



Delivery Program Progress Report

July – December 2017

Cover Page:
Narellan Sports Hub

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Every reasonable effort has been made to ensure that this document is correct at the time of publishing.

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Acknowledgement to Country

Council acknowledges the Dharawal people as the traditional custodians of this land and pays our respect to their Elders both past and present and the Aboriginal Community.

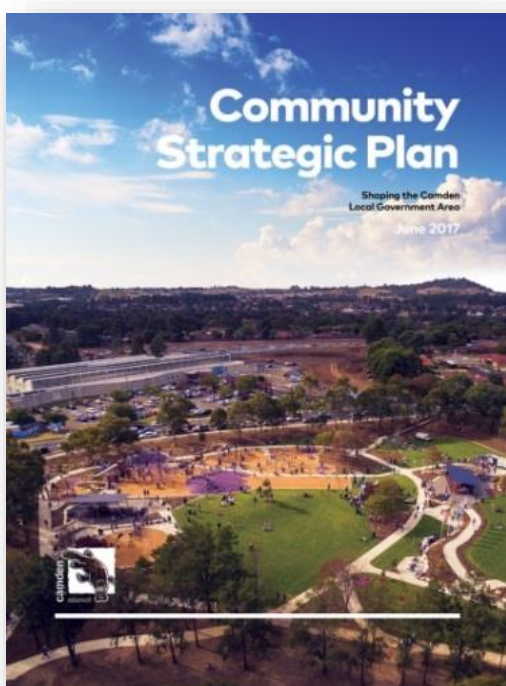
1. Council's Obligations

All councils across NSW commenced implementing the Integrated Planning and Reporting (IPR) framework from 2013. This framework allows councils to draw various plans together and plan holistically for the future.

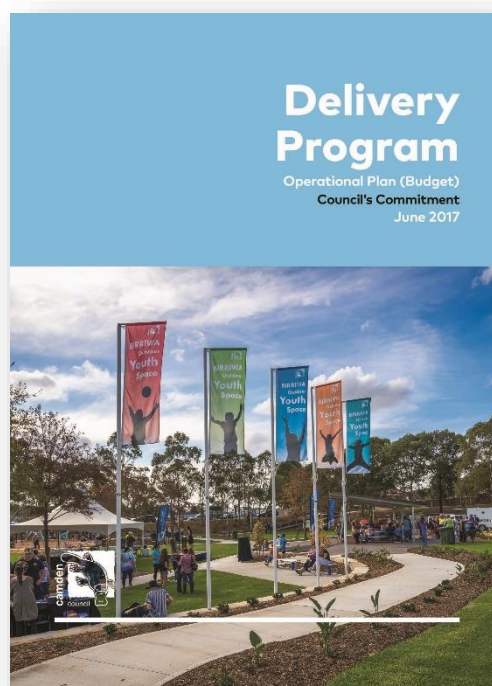
In accordance with the IPR framework, all councils are required to develop a Community Strategic Plan. The Community Strategic Plan provides a clear direction for the long-term community vision and is underpinned by the Delivery Program, Operational Plan (Budget) and Resourcing Strategy. Council reviews and develops the Community Strategic Plan, followed by preparation of Council's four-year Delivery Program and determines appropriate methods to measure its progress.

The Delivery Program turns the strategies and objectives of the Community Strategic Plan into principal activities and identifies actions that Council commits to undertake over the next four years.

To help maintain focus for Council and provide feedback to the community, Council is required to prepare a six-monthly progress status on the adopted four-year Delivery Program. In accordance with the [IPR framework](#), Camden Council has prepared and adopted in June 2017 the following documents:



[Community Strategic Plan](#)



[Delivery Program and Operational Plan \(Budget\)](#)

A suite of documents relating to the [IPR framework](#), are available on Council's website

www.camden.nsw.gov.au

Camden Council actively monitors its progress in achieving the objectives stated in the Community Strategic Plan through the implementation of the Delivery Program under six Key Directions.

These six Key Directions are aligned with the four elements of the quadruple bottom line - Social, Environmental, Economic and Civic Leadership. These six Key Directions are:

1. Actively Managing Camden LGA's Growth
2. Healthy Urban and Natural Environment
3. A Prosperous Economy
4. Effective and Sustainable Transport
5. An Enriched and Connected Community
6. Strong Local Leadership

Council has 30 Local Services to assist in addressing the Key Directions with specific principal activities against the Community Strategic Plan's strategies.





2. Executive Summary

This Delivery Program Progress Report July to December 2017, is the first report cycle on the adopted four-year Delivery Program 2017/18 – 2020/21 for this Council term.

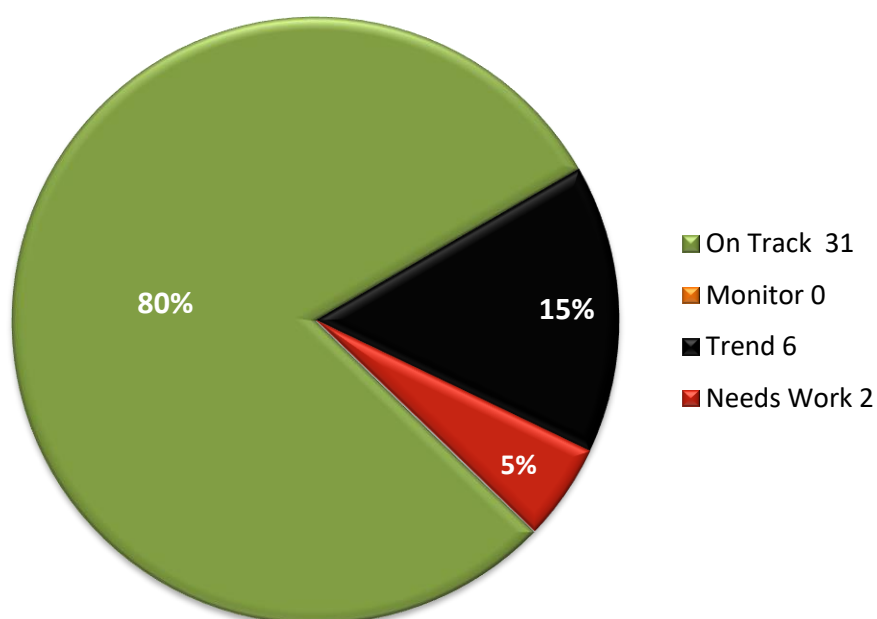
The report reflects Council’s six-month progress status against 39 performance indicators and provides information on how Council is progressing with its Delivery Program.

