

# Camden Council Attachments

Ordinary Council Meeting 28 May 2019

Camden Council
Administration Centre
70 Central Avenue
Oran Park



# **ORDINARY COUNCIL**

# **ATTACHMENTS - ORDINARY COUNCIL**

ORD01	Proposed Turner Road Development Control Plan Amendment - Part B Entertainment Precinct		
	Attachment 1:	Proposed Part B Turner Rd DCP Amendments4	
	Attachment 2:	Post Exhibition Report - Turner Road DCP Part B Amendment - The Entertainment Precinct - 28 November 2017	
ORD02	Draft Submission - Discussion Paper - Local Character Overlays		
	Attachment 1:	DPE Discussion Paper - Local Character overlay17	
	Attachment 2:	Submission to DPE - Discussion Paper Local Character Overlay 210519	
ORD03	March Review of the 2018/19 Operational Plan (Budget)		
	Attachment 1:	2018-19 March Review - Budget Appendix	
	Attachment 2:	2018-19 March Review - QBRS 44	
ORD04	Investment Monies - April 2019		
	Attachment 1:	Investment Report - April 201958	
ORD05	Re-Establishment of Alcohol Free-Zones		
	Attachment 2:	Alcohol Free Zone Maps	



# Part A: Precinct Wide DCP

# 2.4 Infrastructure Delivery and Development Staging

#### Objectives

(a) To ensure the orderly development of the land and assist in the coordinated programming and provision of necessary infrastructure and community facilities.

# Controls

- (1) Core infrastructure, services and facilities are to be established at the early stages of development consistent with the Special Infrastructure Contribution Practice Note and the Oran Park and Tumer Road Section 94 Contributions Plan.
- (2) A staging plan for the sub-precinct as identified at Figure 3 is to be prepared and submitted to Council as part of the first subdivision DA within that sub-precinct. The staging plan is to broadly identify the indicative residential dwelling targets, staging and delivery of future development areas as well as the intended provision of social and physical infrastructure required for that sub-precinct. Council may require an applicant to update the staging plan as development progresses.

# 2.5 Hierarchy of Centres and Employment Areas

# **Objectives**

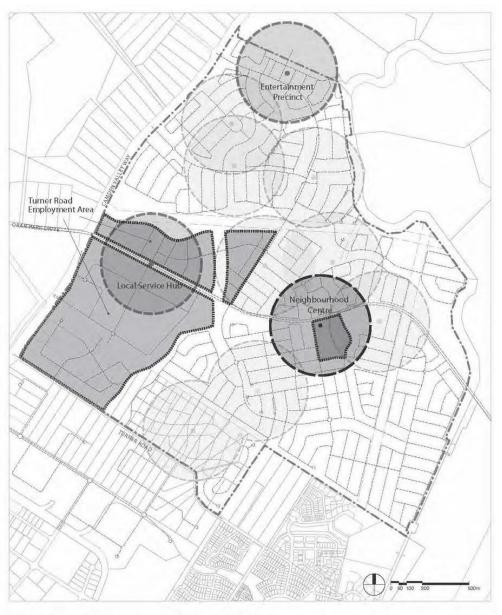
- (a) To ensure an appropriate supply, distribution, and mix of retail, commercial and employment floor space across the precinct.
- (b) To ensure that the retail floor space within the Tumer Road Precinct does not undermine the potential of existing and proposed centres within the region.
- (c) To encourage the early investment and delivery of employment generating development and retail uses to serve the population.

# Controls

(1) Development is to be consistent with Table 1 and Figure 4.

Table 1: Hierarchy of Centres and Employment Areas

Centre / Employment Area	Characteristics
Neighbourhood Centre	The Neighbourhood Centre is approximately 4.5ha in area and located towards the centre of the Turner Road Precinct, adjacent to Badgally Road. It will function as the retail and community focal point for the Turner Road Precinct and may also include residential uses in the form of shop top housing, apartments or town houses. The following floor space restrictions apply:  The maximum aggregate of 15,000m <sup>2</sup> Gross Lettable Area – Retail (GLAR) of retail premises.GLAR means the total area of a tenancy by the Property Council of Australia's Method of Measurement definition.
Turner Road Business Development Area	The Tumer Road Business Development Area is approximately 51ha in area and is located primarily along the western sections of Badgally Road. It will provide for a range of business development type activities, including bulky goods retail, business premises, light industry, warehouses and distribution uses. Small-scale retail uses to cater to the needs of employees of the Business Development and Industrial areas will also be provided.  The following floor space restrictions apply:  The maximum aggregate of retail premises is 2,500m² GLAR, excluding food and drink premises.
Turner Road Industrial Area	The Tumer Road Industrial Area is approximately 45ha in area and is located in the south westem portion of the precinct adjacent to Camden Valley Road. It will provide for a range of industrial, light industrial, warehouse and distribution uses. Higher employment generating uses will be preferred over low intensity uses.
Entertainment Precinct	The Entertainment Precinct is located in the northern portion of the precinct and will provide a range of entertainment, leisure and accommodation functions and local retail facilities. The following floor space restrictions apply:  A maximum aggregate of 3,500m <sup>2</sup> GLAR of shops. Any individual shop is to be no more than 500m <sup>2</sup> GLAR in floor area.



# Neighbourhoods and Employment Areas



Figure 4: Neighbourhood Centres and Employment Areas

# **Part B:**Site Specific DCPs

Turner Road Precinct Development Control Plan

Part B of the DCP is proposed to incorporate the site specific DCP amendments. As each DCP amendment is adopted **Table 23** below is to be updated. **Appendix B** sets out the matters to be addressed within the Part B DCP for each special area.

Table 23: Adoption Dates of Part B DCP Amendments

Special area	Date adopted
B1 The Entertainment Precinct	20 May 2009 (amended 16 January 2018)
B2 Riparian Protection Area	20 May 2009
B3 Turner Road Employment Area	26 August 2009
The Neighbourhood Centre	11 November 2013

Turner Road Precinct Development Control Plan

# **B1** The Entertainment Precinct

# 1.0 Introduction

# .1 Land to which this Part applies This part of the DCP applies to all development on the land shown at Figure 47 cross hatched in red.



Figure 47: Land to which this Part applies

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# 5.0 Landuse and Built Form

# 5.1 Objectives

The land use and built form objectives are:

- To provide a layout and configuration that reinforces the objectives and desired future character of the
  precinct;
- (2) To provide guidelines for the allocation of land uses that responds to the site characteristics and zoning that applies to the site;
- (3) To provide setback and orientation controls that reinforce the view axes and sight lines available from the precinct;
- (4) To provide setbacks that frame the public areas and provide an amenity and landscaped setting for residential development within the precinct; and
- (5) To encourage active street frontages in suitable locations.

# 5.2 Controls

#### General Controls

- (1) The development of The Entertainment Precinct is to respond to and demonstrate achievement of the development outcomes depicted in Figures 56, 57, 58, 59 and 60;
- (2) Development within the precinct can contain a maximum aggregate of 3,500m<sup>2</sup> GLAR of "shop" premises. Any individual "shop" premises is to be no more than 500m<sup>2</sup> GLAR.
- (3) All non-residential development must include a signage strategy that demonstrates the integration of business and building identification signage into the overall building design;
- (4) Any large format "shop" (i.e. small supermarket) is to be located within zone 2 in Figure 57; and
- (5) Development shall be generally consistent with the following outcomes:

## Active Frontages

- · Active frontages are to be provided generally in accordance with Figure 56;
- A building has an 'active street frontage' if all premises on the ground floor of the building facing the street or
  the north-south plaza are primarily used for the purposes of business premises or -retail premises. This doesn't
  preclude other uses such as residential, community facilities or entertainment, provided they are designed to
  create a positive relationship with the street and public domain;
- · An active street frontage is not required for any part of a building that is used for any of the following:
  - o Entrances and lobbies (including as part of mixed use development);
  - Access for fire services; and
  - Vehicular access.
- Where an active street frontage is not identified, buildings are to be designed to create a positive relationship with the street and public domain. Buildings are to be articulated through architectural treatments and materials.



# ORDINARY COUNCIL

# ORD07

SUBJECT: POST EXHIBITION REPORT - TURNER ROAD DCP PART B

AMENDMENT - THE ENTERTAINMENT PRECINCT

FROM: Director Planning & Environment

TRIM #: 17/336583

PREVIOUS ITEMS: ORD02 - Proposed Amendments to Tumer Road DCP - Part

B Entertainment Precinct and Gledswood Hills VPA - Ordinary

Council - 22 Aug 2017 6.00pm

**PROPERTY ADDRESS:** B,D,E and 91 The Hermitage Way, Gledswood Hills

PROPONENT: Sekisui House

OWNER: SH Camden Valley P/L, Narellan Property Holding P/L

# **PURPOSE OF REPORT**

The purpose of this report is to consider the submissions received from the public exhibition of the draft amendments to the Turner Road Development Control Plan (DCP) – Part B1 Entertainment Precinct (draft DCP) and the Gledswood Hills Voluntary Planning Agreement (VPA).

This report recommends the draft DCP be adopted with minor post-exhibition amendments and the draft VPA be endorsed to be executed under Council's Power of Attorney. A copy of the post-exhibition version of the draft DCP and draft VPA are provided as attachments to this report.

# **BACKGROUND**

At its meeting on 22 August 2017, Council considered a report on the draft DCP and VPA and resolved to:

- endorse the draft Part B DCP and draft VPA to proceed to exhibition for a period of 28 days in accordance with the provisions of the Environmental Planning Assessment Act 1979 and Regulations;
- forward the draft Part B DCP to the Department of Planning and Environment in accordance with the amended delegations issued to Council on 19 January, 2015 from the Secretary of the Department of Planning and Environment;
- iii. if no unresolved submissions are received:
  - a. grant delegation to the General Manager to adopt the proposed changes to the Turner Road DCP 2007 in accordance with Delegations dated 19 January, 2015 from the Secretary of the Department of Planning and Environment;
  - authorise the relevant VPA documentation to be completed under Council's Power of Attorney; and
  - c. publicly notify the adoption of the DCP and VPA in accordance with the provisions of the Act and Regulations; or

This is the report submitted to the Ordinary Council held on 28 November 2017

Page 1



iv. if unresolved submissions are received, receive a further report outlining the outcomes of the public exhibition for Council's consideration.

A copy of the report from the 22 August 2017 is provided as an attachment to this report.

Councillors were briefed on the outcome of the public exhibition on 14 November 2017.

# Summary of Proposed DCP and VPA amendments (as exhibited)

The proponent (Sekisui House) requested the following amendments to the DCP and VPA:

- draft Part B DCP (Entertainment Precinct) amendments involving:
  - The individual retail shop cap;
  - Preferred land use zones;
  - Building setbacks;
  - Precinct view corridors;
  - Car parking and access; and
  - Minor changes to the boundary of the Entertainment Precinct.
- · draft VPA amendments involving:
  - Inclusion of off-site contributions for 400 dwellings within the Entertainment Precinct within the Sekisui (proponent) landholdings;
  - Amendment to staging boundaries; and
  - Dedication of additional land.

The amendments are requested to facilitate a revised vision for the Entertainment Precinct, which includes up to 500 apartments within the Precinct (including 400 apartments within the proponent's landholdings). It is noted that apartments are currently permitted under the SEPP and DCP.

The 500 apartments would increase the total number of dwellings within The Hermitage to 1,740. This equates to a residential density of 17.9 dwellings per hectare across the entire development, which is classified as low density residential development (between 12.5 to 20 dwellings per hectare) under the DCP.

# MAIN REPORT

# **Public Exhibition**

The draft DCP and VPA were placed on public exhibition from 5 September 2017 to 3 October 2017. Three submissions were received in relation to the draft DCP. There were no submissions received regarding the draft VPA.

Some minor post-exhibition changes are recommended to the draft DCP as a result of submissions received, which are discussed below. Copies of all submissions are provided as supporting documents to this report.

# Submission No. 1

This submission supports the intent of The Entertainment Precinct, but raises concerns with the proposed residential apartments and its impact on the volume of traffic on the local road network.



The submitter suggested that traffic calming devices be installed to address safety issues on The Hermitage Way to the south of the Entertainment Precinct, if the proposal is supported in its current form.

# Officer Comment

The traffic report submitted with the draft DCP assessed the road network within the immediate vicinity of The Entertainment Precinct. The roads and intersections within The Hermitage development have been designed to include the projected traffic generated by future dwellings within the Entertainment Precinct.

Traffic calming measures are currently in place for the section of The Hermitage Way located within the Entertainment Precinct. This section is designed for a slow speed environment (40km/h) to allow safe pedestrian movements within the precinct.

The need for additional traffic devices, such as pedestrian refuges and line marking, outside of the Entertainment Precinct is not a consideration for this proposal. However, the situation should be monitored in respect to the cumulative impacts of traffic from future development (i.e. proposed primary school, connections to adjoining El Caballo Blanco land).

# Action Required

No further requirements to be addressed as part of the draft DCP.

# Submission No. 2

This submission raised concerns regarding the potential implications of the proposed increase in the individual retail shop cap from 500m² to 1,800m² to allow for a small supermarket within the Entertainment Precinct.

The reasons for the objection include the following:

- The ongoing uncertainty of the planning framework for retail development regarding existing shop caps within the Turner Road Precinct.
- The proposed changes would exacerbate this issue and could potentially undermine the retail planning framework for the Turner Road Precinct.
- The retail cap amendment challenges the long-term viability of the Gregory Hills Neighbourhood Centre (GHNC) which proposes two supermarkets. The smaller planned supermarket would be in direct competition with the one proposed in the Entertainment Precinct.

There is also mention of the need to ensure that assumptions (i.e. scale, tenant mix) made in terms of the retail hierarchy correctly reflect the outcomes of the revised structure plan for the South West Priority Growth Area, which is yet to be released by the Department of Planning and Environment (DPE).

The submission also notes support for the incorporation of apartments, urban design controls and proposed amendments to the draft VPA.

# Officer Comment

The proposed increase in the retail floor cap from 500m² to 1,800m² for individual shops within the Entertainment Precinct was sought to allow for an anchor tenant in the form of a supermarket. It was identified by the proponent that this was integral to the economic viability of the centre.



The Entertainment Precinct is one of three centres located within the Turner Road Precinct.

Council recently considered a retail development within the Turner Road Employment Area at Gledswood Hills, which exceeded the allowable retail cap of 500m² as prescribed by the State Environmental Planning Policy (Sydney Regional Growth Centres) 2006 (Growth Centres SEPP). This DA was approved by Council and included a resolution that Council review the retail cap within the Turner Road precinct.

As this matter requires further review, it is considered appropriate for the proposed amendment to the individual retail cap to be removed from the draft DCP. This will enable the holistic review of retail cap within the entire Turner Road Precinct, including the Entertainment Precinct.

The proponent has indicated support to retain the existing retail cap on the basis the retail cap review will be undertaken.

# Action Required

Amend the exhibited draft DCP and retain the 500m² retail shop cap as per the existing DCP.

