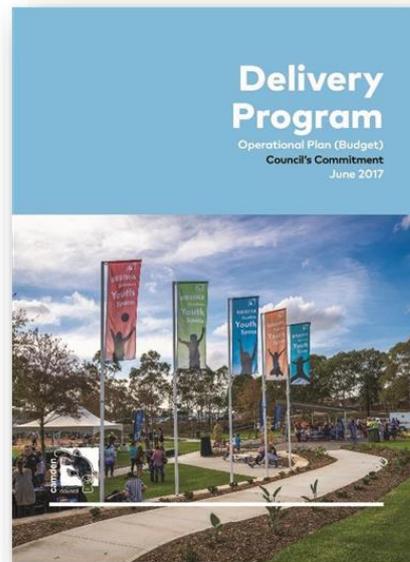
In accordance with the IPR framework, all councils are required to develop a Community Strategic Plan. The Community Strategic Plan provides a clear direction for the long-term community vision and is underpinned by the Delivery Program, Operational Plan (Budget) and Resourcing Strategy. Council reviews and develops the Community Strategic Plan, followed by preparation of Council's four-year Delivery Program and determines appropriate methods to measure its progress.

The Delivery Program turns the strategies and objectives of the Community Strategic Plan into principal activities and identifies actions that Council commits to undertake over the next four years.

To help maintain focus for Council and provide feedback to the community, Council is required to prepare a six-monthly progress status on the adopted four-year Delivery Program. In accordance with the [IPR framework](#), Camden Council has prepared, and adopted in June 2017, the following documents:



[Community Strategic Plan](#)



[Delivery Program and Operational Plan \(Budget\)](#)

A suite of documents relating to the [IPR framework](#), are available on Council's website

www.camden.nsw.gov.au

Camden Council actively monitors its progress in achieving the objectives stated in the Community Strategic Plan through the implementation of the Delivery Program under six Key Directions.

These six Key Directions are aligned with the four elements of the quadruple bottom line - Social, Environmental, Economic and Civic Leadership. The six Key Directions are:

1. Actively Managing Camden LGA's Growth
2. Healthy Urban and Natural Environment
3. A Prosperous Economy
4. Effective and Sustainable Transport
5. An Enriched and Connected Community
6. Strong Local Leadership

Council has 30 Local Services to assist in addressing the Key Directions with specific principal activities against the Community Strategic Plan's strategies.

2. Executive Summary

This Delivery Program Progress Report January to June 2018, is the second report cycle on the adopted four-year Delivery Program 2017/18 – 2020/21 for this Council term.

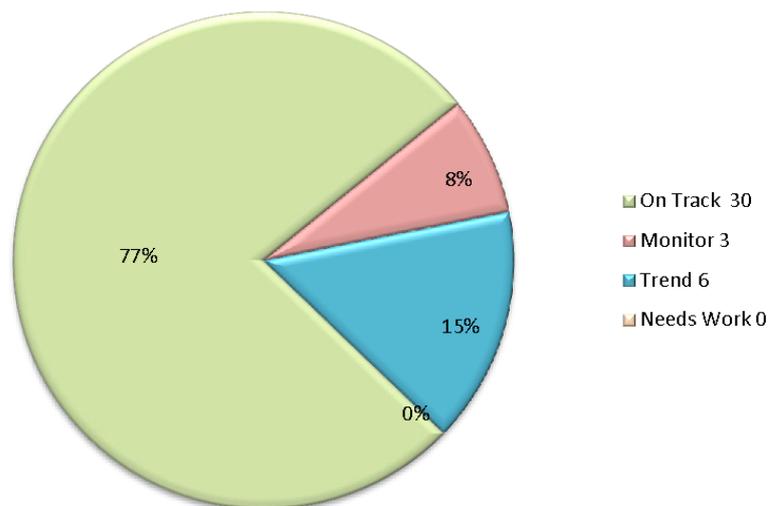
The report reflects Council's six-month progress status against 39 performance indicators and provides information on how Council is progressing with its Delivery Program.

Each Key Direction has a set of individual performance indicators. Council utilises a rating scale to ensure consistency, accountability and transparency, when assessing the status of each performance indicator under the six Key Directions and associated symbol descriptors. The rating scale is:

Table 1

Rating Scale	Symbol	Description
• "On Track"		When the 'actual' is either equal, less or greater than the set target.
• "Monitoring"		Corporate variance of $\pm 10\%$ applies to the set target and is considered achievable, feasible and realistic for performance improvement, with the exception of Legislative requirements.
• "Needs Work"		When the 'actual' is either below or above the corporate variance
• "Trend"		Shows a pattern of change data over time where setting a target is not possible

Below is the six-monthly progress summary of Council's overall performance for the January to June 2018 reporting period against 39 Performance Indicators.



The table below provides a status update on the performance indicators under each Key Direction.

Key Direction	No. of Performance Indicators	Status			
		On Track 	Monitoring 	Needs Work 	Trend 
Actively Managing Camden LGA's Growth	4	4	0	0	0
Healthy Urban and Natural Environment	12	7	2	0	3
A Prosperous Economy	3	1	0	0	2
Effective and Sustainable Transport	5	4	1	0	0
An Enriched and Connected Community	8	8	0	0	0
Strong Local Leadership	7	6	0	0	1
TOTALS	39	30	3	0	6

In brief of the 39 Performance Indicators, 30 Indicators (77%) were assessed as 'On Track'; 0 Indicator (0%) as 'Needs Work'; 6 Indicators (15%) as 'Trend' and there were 3 Indicators (8%) as 'Monitoring'. In other words, 30 of the 39 performance indicators (77%) were assessed as 'On Track'.

Section 3, 'Key Directions and Performance Indicator Status', provides progress comments and the status of each performance indicator along with an explanation of each Key Direction.

Section 4, 'Overall Progress Highlights' elaborates on Council activities, under 30 local services, in supporting the Community Strategic Plan, and provides supplementary information on some of the key highlights during this reporting period (January – June 2018).

3. Key Directions and Performance Indicator Status

This section provides a narrative on outcomes that supports the Community Strategic Plan under each Key Direction and associated Objectives. It provides progress comments and the status of each performance indicator along with an explanation of each Key Direction.

The diagram below shows the six Key Directions.





Key Direction 1 – Actively Managing Camden LGA’s Growth

Effectively managing growth, determined under the State Government’s Metropolitan Strategy and Western City District Plan (former South West District Plan), will be an important focus area for Council and its various partners.