Each Key Direction has a set of individual performance indicators. Council utilises a rating scale to ensure consistency, accountability and transparency, when assessing the status of each performance indicator under the six Key Directions and associated symbol descriptors. The rating scale is:





Table 1

Rating Scale	Symbol	Description
• “On Track”		When the ‘actual’ is either equal, less or greater than the set target.
• “Monitoring”		Corporate variance of $\pm 10\%$ applies to the set target and is considered achievable, feasible and realistic for performance improvement, with the exception of Legislative requirements.
• “Needs Work”		When the ‘actual’ is either below or above the corporate variance
• “Trend”		Shows a pattern of change data over time where setting a target is not possible

Below is the six monthly progress summary of Council’s overall performance for the July to December 2017 reporting period against 39 Performance Indicators.



The table below provides a status update on the performance indicators under each Key Direction.

Key Direction	No. of Performance Indicators	Status			
		On Track 	Monitoring 	Needs Work 	Trend 
Actively Managing Camden LGA's Growth	4	3	0	1	0
Healthy Urban and Natural Environment	12	9	0	0	3
A Prosperous Economy	3	1	0	0	2
Effective and Sustainable Transport	5	5	0	0	0
An Enriched and Connected Community	8	7	0	1	0
Strong Local Leadership	7	6	0	0	1
TOTALS	39	31	0	2	6

In brief of the 39 Performance Indicators, 31 Indicators (80%) were assessed as 'On Track'; 2 Indicators (5%) as 'Needs Work'; 6 Indicators (15%) as 'Trend' and there were no Indicators (0%) as 'Monitoring'. In other words, 31 of the 39 performance indicators (80%) were assessed as 'On Track'.

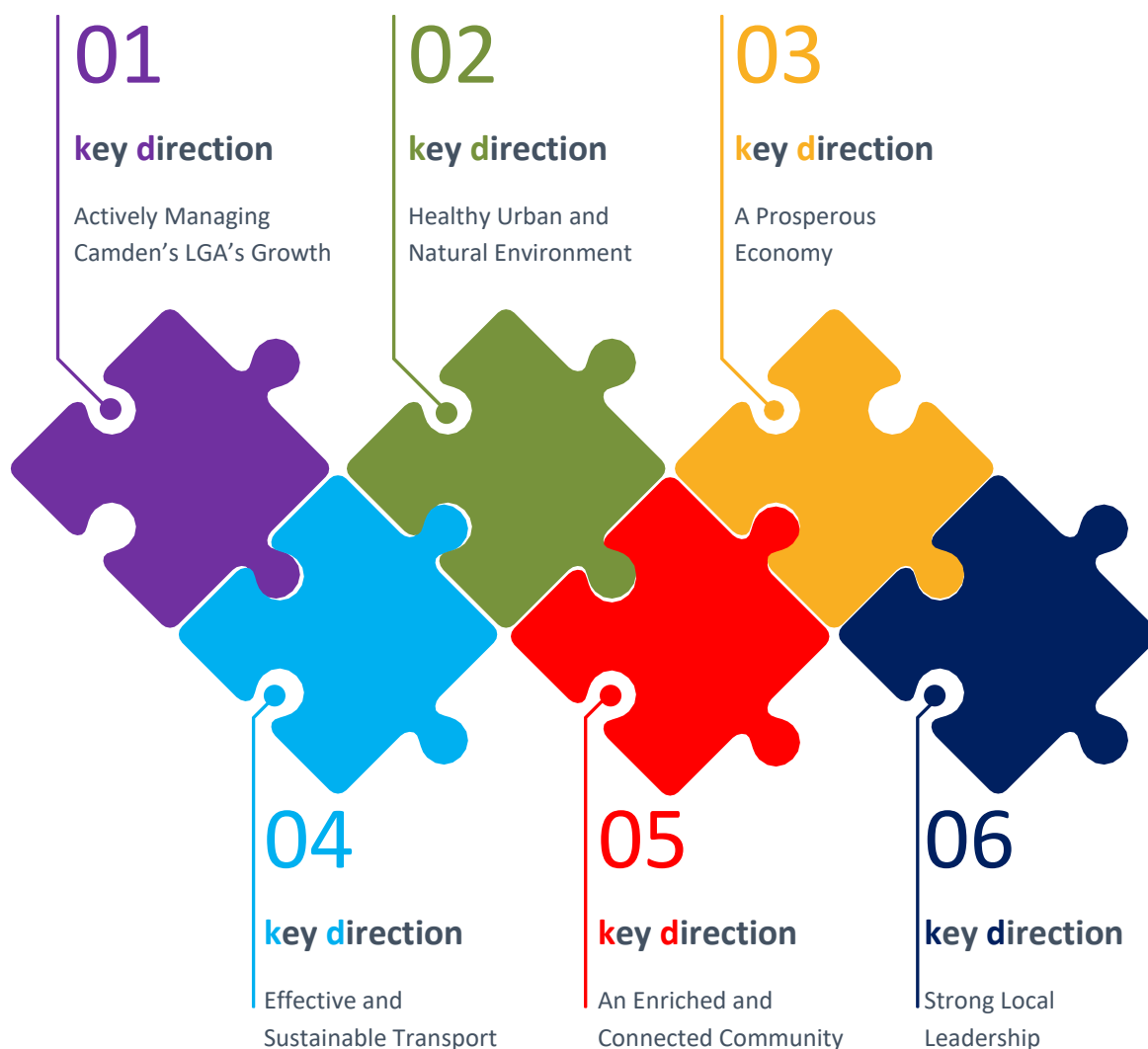
Section 3, 'Key Directions and Performance Indicator Status', provides progress comments and the status of each performance indicator along with an explanation of each Key Direction.