# Submission No. 3

This submission raised concern in relation to the proposed apartments within The Hermitage Estate and questioned whether existing infrastructure can support such development.

# Officer Comment

The draft DCP proposes changes to the Entertainment Precinct located in the northern part of The Hermitage Estate at Gledswood Hills.

The Precinct Planning always envisaged residential apartments within the Entertainment Precinct. This was also reflected in the adoption of the Entertainment Precinct Part B DCP in 2009.

A review of the infrastructure capacity has occurred as follows:

- Traffic A traffic report has been prepared which indicates the existing road network has been designed to accommodate the proposed dwelling yields
- Drainage Existing drainage infrastructure has been designed to accommodate the proposed dwelling yields.
- Open Space Existing open space provision exceeds the minimum requirements as set out in the Gledswood Hills Voluntary Planning Agreement (VPA), inclusive of proposed dwelling yields.
- Community Facilities The proposed additional dwellings would provide monetary contributions towards off-site community facilities through an amendment to the Gledswood Hills VPA.

Action Required



No further action required.

# Post Exhibition DCP Changes

This amendment includes post-exhibition changes (highlighted in blue in the draft DCP) in response to the submissions received by Council during the public exhibition period which include:

- the 500m² retail shop cap is to be retained as per the existing DCP, to allow the broader review of the retail cap within the Tumer Road Precinct; and
- the correction of minor typographical and grammatical errors contained with Section 5.2 of the draft DCP.

The draft DCP as amended is included as an attachment to this report.

# Post Exhibition VPA Changes

There are no post-exhibition changes proposed to the draft VPA. The draft VPA is included as an attachment to the report.

# Next Steps

Should Council resolve to endorse the draft DCP, it will be formally adopted under delegation and will come into force following notification of the amendment in the local newspaper. If endorsed, the draft VPA will be executed in accordance with Council's Power of Attorney.

# FINANCIAL IMPLICATIONS

There are no direct financial implications to Council as a result of this report.

# CONCLUSION

The draft DCP and VPA were exhibited for 28 days from 5 September 2017 to 3 October 2017. Three submissions were received in relation to the draft DCP and no submissions were received on the draft VPA.

Council officers recommend amendments to the exhibited draft DCP to address issues raised in the submissions and to correct minor errors. The recommended changes to the draft DCP are minor and do not require the draft DCP to be re-exhibited.

It is recommended that Council endorse the post exhibition version of the draft DCP and resolve to allow the draft VPA to be executed.

# **RECOMMENDED**

# That Council:

- i. endorse the draft Turner Road DCP 2007 Part B1 Entertainment Precinct (as amended);
- ii. forward the amendment to the Turner Road DCP 2007 to the Department of Planning and Environment in accordance with the amended delegations



issued to Council on 19 January 2015 from the Secretary of the Department of Planning and Environment and request the DCP amendment be made;

- iii. grant delegation to the General Manager to adopt the proposed changes to the Turner Road DCP 2007 in accordance with Delegations dated 19 January, 2015 from Secretary of the Department of Planning and Environment;
- iv. endorse the draft VPA and authorise the relevant VPA documentation to be completed under Council's Power of Attorney;
- v. publicly notify the adoption of the DCP and VPA in accordance with the provisions of the Act and Regulations; and
- vi. advise submitters of the outcome of this report.

# **ATTACHMENTS**

- Draft Turner Rd DCP Part B1 Entertainment Precinct Tracked Version
- 2. Third Deed of Variation Gledswood Hills VPA Public Exhibition V
- 3. Council report & resolution 22 August 2017
- 4. Submissions Entertainment Precinct Supporting Document



# Discussion Paper – Local Character Overlays

February 2019

We wish to acknowledge Aboriginal people as the traditional custodians of this land. Through thoughtful and collaborative planning, we seek to demonstrate our ongoing commitment to providing places in which Aboriginal people are included socially, culturally and economically.

February 2019

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Attachments for the Ordinary Council Meeting held on 28 May 2019 - Page 18

# **Contents**

mplementing local character into Local Environmental Plans (LEPs)	4
Local Character and Place Guideline	4
Existing use of overlays within NSW	4
What will a local character overlay do?	2
Where should local character overlays be introduced?	5
How will an overlay be included in the SI LEP?	6
Criteria for introducing a local character overlay	6
Local character overlay versus complying development	8
Criteria and supporting information for local variations and exclusions for the relevant state-wide policy	8
Have your say	11
How to make a comment	11
Privacy policy	11

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1

# Implementing local character into Local Environmental Plans (LEPs)

The Local Character Planning Circular released in January 2018 flagged preparing amendments to the Standard Instrument (Local Environmental Plan) Order 2006 (SI LEP) to establish overlays for additional considerations of local character in areas of significance. Using the SI LEP to give effect to local character strengthens local character and gives it statutory weighting.

The Department's work on local character is based on the sentiment that everywhere has character, Local character is the look and feel of the area and we should consider how it should be managed either to change, maintain or enhance that character. The introduction of local character overlays could be integrated into the broader suite of initiatives around managing change and growth to ensure it occurs within the context of how a neighbourhood looks and feels.

The purpose of this Paper is to outline an option for supporting local character within the SI LEP and to seek feedback on the proposal.

# **Local Character and Place Guideline**

The ocal Character and Place Guideline outlines what local character and place is, why it is important, and how it fits into the planning system. The Guideline aims to support the work that councils are already doing to bring about the benefits of change in neighbourhoods, cities and regions to meet the aspirations people have for their places.

Key questions

Do you think the inclusion of a standard approach to local character overlays within LEPs will be effective at balancing growth with supporting local character?

# **Existing use of overlays within NSW**

In NSW several councils have a map layer (an overlay) in their LEP identifying character areas; however, there is no standard approach, and this doesn't yet align with the strategic planed planning framework. A local character overlay could effectively align the development outcomes to the strategic vision and plans that sit above the LEP.

# What will a local character overlay do?

A local character overlay consists of a map layer and an associated clause within a LEP which identifies the additional assessment requirements. The map layer details the boundaries of character areas and the associated clause establishes development considerations to ensure development proposals address council's local character aspirations and development controls. This Paper proposes a standardised map layer and clause through the SI LEP.

A local character overlay could support local character through a LEP to strengthen or create a link to a standalone local character statement and/or controls that sit within a development control plan (DCP), or to exclude or vary statewide policy.  $\square$ 

Local Character Over ay | February 2019



A local character overlay could have a few functions.

The map layer could:

- identify the defined character area and map its boundaries
- identify he characterisation for the area (as outlined in the Local Character and Place Guideline)
- trigger local variations and in exceptional circumstances local exclusions from statewide policy.

# The clause could:

- require applicants to meet development controls within the DCP for a proposed development within the character area
- require applicants to submit a statement of consistency with the desired future character (where council has set a desired future character)
- include consideration of the statement of consistency as part of the assessment of a development application
- identify local character requirements for development proposals (additional requirements, development controls and/or statement addressing consistency with the desired future character)
- implement the local strategic planning statement reflecting the community's future vision for an area

# Key questions

- Are the functions listed above helpful in supporting local character?
- Are there any other functions that a local character overlay could deliver?
- What are your thoughts on a "statement of consistency" for development applications to identify a proposal's consistency with desired future character?

# Where should local character overlays be introduced?

If councils wish to support local character through their LEP they could submit a planning proposal in line with the standardised map layer and associated clause that would be included within the SI LEP Order. The Department would review all submitted planning proposals against published criteria to evaluate the benefits and impacts of introducing a local character overlay.

Character areas needn't be everywhere, only where councils and their community feel that the broader zone objectives don't provide sufficient guidance or direction to manage change while supporting local character. Further direction on local character and how to identify, describe and support it is provided in the Local Character and Place Guideline.

# Key questions

- Councils 🗖 to you anticipate introducing a local character overlay into your LEP?
- Are you able to provide detail on any potential overlays to assist with developing the policy?

Local Character Overlay February 2019



# How will an overlay be included in the SI LEP?

A proposed amendment to the SI LEP Order would introduce an optional (standard) clause and a map layer to accommodate a local character overlay. Once this amendment to the SI LEP Order is made, then councils would be able to choose to prepare a planning proposal to adopt the clause and apply a local character overlay within

Prior to submitting a planning proposal, it is strongly recommended that councils consult with the Department in the drafting of the map layer. Once the planning proposal has been submitted the Department would evaluate what is proposed against the criteria below.

The proposed overlay would be a map layer within the SI LEP with a supporting standard optional clause to give weight to local character considerations. Do you think this is the right approach?

# Criteria for introducing a local character overlay

Where a council intends to prepare a planning proposal for a local character overlay the Department will evaluate each proposed local character overlay, the extent of the overlay and anticipated effects. The Department would establish criteria that councils must satisfy when submitting a planning proposal to add a local character overlay. These requirements would be centred on having undertaken a strategic planning process and ideally will follow councils draft local strategic planning statement and local housing strategy. Below are draft criteria for consideration.

The below table outlines the criteria that could be submitted with any planning proposal for a local character overlay.

Table 1: Proposed criteria and supporting information for a planning proposal to introduce a local character overlay

	Criteria	Indicative supporting Information
1	Proposal	What is the intended purpose of the overlay? (If the purpose includes varying statewide policy, additional criteria detailed in Table 2 will need to be met).
		<ul> <li>What functions will the overlay seek to deliver? (i.e. introduce local character controls/exclude statewide policy/introduce a test of consistency with desired future character).</li> </ul>
		<ul> <li>What other mechanisms are being utilised to support local character? (i.e. update the controls within the DCP/implement the cultural plan &amp; public domain improvement plan). Please provide detail (including development controls where proposed).</li> </ul>
		<ul> <li>Why is a local character overlay required, could no other mechanism within the planning system better support local character? (i.e. review of DCP controls/character statement within the local strategic planning statement).</li> </ul>
		How many lots (for houses, businesses, assets) will be captured?
		Is it a joint proposal across local government boundaries?
Local	Character Over ay   February 2019	6

- Will the addition of a local character overlay on the site increase the regulatory burden on the land owners/potential applicants?
- 2 Alignment to the strategic content
- How does the proposed local character overlay align to the directions within the regional and district strategic plan? The character overlay must be aligned to the wider strategic context. It is important when classifying character that the broader influences are considered within regional strategic plans and in Greater Sydney, district plans.
- Has residential, commercial and industrial land supply been sufficiently
  planned for? Where a downzoning is being considered it must be
  demonstrated that the overall land supply needs can still be effectively met
  and for residential that the local housing strategy can be delivered.
- Has local character been raised through the integrated planning and reporting framework engagement?
- 3 Has community
  consultation on local
  strategic planning
  statements, and if
  applicable, local housing
  strategies been
  undertaken?
- Summary of the feedback received on local character though local strategic planning statements engagement.
- Where the character area incorporates residential, summary of feedback received on local housing strategy engagement.
- 4 Have completed a character assessment in conjunction with their community for the area and have characterised the character area and its attributes of the place that are cherished and to be supported.
- Provide a copy of the character assessment undertaken in accordance with the Local Character and Place Guideline Part 2 – Character assessment toolkit.
- Provide a summary of the community feedback received during the character assessment.
- Provide a copy of the desired future character statement for the area where the local character overlay is proposed.
- Have prepared the map layer in accordance with the tandard technical requirements for spatial datasets and maps and drafted a clause in accordance with the local character optional (standard) clause of the SI LEP (yet to be drafted).
- Cadastral data and other supporting information is electronically available and can be provided with mapping to Standard Instrument Local Environmental Plan format
- Proposed clause be drafted in accordance with the optional (standard) clause under the SI LEP order.

Are these criteria reasonable for determining and evaluating the result of adding a local character overlay?

9

Local Character Overlay | February 2019 |

# Local character overlay versus complying development

Local character controls prepared for development assessment (within either the SI LEP or DCP) can ot apply to complying development under relevant state-wide policy.

Within state-vide policy here is an existing mechanism that allows the introduction of local variations. This would enable, for certain Department endorsed character areas, the ability to introduce alternative development standards within the state wide policy for the key attributes that strongly influence the character of the area. For instance, requiring a certain roof design (gable in a federation suburb).

Local variations would need to be considered by the Department in terms of their impact including any implications for uptake of complying development and additional costs where standard housing product would need to be tailored to meet the controls which increases costs for a typical project home.

In certain (limited) circumstances character areas may warrant substantial variation to complying development standards beyond the scope of a local variation. In these circumstances councils in collaboration with their community may seek a local exclusion from individual codes of the state vide policy to better manage the desired future character of those areas. A local exclusion is an existing mechanism within the state-wide policy. Councils will be asked to encourage complying development as the preferred approval pathway elsewhere within the local government area to offset any reduction in uptake because of a local exclusion.

# Criteria and supporting information for local variations and exclusions for the relevant state-wide policy

A State-wide set of clear criteria is already used to consider proposed local exclusions and variations to achieve a consistent State-wide approach. This existing approach could also be applied for local character initiated local variations and exclusions.

Requests would eed to demonstrate how each of the criteria has been addressed and satisfied. If a request cannot address one or more criteria, it would not be considered for inclusion in the state wide policy.

The following criteria are proposed for the consideration of proposed local exclusions and variations to statewide policy:

Table 2: Proposed criteria and supporting information for local variations and exclusions

# Criteria Indicative supporting Information Must demonstrate Current and historical complying development take up (from Local supply and diversity of Development Performance Monitor). housing across local government area which Statistics on development type (issued CDCs and DAs) for a five-year period. will meet current and Number of lots affected specified for each code (in effect at the time of future needs of application and following the deferred period for the Low-Rise Medium community Density Code). Compelling reason (see criteria 2).

Local Character Over ay | February 2019



- Local character assessment undertaken in accordance with the Local
   Character and Place Guideline indicating that relevant state-wide policy will impact on the desired future character.
- · Evidence of local community and industry views.
- Provide a copy of the local strategic planning statement and if relevant the local housing strategy.
- Any consideration of a trigger for local variations will need to demonstrate that without complying development the housing needs can still be effectively met.
- For lots proposed to be excluded from the relevant statewide policy what is the rationale, and could a local variation introduce a development standard that aligned to local character attributes?
- Where within the local government area will councils be encouraging complying development as the approval pathway so as to offset any reduction in complying development uptake because of a proposed local character overlay?
- 2 Compelling reason for variation or exclusion
- Detailed analysis and comparison between what is proposed and the controls in the policy and the local character assessment undertaken in accordance with the Local Character and Place Guideline.
- Strategic basis within an adopted council policy, supported by evidence.
- Desired future character and why it is not supported by standards within statewide policy
- Providing real examples and where applicable case studies.
- Modelling of existing and proposed controls, shadows, impacts on neighbours (where dealing with heights, setbacks, location of upper level).
- Evidence of local community and industry views from preparation of strategic plans where high standard of consultation has been recently undertaken (including explanation of impact on property values).
- 3 Variation or exclusion is quantifiable and can be mapped ∎map prepared in accordance with the standard technical requirements for spatial datasets and maps
- Cadastral data and other supporting information is electronically available and can be provided with mapping to Standard Instrument Local Environmental Plan format

Local Character Overlay February 2019



All requests will be reviewed by the Department of Planning and Environment in consultation with the relevant council. Where a request for a local variation or exclusion is endorsed by the Minister, it will be included in the next draft amendment to the relevant statewide policy. The Minister may seek advice from the Greater Sydney Commission or the Independent Planning Commission with regards to making a decision on permitting a variation or exclusion. In preparing draft amendments, the Department may consult further with the relevant council and its community.