The community of the Camden LGA does not want to lose the character that they so highly value - its rural setting, country town feel, and the lifestyle associated with these attributes, at the same time it must cater for well-managed development. Achieving a balance between large population increases and keeping the valued heritage/rural characteristics of the Camden LGA, will be an ongoing challenge with significant new opportunities in terms of infrastructure, services, employment, housing choices and economic benefit.

The community would like to see public transport, roads, infrastructure, parks and recreational facilities, and the effective management of development as major priorities for the Camden LGA.

1.1 Urban development is managed effectively

Performance Indicator	Status	Progress Comment
Development assessments are completed in a timely fashion	✓	The median processing time (34 days) was well within the target service level of 40 days. Council determined DA's to the value of \$766,189,889 during this six-month period.
Construction certificates are provided in a timely fashion	✓	Construction Certificate processing timeframes continue to exceed target service levels despite ongoing growth in this area. This result reflects the strong performance across the range of Certification Services provided by Council.
Developers Contribution Plans are developed and monitored in a timely manner	✓	Two Works-In-Kind Agreements have been executed. IPART has finalised its assessment of the Camden Growth Areas Contributions Plan and have forwarded the Plan to the DPE for review. The Contributions Plan Review project and the monitoring of s7.11 (formerly s94) plans and Voluntary Planning Agreements is ongoing.

1.2 Rural land is adequately administered

Performance Indicator	Status	Progress Comment
Rural Lands Strategy and associated Action Plan are delivered		Information on Rural Living has now been included on Council’s website, this information addresses the action in the strategy to prepare educational material for the community about land use conflicts. Council have been actively advocating to protect rural lands as part of our objection to the proposed location of the M9 Orbital. This ongoing advocacy supports Principle 1 Protect Camden's Remaining Rural Lands.

 On Track	4	 Needs Work	0	 Monitoring	0	 Trend	0
--	---	--	---	--	---	---	---



Key Direction 2 – Healthy Urban and Natural Environments

The Camden LGA's natural and built environment are the "setting" for all aspects of life and are essential for sustaining the health, well-being and prosperity of people who live here.

The natural environment encompasses all living and non-living things, occurring both naturally, and as a result of human activities. The built or urban environment is the human-made surroundings that provide the physical setting for human activity and enables private, economic and community life to function effectively and healthy.



2.1 Caring for urban and natural environment including heritage sites

Performance Indicator	Status	Progress Comment
Waste diverted from landfill		Council is progressing toward the Environmental Protection Authority target of 75% of waste being diverted from landfill by 2021/22.
Incidents of illegal dumping (observed by Council Officer)		<p>A total of 216 incidents (36 per month) of illegal dumping on public land were identified and investigated as a result of proactive patrol services. A slight rise from the previous reporting period (July to December 2017), which can be attributed to the rapid growth and development within the LGA.</p> <p>Council proactively and reactively addresses instances of illegal dumping and takes compliance action against identified offenders.</p> <p>Council continues to undertake a number of educational initiatives around illegal dumping including education and Builders BBQ's.</p>
Incidents of illegal dumping (advice from residents)		<p>Council investigated a total of 337 illegal dumping incidents (56 reports per month) as advised by residents.</p> <p>This is a good result and indicates that residents continue to take an active role in reporting incidents of illegal dumping to Council.</p>

Performance Indicator	Status	Progress Comment
Companion animals are appropriately identified		106 dogs impounded with 71 microchipped - 67%. 46 cats impounded with 8 microchipped - 17%. Council returned 58 dogs to their owners instead of impounding. To assist in improving microchipping and registration rates, Council continues to run an extensive Companion Animal education program including school visits, advertising campaigns and promotion at local events. As a result of Council's free microchipping program, 110 companion animals were microchipped.
Monitor water quality in rivers and waterways		During the reporting period, lakes and waterways monitoring was undertaken across all sites on a monthly basis. While seasonal changes influenced results, high nutrients, in particular nitrogen, were consistently high. Blue-green algae testing during the summer months were also indicating a high growth of algae in the lakes. Recycled water delivered at two Council reserves was monitored in accordance with the Recycled Water Management Plan.
Number of initiatives promoted to reduce air pollution		During the winter months, Council completed 100% of its initiatives to promote better practices for wood heater operations to help reduce air pollution through local media, Council's website and educational programs.
Number of complaints received regarding noise concerns		There were a total of 136 complaints received in the last six-months; this is an increase over the 115 received for the previous period July to December 2017. These complaints include those relating to barking dogs and noise due to amplified music and other sources. All complaints were investigated with appropriate compliance action taken.
Increase number of public amenities, recreation facilities, open space and parks		Across the Camden LGA there are 106 playgrounds, 19 sports fields, 279 reserves and 42 amenities. Works are progressing on the new sports fields and amenities at Gregory Hills and the new playground in Bandara Circuit, Spring Farm.
Bushland under active management – number of volunteer bush care hours		Volunteers undertook 488 hours of bush care in the reporting period, equating to 69 days (based on a seven hour working day). Preparation is underway for National Tree Day 2018.

Performance Indicator	Status	Progress Comment
Maintain biodiversity across Camden LGA		During the reporting period, Council actively maintained 50ha of natural areas. Referral responses were provided for development applications. Biodiversity Certification was gazetted for El Caballo Blanco and Gledswood Hills.
Number of Sustainability community education programs conducted		During the reporting period Council's scheduled sustainability education programs continued to be on target and implemented. This includes the Amazing Sustainability Race at Camden Show and planning for the Threatened Species Art and Writing Competition and Macarthur Nature Photography Competition.
Number of community education activities conducted to promote heritage and historical sites across the Camden LGA		On 12 June 2018, Council established a Heritage Advisory Committee with membership consisting of Councillors and members of the community. The Committee's purpose is to help inform strategic heritage directions and community education around the importance of Camden's heritage to our unique identity. In addition, during the reporting period Council finalised the preparation of the draft Camden Town Centre Urban Design Framework. The preparation of the draft Framework included hosting a series of community engagement forums. The draft Framework recognises the distinct heritage character of the Camden town centre and includes a number of initiatives to retain and enhance the historical attributes of the town.