Section 4, 'Overall Progress Highlights' elaborates on Council activities, under 30 local services, in supporting the Community Strategic Plan, and the following are some of the key highlights during this reporting period (July – December 2017).

3. Key Directions and Performance Indicator Status

This section provides a narrative on outcomes that supports the Community Strategic Plan under each Key Direction and associated Objectives. It provides progress comments and the status of each performance indicator along with an explanation of each Key Direction.

The diagram below shows the six Key Directions.





Key Direction 1 – Actively Managing Camden LGA’s Growth

Effectively managing growth, determined under the State Government’s Metropolitan Strategy and Western City District Plan (former South West District Plan), will be an important focus area for Council and its various partners.

The community of the Camden LGA does not want to lose the character that they so highly value - its rural setting, country town feel, and the lifestyle associated with these attributes, at the same time it must cater for well-managed development. Achieving a balance between large population increases and keeping the valued heritage/rural characteristics of the Camden LGA, will be an ongoing challenge with significant new opportunities in terms of infrastructure, services, employment, housing choices and economic benefit.



The community would like to see public transport, roads, infrastructure, parks and recreational facilities, and the effective management of development as major priorities for the Camden LGA.

1.1 Urban development is managed effectively

Performance Indicator	Status	Progress Comment
Development assessments are completed in a timely fashion		This minor variation (42 days) to the target service level of 40 days can be attributed to significant development activity over this period, increased notification requirement throughout the Christmas/New Year period. Council determined DAs to the value of \$654,057,858 during this 6-month period.
Construction certificates are provided in a timely fashion		Construction Certificate processing timeframes continue to exceed target service levels despite ongoing growth in this area. This result reflects the strong performance across the range of Certification Services provided by Council.
Developers Contribution Plans are developed and monitored in a timely manner		Six Works-In-Kind Agreements have been executed. Council has submitted the Camden Growth Areas Contributions Plans to IPART for finalising its assessment. Scoping and background research to inform a comprehensive review of all of Camden's S94 contributions plans has commenced. Monitoring of S94 plans and Volunteer Planning Agreements is ongoing.

1.2 Rural land is adequately administered

Performance Indicator	Status	Progress Comment
Rural Lands Strategy and associated Action Plan are delivered		<p>The Rural Lands Strategy and Action Plan was delivered and adopted on 26 September 2017. Over the next four years the associated actions within the Strategy will be implemented in a staged process.</p> <p>The Strategy has been sent to Transport for NSW, the Department of Planning and Environment, and the Greater Sydney Commission to help inform government policy.</p>

 On Track	3	 Needs Work	1	 Monitoring	0	 Trend	0
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Key Direction 2 – Healthy Urban and Natural Environments






The Camden LGA’s natural and built environment are the “setting” for all aspects of life and are essential for sustaining the health, well-being and prosperity of people who live here.




The natural environment encompasses all living and non-living things, occurring both naturally, and as a result of human activities. The built or urban environment is the human-made surroundings that provide the physical setting for human activity and enables private, economic and community life to function effectively and healthy.







2.1 Caring for urban and natural environment including heritage sites

Performance Indicator	Status	Progress Comment
Waste diverted from landfill		Council is progressing towards the Environmental Protection Authority target of 75% of waste being diverted from landfill by 2021/22.
Incidents of illegal dumping (observed by Council Officer)		<p>A total of 169 incidents (28 per month) of illegal dumping on public land were identified and investigated as a result of proactive patrol services.</p> <p>Council proactively and reactively addresses instances of illegal dumping and takes compliance action against identified offenders.</p> <p>Council continues to undertake a number of educational initiatives around illegal dumping including Builders BBQ's.</p>
Incidents of illegal dumping (advice from residents)		<p>Council investigated a total of 236 illegal dumping incidents (39 reports per month) as advised by residents.</p> <p>This is a good result and indicates that residents continue to take an active role in reporting incidents of illegal dumping to Council.</p>
Companion animals are appropriately identified		<p>92 dogs impounded with 51 microchipped - 55%. 45 cats impounded with 1 microchipped - 2%. Council returned 66 dogs to their owners instead of impounding.</p> <p>To assist in improving micro chipping and registration rates, Council continues to run an extensive Companion Animal education program including school visits, advertising campaigns and promotion at local events. As a result of Council’s free microchipping program, 49 companion animals were microchipped.</p>