Are these criteria appropriate for determining a local character variation or in exceptional circumstances an exclusion?

9

# Have your say

In discussion paper outlines an option for supporting local character within the SI LEP. A local character overlay could support local character through the SI EP to strengthen or create a link to a standalone local character statement and/or controls that sit within a DCP or for statewide policy.

The Department of Planning and Environment welcomes feedback

## How to make a comment

This discussion paper is available on the Department of Planning and Environment's website at www.planning.nsw.gov.au/localcharacter

You can make a comment online at the website or you can write to:

Director, Local Planning Policy

NSW Department of Planning and Environment

GPO Box 39, Sydney NSW 2001

# **Privacy policy**

Your personal information is protected under the Privacy and Personal Information Protection Act 1998 (PPIP Act). The Department collects personal information in submissions for the purposes set out in the Department's Privacy Statement.

We respect your right to privacy. Before lodging your submission, you will be asked to confirm that you have read the terms of the Privacy Statement, which sets out:

- how personal information is defined under the PPIP Act it includes but is not limited to your name, address and email address,
- the purposes for which the Department collects personal information, and
- · how personal information collected by the department will be used.

When you make a submission, we will publish:

- the content of your submission including any personal information about you which you have chosen to include in those documents, and
- a list of submitters, which may include your name and your suburb or town.

We will not publish offensive, threatening, defamatory or other inappropriate material. If you do not want your personal information published, please do not include any personal information in your submission. If you do not want your submission published at all, please note this in your submission.

/





# Discussion Paper – Local Character Overlay

Submission to Department of Planning and Environment





# Response to Discussion Paper – Local Character Overlay

Council's response to the Discussion Paper – Local Character Overlay (the Discussion Paper) is provided below. A detailed response (including example clauses) to each of DPE's questions in the Discussion Paper is provided at **Attachment 1**.

- Council supports the NSW Government's initiative to strengthen local character consideration in the NSW planning system.
- Council agrees that Local Character Areas could assist in balancing growth with supporting local character in established areas and also assist in developing new character for areas that may need guidance (such as greenfield areas).
- Council supports the importance of local character, however recognise that a local character overlay would be an additional requirement (and potential cost) for applicants.
- Council supports a proposed Local Character Area overlay in the Local Environmental Plans (LEP).
- Council recommends that areas mapped as Local Character Areas have an associated Desired Future Character clause in the LEP to guide development.
- Council supports the proposal that requires applicants to prepare a Statement of Consistency with the Desired Future Character clause when preparing a development application (DA) or complying development application in a Local Character Area.
- Council recommends that a Statement of Consistency be written by a suitably qualified professional such as an Architect or Urban Designer.
- Council supports the proposal that the Statement of Consistency must be taken into consideration when assessing development in a Local Character Area.
- To support the above, Council recommends a change to the State Environmental Planning Policy (Exempt and Complying Development Codes) 2008 (the Codes SEPP) that requires development be consistent with the Desired Future Character clause associated with the Local Character Area identified on a map in the relevant LEP. This approach would align with applicants needing to provide a Statement of Consistency (written by a suitably qualified professional) and would limit complying development to development compatible with the Desired Future Character.
- Council also recommends that in certain circumstances some Local Character Areas be excluded from the Codes SEPP (so that complying development is not an approval option).
- For rezoned precincts within the South West Growth Area, State Environmental Planning Policy Sydney Region Growth Centres (Growth Centres SEPP) is the relevant planning instrument. The DPE's local character proposal under the Standard Instrument LEP would not apply to the Growth Areas. As a result, the DPE is requested to confirm how local character consideration can be implemented in the Growth Centres.





#### Attachment 1

# 1.0 Do you think the inclusion of a standard approach to local character overlays within LEPs will be effective at balancing growth with supporting local character?

Local Character Areas (LCAs) could assist in balancing growth with supporting local character but also assist in developing character for areas that may need guidance (such as greenfield areas).

# 2.0 Map Layers and Clauses

Council has summarised its response to map layers and clauses below.

# 2.1 Map Layers

This section addresses how a local character overlay map would sit within in the Local Environmental Plan (LEP).



# DPE options for the function of the Local Character Overlay Map

### Council response

2.1.1

Identify the defined character area and map its boundaries

Council supports the proposed overlay as a Local Character Area (similar but distinct to a Heritage Conservation Area) in the Local Environmental Plan (LEP), however suggest that the layer be kept to one category.

## 2.1.2

Identify the characterisation for the area - from the three options outlined in the Local Character Place Guideline:

- 1. Change Character
- Enhance Character
- Maintain Character

Trigger local variations and in exceptional circumstances local exclusions from statewide policy (as allowed under clause 1.12 (Schedule 2 and Schedule 3) in Exempt and Complying

Areas identified as Local Character Areas on a map in the LEP should be required to have associated Desired Future Character clauses that will guide development, rather than three map categories guiding development.

There should be only one map layer.

See 2.2.2 below for more information.

As an alternative to a variation in the Codes SEPP, Council suggests a clause be inserted into the Codes SEPP that requires development under the Codes SEPP to be consistent with a Desired Future Character clause associated with Local Character Areas identified on a map in the LEP.

The clause should describe the character and set out development standards to be complied with (that may include maximum height of building and floor space ratio) to ensure that compliance with the LEP Local Character clause is 'measurable' for a council assessment officer or private certifier.

The suggested approach would avoid the Codes SEPP becoming cluttered with multiple variations associated with numerous Local Character Areas across the state.

Council recommends that in certain circumstances some Local Character Areas be excluded from the Codes SEPP (so that complying development is not an approval option).

See 2.2.2 and 4.0 below for more information.







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3



# 2.2 Clauses

This section addresses DPE options for the function of LEP Clauses that would link to the Map Layers

Supported Partially Supported Supported

# DPE options for the function of the Clauses (in a LEP) that would link to the Map Layers

### Council response

### 2.2.1

Require applicants to meet development controls within the DCP for a proposed development within the Character Area.

Requiring applicants to meet controls (standards) as opposed to objectives in a DCP is likely to be inconsistent with the EPA Act 1979 (3A) (b):

if those provisions set standards with respect to an aspect of the development and the development application does not comply with those standards—is to be flexible in applying those provisions and allow reasonable alternative solutions that achieve the objects of those standards for dealing with that aspect of the development.

Requiring applicants to meet controls (standards), as opposed to objectives in a DCP, could create inconsistencies with LEPs (which is the overriding legislation) as per the EPA Act 1979 (5):

A provision of a development control plan (whenever made) has no effect to the extent that:

(a) it is the same or substantially the same as a provision of an environmental planning instrument applying to the same land, or

(b) it is inconsistent or incompatible with a provision of any such instrument.

Development Control Plans (DCPs) are designed to act as a guide to compliment Local Environmental Plans (LEPs) and are not to be inconsistent or incompatible with a provision of any such instrument (as stated above in the EPA Act).

# 2.2.2

Require applicants to submit a Statement of Consistency with the desired future character (where Council has set a Desired Future Character). Desired Future Character clauses should be linked to each Local Character Area identified in a LEP.

Applicants could be required to submit a Statement of Consistency with Desired Future Character clauses for both development assessment and certification.

A Statement of Consistency should be prepared by a suitably qualified professional such as an Architect, Urban Designer, Urban Planner or the like (in a similar way to how a Design Verification Statement is required under SEPP 65). This would provide certainty when assessing or certifying development in a Local Character Area.

To ensure compatible exempt and complying development can still occur, Council recommend a clause be inserted in the Codes SEPP that requires (for example):

If a development is in a Local Character Area, the proposal must be accompanied by a Statement of Consistency that demonstrates its compatibility with the Local Character Area clauses contained in the Local Environmental Plan.















# 2.2.2 (continued)

Require applicants to submit a Statement of Consistency with the desired future character (where Council has set a Desired Future Character). A hypothetical example of what a Desired Future Character clause (linked to a Local Character Area map in a LEP) could look like is shown below:

X.X Desired Future Character of Local Character Area X

(1) The Desired Future Character of Local Character Area X consists of dwellings that have the appearance of single storey buildings with pitched roofs, front yards and large trees in a landscaped setting. Development in this area must:

- a) have a maximum height of building of 7.5 metres;
- b) have a floor space ratio of no more than 0.4:1;
- c) have a roof pitch of between 30 degrees and 45 degrees; and
- d) be accompanied by a Statement of Consistency demonstrating compliance with this clause.

Note that the above hypothetical example does not prohibit complying development. It simply restricts complying development to compatible complying development (i.e. single storey appearance with a large front yard). Compliance with this above control would be verified for the certifier via the Statement of Consistency.

Note that Council also recommends that in certain circumstances some Local Character Areas be excluded from the Codes SEPP (so that complying development is not an approval option).

2.2.3

Include consideration of the Statement of Consistency as part of the assessment of a development application.

Yes - for development assessment and for certification under the Codes SEPP.

See above (2.2.2).

2.2.4

Identify Local Character Requirements for development proposals (additional requirements, development controls and / or statement addressing consistency with the desired future character). Requiring compliance with a DCP for developments in a Local Character Area would be difficult to implement under the existing legislative framework.

Requiring compliance with specific additional development standards in a LEP would be consistent with how people use the existing legislative framework (for example, additional controls for Heritage Conservation Areas or Urban Release Areas). See 2.2.2 above.

2.2.5

Implement the Local Strategic Planning Statement reflecting the community's future vision for an The Local Strategic Planning Statement is a broad document that will play a role in the overall character for the LGA, however it should not be the only legislative mechanism to protect local character. The above supported options are also needed.















# 3.0 Proposed criteria and supporting information for a Planning Proposal to introduce a Local Character Overlay

The following tables (3.1 to 3.5) summarise Council's response to DPE's proposed criteria and supporting information for a Planning Proposal to introduce a Local Character Overlay.

# 3.1 Proposal



DPE proposed criteria and supporting information for a planning proposal to introduce a local character overlay

# Council response

# 3.1.1

What is the intended purpose of the overlay? (If the purpose involves varying statewide policy, additional criteria detailed in Table 2 (question 4.0 in this report) will need to be met)

This requirement is supported.

# 3.1.2

What functions will the overlay seek to deliver? (i.e. introduce local character controls / exclude statewide policy / introduce a test of consistency with the desired future character).

The functions of the Local Character Overlay should be defined by the Department of Planning and Environment to ensure consistency between Councils.

# 3.1.3

What other mechanisms are being utilised to support local character? (i.e. update the controls within the DCP / implement the cultural plan & public domain improvement plan). Please provide detail (including development controls where proposed).

This is an important requirement to show how the Local Character Overlay (with associated maps and clauses) would work with other policy.

# 3.1.4

Why is a local character overlay required, could no other mechanism within the planning system better support local character? (i.e. review of the DCP controls / character statement within the Local Strategic Planning Statement).

The requirements of when Councils can apply for a Local Character Overlay should be predefined to areas that have unique or special character as defined by the *Local Character and Place Guideline*.

Development Control Plans and Local Strategic Planning Statements should all work together to complement one another - they should not act as alternatives to Local Character Overlays in a Local Environmental Plan.









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# 3.1.5

This requirement is supported.

How many lots (for houses, businesses, assets) will be captured?

3.1.6

Is it a joint proposal across local government boundaries?

It should be noted that developers may wish to include Local Character Overlays in their Planning Proposals to guide the Desired Future Character of their development - this is especially important in greenfield areas.

# 3.2 Alignment to the Strategic context

Supported

Partially Supported

Not Supported

DPE proposed criteria and supporting information for a planning proposal to introduce a local character overlay

# Council response

3.2.1

How does the proposed local character overlay align to the directions within the regional and district strategic plan? The character overlay must be aligned to the wider strategic context. It is important when classifying character that the broader influences are considered within regional strategic plans and in Greater Sydney district plans.

This requirement is supported.

3.2.2

Has residential, commercial and industrial land supply been sufficiently planned for? Where a downzoning is being considered it must be demonstrated that the overall land supply needs can still be effectively met and for residential that the local housing strategy can be delivered.

Council's submission suggests Local Character Overlays deliver Desired Future Character clauses associated with Local Character Areas identified on a map in a Local Environmental Plan (as discussed in 2.2.2).

The Department of Planning and Environment could require councils to provide analysis to demonstrate how urban design may change as a result of compliance with a Desired Future Character clause and how such change will impact the total developable area in the Local Character Area. If analysis reveals a "downzoning", councils should demonstrate to DPE where they will be providing additional capacity.

3.2.3

Has local character been raised through the integrated planning and reporting framework engagement?

This requirement is supported.







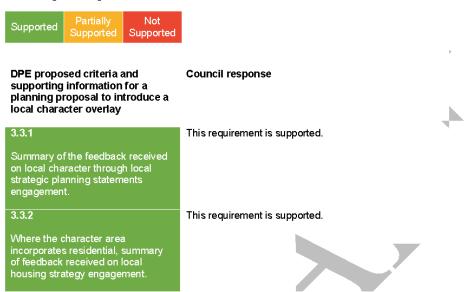


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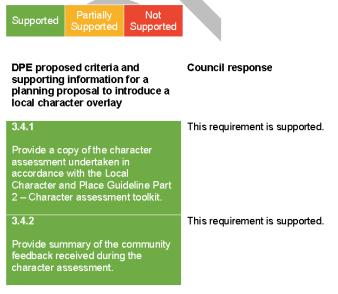




3.3 Has community consultation on local strategic planning statements, and if applicable, local housing strategies been undertaken?



3.4 Have completed a character assessment in conjunction with their community for the area and have characterised the character area and its attributes of the place that are cherished and to be supported.









Provide a copy of the desired future character statement for the area where the local character overlay is proposed.

Council's submission suggests Local Character Overlays deliver Desired Future Character clauses associated with Local Character Areas identified on a map in a Local Environmental Plan (as discussed above in 2.2.2).

3.5 Have prepared the map layer in accordance with the standard technical requirements for spatial datasets and maps and drafted a clause in accordance with the local character optional (standard) clause of the SI LEP (yet to be drafted).



DPE proposed criteria and supporting information for a planning proposal to introduce a local character overlay Council response

3 5 1

Cadastral data and other supporting information is electronically available and can be provided with mapping to Standard Instrument Local Environmental Plan format.

3.5.2

Proposed clause be drafted in accordance with the optional (standard) clause under the SI LEP order.

This requirement is supported.

This requirement is supported.

4.0 Proposed criteria and supporting information for local variations and exclusions (from Exempt and Complying Development SEPP)

# 4.1 Variations

As an alternative to a variation in the Codes SEPP Council recommends a clause be inserted into the Codes SEPP that states development under the Codes SEPP must be consistent with Desired Future Character clauses associated with Local Character Areas identified on a map in the LEP.