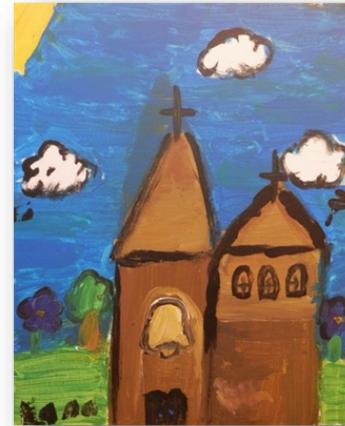
 On Track	7	 Needs Work	0	 Monitoring	2	 Trend	3
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Key Direction 3 – A Prosperous Economy

Prosperity means that people have enough – that they are satisfied with their standard of living and have a balance between their financial and social well-being. Financial well-being relies on access to education, employment, housing, and a strong and diverse local economy.

A strong local economy for the Camden LGA is characterised by vibrant towns and commercial centres, thriving local businesses, stable and diverse employment opportunities, skilled local residents, infrastructure that supports economic growth, and a thriving tourist/visitor market.

The development of a strong local economy is essentially about developing an environment that supports a diversity of business and industry to invest, establish, grow and be sustainable over time.



The economic development and prosperity of the Camden LGA is linked with the broader South West Sydney region and much of the focus for the Camden LGA into the future will continue to be working with relevant partners, as well as through the Camden Regional Economic Taskforce (CRET) and the Macarthur Regional Organisation of Councils (MACROC), on the development of a strong regional economy.

3.1 Tourism and economic development is supported

Performance Indicator	Status	Progress Comment
Utilisation of the regional tourism website is increasing		Macarthur website has received 74,136 visits during this period. An increase of 1.5% on the previous reporting period.
Monitor the visitation to the Tourism Information Centre		The Visitor Information Centre has received 103 phone calls (down 23%), 73 emails (down 42%) and 1,004 walk ins (down 18%). This is due to the changing nature of Visitor Information Centres and the increased use of online information.
Increase in number of registered businesses operating within the Camden LGA		There is a total of 7,373 active and registered for GST businesses in the Camden LGA, an increase of 5.52% from the previous figure of 6,987. (Source - ABS)

 On Track	1	 Needs Work	0	 Monitoring	0	 Trend	2
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Key Direction 4 – Effective and Sustainable Transport

Effective and sustainable transport underpins all aspects of an accessible and functioning place.

Transport impacts on the health of the natural environment as well as the health and well-being of people able to connect with their community and services. It impacts on the effectiveness and amenity of the urban environment, and on the viability and growth of the local and regional economy.

An accessible Camden LGA means that people are able to travel easily within their own local area and are well connected to the wider Macarthur and metropolitan regions.



Effective and sustainable transport for the Camden LGA would include:

- affordable, convenient and integrated public transport that is a viable choice over private vehicles
- infrastructure that enables and encourages healthy forms of transport such as walking and cycling
- safe and uncongested roads
- support structures that enable public and private transport systems to operate effectively, including interchanges, traffic management and parking.

4.1 Integrated and safe transport system

Performance Indicator	Status	Progress Comment
Successful completion of Black Spot funded projects	✓	Council has successfully completed the following Black Spot funded projects - Deepfields Road intersection and Catherine Fields Road shoulder works.
Number of transport options delivered through Pedestrian Access Mobility Plan (PAMP) and Bike Plan	✓	Footpaths completed in Queen Street and Richardson Road (Narellan), Merino Drive (Elderslie) and Belgenny Avenue/Peter Avenue (Camden) as a transport option as per PAMP and Bike Plan. Further plans for associated works such as footpaths, zebra crossings, pram ramps and kerbs are progressing at Banksia Road and Welling Drive (Mount Annan), Cawdor Road, Old Hume Highway (Camden) and Doncaster Avenue, Elyard Street (Narellan).
Number of Road Education Programs conducted	✓	Over the past six-months Council has continued to coordinate and work in partnership on the following road education programs: RBT Plan B Campaign, Drive 2 Stay Alive, School Safety Program, Slow Down, Choose Right Buckle Right, Graduated Licensing Scheme Workshops, Drives for Learners In Macarthur, Community Safety Plan, Traffic Offenders Program.

4.2 Road infrastructure and transport connections are effectively established

Performance Indicator	Status	Progress Comment
Traffic Committee recommendations are actioned within the timeframe		All Traffic Committee recommendations were actioned within the set timeframes as agreed by the Committee for each discussed item. There was a total of 47 items for discussion during the six-month reporting period.
Road and traffic facility construction projects completed on-time and within budget.		The majority of projects were completed during the 2016/2017 financial year. Some projects incurred minor delays that were outside of Council's area of control.

 On Track	4	 Needs Work	0	 Monitoring	1	 Trend	0
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Key Direction 5 – An Enriched and Connected Community

An enriched and connected community involves arts and culture, community safety, healthy lifestyles and community health. In addition, the community is further enriched through learning, access to information, recreation and leisure to build social capital and cohesion.



These are all elements that lead to a community with high levels of well-being. This is usually characterised by connection, networks and support within the community; participation and ownership; equity and access; and democratic governance. Equity and access means that all people are able to access a variety of opportunities within a community, both social and economic, regardless of background, ability or circumstance.

Community well-being describes the state of satisfaction, contentment and fulfilment of needs experienced within a particular group of people.

5.1 Celebrating social diversity and cultural expression

Performance Indicator	Status	Progress Comment
Number of programs delivered to various community groups including identified target groups	✓	A wide range of activities and events have been held. These included interagency meetings, Seniors Program Committee meetings, Cohesive Communities Advisory Group meetings, Youth Council Meetings and Access Community Advisory Group meetings, the second new residents bus tour, skate clinics and the following: Multicultural March, International Women's Day, Teen Parenting sessions, Youth Public Art projects, Cool Off in Camden, Paint the Town REaD Reading Day, Camden Play Day for Families, Seniors Festival (Concert, Bus Trip and Pool entry), Youth Week, Access Communication Tool Training. Large number of programs delivered from a small team.
Number of arts/cultural events hosted across the Camden LGA	✓	A number of arts/cultural events were hosted by Council including - Camden Shorts, Live and Local Music, Marketing for Creatives and the Creative Camden Hub. A varied and interesting range of events have successfully been held.
Increase number of participants in active recreational activities using	✓	Camden Pool closed for the summer season on 24 March 2018, a total of 26,515 participants used the facility. This is an increase of 3,517 on the previous reporting period.