Performance Indicator	Status	Progress Comment
Monitor water quality in rivers and waterways		During the reporting period, lakes and waterways monitoring was undertaken monthly with varying results. While seasonal changes influence results, high nutrients in particular nitrogen were consistently high. Blue-green algae testing during the summer months were also indicating a high growth of algae in the lakes. Recycled water delivered at two Council reserves was monitored in accordance with the Recycled Water Management Plan.
Number of initiatives promoted to reduce air pollution		During the winter months, Council completed 100% of its initiatives to promote better practices for wood heater operations to help reduce air pollution through local media, Council's website and educational programs.
Number of complaints received regarding noise concerns		<p>There was a total of 115 complaints received in relation to noise in the last six months; this is a slight increase over the 110 complaints received for the previous period January to June 2017.</p> <p>These complaints include those relating to barking dogs, trail bikes and noise due to amplified music and other sources.</p> <p>All complaints were investigated with appropriate compliance action taken.</p>
Increase number of public amenities, recreation facilities, open space and parks		<p>There are 106 playgrounds, 19 sports fields, 279 reserves and 42 amenities in the Camden LGA.</p> <p>The completion of the Narellan Sports Hub and Pat Kontista Reserve, Leppington are two examples of new recreation facilities provided and opened for the community during this period.</p>
Bushland under active management – number of volunteer bush care hours		<p>Volunteers contributed 998 hours in the reporting period, with a total of 142 days (based on a seven-hour working day). National Tree Day saw 81 volunteers participate, a great outcome, resulting in an increase in hours contributed.</p> <p>During this reporting period a number of scheduled Bushcare, community planting days, National Tree Day and Schools Tree Day were held with school groups and the community members participating.</p>

Performance Indicator	Status	Progress Comment
Maintain biodiversity across Camden LGA		<p>During the reporting period, Council actively maintained 44.06ha of natural areas.</p> <p>Referral responses were provided for development applications; an application was submitted for Biodiversity Certification of El Caballo Blanco and Gledswood Hills; an application to register Gundungurra Reserve (North) and Gundungurra Reserve (South) as a biobank site was made.</p>
Number of Sustainability community education programs conducted		<p>During the reporting period Council's scheduled sustainability education programs continued to be on target and implemented. These included Seeds of Sustainability, Threatened Species Art and Writing Competition, Macarthur Nature Photography Competition, Stormwater Education at Cobbitty Public School and Love Food Hate Waste at the Taste Food and Wine Festival.</p>
Number of community education activities conducted to promote heritage and historical sites across the Camden LGA		<p>Council has provided 18 customers with advice relating to heritage items, including advice on heritage listings, heritage grant opportunities and the nomination process for State heritage listing.</p> <p>Council's library service in partnership with the Camden Historical Society and Camden Area Family History Society undertook five events during Heritage Week (2-10 September).</p> <p>Council resolved to establish a Heritage Advisory Committee through an Expressions of Interest process. The key purpose of the Committee will be to promote heritage and community education.</p>

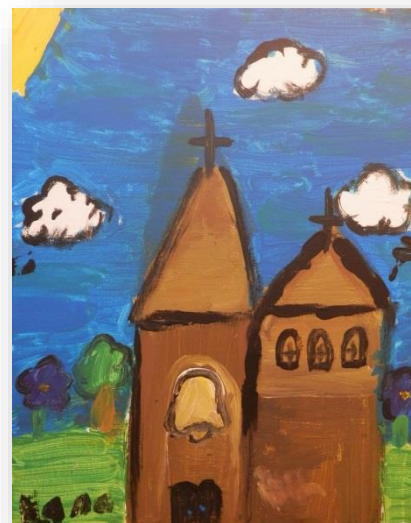
 On Track	9	 Needs Work	0	 Monitoring	0	 Trend	3
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Key Direction 3 – A Prosperous Economy

Prosperity means that people have enough – that they are satisfied with their standard of living and have a balance between their financial and social well-being. Financial well-being relies on access to education, employment, housing, and a strong and diverse local economy.




A strong local economy for the Camden LGA is characterised by vibrant towns and commercial centres, thriving local businesses, stable and diverse employment opportunities, skilled local residents, infrastructure that supports economic growth, and a thriving tourist/visitor market.





The development of a strong local economy is essentially about developing an environment that supports a diversity of business and industry to invest, establish, grow and be sustainable over time.



The economic development and prosperity of the Camden LGA is linked with the broader South West Sydney region and much of the focus for the Camden LGA into the future will continue to be working with relevant partners, as well as through the Camden Regional Economic Taskforce (CRET) and the Macarthur Regional Organisation of Councils (MACROC), on the development of a strong regional economy.

3.1 Tourism and economic development is supported

Performance Indicator	Status	Progress Comment
Utilisation of the regional tourism website is increasing		Macarthur Tourism Website received 73,030 users compared to 69,074 users in the previous period - an increase of 5.73%.
Monitor the visitation to the Tourism Information Centre		Over the last six months, the Visitor Information Centre received 134 phone calls (up 41%), 127 emails (up 62%) and 1,227 walk ins (up 4.8%).
Increase in number of registered businesses operating within Camden LGA		There is a total of 6,987 active and registered for GST businesses in the Camden LGA, an increase of 14.46% from the previous figure of 6,104.

 On Track	1	 Needs Work	0	 Monitoring	0	 Trend	2
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Key Direction 4 – Effective and Sustainable Transport

Effective and sustainable transport underpins all aspects of an accessible and functioning place.

Transport impacts on the health of the natural environment as well as the health and well-being of people able to connect with their community and services. It impacts on the effectiveness and amenity of the urban environment, and on the viability and growth of the local and regional economy.

An accessible Camden LGA means that people are able to travel easily within their own local area and are well connected to the wider Macarthur and metropolitan regions.





Effective and sustainable transport for the Camden LGA would include:

- affordable, convenient and integrated public transport that is a viable choice over private vehicles
- infrastructure that enables and encourages healthy forms of transport such as walking and cycling
- safe and uncongested roads
- support structures that enable public and private transport systems to operate effectively, including interchanges, traffic management and parking.