Variations in the Codes SEPP would result in schedules 2 and 3 of the Codes SEPP becoming cluttered with multiple variations associated with numerous Local Character Areas across the state.

A clause in the Exempt and Complying Development SEPP could state (for example):

If a development is in a Local Character Area, the proposal must be accompanied by a Statement of Consistency that demonstrates its compatibility with the Local Character Area clauses contained in the Local Environmental Plan.

For example, a two-storey dwelling is currently permitted as Complying Development, however if a theoretical Local Character Area clause for the area stated;





# X.X Desired Future Character of Local Character Area X

- (1) The Desired Future Character of Local Character Area X consists of dwellings that have the appearance of single storey buildings with a pitched roofs, front yards and large trees in a landscaped setting. Development in this area must:
  - a) have a maximum height of building of 7.5 metres;
  - b) have a floor space ratio of no more than 0.4:1;
  - c) have a roof pitch of between 30 degrees and 45 degrees; and
  - d) be accompanied by a Statement of Consistency demonstrating compliance with this clause.

Under the hypothetical clause, the applicant would only be able to develop a dwelling that has the appearance of a single storey building with a pitched roof as complying development in that area. This is a more flexible approach that allows compatible and appropriate complying development in Local Character Areas. As discussed previously (2.2.2), a Statement of Consistency should be verified by a suitably qualified professional such as an Architect to assist the certifier to certify Complying Development.

# 4.2 Exclusions

In certain circumstances councils may find that Local Character Areas need to be excluded from the Codes SEPP. In these circumstances, the Local Character Area should be excluded from the Codes SEPP via:

- Schedule 4 (Land excluded from the General Exempt Development Code) and,
- Schedule 5 (Land excluded from the Housing Code) in the Codes SEPP.















# Attachment 1

### APPENDIX:

Camden Council

SUMMARY OF BUDGET REVIEW VARIATIONS GREATER THAN \$15,000

BUDGET REVIEW FOR THE QUARTER ENDED 3.1 MARCH 2019

Change In Vote

Expense Reduction - Positive figures, Expense Increase (Negative Figure) Proposed variations to the 2018/19 Budget based on income received and expenditure payments to date are as follows:

				Income Increase - Positive figures, Income Reduction (Negative figure)
(776	(776,800) 1,628,300	005,128 0	Surplus / (Deficit) Budget Variations September 2018/19 Review	
(635)	(635,456) 721,456	9 86,000	Surplus / (Deficit) Budget Variations December 2018/19 Review	
	110,000	0 110,000	Rates and Charges Income	Supplementary rate income is received upon the rezoning or subdivision of land. It is additional rate income to the amount levied at the beginning of the financial year. The increase in rate income realised during the third quarter of 2018/19 is primarily due to new lots created through subdivisions in the Spring Farm, Oran Park, Gregory Hills and Leppington land release areas.
	141,800	0 141,800	Land Compensation - Courtney Loop Oran Park	Council has received compensation from the RMS for land required for road widening at Courtney Loop Oran Park.
	100,000	0 100,000	Container Deposit Scheme – Increase in Income	A refund sharing agreement for the NSW Container Deposit Scheme has been finalised with Council's Recycling contractor, this agreement commenced on 1 April 2019 and will be in place until 2024. The \$100,000 represents payment for the last quarter of the 2018/19 financial year.
	(100,000)	(100,000)	Interest on Investments - Decrease in income	Overall Council's investment portfolio is performing well against the industry benchmark. Council's investment portfolio is made up of general funds and restricted funds (Section 711, grants etc.). This adjustment represents the general fund component only of the investment portfolio, where less general funds have been held on investment than anticipated and reducing interest rates have contributed to the decrease in investment income.
	72,700	0 72,700	WHS Systems Rebate Increase	The rebate is payable to members as an incentive for meeting KPIs relating to performance, self-audit and the renewal of membership in order to qualify for the payment of the rebate.
005)	(200,000)	(200'000)	Transfer from ELE Reserve	As part of the adoption of the 2017/18 - 2020/21 Delivery Program Council resolved to use future funding from quarterly budget reviews as a funding source for the m ajor project sto be delivered in the 2017/18 - 2020/21 Delivery Program . It was estimated that \$500,000 could be funded from each quarterly budget review from September 2017 to March 2021. This would provide up to \$7.5 million in funding. The funding required from quarterly budget reviews over the next four years is a conservative \$5.7 million, which provides a contingency should a budget review not realise \$500,000 over the nominated period. It is proposed to transfer \$500,000 from the December 2018 Quarterly Budget Review surplus to the Working Funds Reserve for this purpose. This will result in a total of \$3.5 million being transferred to reserve to fund future expenditure in the 2017/18 - 2020/21 major capital works program.
100	100,600	100,600	Em ergency Services Expense Savings	The savings consists of the reimbursement of operational costs from the SES for building and fleet maintenance costs as payable under the agreement. In addition, savings have been realised with plant and vehicles now being the responsibility of the SES. Savings have also been realised within the Rural Fire Services budget prim arily a result of less than expected vehicle maintenance during 2018/19, even with all scheduled maintenance being completed for the RFS.

Page 1 of 6

# Attachment 1

Page 2 of 6

### APPENDIX:

Camden Council

SUMINARY OF BUDGET REVIEW VARIATIONS GREATER THAN \$15,000 BUDGET REVIEW FOR THE QUARTER ENDED 31 MARCH 2019

	Change In Vote			
Expense	Income	Totals	Description	Comments
w				
100,000		100,000	100,000 Anim al Pound Expense Savings	As part of Council reviewing its options for an animal pound additional funding for operational expenditure was provided for in the 2018/19 budget, this allocation is no longer required.
45,200		45,200	45,200 Insurance Premiums Expense Savings	Savings in the public liability and property insurance premiums for the year were realised through enhanced claims management throughout the year.
(9,100)	29,000	19,900	19,900 Variations under \$15,000	
(263,300)	353,500	90,200	90,200 Surplus / (Deficit) Proposed Budget Variations 2018/19	
(1,412,256)	2,349,756	937,500	937,500 Surplus / (Deficit) - Net Impact of Variations 2018/19	

\* It should be noted where net increases or reductions have been shown within the main Council Report the income and expenditure column will not reconcile, as the two are separated within this attachment.

# Attachment 1

### APPENDIX:

Camden Council

SUMMARY OF BUDGET REVIEW VARIATIONS GREATER THAN \$15,000

BUDGET REVIEW FOR THE QUARTER ENDED 31 MARCH 2019

	Change In Vote			
Expense	Income	Totals	Description	Comments
w	w	w		
2) Council Appro	2) Council Approved Budget Variations	ations		Legend: Expanse Reduction - Positive figures, Expense Increase (Negative Figure)
Since adopting the	he 2018/19 Budge	et, Council has auth	Since adopting the 2018/19 Budget, Council has authorised the following changes to the budget:	Income Increase - Positive figures, Income Reduction (Negative figure)
(4,566,500)	3,715,000	(851,500)	Surplus / (Deficit) - Budget Variations September 2018/19 Review	
(136,000)	20,000	(86,000)	Surplus / (Deficit) - Proposed Budget Variations December 2018/19 Review	
(20,000)			Harrisons Reserve, Harrington Park	
(20,000)		C	Duncom be Avenue, Gledswood Hills	
(9,225)			Boyd Reserve , Currans Hill	Council Resolution - 9/19, 12/2/2019
	49,225		Grant Income	
(723,000)		c	Acquisition of Land, Elderslie	
	723,000	0	Section 7.11 Developer Contributions - Transfer from Reserve	Council Resolution - 14/15, 12/2/2015
(17,500)		c	New shade structure at the Oran Park Library and Community Centre	
	17,500	0	Grant Income	Council Resolution -35/15, 26/5/2019
(27,000)		(27,000)	Western Sydney Gty Deal	Council Resolution -35/19, 26/3/2019
(15,000)		(15,000)	Com munity Sponsorship Program	Council Resolution -36/19, 26/3/2019
(30,000)		(30,000)	Cam den Town Farm Remediation	Council Resolution -68/19, 14/5/2019
(861,725)	789,725	(72,000)	Surplus / (Deficit) - Propos ed Budget Variations March 2018/19 Review	
(5,564,225)	4,554,725	(1,009,500)	Surplus / (Deficit) - Council Approved Variations 2018/19	

Page 3 of 6

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### APPENDIX:

Camden Council

SUMMARY OF BUDGET REVIEW VARIATIONS GREATER THAN \$15,000

BUDGET REVIEW FOR THE QUARTER ENDED 31 MARCH 2019

	Change In Vote			
Expense	Income	Totals	Description	Comments
s	s	ss		
3) Contra Adjustments Contra adjustments that h	<b>ments</b> s that have a NIL im	<ol> <li>Contra Adjustments</li> <li>Contra adjustments that have a NIL impact on Council's Budget:</li> </ol>	ndget:	Legend: Expense Reduction - Positive figures, Expense Increase (Negative Figure) Income Increase Dockin figures, Income Deduction (Mondain Figure)
				וונסוווב ווות בסיב - ר ספונער ב' אמר בס' ווניסוווב אבמתרניסון (עבקענער ב' אמר ב')
(3,190,108)	3,190,108	•	September 2018/19 Contra Adjustments	
(1,014,330)	1,014,330		December 2018/19 Contra Adjustments	
	100,000		Section 7.11 Developer Contributions - Interest on Investments	The balance of Council's Section 7.11 reserves has increased as a result of additional interest on
(100,000)			Section 7.11 Developer Contributions - Transfer to Reserve	investments
(255,800)			Catherine Park Community Centre	elbern steben (internessed sked steben bed bed steben steben steben steben steben steben steben steben steben s
	255,800		Section 7.11 Developer Contributions - Transfer from Reserve	moexación o sector 7.11 tanoning requireu or cachemierans communis, centre worss.
(15,000)			Gregory Hills Community Centre fit out	و، مؤام محمد کی برواند مصدی مرازی استخدمی مع او مؤامه موجود او مناوحدی و مراوحدی او دا
	15,000		Section 7.11 Developer Contributions - Transfer from Reserve	moexación o sección 7.11 tunioning requireu for egory films confirmaliny centre incour.
(85,400)			Spring Farm Community Centre	Inducation of Contine 7 44 funding contined for Content from Community Control
	85,400		Section 7.11 Developer Contributions - Transfer from Reserve	morevation of Section 7.11 transmitted and of Spring, and Commissing Section 8.0.15.
(31,000)			Oran Park Skate Park	A final review of the detailed design for the Youth and Recreation building associated with the Oran Park Skate Park an increase in scope of works was identified that exceeded the original scope provided to
	31,000		Section 7.11 Developer Contributions - Transfer from Reserve	Landcom. There is \$25k required for amendment to the tollet specification and \$6k required for amendment to the switching.
(88,200)			Curry Reserve - Amenities	Additional for all the state of
28,200			N1 Park Playground - Bandara Reserve, Spring Farm	Additional unionings insplicing from the Conf. in Preserve Anti-diffices for bosss associated with a triaseding brain fiftings. Savings have been identified in project completed at Mount Annan Leisure Centre and a playground. A Randers Deserve Syning Form.
60,000			MALC - Expansion	
(100,000)			Street/Pavement Geansing Service	Additional fundinates is roomised for than Chana Cuanaminal Aromina arongons to so distribute anyone conding
100,000			Urban GPT Cleaning & Maintenance	Additional totaling to is required for the sureet sweeping dealing program to marrial totalences.

Page 4 of 6

### APPENDIX:

Camden Council

SUMIMARY OF BUDGET REVIEW VARIATIONS GREATER THAN \$15,000 BUDGET REVIEW FOR THE QUARTER ENDED 31 MARCH 2019

	Change In Vote			
Expense \$	Income \$	Totals \$	Description	Comments
87,300			Roads - Pothole Patching	Europhor for additional Enginesh works from southore identified within reade noth his not china
(87,300)			Footpath Renewal & Replacement	ן מונמון 25 נס מתמנינסונט ו סמלאמנו אנט צאון מון אמאון 25 מפנינונט אנט און אנט אין אנט אין אנט אין אנט אין אנט
(000'59)			Reconstruct - Welling/Wentworth/Henrietta	Additional works at the intersection of Welling/Waterworth and Henritta Roundabout funded from grant
	65,000		Grant Incom e	Income.
(323,230)			Graham Hill Rd/Richardson Rd	
	323,230		Grant Incom e	Increase II grant Lutumg of Granaff Thi Noy Nichafosoff No works.
(70,000)			Oran Park Admin Centre - Maintenance & Services	Funding is required to cover renewal works for AV equipm ent replacement, repairs to structural support
	70,000		Oran Park Admin Centre - Transfer from Reserve	for glass staff breakout room doors, rear staff fire exit door repairs and sealing of pavers.
(18,000)		,	Mower for BEP	Debara of a conclusion to the BEB fair body is full from BEB
	18,000		Contribution from BEP	במנווספניו מו בלמספווובות ווומאפן וסו סדר ומווספט וווימון ווסוון סבר
(963,430)	963,430		March 2018/19 Contra Adjustments	
(4,204,438)	4,204,438	•	Total Contra Variations 2018/19	

# Attachment 1

Page 6 of 6

### APPENDIX:

Camden Council

SUMMARY OF BUDGET REVIEW VARIATIONS GREATER THAN \$15,000 BUDGET REVIEW FOR THE QUARTER ENDED 31 MARCH 2019

Change In Vote	a		
Expense Income	Totals	Description	Comments
v.	w		
Recondilation to 'December Review of the 2018/19 Budget'	» of the 2018/19 Budg	act,	
2017/18 Carried Forward Working Funds Balance	1,000,000		
2018/19 Adopted Budget Surplus	0		
Available Working Funds 01/07/18	1,000,000		
Less:			
Minimum Desired Level	(1,000,000)		
Total Funds Available	0	Total Available Working Funds as at 01/07/2018	
September Review	851,500	Significant Budget Variations	
	(851,500)	Council Approved Variations	
	0	Budget Contra Variations	
	0	Sub Total - September Review Variations	
	0	Total Available Working Funds as at 30/09/2018	
December Review	86,000	Significant Budget Variations	
	(86,000)	Council Approved Variations	
	0	Budget Contra Variations	
	0	Sub Total - December Review Variations	
	0	Total Available Working Funds as at 31/12/2018	
March Review	90,200	Significant Budget Variations	
	(72,000)	Council Approved Variations	
	0	Budget Contra Variations	
	18,200	Sub Total - March Review Variations	
	18,200	Total Available Working Funds as at 31/03/2019	



### Camden Council Quarterly Budget Review Statement For the period ending 31 March 2019

### **Table of Contents**

- 1. Income & Expenses Review Statement
- 2. Capital Budget Review Statement
- 3. Cash & Investments Budget Review Statement
- 4. Contracts Budget Review Statement
- 5. Consultancy & Legal Expenses Budget Review Statement
- 6. Key Performance Indicators Budget Review Statement