Performance Indicator	Status	Progress Comment
Camden Memorial Pool (seasonal)		
Increase number of participants in active recreational activities using Mount Annan Leisure Centre (seasonal)		During the reporting period, 168,387 participants participated in gym, fitness and/or swimming activities within the Mount Annan Leisure Centre.
Ratio of returning clients to new clients for hiring Camden Civic Centre		7.5% of hirers in the January to June period were first time users, a large portion booking in for repeat hire either weekly or monthly. Ratio of 1:13 new to returning clients and 5% new clients.
Number of non-Council events hosted at the Camden Civic Centre		Of the 543 events held within the venue 351 were non-council related events. 64.6% non-council events exceeding the 50% target. Good result with some really high profile events including The Reuben's Album launch and Business Awards.

5.2 Opportunities for life-long learning

Performance Indicator	Status	Progress Comment
Number of programs conducted at local libraries		100% of all scheduled programs, a total of 638, were conducted at Council libraries during this period including children's, youth, adult, community learning, local studies and exhibitions as well as HSC programs. Number will increase as Oran Park Library programs are implemented.
Camden families have access to a quality Family Day Care service – hours of care provided		Camden Family Day Care (FDC) continues to provide local families with a high-quality service. Camden FDC completed its Regulatory Authority assessment and continues to offer a service that aligns with current early childhood research and the National Quality Framework. The average utilisation rate for this six-months is 175, which is in line with seasonal trends and remains on track as a self-sustaining service.

 On Track	8	 Needs Work	0	 Monitoring	0	 Trend	0
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Key Direction 6 – Strong Local Leadership

Strong local leadership means that the Camden LGA has strong organisations and individuals representing its interests, who are responsive to the community, and who are working together to achieve the community's vision for the future.

Strong local leadership will be needed from all levels of government, as well as the private sector, non-government organisations, business, industry groups, and community organisations. Developing leaders within the community will place the Camden LGA in good stead for the years to come.



Camden Council, as the level of government in closest contact with the local community, has a particular role in the planning, advocacy and delivery of good outcomes on behalf of the Camden community. This role is important as the Camden LGA faces massive urban and population growth, particularly in advocating for the delivery of major infrastructure provision, and in balancing the needs and desires of the current population with the pressures of growth.

Importantly, strong local leadership can influence the way that government engages with, and responds to, the local community needs and aspirations in decision making and planning process as well as delivering services.

6.1 Maintain strong partnerships and shared responsibilities with stakeholders

Performance Indicator	Status	Progress Comment
Number of Community Small Grant Agreements		This Grant round is annual and held in the first quarter each financial year and was reported previously in the July to December 2017 Progress Report. Grant round did not fall within the current time period.
Number of donations for charitable programs		Three donations for charitable purposes were provided to: Mother Hubbard's Cupboard – 10 th Anniversary celebration, Dilly Drought Drive – to cover cost of BEP hire and NSW Police for the fundraising for injured officers.
Number of annual subsidies extended to community organisations		This Grant round is annual, and all subsidies were distributed, and was previously reported in the July to December 2017 Progress Report. Grant round did not fall within this time period.

Performance Indicator	Status	Progress Comment
Number of community sponsorship programs supported		Council seeks applications for sponsorship of community programs twice per year. A total of 13 applications met the criteria and were recommended for funding, with 100% of the allocated budget for this period distributed.

6.2 Community and stakeholders are kept informed

Performance Indicator	Status	Progress Comment
Maintain publication of regular Council information		Council has continued to achieve all publication deadlines throughout the reporting period. All advertisements have been placed during this period. Rates Notice promotions have continued and Let's Connect has been distributed. Council's weekly news column has been redesigned to align with the new Corporate Style that is being rolled out across all publications and has received positive feedback from staff and community members.
Maintain Council's social media platform		Council has implemented a 7 day a week social media coverage to report on weekend events, improve community engagement and ensure that customer enquiries are answered promptly. Over the past six months 328 Facebook posts were published, an increase of 10% on the previous period. Council has also produced and posted 21 videos over the past six months. Our Facebook following has increased to 16,438, this is an increase of 13.7% on previous period. For the first time we have utilised a LinkedIn account to promote the new Employer Brand.
Maintain Council's community engagement and communication practices		Council continues to communicate and engage with the community in an appropriate and timely manner. A number of projects and events have been communicated to the community throughout the reporting period including the Alan Baker Art Gallery opening, Water Play Park and Youth Spaces, Oran Park Library opening and Live and Local.

 On Track	6	 Needs Work	0	 Monitoring	0	 Trend	1
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4. Overall Progress Highlights

This section elaborates on a few of the projects Council has undertaken over the six-months (January to June 2018), under 30 local services, in supporting the Community Strategic Plan.

Alan Baker Art Gallery

The largest collection of art by Australian artist, Alan Baker, is on exhibition at the new public art gallery in Camden.



The gallery, known as the Alan Baker Art Gallery, is in the heritage listed building Macaria (C.1860), which has been renovated to create the dedicated art space.



Council has demonstrated its commitment to the Camden Town Centre and the promotion of Arts in the region by investing in and restoring Macaria.

Council ensured that Macaria was used in a way that would showcase the historic building itself but also be home to a unique attraction that would contribute to the prosperity of the town centre.



The gallery also provides an opportunity to connect local artists, foster future artists and promote art in Camden – to locals and the wider community.

The renovation project was completed in five-months with each original design element of Macaria being respectfully restored to preserve the heritage of the building, while creating a functional public gallery.



Max Tegel and Gary Baker donated Mr Baker’s artworks to the gallery which are displayed in themes and capture the many years of his work as he travelled through the stages of his development as an artist.

The gallery is open free to the public from Thursday to Sunday.

Oran Park Library and Community Centre

Council's new state-of-the-art Library and Community Centre in the heart of the Oran Park Precinct is now open.

Officially opened in June and boasting a collection of more than 12,000 books and e-resources, this facility is contemporary in design offering zones to enable different stages of learning for all ages of the community.

Reflecting on a motor racing theme, celebrating the motor racing history of Oran Park, the Library is the first major community asset to be developed in the new growth residential area.

The Library's interior design incorporates artworks made from car and motorcycle parts as well as grid motifs on the carpet and walls.

The \$14M facility was delivered under a Voluntary Planning Agreement between Camden Council, Landcom and Greenfields Development Company to offer life-long learning opportunities and a safe place for the community to meet.