4.1 Integrated and safe transport system

Performance Indicator	Status	Progress Comment
Successful completion of Black Spot funded projects	✓	Council has successfully completed the following Black Spot funded projects - Burragorang Road/Cawdor Road Upgrade and the Deepfields Road/Chisholm Road intersection.
Number of transport options delivered through Pedestrian Access Mobility Plan (PAMP) and Bike Plan	✓	Footpaths completed in Belgenny Avenue (Camden) as a transport option as per PAMP and Bike Plan. Further plans for associated landscape maintenance and works are in progress for the footpaths at Banksia Road (Mount Annan), Southdown Road (Elderslie) and Doncaster Avenue (Narellan).
Number of Road Education Programs conducted	✓	Over the past six months Council has coordinated and worked in partnership on the following road education programs: RBT Plan B Campaign, Drive 2 Stay Alive, School Safety Program, Slow Down, Choose Right Buckle Right, Graduated Licensing Scheme Workshops, Drives for Learners In Macarthur, Community Safety Plan, Traffic Offenders Program.

4.2 Road infrastructure and transport connections are effectively established

Performance Indicator	Status	Progress Comment
Traffic Committee recommendations are actioned within the timeframe		All Traffic Committee recommendations were actioned within the set timeframes as agreed by the Committee for each discussed item. There was a total of 71 items for discussion during the six-month reporting period.
Road and traffic facility construction projects completed on-time and within budget.		A total of 193 (93%) scheduled construction projects are completed on time and within budget. Delays were experienced on 14 projects due to adjacent developer works or due to public utility delays.

 On Track	5	 Needs Work	0	 Monitoring	0	 Trend	0
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Key Direction 5 – An Enriched and Connected Community

An enriched and connected community involves arts and culture, community safety, healthy lifestyles and community health. In addition, the community is further enriched through learning, access to information, recreation and leisure to build social capital and cohesion.




These are all elements that lead to a community with high levels of well-being. This is usually characterised by connection, networks and support within the community; participation and ownership; equity and access; and democratic governance. Equity and access means that all people are able to access a variety of opportunities within a community, both social and economic, regardless of background, ability or circumstance.





Community well-being describes the state of satisfaction, contentment and fulfilment of needs experienced within a particular group of people.





5.1 Celebrating social diversity and cultural expression

Performance Indicator	Status	Progress Comment
Number of programs delivered to various community groups including identified target groups	✓	A wide range of activities and events have been held. These included interagency meetings, a new residents bus tour, event planning for future activities (Skate Clinics, Youth Week, Youth Movie Night, Paws for a Second, NAIDOC, Seniors - Morning Tea and Christmas Lunch, Children's Week - Art Workshops and Exhibition, Grandparents Day, Carers Week - Carers Café and Carers Packs, International Day of People with Disability - Art Unearthed Workshops and Exhibition).
Number of arts/cultural events hosted across the Camden LGA	✓	A number of arts/cultural events were hosted by Council including -Youth Art Program, Creative Business Workshop, Children's Week Art workshops and exhibition and International Day of People with a Disability Workshops and Exhibition.
Increase number of participants in active recreational activities using Camden Memorial Pool (seasonal)	✓	Camden Pool reopened for the summer season on 23 September 2017, a total of 22, 998 active participants, and an increase of 786 on the previous reporting period.

Performance Indicator	Status	Progress Comment
Increase number of participants in active recreational activities using Mount Annan Leisure Centre (seasonal)		Refurbishment of the pool area within Mount Annan Leisure Centre meant that the pool was closed for six weeks during this period resulting in lower attendance numbers (139,902 against the set target of 168,907). The redevelopment works were completed in September 2017.
Ratio of returning clients to new clients for hiring Camden Civic Centre		Ratio of ten returning clients to one new client. New activity is higher during July to September due to private hirer activity/celebrations. October to December generally supports a higher ratio of return clients due to the nature of events held in the later portion of the year. With large community events such as school presentations, dance concerts, formals booked into the calendar 12 to 18 months in advance.
Number of non-Council events hosted at the Camden Civic Centre		Of the 672 events held within the venue, 487 (72%) of those are non-council related events, which is above the set target of 50%.

5.2 Opportunities for life-long learning

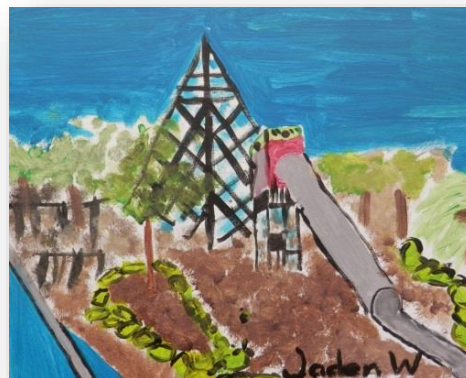
Performance Indicator	Status	Progress Comment
Number of programs conducted at local libraries		100% of all scheduled programs, a total of 1,382, were conducted at Council libraries during this period including children's, youth, adult, community learning, local studies and exhibitions as well as HSC programs.
Camden families have access to a quality Family Day Care service – hours of care provided		Camden Family Day Care families have access to high quality service. The average utilisation rate is 185 hours for the past six months. Educators offer varying hours including 5.30am starts. Council staff continually reviews the Quality Improvement Plan to ensure best practice is implemented in all areas of the National Quality Framework - Early Education and Care.

 On Track	7	 Needs Work	1	 Monitoring	0	 Trend	0
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Key Direction 6 – Strong Local Leadership

Strong local leadership means that the Camden LGA has strong organisations and individuals representing its interests, who are responsive to the community, and who are working together to achieve the community's vision for the future.




Strong local leadership will be needed from all levels of government, as well as the private sector, non-government organisations, business, industry groups, and community organisations. Developing leaders within the community will place the Camden LGA in good stead for the years to come.