## tachment 2

Camden Council

# INCOME & EXPENSE (BY ACTIVITY)

BUDGEL KEVIEW FOR THE QUARTER ENDED 31 MARCH 2019	IDED ST IVIA	KCH ZOTS									
	المقاقية		Ap	Approved Changes			bosisod	Proposed		Projected	let 140 V
(\$,000,s)	Budget	Revotes	Other than by QBRS	Sep QBRS	Dec QBRS	Mar QBRS	Budget	Variations this Qtr	Notes	Year End Result	ATD OTA
Income				Ĺ			6				
Actively Managing Camden's Growth	10,448	1	•	20	1	1	10,498	1		10,498	7,124
Healthy Urban and Natural Environment	16,233	1	15	106	6	ı	16,363	100	_	16,463	16,006
A Prosperous Economy	Э	1	1	1	ı	ı	m	1		e	12
Effective and Sustainable Transport	6,722	ı	14	1	•	1	6,736	1		6,736	3,577
An Enriched and Connected Community	2,698	1	1	(3)	52	r	7,750	14	2	7,764	7,631
Strong Local Leadership	668'99	1	1	970	721	•	68,590	198	3	68,788	62,054
Total Income from Continuing Operations	108,003		29	1,123	782		109,940	312		110,252	96,404
Expenses											
Actively Managing Camden's Growth	13,415	1	1	1	(312)	1	13,100	1		13,100	7,037
Healthy Urban and Natural Environment	27,764	ı	15	106	15	1	27,900	(100)	4	27,800	17,355
A Prosperous Economy	871	1	1	1	1	п	871	1		871	658
Effective and Sustainable Transport	23,897	1	14	1	1	ľ	23,911	ı		23,911	9,782
An Enriched and Connected Community	13,833	1	1	64	7.5	1	13,972	81	2	14,053	11,428
Strong Local Leadership	29,894	302	•	233	14	1	30,443	(145)	9	30,298	20,686
Total Expenses from Continuing Operations	109,674	302	29	403	(211)		110,197	(164)		110,033	66,946
Net Operating Result from Continuing Operations	(1,671)	(302)		720	966	•	(257)	476	1	219	29,458
Add:											
Capital Income	165,040	7,345	612	1,669	11	1	174,677	142		174,819	33,688
Non Cash Funded Depreciation	13,827	1	•	•	1	ı	13,827	1		13,827	1
Funds from the Sale of Assets	516	1	1	ı	1	ı	516	ı		516	1,035
Loan Borrowings Transfer from Restricted Assets	24,521	18,715	- 398	2,078	- 286		45,998	- 863		46,861	29,116
	203,904	26,060	1,010	3,747	297		235,018	1,005		236,023	68'89
Less:											
Capital Purchases & Acquisitions	178,130	25,758	1,010	2,195	909	1	207,699	863		208,562	31,248
Borrowing Expense (Principal)	3,664	1	1	' 0	. 100	r	3,664	- 66		3,664	3,028
Fransier to Restricted Assets	20,439	'	' !	7/7/7	/89	r	23,398	009		23,998	36,005
	202,233	25,758	1,010	4,467	1,293	•	234,761	1,463		236,224	70,281
NET BUDGET POSITION SURPLUS/(DEFICIT)		•	•				•	18		18	23,016
											۱

Camden Council

**Quarterly Budget Review Statement** for the period 01/01/19 to 31/03/19

### **INCOME & EXPENSE (BY ACTIVITY)**

### Recommended changes to revised budget

Budget Variations being recommended include the following material items:

### Notes Details

- 1 Healthy Urban and Natural Environment Increase in Income Container Deposit Scheme income (\$100k).
- 2 An Enriched and Connected Community Increase in Income A number of minor adjustments have also been required which have increased income forecasts (\$14K).
- 3 **Strong Local Leadership Increase in Income**Adjustment to budget to reflect supplementary rating income (\$100k). WHS systems rebate income was above budget expectations (\$73k) and a number of minor adjustments have also been required which have increased income forecasts (\$15K).
- 4 Healthy Urban and Natural Environment Increase in Expense Savings in Animal pound operations (\$100k).
- An Enriched and Connected Community Increase in Expense
  Additional funding required for the Camden Town Farm (\$30k), ANZAC Day (\$27k), Council contribution towards
  the Metropolitan South-West Hockey Association to host the Under 15 Girls and Boys National Championships at
  the Macarthur Regional Hockey Complex, Narellan (\$15) and a number of minor adjustments have also been
  required which have increased income forecasts (\$9K).
  - 6 Strong Local Leadership Decrease in Expense Savings in Emergency Services expediture (\$100k) and insurance premiums (\$45k).

# tachment 2

Camden Council

# **CAPITAL BUDGET**

	Origin		ΑP	Approved Changes			Revised	Proposed	Projected		Actual
(\$000,s)	Budget	Revotes	Other than by QBRS	Sep QBRS	Dec QBRS	Mar QBRS	Budget	Variations No this Qtr	Votes Year End Result		YTD
Capital Expenditure											
New Assets											
- Transport & Road Infrastructure	4,063	3,156	•	926	•	•	8,145	388	1 8	8,533	8372
- Stormwater & Drainage	100	1	460	150	1	1	710	1		710	123
- Parks & Playgrounds	3,974	3,352	200	1,143	1	1	699'8	1	8	699'8	4618
- Recreation & Community Facilities	18,294	066	1	1	1	1	19,284	387	2 19	19,671	719
- Plant & Equipment	245	291	1	1	1	1	536	1		536	3197
- Council Properties	200	1,298	ı	1	35	ı	1,833	ı	1	1,833	364
- Other	•	•	•	•	1	1	1	ī			ı
New Assets (Works in Kind)						•					
- Transport & Road Infrastructure	55,736	1	1	,	1	1	55,736	1	55	,736	•
- Stormwater & Drainage	35,626	1	•	'	•	1	32,626	1	32	35,626	•
- Parks & Playgrounds	28,283	1	•	•	1	1	28,283	1	28	,283	•
- Recreation & Community Facilities	17,143	1	•	,	1	1	17,143	1	17	,143	1
Renewal Assets (Replacement)											
- Transport & Road Infrastructure	8,044	9,273	350	1	61	1	17,728		17	17,728	11810
- Stormwater & Drainage	55	25	1	1	1	1	80	1		80	51
- Parks & Playgrounds	904	4,273	1	(24)	20	1	5,173	1	2	5,173	440
- Recreation & Community Facilities	631	386	1	1	•	1	1,017	1	1	710′	401
- Plant & Equipment	3,387	ı	ı	1	490	ı	3,877	18	3	3,895	ı
- Council Properties	089	1,131	ı	1	1	1	1,811	70	4 1	,881	23
- Information Technology Upgrades	465	1,583	ı	1	1	1	2,048	•	2	2,048	396
- Other	•	1	•	'	1	1	1	•			1
Loan Repayments (Principal)	3,664	1		•	•	1	3,664	-	3	3,664	3028
Total Capital Expenditure	181,794	25,758	1,010	2,195	909		211,363	863	212	212,226	33,512

Camden Council

# CAPITAL BUDGET

BUDGET REVIEW FOR THE QUARTER ENDED 31 MARCH	IDED 31 MAR	CH 2019								
	Original		Ap	Approved Changes	S		Revised	Proposed	Projected	Actual
(\$,000\$)	Budget	Revotes	Other than by QBRS	Sep QBRS	Dec QBRS	Mar QBRS	Budget	Variations No this Qtr	otes Year End Result	ΥТ
Capital Funding										
Rates & Other Untied Funding	10,803	1	1	30	1	1	10,833	18	10,851	
Capital Grants & Contributions	5,012	7,345	612	587	11	•	13,567	793	14,360	7,114
Reserves:					1	1	1	•		
- External Restrictions	10,670	11,002	398	1,523	70	1	23,663	•	23,663	15,729
- Internal Restrictions	6,824	7,411	1	55	525	1	14,815	302	15,117	
New Loans	•	1	1	'	1	1	1	1		
Receipts from Sale of Assets				'	1	1	1	1		
- Plant & Equipment	516	1	1	•	1	1	516	1	516	1,035
- Land & Buildings	•	1	•	1	1	•	ı	ı		
57.11 Works in Kind Income (Non Cash)	80,669	•	•	•	1	•	80,669	1	80,669	
Infrastructure Dedicated under s80A	67,300	•	•	'	1	•	67,300	•	67,300	
Total Capital Funding	181,794	25,758	1,010	2,195	909		211,363	1,113	212,476	33,512
NET CAPITAL FUNDING - SURPLUS/(DEFICIT)		•	•		•	•	•	250	250	

Camden Council

**Quarterly Budget Review Statement** for the period 01/01/19 to 31/03/19

### **CAPITAL BUDGET**

### Recommended changes to revised budget

### Budget Variations being recommended include the following material items:

Notes	Details
1	Transport & Road Infrastructure (New Assets) - Increase in Expense Additional funds required for works at Welling/WentWorth/Henrietta (\$65k) and Graham Hill Rd/Richardson Rd
	(\$323k) to be funded from grant income received from the RMS.
2	Recreation & Community Facilities (New Assets) - Increase in Expense Indexation for Section 7.11 works at Catherine Park Community Centre (\$256K), Gregory Hills Community Centre
	fit out (\$15k), Spring Farm Community Centre (\$85k) and Oran Park Skate Park (\$31k).
3	Plant & Equipment (Renew Assets) - Increase in Expense
	Repacement of a mower at the BEP (\$18k), to be funded from a conribution from the BEP.
4	Council Properties (Renew Assets) - Increase in Expense
	Council's administration required renewal works (\$70k), to be funded from funds held in reserve.

Camden Council

CASH & INVESTMENTS

(5,000\$)	Opening Balance	Revotes	Other than by QBRS	Sep QBRS	Dec	Mar QBRS	Budget	Variations this Qtr	Year End Result	Artual
Externally Restricted (3)										
Section 7,11 Developer Contributions	61,624	(8,228)	(1,604)	(6,510)	162	•	45,444	(287)	45,157	78,79
Infrastructure Loan (Lodges Road)	3,508		100		•	•	3,608		3,608	3,58
Dom estic Waste Management	9,714	(2,392)	1,940	2	(42)	•	9,287	•	9,287	10,81
Specific Purpose Grants	3,170	(383)	(226)	(24)		•	2,537	•	2,537	2,478
Storm water Management Levy	119		(119)		•	•	•	•	•	24
Other Restricted Contributions	19	•		•	•	•	19	,	19	₽
Total Externally Restricted (1) Funds that must be spent for a specific purpose	78,154	(11,003)	91	(6,464)	117		98'09	(287)	809'09	95,931
internally Restricted (2)										
2014-2019 GRP Reserve	963	(289)	(619)		•	,	55	,	55	51
Asset Renewal Reserve	489	(229)	(100)	•	•		160	•	160	256
Cam den Carparking	121				•	•	121	•	121	12
Cam den Town Centre Improvements	•		•		٠	•	•	1		
Capital Works Reserve*	5,650	(1,145)	(3,659)	1,161	99	•	2,073	•	2,073	3,90
Cemetery Improvements	457	•	206	•	•	•	699	•	699	79
Central Administration Building	115		106		(32)	•	186	(57)	116	221
Commercial Waste Management	363		(258)	•	•	•	105	•	105	46
Council Elections	101		120		•	•	221	•	221	22
Deposits, retentions and bonds	16,881	•	•	•	(2)	•	16,879	,	16,879	18,24
Employee Leave Entitlements	2,663	•	94	(200)	•	•	2,257	•	2,257	2,41
Engineering Deposits	197	•	4	•	•	•	201	•	201	20
Expenditure Revotes	5,825	(3,584)	(2,241)	•	•	•	•	•	•	2,54
Family Day Care Reserve	22		(13)		•	•	42	•	42	L)
Information Technology Replacement Reserve	•		120		•	•	120	,	120	12
Infrastructure Loan - Repayment Fund	4,200		(2,000)		•		2,200	•	2,200	2,20
Plant Replacement Reserve	1,711	•	(420)	•	(490)	•	801	•	801	1,67
Public Appeals Reserve	35						32		35	m
Risk Management	319	•	(8)	•	•	•	311	•	311	31
Section 355 Management Committees	708	•	٠	•	٠	•	708	•	708	70
Storm water Works (General Fund)	171		(96)		9	•	29	•	29	
Technology Improvements Reserve	089	(561)	163	•	•	•	282	•	282	78
Water Savings Action Plan	96		7	•	•	•	103	•	103	117
Working Funds Surplus	1,733	(1,905)	(1,828)	200	787	•	(713)	200	(213)	31
Other	151		(63)		121	•	209	•	209	37
1										

# CASH & INVESTMENTS

BUDGET REVIEW FORTHE QUARTER ENDE	ED 31 MARCH 2	H 2019								
			Ä	oproved Changes				Propos ed	Projected	Activity
(\$,۵۵۵)	Opening Balance	Revotes	Other than by QBRS	Sep QBRS	Dec QBRS	Mar OBRS	Budget	Variations this Qtr	Year End Result	YTD
Unrestricted (ie. available after the above Restrictions)	499						499	•	499	1,617
Total Cash & Investments	122,337	(18,716)	(10,396)	(5,303)	258		88,480	143	88,623	134,102

\* The uncommitted balance of the Capital Works Reserve will be \$113,587 if Council adopt the recommendation of this report \* The uncommitted balance of the Asset Renewal Reserve will be \$160,000 if Council adopt the recommendation of this report

### Cash & Investments Statement

Investments have been invested in accordance with Council's Investment Policy. The Cash at Bank amount for this period has been reconciled to Council's physical Bank Statements. The date of completion of this bank reconciliation is 31/03/19

# Attachment 2

Camden Council

for the period 01/01/19 to 31/03/19 **Quarterly Budget Review Statement** 

### CONTRACTS

		Budgeted Y/N	>	>			
		Duration of Contract	12 months	6 months			
		Start Date	Mar-19	Mar-19			
		Contract Value	66,938	1,399,102			
BUDGET REVIEW FOR THE QUARTER ENDED 31 MARCH 2019	nto during the quarter	Contract detail & purpose	Supply and ongoing management of master key access control system.	Kirkham playing Fields at Kirkham Park, Elderslie			
<b>BUDGET REVIEW FOR THE</b>	Contracts Listing - contracts entered into during the quarter	Contractor	Atlas Locksmiths	Western Earthmoving Pty Ltd Pty Ltd			

Notes:

1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 - whatever is the lesser.

2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.