The Library is designed to offer space dedicated for people to sit, lounge, socialise and interact with a focus on digital media and E-Learning.

The Centre includes:

- a high-tech open library floor plan
- two media pod rooms that include creative spaces with audio visual facilities
- IT training lab
- interactive technology, Wi-Fi, public access computers, 3D printer and touch screen TV's
- function centre seating up to 250 people, including commercial kitchen
- mini kids amphitheatre for story/activity time
- offices for community support
- a community centre to foster art, culture and community activities
- high ceilings, a sun-drenched foyer and picturesque views across the Town Park
- external space designed to encourage cycling and walking
- an outdoor recreation area with user-friendly street furniture





Community Celebration – Australia Day

Camden celebrated Australia Day with a wide range of activities being held including the Macarthur Lions parade along Argyle Street.

Australia Day provides an opportunity for the community to come together to celebrate our diverse nation, to recognise traditional owners of our land and to show pride for our country.

It is also an opportunity to recognise local citizens who have contributed to the Camden region through the Australia Day Civic Awards ceremony and to welcome new citizens to our country by holding a citizenship ceremony.

The Australia Day Civic Awards Ceremony recognised 19 individuals and organisations that have made outstanding contributions to our community in areas such as education, health, fundraising, voluntary services, business, sport, arts, the environment and community events.

The winners in each of the six categories were:

Citizen of the Year

David Funnell

Young Citizen of the Year

Lubna Sherieff

Sportsperson of the Year

Maddison Lewis

Young Sportsperson of the Year

Amy Sligar and Natalie Sligar

Community Event of the Year

Macarthur Lions Australia Day Parade

Community Group of the Year

Camden Lioness Club and Everyone Can Dance



Easy to Do Business Initiative

Council has entered into a Memorandum of Understanding (MOU) with Service NSW to support Service NSW's 'Easy to do Business' initiative, which aims to make it easier for those looking to open a small business or grow their existing business.

The initial focus will be given to the café and small bar sector with housing and construction to follow.

Typically to open a new business it requires an owner to deal with 13 agencies, including Council, and to complete 48 forms.

Easy to do Business is an online platform that tackles the time, complexity and duplication issues that businesses can face when starting or growing a business in NSW.

This service will provide a single point of contact to help navigate all the required approvals to operate the business such as registering the business, obtaining an ABN and required Council approvals.

The free service also offers personalised support and step-by-step guides tailored specifically for business.

This service will assist the customer in submitting 'decision ready' application forms for approval reducing the likelihood of assessments being delayed due to an incomplete application and will speed up assessment timeframes.



Permanent Drinking Stations Installed

Council, in partnership with Sydney Water, has installed six new water drinking stations at recreational spaces across our LGA. In addition, Council has funded the installation of a further five water drinking stations.

Supporting the health and wellbeing of residents, including the reduction of waste generated by disposable bottles, these water stations will provide residents with high quality drinking water in convenient locations.

The water stations allow residents to readily refill reusable water bottles or to drink from a bubbler. There is also a dog water bowl which refills with fresh water for each dog.

The new water stations have been installed at:

- Onslow Oval, Camden
- John Peat Reserve, Camden
- Harrington Park Lake, Harrington Park
- Bicentennial Equestrian Park, Camden
- Mount Annan Leisure Centre, Mount Annan (no dog bowl at this location)
- Birriwa Youth Space, Mount Annan
- Kirkham Park, Elderslie
- Curry Reserve, Elderslie
- Elizabeth Reserve, Narellan Vale
- Narellan Sports Hub, Narellan
- River Road Off Leash Area, Elderslie



Youth Public Art Projects – Narellan Library and Kirkham Skate Park

Council has a commitment to youth public art with projects recently completed in public spaces and streetscapes at Narellan Library and Kirkham Skate Park.

The street front and entrance to Narellan Library has been transformed with the installation of a public art work.

Professional artist, Mandy Salter, worked with young people to design the artwork mural as part of Council’s Youth Public Art Participation Project 2017/18.

The large-scale artwork incorporates bold colours and imagery that brings colours and aspects of the library out into the street.

The use of plants as part of the art creates a dynamic sensory and textural element to the project.

The design of the two artworks, that span more than 10 metres each, were developed with 24 young people and represents the world of imagination, the aspirations of young people and symbolises their connection to place.

At Kirkham Skate Park, artist Charlie Nivison, collaborated with 24 local school students to create a design inspired by local flora and fauna.



Live and Local

Camden's Argyle Street became a venue for local up and coming musicians when the second Live and Local event kicked off in June.

The free live music event involved more than 50 artists and 15 local businesses in the Camden Town Centre.

Increasing in size since its inception last year, Live and Local is a unique event that showcases both the talent of local musicians and the great venues Camden has to offer. It is an event that continues to grow and provide a platform for local artists.

Residents of all ages enjoyed both traditional and non-traditional music venues and musicians.

The event is part of the Western Sydney Live and Local Strategic Initiative, funded by the Live Music Office and Create NSW, and another way Council has committed to making stronger connections between business and the community.



Western Sydney City Deal

Camden residents are set to benefit from significant investment in the region as Council, along with seven other west and south-west councils, secured funding for local projects through the landmark joint signing of the Western Sydney City Deal.

The Western Sydney City Deal is a partnership between Local, State and Federal Governments to ensure a coordinated and unified approach to deliver infrastructure, manage growth, investment and job creation in the region.

With the Camden LGA ideally located to harness the many benefits of the new airport at Badgerys Creek, this agreement will stimulate economic growth and drive investment, boost connectivity, reduce commute times, provide educational opportunities, job diversity, liveable and sustainable communities.