Camden Council, as the level of government in closest contact with the local community, has a particular role in the planning, advocacy and delivery of good outcomes on behalf of the Camden community. This role is important as the Camden LGA faces massive urban and population growth, particularly in advocating for the delivery of major infrastructure provision, and in balancing the needs and desires of the current population with the pressures of growth.




Importantly, strong local leadership can influence the way that government engages with, and responds to, the local community needs and aspirations in decision making and planning process as well as delivering services.





6.1 Maintain strong partnerships and shared responsibilities with stakeholders

Performance Indicator	Status	Progress Comment
Number of Community Small Grant Agreements		Council provided 100% of the available Community Small Grant funds to 24 projects that were recommended for support. This Grant round is annual.
Number of donations for charitable programs		Five donations for charitable purposes were provided to: Camden Golf Club – Ladies Charity Golf Day fundraising for local charity Brand New Day, St Paul's Parish - Civic Centre hire costs for anniversary celebration, Macarthur Evening View Club – Civic Centre hire costs for Smith Family fundraiser, Youth Action and Policy Association – Transport for Young People to a conference, and McGrath Foundation – Civic Centre hire costs for Shine the Light event.
Number of annual subsidies extended to community organisations		This Grant round is annual. 100% of the annual subsidies budget was distributed between eight community organisations.

Performance Indicator	Status	Progress Comment
Number of community sponsorship programs supported		Council seeks applications for sponsorship of community programs twice per year. A total of eight applications met the criteria and were recommended for funding, with 100% of the allocated budget for this period distributed.

6.2 Community and stakeholders are kept informed

Performance Indicator	Status	Progress Comment
Maintain publication of regular Council information		Council continues to deliver and achieve all publication deadlines for Let's Connect, Rate Notice promotions and Weekly News Columns. Additionally, Council has also implemented a new graphic design process which has improved the quality of the publications and efficiency of turn-around time on request by 48%.
Maintain Council's social media platform		Council's social and digital media platforms are monitored and updated daily to ensure Council services and initiatives are promoted and customer enquiries are answered and dealt with. Over the past six months 297 Facebook promotional posts were posted with an average reach of 7,381 per post. Council has also expanded its promotional channels to include video, with 21 promotional videos produced over the past six months.
Maintain Council's community engagement and communication practices		All deadlines and milestones for the July to December period have been achieved. Council has published Let's Connect, established a register of the 'Friends of Macaria', conducted engagement for 'Your Parks, Your Voice' project and Camden Town Centre Urban Design Framework.

 On Track	6	 Needs Work	0	 Monitoring	0	 Trend	1
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4. Overall Progress Highlights

This section elaborates on a few of the projects Council has undertaken over the six months (July to December 2017), under 30 local services, in supporting the Community Strategic Plan.

Launch of new Council Website

Council designed its new website to connect customers with information and services quickly, easily and efficiently through its improved search capabilities and layout.

The look, function and navigation of the site have been developed to optimise the accessibility and user experience for Council customers and to provide a 'virtual' customer service counter at any time of day.

The clean, simple look of the site has been designed to meet a high standard of accessibility for people with visual impairments, and responds to whatever type of technology is being used to view the site.

Narellan Sports Hub

The completion of Stage 1 of the Narellan Sports Hub includes 30 netball courts, centrally located amenities building, playground, access roads, computerised security features, floodlighting, meeting rooms and 400 car parking spaces.

This staged development delivers a much-needed state-of-the-art facility, not only for the community, but will have the ability to host State and Regional sporting events boosting local tourism and economic growth.

The Narellan Sports Hub will ultimately include the provision of a 44 netball court complex, athletics facilities and sports grounds capable of being used by a variety of sporting codes such as rugby league and hockey, 1,000 car parking spaces and a proposed walking and cycling network.



Companion Animal Program

This program continues to lead the way through the promotion of responsible pet ownership.

A dedicated Facebook page, Camden Council Animal Care Facility, went live and is used as a communication channel for promoting adoption of dogs and cats, issues impacting companion animals such as local firework displays and extreme heat conditions, as well as information on responsible pet ownership.

Council also acquired an events trailer, featuring Council's mascots Paws and Pip to help support its responsible pet ownership education program.

A new initiative 'Paws for a Second' was introduced to encourage HSC students preparing for their exams to find some stress relief by petting puppies at Narellan Library. Acknowledging Mental Health Month and working with PAWS Pet Therapy, this initiative was developed by the Camden Youth Council for local young people who were looking for a much-needed study break.

Supporting Small Business and Economic Growth

Council recognises the need to provide opportunities for economic development, investment and stronger connections between business and commercial sectors throughout the Camden LGA.

Council continues to proactively assist small business to access business programs, training, seminars and events that promote information sharing and networking.

The Small Business Friendly Councils Program, helps Council to facilitate a range of activities and events to address the needs and issues of small business operators during Business Month, and they include:

- Go Online and Grow Online
- RUOK Business Event
- Creative Industry Top 10 Business Tips
- Legal for the Non-Legal Business Event

Council also initiated and established the Camden Region Economic Taskforce (CRET) to bring together key local business leaders and experts to help facilitate and drive the economic growth of the area.



Healthy Urban Environments – Parks and Reserves

Supporting the health and well-being of the community through the creation of spaces for youth and children of all ages is a priority for Council.

Council continues to refurbish, redevelop, embellish and design new and existing contemporary play spaces for children and families.

Some examples are:

New Playground

Pat Kontista Reserve at Leppington

Construction of this playground is part of the masterplan for this recreational facility. This project included:

- a rural farming theme and soft fall material
- a tree house climb and slide, small excavator, sieve table, farm springer and group rocker.



Pat Kontista Reserve, Leppington

Design works

1. Harrington Park Lake Reserve at Harrington Park

The Plan includes:

- slides and climbing structures
- skate elements; challenging climbing and ninja warrior style equipment
- a multi-use path for skaters, scooter and bicycles
- existing carpark will be moved to the entry of the site, off Fairwater Drive and picnic facilities and landscaping installed.