3. Contracts for employment are not required to be included.

Camden Council

**Quarterly Budget Review Statement** for the period 01/01/19 to 31/03/19

### **CONSULTANCY & LEGAL EXPENSES**

### **BUDGET REVIEW FOR THE QUARTER ENDED 31 MARCH 2019**

Expense	YTD Expenditure	Budgeted Y/N
Consultancies	888,757	Υ
Legal Fees	1,212,932	Υ

### **Definition of a consultant:**

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

### Comments

### Details

NIL

Attachment 2

Camden Council

for the period 01/01/19 to 31/03/19 **Quarterly Budget Review Statement** 

# **KEY PERFORMANCE INDICATORS**

		Graphs	
	Actuals	Prior Periods	17/18 16/17
	Original	Budget	18/19
MARCH 2019	Current Projection	Amounts Indicator	18/19 18/19
BUDGET REVIEW FOR THE QUARTER ENDED 31		(\$,000\$)	

NSW Local Government Industry Key Performance Indicators (OLG):					
1. Operating Performance					
Operating Revenue (excl. Capital) - Operating Expenses	219	70UC U	20 00 0	70 <b>3 9</b> E	70 00 70
Operating Revenue (excl. Capital Grants & Contributions)	109940	0.20%	₽ #-:7-	P. CO.C-	P. CO.O

0.03 %

1. Operating Performance

0.20%

1.00 % 0.00 %



43.01 % 33.38 % 35.08 %  $\frac{102213}{280950} \quad 36.38 \%$ Operating Revenue (excl. ALL Grants & Contributions) Total Operating Revenue (incl. Capital Grants & Cont) 2. Own Source Operating Revenue

This measures the degree of reliance on external funding sources such as operating grants & contributions

Benchmark: > 60.00%

	3.45	C+.7			
	3.25				
	2 95	C			
	27943	9459			
3. Unrestricted Current Ratio	Current Assets less all External Restrictions	Current Liabilities less Specific Purpose Liabilities			

2.69

The ability to meet short term financial obligations such as loans, payroll and leave entitlements.

Benchmark: > 1.5x

2016/17

2017/18

(0) 61/8102

2018/19 (P)

Rato (x) 0.00

14.94

Attachment 2

for the period 01/01/19 to 31/03/19 **Quarterly Budget Review Statement** 

# **KEY PERFORMANCE INDICATORS**

Camden Council

<b>BUDGET REVIEW FOR THE QUARTER ENDED 31 MARCH 2019</b>	. MARCH 2019			
	Current Projection	Original	Actuals	
(\$,000\$)	Amounts Indicator	Budget	Prior Periods	Graphs
NSW Local Government Industry Key Performance Indicators (OLG):				
4. Debt Service Cover Ratio				6.00 1 5.04 6.00 1 5.04
Operating Result before Interest & Dep. exp (EBITDA) Principal Renayments + Rorrowing Interest Costs	$\frac{14813}{2938}$ 5.04	3.05	3.66 3.23	
This ratio measures the availability of operating cash to service debt including interest, principal and lease payments.	ot including interest, princip	al and lease		NO.

Lebt service Cover Ratio					
perating Result before Interest & Dep. exp (EBITDA)	14813	5.04	3.05	3 66	3 73
rincipal Repayments + Borrowing Interest Costs	2938	+0.0	0.00	00.0	2.2
his ratio measures the availability of operating cash to service debt including interest, principal and lease	debt including inter	est, principal a	nd lease		
simonte					







2016/17

2017/18

(0) 61/8102

2018/19 (P)

Ratio (%)

14.94

6. Cash Expense Cover Ratio 15.19

5. Rates, Arnual Charges, Interest & Extra Charges 5.00 % 3.71% 3.76% 3.76%

3.71%

4.00 %

3.37 %

3.07%

2016/17

2017/18

2018/19 (0)

2018/19 (P)

	17 77	17.
	8 04	t o
	15 10	
	118924	93978
Benchmark: < 5% metro  6. Cash Expense Cover Ratio	Current Year's Cash & Cash Equivalents (ind.Term Deposits)	Operating & financing activities Cash Flow payments

This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.

Benchmark: > 3 mths

Attachment 2

Camden Council

Quarterly Budget Review Statement for the period 01/01/19 to 31/03/19

# **KEY PERFORMANCE INDICATORS**

	Current Projection	Original	Actuals	
(0,000)	Amounts Indicator	Budget	Prior Periods	Graphs

	28 77 W	3			
	% £3 US	% <b>30.0</b> 5			
	$\frac{8283}{16220} 51.07\%$				
	8283	16220			
7. Building and Infrastructure Renewals Ratio	Asset Renewals (Building, Infrastructure & Other Structures)	Depreciation, Amortisation & Impairment			

he rate at which these assets are being renewed relative to the rate at which they are depreciating.	der review	
ich these assets	der review	
To assess the rate at whi	: Depreciation is under	Ponchmark: \- 100 000
To a	Note	Dong

2016/17

2017/18

2018/19 (0)

2018/19 (P)

38.24 %

14.42 %

20.00 %

Ratio (%)

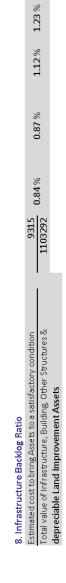
40.00 %

7. Building and Infrastructure Renewals Ratio  $80.00\ \%$   $_{\rm T}$ 

50.67%

51.07%

60.00 %





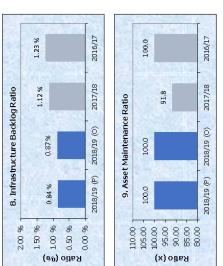
Benchmark: < 2.00%

0 91.78		
100 00	OO:OOT	
100.00	T00:00	
4913	4913	
Actual Asset Maintenance	Required Asset Maintenance	
	100.00	

100.02

Compares actual vs. required annual asset maintenance. A ratio above 1.0 indicates Council is investing enough funds to stop the Infrastructure Backlog growing.

Benchmark: > 100%



Attachment 2

Quarterly Budget Review Statement for the period 01/01/19 to 31/03/19

# **KEY PERFORMANCE INDICATORS**

Camden Council

	Graphs		10. Cost to bring assets to agreed service level $1.50\ \%$ $_{\rm T}$
	Actuals Prior Periods		
	Original Budget		
ENDED 31 MARCH 2019	Current Projection Amounts Indicator	rs (OLG):	
BUDGET REVIEW FOR THE QUARTER ENDED 31	(\$,000\$)	NSW Local Government Infrastructure Asset Performance Indicators (OLG):	10. Cost to bring assets to agreed service level

0.89 % 0.89 % 0.72% 9315 Cost to bring assets to agreed service level Estimated cost to bring assets to an agreed service level set by Council Gross replacement cost

This ratio provides a snapshot of the proportion of outstanding renewal works compared to the total value of assets under Council's care and stewardship.

2016/17

2017/18

(0) 61/8102

2018/19 (P)

11. Capital Expenditure Ratio

0.95 %

0.89 %

0.89%

0.72%

1.00 % Ratio (%) 0.00 %

0.95 %

2016/17

2017/18

2018/19 (0)

2018/19 (P)

6.68

9.15

10.99

13.08

15.00 20.00

89.9

10.00 5.00 0.00

Ratio (x)

9.15 10.99 13.08 212226 16220 11. Capital Expenditure Ratio Benchmark has not been set Annual Capital Expenditure Annual Depreciation

To assess the extent to which a Council is expanding its asset base through capital expenditure on both new assets and the replacement and renewal of existing assets.

Note: Depreciation is under review

Page 1 of 8.

camden Summary Repo

Investment Summary Report April 2019

## **Camden Council**

# Executive Summary - April 2019

Investment Holdings		Sources of Funds
Amount (\$) Vield (%)	Current Yield (%)	Amount (\$)
4,000,000.00 1.60	1.60	Section 7.11 Developer Contributions 81,114,002
126,200,000.00 2.97	2.97	Restricted Grant Income 2,608,515
130,200,000.00		Externally Restricted Reserves
		Internally Restricted Reserves 17,252,643
Term to Maturity		Camden Regional Economic Taskforce
Amount (\$) Policy Max	Max	General Fund 14,316,851
770%	100%	Total Funds Invested 130, 200,000

Term Deposit

Cash

			130,200,000	
>	30%	10%	12,700,000	Between 3 and 5 Years
>	%09	13%	17,000,000	Between 1 and 3 Years
>	100%	77%	100,500,000	Between 0 and 1 Year
	Policy Max	PC	Amount (\$)	

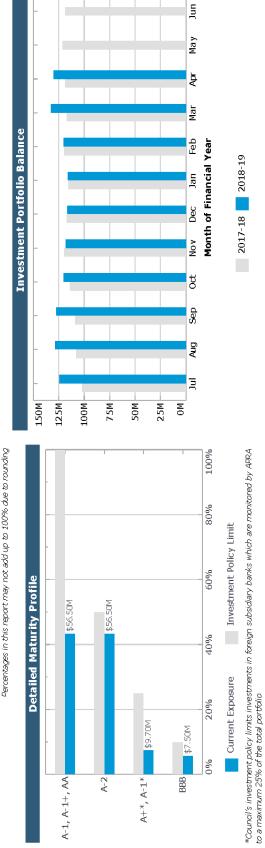
Council's investment portfolio has decreased by \$2.5m since the March reporting period, the decrease primarily relates to payments for operational expenditure and capital works in April.

Detailed Maturity Profile

A-1, A-1+, AA

A-2

A+\*, A-1\*



%08

40%

%0

\$7.50M

BBB

Investment Policy Limit %09

Current Exposure



# Attachment 1

# Attachment 1

## Camden Council

Individual Institutional Exposures Report - April 2019

31.00M 1.50M 11.00M

Commonwealth Bank of Australia ING Bank Australia (Foreign Sub)

Bendigo and Adelaide Bank

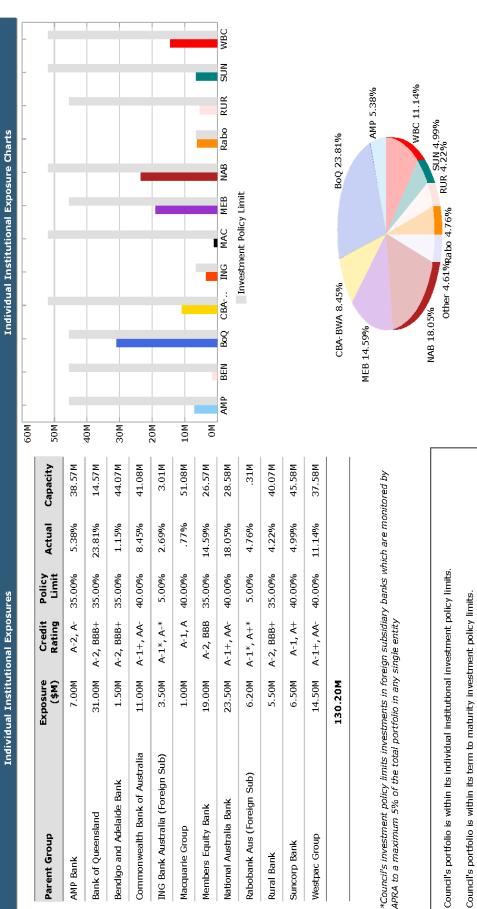
Bank of Queensland

AMP Bank

3.50M 1.00M

Exposure (\$M) 7.00M

Parent Group



Council's portfolio is within its term to maturity investment policy limits.

Council's portfolio complies with the NSW Ministerial Investment Order.

Page 3 of 8.

23.50M

6.20₩ 5.50M 6.50M 14.50M

Rabobank Aus (Foreign Sub)

National Australia Bank Members Equity Bank

Macquarie Group

130.20M

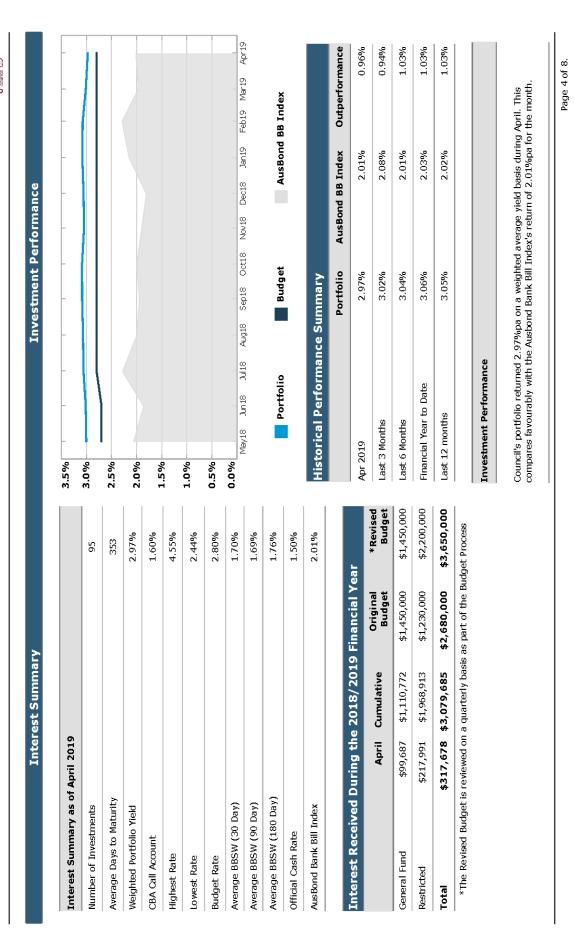
Westpac Group Suncorp Bank Rural Bank

19.00M

### ORD04

### Camden Council

Performance Summary - April 2019



# Attachment 1



Reference

## **Camden Council** Investment Holdings Report - April 2019

535548 Amount (\$) Deal No. 4,000,000.00 A-1+ Institution Credit Rating Commonwealth Bank of Australia 1.60% 4,000,000.00 Amount (\$) Cash Accounts