The Deal offers many benefits and is a commitment from the three levels of government to deliver projects under six priority areas over the next 20 years:

1. Connectivity
2. Jobs for the Future
3. Skills and Education
4. Liveability and Environment
5. Planning and Housing
6. Implementation and Governance

Highlights of the Deal include:

- The establishment of a 114 hectare Badgerys Creek Aerotropolis at North Bringelly which will include a world class science, technology, engineering and mathematics (STEM) university, a high performance secondary school and advanced vocational education and training (VET) facility
- Creation of a Western Sydney Centre of Innovation in Plant Science at the Australian Botanic Garden in Mount Annan
- The development of a 5G strategy for the Western Sydney City, which will include partnering with a telecommunications carrier to deliver a trial of 5G Technology
- Development of a Western Sydney Investment Attraction Office aimed at attracting domestic and international investment
- The development of a strategy for the South Creek corridor from Narellan to Hawkesbury that will investigate its restoration and protection
- The establishment of a western Sydney Health Alliance to improve the coordination and effectiveness of health services in the region
- New \$150M Liveability fund, in which the Camden LGA will receive \$15M for stage two of the Sports Hub, Synthetic Sporting Ovals and the Ferguson Lane Cricket project
- Introduction of Rapid Bus services linking the region to Badgerys Creek Airport
- Investigation of integrated transport and delivery options for a full North South Rail Link from Schofields to Macarthur and a South West Rail Link to connect Leppington to the Western Sydney Airport.

Advocating for our Community

Planning for the long-term transport needs of our community by identifying and protecting corridors of land is a priority for Council.

In March, the State Government proposed a route for the M9 Outer Sydney Orbital including an eight-lane motorway route and freight rail line from Menangle in the south to Box Hill in the north.

Hundreds of homes and properties across the Camden LGA could have been impacted by this proposal. As a result of strong community feedback and concern over the proposed route Council offered its support by:

- collecting copies of submissions made to Transport for NSW and feeding their input into Council's submission
- allowing free use of Council rooms for community meetings on the Orbital
- advertising through local media about the exhibition process
- meeting with affected residents
- meeting with relevant Ministers

In doing this Council's submission to Transport for NSW ensured that it was a true reflection of the issues faced by residents directly impacted by the corridors.

Because of resident feedback, working closely with the community and numerous meeting with Ministers and agencies, the State Government listened and made key changes with a combination of tunnelling, use of Government owned land and better alignment.

Council will continue to support and advocate on the community's behalf.

CRET – Camden Region Economic Taskforce Ltd

Council has established the Camden Region Economic Taskforce Ltd (CRET) to support the economic prosperity of the region.

The CRET's main purpose is to drive and facilitate the economic growth of the Camden Local Government Area (LGA) through leadership, advocacy and coordination.

The CRET has four key focus areas:

1. Job creation
2. Securing investment
3. Infrastructure development
4. Creation of an environment that supports the growth of industry and business.

The CRET will work alongside Council to diversify and strengthen the economic development process for the Camden region.

The Taskforce will bring together key local business leaders and experts to focus on helping Council to deliver the right conditions to create jobs, attract investment and to support the growth of business and industry, now and into the future.

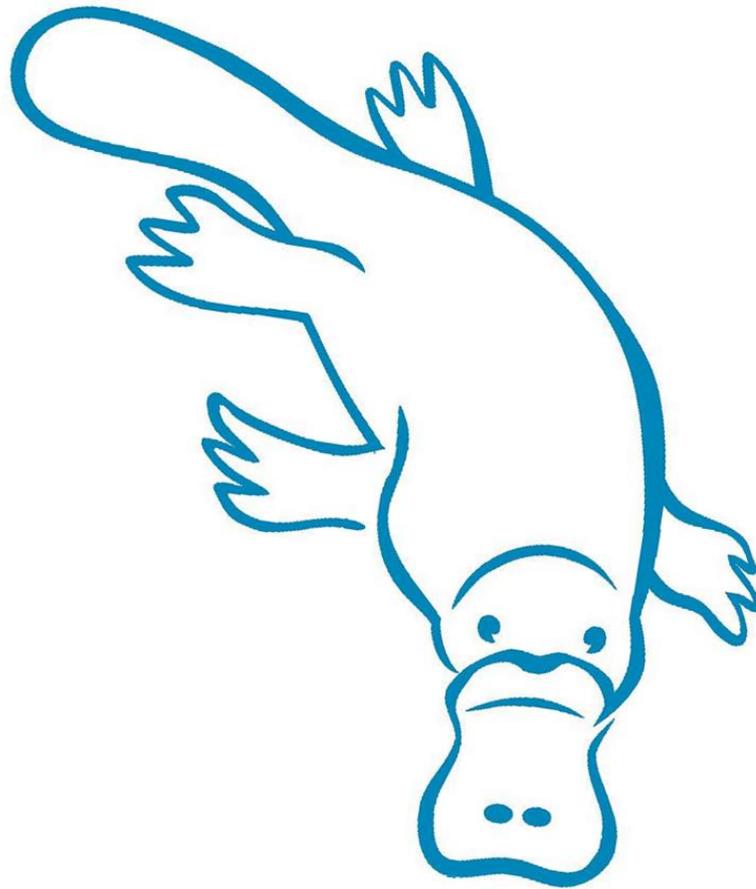


5 Conclusion

The Camden Local Government Area (LGA) is the fastest growing area in NSW, and Council continues to adapt and evolve in response to the changing expectations that come with growing communities.

The four-year Delivery Program 2017/18 to 2020/21 is Council's commitment to the community. Council, under 30 local services, will continue to implement, innovate, collaborate and work hard to achieve in delivering the best outcomes and services for our community.

The next reporting period is July to December 2018.



Images

The photographs featured have been obtained from many sources including professional photographers and Council officers. The illustrations used in this document were provided by children from the Camden LGA as part of Council's Children's Week Art Project.



The Next Reporting Period

The next reporting period for the Delivery Program Progress Report will be July to December 2018.

For further information contact

Corporate Planning Team

Camden Council

Phone: 4654 7777

Email: mail@camden.nsw.gov.au

Website: www.camden.nsw.gov.au



Camden Council Minutes

**Business Assurance and Risk Committee
Meeting**
30 August 2018

**Executive Boardroom
Camden Council
Administration Building
70 Central Avenue
Oran Park
5:30PM**



BUSINESS ASSURANCE AND RISK COMMITTEE

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Voting Members present:

John Gordon	Independent Member (Chair)
Bruce Hanrahan	Independent Member
Elizabeth Gavey	Independent Member
Cr Peter Sidgreaves	Camden Council Councillor
Cr Theresa Fedeli	Camden Council Councillor

Attendees:

General Manager
Internal Audit Coordinator
Risk Management Officer
Senior Governance Officer

Invitees:

Director Planning and Environment
Acting Director Community Assets (arrived 5:31PM)
Acting Director Customer and Corporate Strategy
Acting Director Sport, Community and Recreation
Manager Sport, Recreation and Sustainability
Manager Governance and Risk
Project Management Officer
Business Assurance Support Officer

Apologies:

Caroline Karakatsanis Audit Office of NSW (External Auditor)
Marc Upcroft PricewaterhouseCoopers (External Auditor)
Acting Chief Financial Officer

Meeting opened 5:28PM

BUS01 Apologies**DECISION**

There were no leave of absences for this meeting.