2. Sedgewick Reserve at Currans Hill

The Plan includes:

- expansion of the existing young children's playground
- a sensory path and equipment to enhance diversity of play experiences
- areas for skating, scooters and bikes and large play structures
- a carpark drop-off with disability parking, family parking and mini bus bay will be built near a main entry point.

3. Water Play Parks

- community consultation undertaken with concept designs being finalised
- wet play element features including ground sprays and splash pad areas.

Embellishment works

1. McCall Avenue at Camden South

This project included all new equipment including a mesh swing, stand up see saw, climbing poles and junior Adventure Unit with soft fall material.



McCall Avenue, Camden South

2. Four Seasons Park at Harrington Park

This project included a set of swings for all ages and an upright Spinner with soft fall material.



Four Seasons Park, Harrington Park



Oran Park Library and Community Centre

Council's new state-of-the-art Library and Community Centre in the heart of the Oran Park Precinct and construction works are well underway.

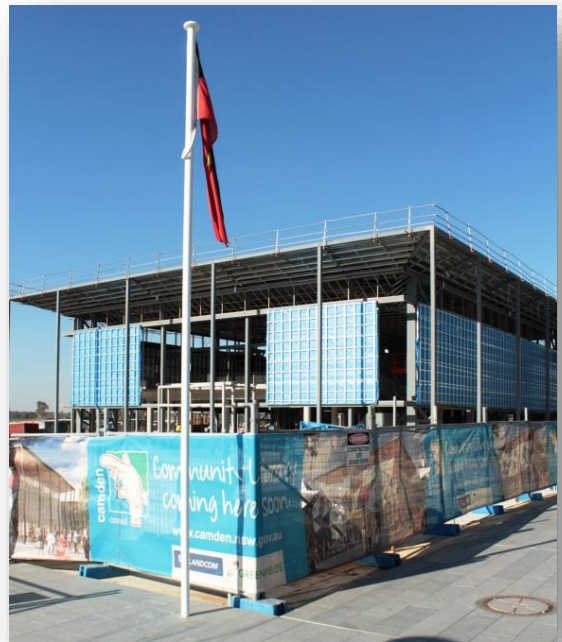
Reflecting design excellence, sustainability and innovation, the focus for this facility is to utilise sustainable features to reduce the eco footprint.

The Library will be a people focused library with more space dedicated for residents to sit, lounge, socialise and interact with a focus on digital media and E-Learning.

The 2,500sqm contemporary Library and Community Centre has been designed as a 'community living room' where people of all ages, abilities and interests can come to relax, play and create, and connect and communicate.

The Centre will include:

- a high-tech open library floor plan
- offices for community support
- a community centre to foster art, culture and community activities
- high ceilings, a sun-drenched foyer and picturesque views across the Town Park
- external space designed to encourage cycling and walking
- an outdoor recreation area with user-friendly street furniture.



Mount Annan Leisure Centre

The newly upgraded and expanded Mount Annan Leisure Centre offers patrons a new and improved indoor sports, health and fitness facility.

This \$13.5 million construction project was delivered in two stages, with the timing of works staggered to minimise disruption to services and patrons.

The upgrades and improvement of this state-of-the-art recreational facility included:

- new two court indoor multipurpose sports hall
- expansion of the health and fitness facilities
- new toilets and change rooms
- expansion of creche facilities
- upgraded entry foyer and kiosk
- additional car parking
- refurbishment of the pool hall and amenities
- landscaping works.



Promoting Environmental Awareness

With the Camden LGA experiencing rapid growth, Council continues to promote the importance of environmental awareness, sustainability and the protection of our natural habitats.

As part of National Schools Tree Day in July, students participated in a planting day to assist the Nepean River Trail Habitat Corridor Restoration Project undertaken by Council.

A total of 81 volunteers participated in National Tree Day, planting 1,500 native trees, shrubs and grasses at Homestead Reserve, Harrington Park.

To increase the biodiversity and provide greater habitats and food sources for native animals and pollinators, Council have given away 2,000 native plants that are endemic to the Camden LGA to local residents.

Council continues to carry out environmental restoration works within the Greendale Road Reserve, Bringelly by removing invasive and noxious weeds.

Council also entered into partnership with Sydney Water to install water bubbler and bottle refill stations in recreation areas. This initiative will help reduce the environmental impacts by decreasing litter and the number of plastic bottles going to landfill.



**National Tree Day
Homestead Reserve, Harrington Park**

Oxley Street Car Park

As a part of the Camden Town Centre Vision, the Oxley Street Car Park, a \$3.6 million project, was completed and replaced the old existing ground level car park.

Open 24 hours a day, seven days a week, this decked car park accommodates 150 vehicles, offers lift access, and provides parking close to Camden's retail hub.

Community consultation drove the final design of the car park, including green wall screens, decorative panels and the materials used.



Supporting Community Safety

Local road networks are a vital component of our suburbs and community safety is a high priority. Council continues to support community safety, not only with the construction of road related infrastructure, but also behavioural road safety education.

Council in partnership with community groups and State government agencies planned, coordinated and delivered a wide range of roads, traffic management and road safety projects, to provide direct benefits in our community.

In addition, Council has received funding under programs such as the Safer Roads Program and Black Spot Funding to improve road infrastructure and transport connections.

The continued promotion of community safety and the provision of various education programs included:

- In-School Graffiti Education
- RBT Plan B Campaign
- Drive to Stay Alive
- School Safety Program
- Traffic Offenders Program
- Choose Right Buckle Right
- Park Smart Program
- Drive for Learners
- Learner Log Book Run events
- Child Restraint Safety Checks
- Seniors Workshops

Council Promotes Awareness in an Australian First Initiative

In an Australian first initiative, Council branded its waste collection trucks with the R U OK? message, designed to raise awareness around suicide prevention.