Term Deposits	sits									
Maturity Date	Amount (\$)	Rate	Institution	Credit Rating	Purchase Date	Amount plus Accrued Int (\$)	Deal No.	Accrued Interest (\$)	Coupon Frequency	Reference
1-May-19	1,000,000.00	2.70%	Bank of Queensland	A-2	1-Nov-18	1,013,389.04	537281	13,389.04	At Maturity	3149
6-May-19	1,500,000.00	2.70%	Bank of Queensland	A-2	1-Nov-18	1,520,083.56	537282	20,083.56	At Maturity	3150
6-May-19	3,000,000.00	2.50%	Bankwest	A-1+	5-Mar-19	3,011,712.33	537610	11,712.33	At Maturity	3193
8-May-19	1,000,000.00	2.70%	Rural Bank	A-2	7-Nov-18	1,012,945.21	537305	12,945.21	At Maturity	3151
13-May-19	1,000,000.00	2.70%	Bank of Queensland	A-2	12-Nov-18	1,012,575.34	537316	12,575.34	At Maturity	3152
13-May-19	500,000.00	2.70%	Rural Bank	A-2	12-Nov-18	506,287.67	537317	6,287.67	At Maturity	3153
15-May-19	1,500,000.00	4.55%	Westpac Group	A-1+	15-May-14	1,565,632.19	535497	65,632.19	Annually	2717
20-May-19	1,500,000.00	2.75%	Bankwest	A-1+	28-Aug-18	1,527,801.37	537016	27,801.37	At Maturity	3136
22-May-19	1,500,000.00	4.55%	Westpac Group	A-1+	21-May-14	1,564,510.27	535536	64,510.27	Annually	2718
27-May-19	500,000.00	2.70%	Rural Bank	A-2	19-Nov-18	506,028.77	537331	6,028.77	At Maturity	3154
27-May-19	1,000,000.00	2.75%	Bank of Queensland	A-2	21-Nov-18	1,012,130.14	537335	12,130.14	At Maturity	3155
29-May-19	1,000,000.00	2.75%	Bank of Queensland	A-2	22-Nov-18	1,012,054.79	537342	12,054.79	At Maturity	3156
3-Jun-19	1,500,000.00	2.75%	Bank of Queensland	A-2	23-Nov-18	1,517,969.18	537345	17,969.18	At Maturity	3157
5-Jun-19	1,000,000.00	2.75%	Bank of Queensland	A-2	23-Nov-18	1,011,979.45	537346	11,979.45	At Maturity	3158
11-Jun-19	1,500,000.00	2.75%	Bank of Queensland	A-2	23-Nov-18	1,517,969.18	537347	17,969.18	At Maturity	3159
12-Jun-19	1,000,000.00	2.75%	Bank of Queensland	A-2	23-Nov-18	1,011,979.45	537348	11,979.45	At Maturity	3160
17-Jun-19	1,500,000.00	2.72%	National Australia Bank	A-1+	26-Nov-18	1,517,437.81	537351	17,437.81	At Maturity	3161
17-Jun-19	1,500,000.00	2.75%	National Australia Bank	A-1+	30-Nov-18	1,517,178.08	537364	17,178.08	At Maturity	3163
19-Jun-19	1,500,000.00	2.72%	Suncorp Bank	A-1	28-Nov-18	1,517,214.25	537356	17,214.25	At Maturity	3162
19-Jun-19	1,000,000.00	2.75%	National Australia Bank	A-1+	30-Nov-18	1,011,452.05	537365	11,452.05	At Maturity	3164
24-Jun-19	1,500,000.00	2.70%	Commonwealth Bank of Australia	A-1+	24-0ct-18	1,520,971.23	537262	20,971.23	At Maturity	3148

## **Camden Council**

Investment Holdings Report - April 2019

Term Deposits	osits									
Maturity Date	Amount (\$)	Rate	Institution	Credit Rating	Purchase Date	Amount plus Accrued Int (\$)	Deal No.	Accrued Interest (\$)	Coupon Frequency	Reference
24-Jun-19	1,000,000.00	2.72%	Suncorp Bank	A-1	3-Dec-18	1,011,103.56	537370	11,103.56	At Maturity	3165
24-Jun-19	1,500,000.00	2.80%	Bank of Queensland	A-2	12-Dec-18	1,516,109.59	537419	16,109.59	At Maturity	3168
26-Jun-19	1,000,000.00	2.72%	National Australia Bank	A-1+	17-Dec-18	1,010,060.27	537423	10,060.27	At Maturity	3169
26-Jun-19	3,000,000.00	2.80%	Bank of Queensland	A-2	3-Jan-19	3,027,156.16	537442	27,156.16	At Maturity	3172
1-Jul-19	1,500,000.00	2.72%	National Australia Bank	A-1+	10-Jan-19	1,512,407.67	537468	12,407.67	At Maturity	3174
3-Jul-19	1,500,000.00	2.80%	Bank of Queensland	A-2	10-Jan-19	1,512,772.60	537469	12,772.60	At Maturity	3175
8-Jul-19	1,000,000.00	2.70%	Bankwest	A-1+	8-0ct-18	1,015,164.38	537200	15,164.38	At Maturity	3145
10-Jul-19	1,500,000.00	2.78%	ME Bank	A-2	16-Jan-19	1,511,995.89	537471	11,995.89	At Maturity	3176
15-Jul-19	2,000,000.00	2.75%	AMP Bank	A-2	21-Jan-19	2,015,068.49	537476	15,068.49	At Maturity	3177
17-Jul-19	1,000,000.00	2.75%	AMP Bank	A-2	23-Jan-19	1,007,383.56	537479	7,383.56	At Maturity	3178
22-Jul-19	1,500,000.00	2.75%	ME Bank	A-2	29-Jan-19	1,510,397.26	537485	10,397.26	At Maturity	3179
24-Jul-19	1,500,000.00	2.75%	National Australia Bank	A-1+	31-Jan-19	1,510,171.23	537494	10,171.23	At Maturity	3180
29-Jul-19	1,500,000.00	2.75%	ME Bank	A-2	4-Feb-19	1,509,719.18	537 510	9,719.18	At Maturity	3181
31-Jul-19	2,000,000.00	2.75%	ME Bank	A-2	6-Feb-19	2,012,657.53	537 513	12,657.53	At Maturity	3182
5-Aug-19	1,500,000.00	2.75%	ME Bank	A-2	11-Feb-19	1,508,928.08	537 533	8,928.08	At Maturity	3183
7-Aug-19	1,500,000.00	2.75%	ME Bank	A-2	13-Feb-19	1,508,702.05	537 541	8,702.05	At Maturity	3184
12-Aug-19	1,500,000.00	2.75%	ME Bank	A-2	20-Feb-19	1,507,910.96	537 554	7,910.96	At Maturity	3186
14-Aug-19	1,500,000.00	2.75%	ME Bank	A-2	22-Feb-19	1,507,684.93	537 558	7,684.93	At Maturity	3187
19-Aug-19	1,000,000.00	2.75%	Bank of Queensland	A-2	18-Feb-19	1,005,424.66	537 547	5,424.66	At Maturity	3185
21-Aug-19	1,000,000.00	2.80%	AMP Bank	A-2	26-Feb-19	1,004,909.59	537 563	4,909.59	At Maturity	3188
26-Aug-19	2,000,000.00	2.70%	ME Bank	A-2	28-Feb-19	2,009,172.60	537 588	9,172.60	At Maturity	3190
28-Aug-19	1,000,000.00	2.70%	ME Bank	A-2	1-Mar-19	1,004,512.33	537 596	4,512.33	At Maturity	3191
2-Sep-19	1,000,000.00	2.65%	ME Bank	A-2	6-Mar-19	1,004,065.75	537618	4,065.75	At Maturity	3194
4-Sep-19	1,500,000.00	2.65%	ME Bank	A-2	12-Mar-19	1,505,445.21	537627	5,445.21	At Maturity	3195
9-Sep-19	1,000,000.00	2.80%	AMP Bank	A-2	14-Mar-19	1,003,682.19	537638	3,682.19	At Maturity	3196
11-Sep-19	1,500,000.00	2.65%	Bank of Queensland	A-2	25-Mar-19	1,504,029.45	537649	4,029.45	At Maturity	3198
									Page	Page 6 of 8.

# Attachment 1



## **Camden Council** Investment Holdings Report - April 2019

Term Deposits	osits									
Maturity Date	Amount (\$)	Rate	Institution	Credit Rating	Purchase Date	Amount plus Accrued Int (\$)	Deal No.	Accrued Interest (\$)	Coupon Frequency	Reference
16-Sep-19	1,500,000.00	2.65%	Bank of Queensland	A-2	27-Mar-19	1,503,811.64	537700	3,811.64	At Maturity	3198
18-Sep-19	1,000,000.00	2.80%	AMP Bank	A-2	18-Mar-19	1,003,375.34	537646	3,375.34	At Maturity	3197
23-Sep-19	1,500,000.00	2.50%	National Australia Bank	A-1+	29-Mar-19	1,503,390.41	537762	3,390.41	At Maturity	3202
25-Sep-19	1,500,000.00	2.50%	National Australia Bank	A-1+	29-Mar-19	1,503,390.41	537763	3,390.41	At Maturity	3203
30-Sep-19	1,500,000.00	2.50%	National Australia Bank	A-1+	29-Mar-19	1,503,390.41	537764	3,390.41	At Maturity	3204
2-0ct-19	1,500,000.00	2.60%	Bank of Queensland	A-2	1-Apr-19	1,503,205.48	537766	3,205.48	At Maturity	3208
8-0ct-19	1,000,000.00	2.75%	AMP Bank	A-2	3-Apr-19	1,002,109.59	537781	2,109.59	At Maturity	3209
9-0ct-19	1,500,000.00	2.60%	Bank of Queensland	A-2	8-Apr-19	1,502,457.53	537792	2,457.53	At Maturity	3210
14-0ct-19	1,000,000.00	2.44%	National Australia Bank	A-1+	15-Apr-19	1,001,069.59	537866	1,069.59	At Maturity	3211
14-0ct-19	500,000.00	2.44%	National Australia Bank	A-1+	23-Apr-19	500,267.40	537892	267.40	At Maturity	3213
16-0ct-19	1,000,000.00	2.45%	National Australia Bank	A-1+	18-Apr-19	1,000,872.60	537873	872.60	At Maturity	3212
16-0ct-19	500,000.00	2.44%	National Australia Bank	A-1+	23-Apr-19	500,267.40	537893	267.40	At Maturity	3214
21-0ct-19	1,000,000.00	2.45%	ME Bank	A-2	26-Apr-19	1,000,335.62	537899	335.62	At Maturity	3215
28-0ct-19	1,500,000.00	2.55%	Suncorp Bank	A-1	29-Mar-19	1,503,458.22	537759	3,458.22	At Maturity	3205
30-0ct-19	1,500,000.00	2.55%	Suncorp Bank	A-1	29-Mar-19	1,503,458.22	537760	3,458.22	At Maturity	3206
4-Nov-19	1,000,000.00	2.55%	Suncorp Bank	A-1	29-Mar-19	1,002,305.48	537761	2,305.48	At Maturity	3207
25-Nov-19	1,000,000.00	2.90%	ING Bank (Australia)	A-1*	23-Nov-17	1,012,632.88	535985	12,632.88	Annually	3032
27-Nov-19	1,000,000.00	4.10%	Rabobank Australia	A-1*	27-Nov-14	1,017,410.96	535518	17,410.96	Annually	2760
27-Nov-19	2,000,000.00	2.88%	Rural Bank	A-2	23-Nov-17	2,025,091.51	535987	25,091.51	Annually	3033
2-Dec-19	1,500,000.00	2.90%	ING Bank (Australia)	A-1*	27-Nov-17	1,518,472.60	535996	18,472.60	Annually	3035
2-Dec-19	1,500,000.00	2.83%	Rural Bank	A-2	1-Dec-17	1,517,328.90	536020	17,328.90	Annually	3037
4-Dec-19	1,500,000.00	4.25%	Bendigo and Adelaide Bank	A-2	28-Nov-14	1,526,897.26	535488	26,897.26	Annually	2762
11-Dec-19	1,500,000.00	4.00%	National Australia Bank	A-1+	16-Dec-14	1,522,191.78	535504	22,191.78	Annually	2766
19-Dec-19	1,000,000.00	3.85%	Macquarie Bank	A-1	19-Dec-14	1,168,134.25	535503	168,134.25	At Maturity	2767
2-Feb-20	1,000,000.00	3.90%	Westpac Group	A-1+	2-Feb-15	1,009,189.04	535537	9,189.04	Annually	2772
10-Feb-20	1,000,000.00	2.90%	ING Bank (Australia)	A-1*	8-Feb-18	1,006,515.07	536215	6,515.07	Annually	3065
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### ORI

Attachment 1

### Camden Council

Investment Holdings Report - April 2019

Term Deposits	osits									
Maturity Date	Amount (\$)	Rate	Institution	Credit Rating	Purchase Date	Amount plus Accrued Int (\$)	Deal No.	Accrued Interest (\$)	Coupon Frequency	Reference
15-Mar-21	1,000,000.00	3.60%	Bank of Queensland	BBB+	15-Mar-17	1,004,635.62	535484	4,635.62	Annually	2958
29-Mar-21	1,500,000.00	2.65%	Bank of Queensland	BBB+	29-Mar-19	1,503,593.84	537758	3,593.84	Annually	3201
7-Apr-21	1,000,000.00	3.50%	Bank of Queensland	BBB+	3-Apr-17	1,002,684.93	535486	2,684.93	Annually	2963
17-May-21	1,000,000.00	3.10%	Westpac Group	-W	16-May-17	1,006,115.07	535544	6,115.07	Quarterly	2975
1-Feb-22	1,000,000.00	3.60%	Westpac Group	-W	1-Feb-17	1,008,778.08	535538	8,778.08	Quarterly	2936
2-Feb-22	1,500,000.00	3.57%	Westpac Group	Ą	2-Feb-17	1,512,617.26	535539	12,617.26	Quarterly	2937
10-Feb-22	1,000,000.00	3.56%	Westpac Group	<b>A</b> -	10-Feb-17	1,007,705.21	535540	7,705.21	Quarterly	2938
15-Feb-22	1,500,000.00	3.75%	Bank of Queensland	BBB+	15-Feb-17	1,511,558.22	535547	11,558.22	Annually	2939
22-Feb-22	2,000,000.00	3.64%	Westpac Group	Ą	22-Feb-17	2,013,562.74	535541	13,562.74	Quarterly	2940
28-Feb-22	1,000,000.00	3.75%	Bank of Queensland	BBB+	27-Feb-17	1,006,472.60	535483	6,472.60	Annually	2946
28-Feb-22	1,000,000.00	3.55%	Westpac Group	Ą	28-Feb-17	1,006,030.14	535542	6,030.14	Quarterly	2950
1-Mar-22	1,000,000.00	3.58%	Westpac Group	-W	1-Mar-17	1,005,983.01	535543	5,983.01	Quarterly	2952
3-Mar-22	1,000,000.00	3.60%	Westpac Group	-W	3-Mar-17	1,005,720.55	535545	5,720.55	Quarterly	2954
9-Mar-22	1,000,000.00	3.61%	Westpac Group	AA-	9-Mar-17	1,005,044.11	535546	5,044.11	Quarterly	2956
23-Mar-22	500,000.00	3.80%	Bank of Queensland	BBB+	23-Mar-17	501,926.03	535485	1,926.03	Annually	2960
4-May-22	1,000,000.00	3.60%	Bank of Queensland	BBB+	8-May-17	1,035,309.59	535487	35,309.59	Annually	2971
11-Dec-23	2,000,000.00	3.15%	National Australia Bank	Ą	19-Dec-18	2,022,956.16	537431	22,956.16	Annually	3070
18-Dec-23	4,500,000.00	3.15%	National Australia Bank	₹	19-Dec-18	4,551,651.37	537 432	51,651.37	Annually	3071
3-Jan-24	2,000,000.00	3.40%	Rabobank Australia	A+*	4-Jan-19	2,021,797.26	537443	21,797.26	Annually	3173
28-Feb-24	1,000,000.00	3.20%	Rabobank Australia	<b>A</b> +*	28-Feb-19	1,005,435.62	537 586	5,435.62	Annually	3189
4-Mar-24	1,200,000.00	3.20%	Rabobank Australia	<b>A</b> +*	4-Mar-19	1,206,101.92	537601	6,101.92	Annually	3192
28-Mar-24	1,000,000.00	3.00%	Rabobank Australia	<b>A</b> +*	29-Mar-19	1,002,712.33	537765	2,712.33	Annually	3200
12	126,200,000.00					127,475,357.78		1,275,357.78		

Page 8 of 8.