BUS02 Declaration Of Interest**RECOMMENDED**

That the Business Assurance and Risk Committee declarations be noted.

DISCUSSION

Ms Gavey advised that she has been appointed as a member of the Audit and Risk Committee for the NSW Electoral Commission from October 2018. There were no other declarations.

DECISION

That the Business Assurance and Risk Committee declarations be noted.

BUS03 Minutes To The 28 June 2018 Business Assurance And Risk Committee MeetingRECOMMENDED

That the Business Assurance and Risk Committee:

- i. approve the minutes to the 28 June 2018 Business Assurance and Risk Committee meeting;
- ii. note the status of actions included in the actions list.

DISCUSSION

Mr Hanrahan was thanked for chairing the 28 June 2018 meeting in Mr Gordon's absence.

The Committee discussed the content of the minutes generally and whether any more detail was required.

Mr Gordon recommended an amendment to the recording of minutes for future meetings. It was noted that at times the Committee would review and discuss reports presented to the Committee for noting and no discussion points were needed to be included in the minutes. In this situation, the decision recorded in the minutes would be extended to say "After review and discussion, the Committee note the report". Ms Gavey suggested considering whether recording the length of time each report is discussed was possible as a means of demonstrating how in-depth a matter was discussed.

Mr Gordon requested an update on changes to data breach disclosure requirements. The Manager Governance and Risk advised that Council's People and Learning branch is drafting a policy to be considered by the Executive on the disclosure requirements regarding TFN data breaches.

The General Manager suggested that the Policy on data breaches be reported to the Committee.

The Internal Audit Coordinator discussed the outstanding items included in the actions list. In addition to what was reported in the agenda, the current status of Project 24 was advised.

DECISION

The Business Assurance and Risk Committee:

- i. approve the minutes to the 28 June 2018 Business Assurance and Risk Committee meeting;
- ii. note the status of actions included in the actions list;
- iii. request an update on Council's data breaches policy be provided to the December 2018 Committee Meeting;
- iv. confirm the new protocol for recording minutes for matters which are

“noted”

Moved: Mr Hanrahan
Seconded: Ms Gavey

BUS04 Enterprise Risk Management Update

RECOMMENDED

That the Business Assurance and Risk Committee note the status update on the establishment of Council’s Enterprise Risk Management Framework.

DISCUSSION

The Risk Management Officer provided an update on workshops being rolled out to Managers and Team Leaders internally to embed enterprise risk management in business as usual.

The Risk Management Officer also advised that mandatory risk management training had been provided to all staff in the Community Assets Directorate by an expert consultant in response to previous audit recommendations.

The Committee requested an update be provided to the December meeting with statistics on the percentage of staff that have completed ERM workshops and updated their risk registers.

The Committee requested the updated top 10 risks be reported to the December 2018 meeting and reminded the Risk Management Officer of the request to undertake benchmarking with similar Councils.

DECISION

The Business Assurance and Risk Committee:

- i. note the status update on the establishment of Council’s Enterprise Risk Management Framework;
- ii. request an update on the percentage of staff that have completed the workshops and updated their risk registers
- iii. request the revised top 10 risks be presented to the December Committee meeting.

BUS05 Fraud And Corruption Prevention Internal Audit Report

RECOMMENDED

That the Business Assurance and Risk Committee note the Fraud and Corruption Prevention Internal Audit Report.

DISCUSSION

The Internal Audit Coordinator outlined the scope of the audit, the high level findings and the implementation strategy being developed to address the audit findings.

The Senior Governance Officer advised the Committee that further work on Fraud and Corruption Prevention will follow the ERM workshops currently underway.

Mr Hanrahan advised he was happy to see the fraud control processes linked to risk management.

Mr Gordon asked the Acting Director Customer and Corporate Strategy if Council is comfortable with the controls in place for fraud control. The Acting Director Customer and Corporate Strategy listed the key controls currently in place and informed the Committee that audit recommendations from the procurement audit were now complete.

DECISION

The Business Assurance and Risk Committee:

- i. Note the Fraud and Corruption Prevention Internal Audit Report;
- ii. Request a status update on the Fraud and Corruption Prevention Plan Implementation Strategy be reported to the December 2018 meeting, particularly in the context of the recent performance audit report on Fraud Control in Local Councils issued by the Audit Office of NSW.

BUS06 Project Management Status Update

RECOMMENDED

That the Business Assurance and Risk Committee note the Project Management status update.

DISCUSSION

The Internal Audit Coordinator provided a high level overview of progress.

The Project Management Officer provided detail on the Project Management Framework and Project Management Office being implemented.

Ms Gavey and Mr Hanrahan complimented Council for progressing project management improvements so quickly.

It was recommended that the Committee be provided a presentation on the new framework. Mr Gordon suggested a specific project could be used to explain exactly how the new process will work and including the project risk register.

Mr Gordon asked how the new process was being received by the Community Assets Directorate. Both the Project Management Officer and the Acting Director of Community Assets advised that the team have received this process well.

The soft controls component of the project management audit was discussed and will be included in a future presentation to the Committee. The General Manager advised that pulse surveys are the preferred method to survey staff as they are more frequent

and subject specific.

DECISION

The Business Assurance and Risk Committee:

- i. Note the Project Management status update;
- ii. Request a presentation on the new Project Management Framework be provided to a future Committee meeting;
- iii. Request an update on the process for, and results of, pulse surveys be provided to a future Committee meeting.

The Senior Governance Officer left the meeting at 6:28pm.

BUS07 Audit Report Recommendations - Implementation Status Update - July 2018

RECOMMENDED

That the Business Assurance and Risk Committee note the Implementation Status Update for July 2018.

DISCUSSION

The Internal Audit Coordinator advised that 26 recommendations have now been verified as implemented and that the revised dates for current overdue recommendations have not been missed for some time.

Mr Gordon asked about the verification process for other completed recommendations. The Internal Audit Coordinator advised that the response is reviewed for reasonableness and follow up audits are included in the internal audit plan. It was advised that verifying every audit recommendation at the time implemented would require additional resourcing.