The waste collection trucks provided maximum exposure of this very important message across the community.

Council also supported the campaign through yellow R U OK? themed planter boxes in Argyle Street, Camden.

This campaign complements Council's Domestic Violence and Breast Cancer awareness campaigns.



Disability Action Plan

The Plan sets out a list of actions to ensure that people with a disability have every opportunity to be involved in community activities.

Some of the actions implemented from the Plan include providing Master Lock Accessible Keys – an innovative system that enable people with disabilities to gain 24-hour access to a network of public facilities within the Camden LGA.

Council also celebrated International Day of People with a Disability and over 130 people of all abilities attended. It was a great event and community participation ranged from children and families, students from main stream and special needs schools and services.

The day included the Access All Areas Film Festival screenings, inspirational speaker and over 120 displays from the Art Unearthed Poster Competition exhibition which promoted the message about discovering what it means to be included and how we can raise awareness about the importance of inclusion for everyone.

Winning artworks were created into inspirational greeting cards and made available across Council facilities for the community to continue to spread the word about inclusion and celebrating all abilities.



Camden Festival

The Camden Festival enlivened and transformed the Camden region with a variety of activities and events held during September.

The Festival program offered a wide range of events from Picnic in the Park, Kids Fun Day, Cinema Under the Stars to the TASTE Food and Wine Festival for residents to attend.

The Camden Festival provided an opportunity to celebrate the start of Spring and brought the community together to celebrate all that the Camden area has to offer – people, places and produce.

The Camden Festival attracted not only residents, but visitors from outside the region, boosting the local economy, providing social networks, tourism benefits as well as sense of community and inclusion.

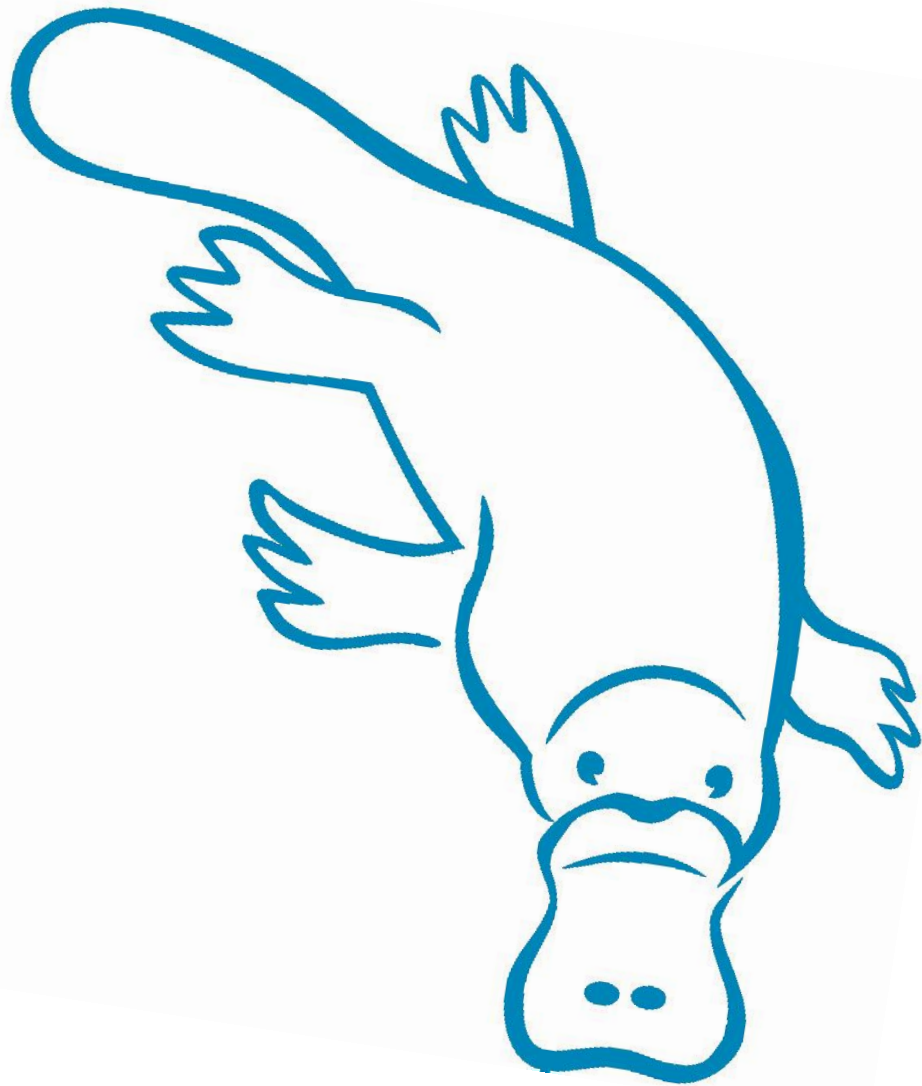


5 Conclusion

The Camden Local Government Area (LGA) is the fastest growing area in NSW, and Council continues to adapt and evolve in response to the changing expectations that come with growing communities.

The four-year Delivery Program 2017/18 to 2020/21 is Council's commitment to the community. Council, under 30 local services, will continue to implement, innovate, collaborate and work hard to achieve in delivering the best outcomes and services for our community.

The next reporting period is January to June 2018.



Images

The photographs featured have been obtained from many sources including professional photographers and Council officers. The illustrations used in this document were provided by children from the Camden LGA as part of Council's Children's Week Art Project.



The Next Reporting Period

The next reporting period for the Delivery Program Progress Report will be January to June 2018.

For further information contact

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