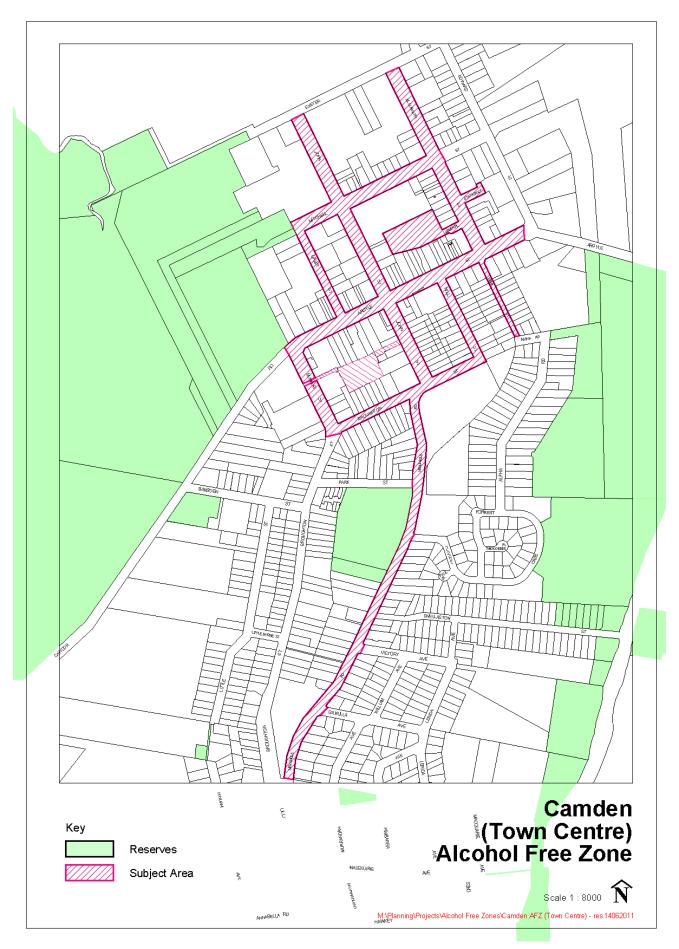




### Camden - Alcohol Free Zones

- John Street, Camden
- · Mitchell Street, Camden
- Elizabeth Street, Camden
- · View Street, Camden
- Hill Street, Camden
- Oxley Street, Camden
- Argyle Street, Camden
- · Murray Street, Camden
- Broughton Street, Camden
- Menangle Road, Camden
- Station Street, Camden
- Larkin Place, Camden
- Old Hume Highway, Camden
- Council car park between Murray Street and John Street, Camden





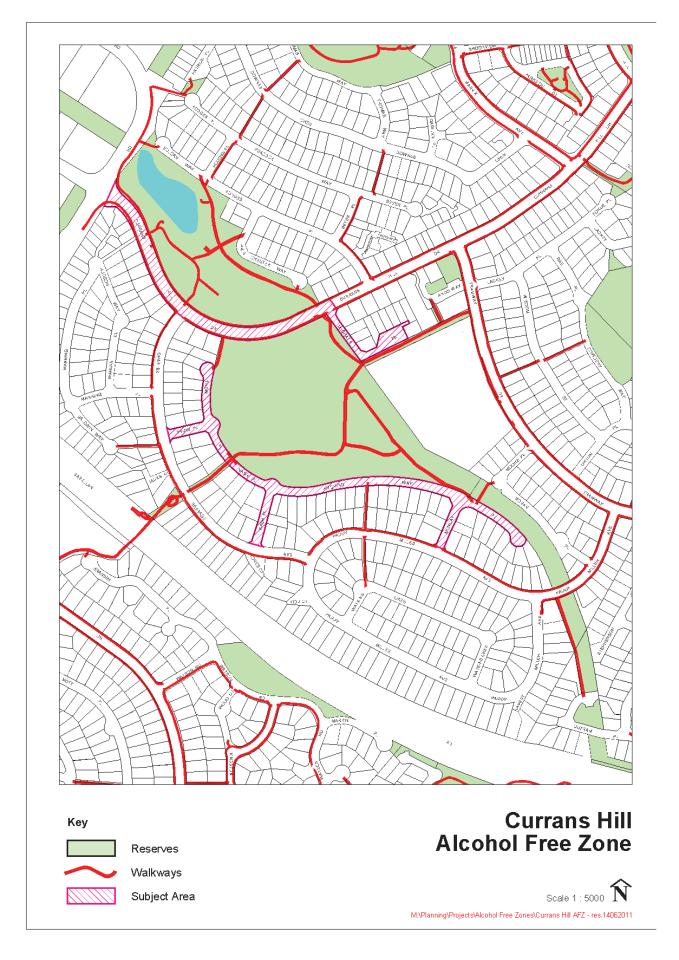




### **Currans Hill - Alcohol Free Zones**

- Currans Hill Drive, Currans Hill Between Hartley Road and William Manniz Avenue
- · McGrath Place, Currans Hill
- Thow Place, Currans Hill
- · Nash Way, Currans Hill
- Kitching Way, Currans Hill
- Munday Place, Currans Hill
- Tramway Drive, Currans Hill Between Currans Hill Drive and Moore Place
- Iando Way, Currans Hill





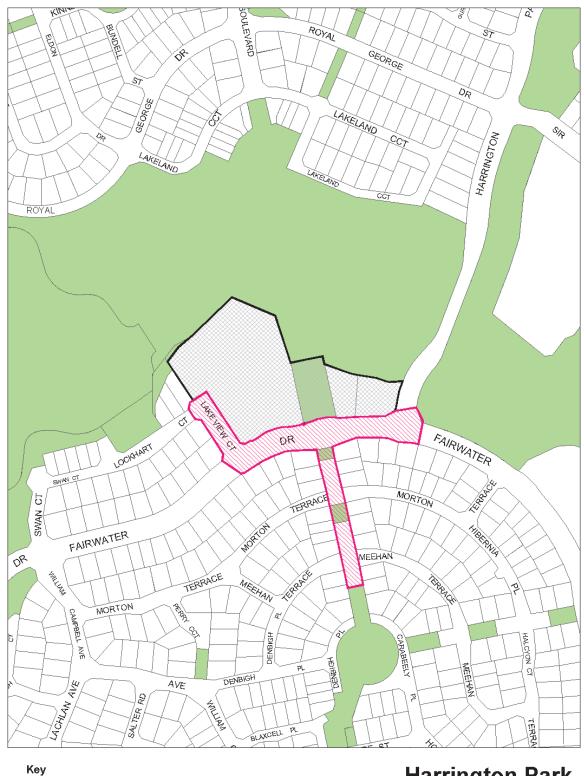




### Harrington Park - Alcohol Free Zones

- · Lakeview Court, Harrington Park
- Fairwater Drive, Harrington Park Between Lakeview Court and Harrington Parkway







Harrington Park Alcohol Free Zone

Scale 1 : 5000  $\widehat{N}$ 

 $\verb|MAP| lanning (Projects) Alcohol Free Zones (Harrington Park AFZ-Permanent Zone)|$ 

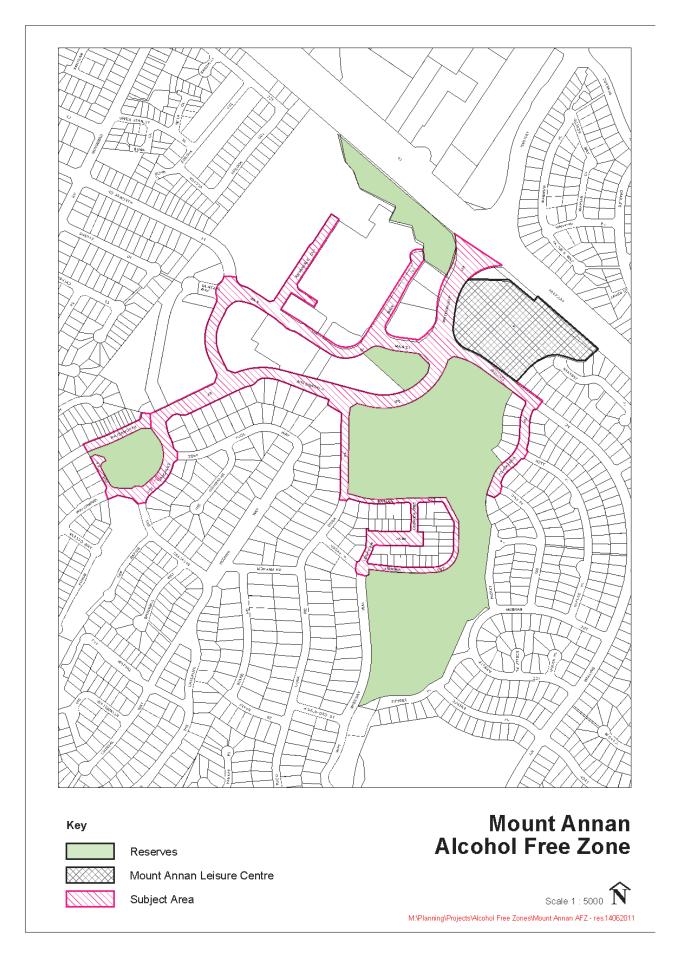




### Mount Annan - Alcohol Free Zones

- Main Street, Mount Annan
- Waterworth Drive, Mount Annan Between Narellan Road and Ibis Way
- Ibis Way, Mount Annan
- Welling Drive, Mount Annan Between Waterworth Drive and Birriwa Circuit
- Birriwa Circuit, Mount Annan
- · Lochview Crescent, Mount Annan
- The Cascades, Mount Annan
- Fitzpatrick Road, Mount Annan





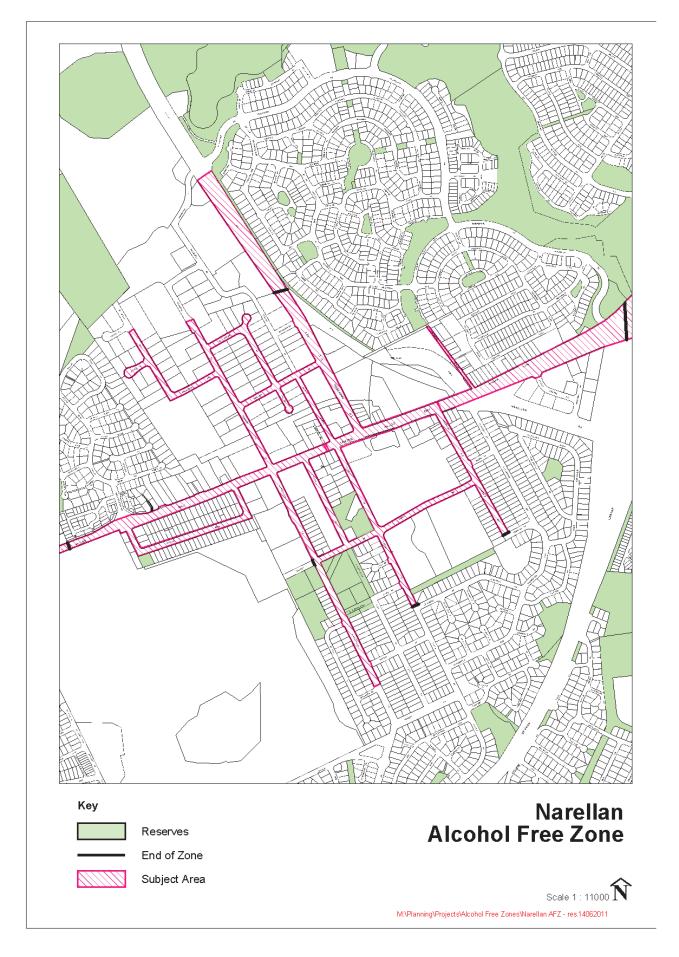




### Narellan Town Centre - Alcohol Free Zones

- Camden Valley Way, Narellan As denoted on map
- Wilson Crescent, Narellan
- Richardson Road, Narellan
- Grahams Hill Road, Narellan
- Millwood Avenue, Narellan
- Kibble Place, Narellan
- · Bellingham Street, Narellan
- · Fox Street, Narellan
- Kirkham Street, Narellan
- The Northern Road, Narelllan As denoted on map
- Campbell Street, Narellan Between Kirkham Street and Camden Valley Way
- Queen Street, Narellan Between Camden Valley Way and Leicester Street
- Coghill Street, Narellan
- Elyard Street, Narellan
- Somerset Avenue, Narellan



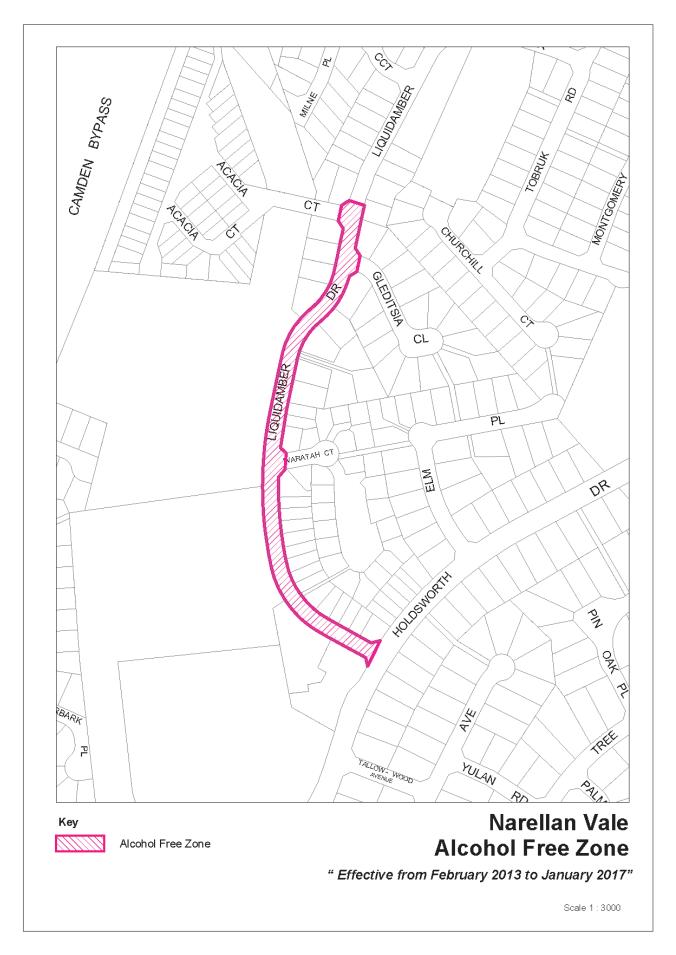




### Narellan Vale - Alcohol Free Zone

• Liquidamber Drive, Narellan Vale - Between Holdsworth Drive and Acacia Court









### Gregory Hills - Alcohol Free Zones

- · Gregory Hills Drive, Gregory Hills Between Central Hills Drive and Rodeo Road
- Central Hills Drive, Gregory Hills Between Gregory Hills Drive and Lasso Road
- Lasso Road, Gregory Hills Between Central Hills Drive and Rodeo Road