Mr Gordon requested that any extreme rated recommendations be shown separately in the summary report for future meetings. It was also suggested that minor rated recommendations be removed from the full report attachment where possible.

DECISION

Following review and discussion, the Business Assurance and Risk Committee note the Implementation Status Update for July 2018.

Cr Fedeli and the Project Management Officer left the meeting at 6:47pm.

BUS08 Internal Audit Plan Status Update And Proposed Internal Audit Program 2018-2021

RECOMMENDED

That the Business Assurance and Risk Committee:

- i. Note the current internal audit plan status update
- ii. Approve the revised October 2018 to June 2021 program of internal audits.

DISCUSSION

The Internal Audit Coordinator highlighted the status of the current audit plan and the proposed plan for the next three years. The Internal Audit Coordinator also advised that the current Customer Request Management system audit scope was amended to exclude the review of customer service projects as this was already covered in the Business Improvement Plan audit.

Mr Gordon requested a pie chart be included in future reports showing the percentage of time spent on other audit activities.

The Internal Audit Coordinator reminded the Committee of the audits that were deferred and the reasons for their deferral. All have been included in the revised program of internal audits.

Mr Gordon asked about s7.11 shortfall exposure in contribution plans. The General Manager provided high level information around how these exposures are managed.

Mr Gordon asked if contractor time can be included in future internal audit plan status updates. He also suggested completion of an assurance map to highlight all areas of assurance across Council.

The Internal Audit Coordinator advised that the internal audit function is undertaking an internal strategic review and assurance mapping will be considered as part of that process over the next six months.

DECISION

The Business Assurance and Risk Committee:

- i. Note the current internal audit plan status update;
- ii. Approve the revised October 2018 to June 2021 program of internal audits;
- iii. Request the inclusion of a pie chart showing internal audit time on other audit related activities;
- iv. Request contractor time be included in future internal audit plan status updates;
- v. Request Council consider the development of an assurance map.

BUS09 External Audit UpdateRECOMMENDED

That the Business Assurance and Risk Committee note the external audit update.

DISCUSSION

The Acting Director of Customer and Corporate Strategy noted nothing of significant concern for the upcoming audit but that there are some complicated matters that are being worked through.

Mr Gordon asked if we have a strategic asset management plan. The Acting Director of Customer and Corporate Strategy advised that this plan is part of the integrated planning and reporting documents. The Acting Director of Community Assets advised that an external group is currently reviewing Council's Asset Management Plan.

DECISION

Following review and discussion, the Business Assurance and Risk Committee note the external audit update.

BUS10 Governance Information Report - 30 June 2018RECOMMENDED

That the Business Assurance and Risk Committee note the Governance Information Report.

DISCUSSION

Mr Gordon commented on the low number of complaints received by Council. The General Manager suggested a briefing on complaints and compliments could be brought back to the Committee and that would include information on how Council defines a complaint.

Ms Gavey suggested the statistics provided to future meetings could note where the same complaint is being raised multiple times.

Mr Gordon mentioned that no public interest disclosures had been made. The General Manager discussed the need to undergo a renewed Public Interest Disclosure drive internally to continue to actively promote disclosure.

Mr Gordon also requested more detail on GIPA's to gain a better understanding of the types/patterns of GIPA's being requested.

DECISION

The Business Assurance and Risk Committee:

- i. note the Governance Information Report;
- ii. Management consider including further detail and analysis on GIPA requests and complaints in future reports.

BUS11 Other Matters To Be Reported To The Business Assurance And Risk CommitteeRECOMMENDED

That the Business Assurance and Risk Committee note the other matters to be reported.

DISCUSSION

Mr Gordon asked about performance agreements for staff and the process was explained, including the inclusion of twelve month business plans.

The General Manager advised that audit recommendation implementation progress is considered as part of Directors performance reviews. Some of these may filter through to managers, but this is at the discretion of the Director.

DECISION

Following review and discussion, the Business Assurance and Risk Committee note the other matters to be reported.

BUS12 Checklist Of Compliance With Committee RequirementsRECOMMENDED

That the Business Assurance and Risk Committee note the checklist of compliance with the Business Assurance and Risk Committee Charter and TPP 15-03.

DISCUSSION

The Committee agreed that their obligations were being met to date. Mr Gordon requested more detail in the Checklist where "Yes" had been included in to indicate the report/s examined.

Mr Gordon also suggested the Committee may need to review more improvement activities in the future as a result of the changes to the legislation. The Internal Audit Coordinator advised that an increase in the requirements for oversight of improvement functions will be considered as part of the Charter review.

Mr Gordon suggested presentations could be provided on Business Improvement work at every second meeting provided there is sufficient time available.

DECISION

The Business Assurance and Risk Committee note the checklist of compliance with the Business Assurance and Risk Committee Charter and TPP 15-03 and confirm that progress is on track as at August 2018 for meeting compliance requirements.

BUS13 General BusinessRECOMMENDED

That the Business Assurance and Risk Committee note any General Business items discussed.

DISCUSSION

The Internal Audit Coordinator asked whether there was capacity for additional papers to be reported to the October meeting usually dedicated to financial statements. The Committee was happy to include other items where possible.

Mr Gordon suggested two audit reports and a presentation be included. It was agreed that only in-house audits be reported to the October meeting while keeping the outsourced audits for the December meeting. A presentation on business Improvement focusing on Customer Service was suggested.

Ms Gavey requested the dates for next year's meetings be determined and circulated as soon as possible.

Mr Gordon asked when WHS statistics are next provided to the Committee and it was advised they are due to be provided to the December meeting. Mr Gordon asked if the next WHS statistics could include Employee Assistance Program usage and excess sick or annual leave as potential indicators of stress.

The General Manager advised the Committee of an incident at the Bicentennial Equestrian Park that is under investigation and that the Committee will be informed of the outcome.

DECISION

The Business Assurance and Risk Committee:

- i. Note any General Business items discussed;
- ii. Requested WHS statistics be enhanced to include Employee Assistance Program usage and excessive sick or annual leave.

Meeting Closed: 7:36pm

Next Meeting:

The next meeting of the Business Assurance and Risk Committee will be held on **10 OCTOBER 2018** at Oran Park Administration Building Executive Boardroom, commencing at 5:30pm.

Future Meeting:

Thursday 13th December 2018